Appendix 4

Department of Defence: progress of reforms to the military justice system



CDF/OUT/2006/318 SEC/OUT/2006/202

Senator D. Johnston

Chair Senate Foreign Affairs, Defence and Trade Legislation Committee Parliament House Canberra ACT 2600





In tabling the Government response to your Committee's report 'The Effectiveness of Australia's Military Justice System' dated 16 June 2005, Senator Hill noted that: '...as a further measure of the Government's determination to thoroughly and effectively reform the military justice system, Defence will provide six-monthly reports on progress to the Senate Foreign Affairs, Defence an Trade Committee throughout the two-year implementation period' (Senate Hansard 5 Oct 2005 refers). We are pleased to provide the first report of the progress of enhancements to the military justice system, in accordance with the Government direction.

The Government response to the Senate report agreed in whole, in part, or in principle, with thirty of the forty Senate recommendations and advised alternative solutions to meet the outcomes sought by the reports recommendations concerning: the referral of offences to civil authorities; the legislative basis of a permanent military court; and the establishment of an Australian Defence Force (ADF) administrative review board. The significant enhancements directed by the Government will balance the maintenance of effective discipline, which is indivisible from the function of command and the preparedness of the ADF for operations, with the protection of individuals and their rights.

As indicated in the Government response, a dedicated team - the Military Justice Implementation Team (MJIT) under Rear Admiral Mark Bonser, RAN, was formed to ensure implementation of the enhancements. In addition, the Team is responsible for implementing ongoing enhancements from a number of previous internal and external reviews of the military justice system. Government requires Defence to implement these recommendations and enhancements within the two year implementation period.

To date, a total of seven full recommendations (10, 14, 15, 24, 25, 30, 33), and significant elements of a further two recommendations (6 and 29), have been completed on, or ahead of, the Implementation Plan schedule. A further nine full recommendations and significant elements of a further three recommendations are expected to be completed over the next reporting period. Considerable work is being undertaken in a number of other areas, in particular, on: the establishment of the Australian Military Court (recommendation 18); reforming and streamlining the complaints and redress of grievance management system



(recommendation 29); establishment of a CDF Commission of Inquiry (recommendation 34); and review and reporting of military justice (recommendation 35).

The enclosed spreadsheet provides, in more detail, an overview of progress to date. It outlines the action directed in the Government response; the planned completion date (in accordance with the Implementation Plan agreed by the Chiefs of Service Committee (COSC)); and the current status of implementation.

A number of additional positions have already been established, across the Portfolio, to implement the enhancements. In tabling the Government's response, the then Minister advised that '...the Government will ensure that the system is adequately resourced by establishing, initially, an additional 35 positions, as well as two new permanent Judge Advocates in addition to the Chief Judge Advocate, for the Australian Military Court, at an approximate cost of \$3.5 per annum'. Additional positions are being considered for establishment as they are identified in the implementation process. The additional positions will enhance the capacity of a number of existing agencies, support the establishment of new agencies or capabilities and provide for enhanced oversight of the military justice system. Initial funding to implement the enhancements has been agreed by Defence and is available from within current allocations.

Together with the Service Chiefs, we are committed to a fair and just military workplace and are personally driving the required changes. We are reviewing progress on a monthly basis as a standing item at the meetings of the COSC.

We trust that this report provides you with the information necessary to enable an informed assessment of our progress with implementing enhancements to the military justice system.

A.G. HOUSTON, AO, AFC

Air Chief Marshal
Chief of the Defence Force

(3 April 2006

R.C. SMITH, AO, PSM

Secretary

/3 April 2006

Enclosures:

1. ADF Report to the Senate Foreign Affairs, Defence and Trade Legislation Committee on Progress of Enhancements to the Military Justice System April 2006

AUSTRALIAN DEFENCE FORCE

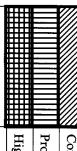
REPORT TO THE SENATE FOREIGN AFFAIRS, DEFENCE AND TRADE LEGISLATION COMMITTEE

8

PROGRESS OF ENHANCEMENTS TO THE MILITARY JUSTICE SYSTEM

APRIL 2006

LEGEND:



Complete, no outstanding action is required

Problematic, requires attention to ensure implementation is on track and/or significant risks to implementation are emerging

Highly problematic, requires urgent and decisive attention to get implementation on track and/or major risks are emerging.

Underway or has not yet started (awaiting precursor actions), no significant risks foreseen

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					N.		4	1, 2, 3, 7, 8 and 9	Committee Recommendations
design clearer career paths and development goals for initially police personnel	• increase participation in civilian investigative training courses; and	 undertake a reserve recruitment drive to attract civilian police into the Defence Forces; 	 encourage military personnel secondments and exchanges with civilian police authorities; 	The Government [also] agreed to:	The Government agreed in part that all Service police would act upon accepted recommendations of the Ernst and Young Report, as appropriate to each Service.	• Defence would as for Recommendations 1, 2 and 3 above.	The Government agreed in part, noting that the ADF made an initial determination on whether offences of a suspected criminal nature should be retained for investigation and prosecution; and that:	In response to Recommendations 1, 2, 3, 7, 8 and 9, the Government agreed that: • Defence would work to improve the management and effectiveness of the relationship between the military and civilian authorities on referral issues. This would include: • reviewing and clarifying the guidelines, and examining the need for, and implementing as necessary, formal arrangements with the States and Territories for referral of offences; and • establishing a common database for tracking referrals.	Government Response/Action Directed by Government
Oct 2007	Dec 2006	Dec 2006	Dec 2006		June 2006	As for Rec 1		Oct 2007	Planned Completion
	 These [additional] actions will be informed by the outcomes of the audit of ADF investigative capability 	the outcomes of the audit of ADF investigative capability (Recommendation 6).	• Action upon accepted recommendations of the Earlie W Young Report, appropriate to each Service has commenced. Further implementation will be informed by		UNDERWAY		Action as per Recommendation 1	 UNDERWAY An ADF policy is being prepared for consideration prior to discussion with civil jurisdictions. A major upgrade to the Defence Policing and Security Management System (DPSMS) currently underway, is expected to meet this requirement. 	Status

 Action is expected to commence once the additional positions to adequately resource the Office of the DMP are filled. 		its profile over the last eighteen months, and agreed that action should continue to raise the awareness and profile of the Office.	13
AWAITING PRECURSOR ACTIONS	Jun 2007	The Government noted that the ODMP has been actively engaged in increasing	2
 Action is expected to commence once the additional positions to adequately resource the Office of the DMP are filled. 		officers assigned to the Office of the DMP. The review would be extended to include the training requirements for reserve legal officers who may be assigned prosecution duties by the DMP.	12
AWAITING PRECURSOR ACTIONS	Dec 2006	The Government agreed to review the training requirements for permanent legal	.
 Additional positions have been identified and are awaiting final endorsement for approval. 		ensure that it had sufficient resources to meet current and future work loads and was able to respond to operational requirements.	
UNDERWAY	Dec 2006	The Government agreed that it is timely to review the Office of the DMP to	1
• The statutory position of DMP was established under the Defence Legislation Amendment Bill (No.2) 2005 which was assented on 12 Dec 05.		independent Office of Director of Military Prosecutions (DMP).	
COMPLETED (DEC 05)	Jun 2006	The Government agreed to legislate as soon as possible to create the statutorily	
 A recommendation on the initial selection for the position of Provost Marshal ADF is with CDF for consideration. 		consistent training.	
have been established. The requirement for and/or snape of the unit will be informed by the outcomes of the audit.	Oct 2007	The unit would deliver central oversight and control of ADF investigations and develop common professional standards through improved and	
• Initial positions, to staff the planned investigation unit,		supplemented by civilian investigators.	
outcome of the audit.	June 2006	The [investigative] unit would be headed by a new ADF Provost Marshal cutcide single Service chains of command. Service police may be	
assist in the conduct of the audit of ADF Service police investigative capability. The ongoing requirement for	Dec 2006	• That Defence would establish a joint ADF investigation unit to deal with more serious disciplinary and criminal investigations.	
 The audit, which commenced in Feb 06, is well underway. A final report is due to CDF by 30 Jul 06. A retired AFP Deputy Commissioner has been seconded, initially to 	June 2006	• To conduct a Tri-Service audit of Service police to establish the best means for developing investigative capability.	G
UNDERWAY		The Government agreed:	\
Status	Planned Completion	Government Response/Action Directed by Government	Committee Recommendations

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17		10	16	5				Committee Recommendations
The Government agreed to establish a Director of Defence Counsel Services (DDCS) as a military staff position within the Defence Legal Division, to coordinate and manage the access to and availability of Defence counsel services by identifying and promulgating a Defence panel of legal officers, permanent and reserve.	 the matter of their independence would be established through amendment of the Defence Act, and commitment to professional ethical standards (ACT Law Society). 	 legal officers in the office of the DMP would be required to hold Practicing Certificates, and other permanent legal officers would be encouraged to take them out; and that 	The Government agreed in-principle that:	DMP, the remuneration to be determined by the Commonwealth Remuneration Tribunal.	The Government agreed to appropriate remuneration for the appointment of the		The Government agreed to the statutory appointment of DMP at one star rank	Government Response/Action Directed by Government
Jun 2006			Oct 2007		Jun 2006		Dec 2005	Planned Completion
The position of Director of Defence Counsel Services has been established and it is expected to be filled in Apr 06.		 Action is expected to commence once the additional positions to adequately resource the Office of the DMP are filled. 	AWAITING PRECURSOR ACTIONS	• The Commonwealth Remuneration Tribunal made a determination on remuneration for the DMP, effective 12 Dec 05. (The determination also covered the Inspector General ADF (IGADF), Chief Judge Advocate (CJA) and Registrar of Military Justice (RMI).	COMPLETED (DEC 05)	DMP has been established at one star rank.	COMPLETED (MAR 06)	Status

								and 20		Committee Recommendations
Appointments would be made by the Minister for Defence.	• The use of a jury would be mandatory for more serious military offences, including those committed in the face of the enemy, mutiny, desertion or commanding a service offence.	• The court would include options for judge advocates to sit alone or, in more serious cases, with a military jury.	• The court would be provided with appropriate para-legal support sufficient for it to function independent of the chain of command.	• The remaining functions of the Judge Advocate General would be transferred to the Chief Judge Advocate and the Registrar of Military Justice	• The panel of judge advocates would be selected from any of the available qualified full or part-time legal officers.	• The Court would consist of a Chief Judge Advocate and two permanent judge advocates, with a part-time reserve panel.	• The Court would satisfy the principles of impartiality and independence through the statutory appointment of judge advocates with security of tenure (five-year fixed terms with a possible renewal of five years) and remuneration set by the Remuneration Tribunal (Cth). During the period of their appointment, the judge advocates would not be eligible for promotion, to further strengthen their independence from the chain of command.	Military Court (AMC), to replace the current system of individually convened trials by Court Martial and Defence Force Magistrate. The AMC would be established under appropriate Defence legislation.	The Government agreed to create a permanent military court – the Australian	Government Response/Action Directed by Government
					·				Oct 2007	Planned Completion
							to the legislation being introduced in the 2000 which sittings of Parliament. Priority was given to this initiative in order that the legislation may be passed by the end of 2006.	• Drafting instructions to create the Australian Military Court (AMC) were submitted to the Office of Parliamentary Council (OPC) on 03 Mar 06 with a view	UNDERWAY	Status

Committee Recommendations	Government Response/Action Directed by Government	Planned Completion	Status
	The Government:		UNDERWAY
21	 agreed in principle that judge advocates appointed to the Australian Military Court should have appropriate experience, and that appointments should be based on the same professional qualifications and experience that apply to other judicial appointments; and 	Oct 2007	 Action as per Recommendation 18
	 noted that military judge advocates would predominantly be drawn from the Reserve and would have adequate civilian and military experience, nevertheless, analified military legal practitioners should not be 		
	experience.		
)	The Government agreed in principle with the concept of a right to elect trial.	Oct 2007	UNDERWAY
77	The form of that right and appropriate thresholds would be determined once the structure of the Australian Military Court was established, but would be based on existing determinations that certain classes of serious offence must be tried by a court incorporating a military jury.		 Action as per Recommendation 18 and will be included in the subsequent changes to summary procedures.
3	The Government agreed the concept of an automatic right of appeal, on	Oct 2007	UNDERWAY
23	conviction or punishment, from summary authorities to a judge advocate of the Australian Military Court. The current process of review would be		Action as per Recommendation 18
	discontinued. The existing right of appeal from Court Martial and Defence Force Magistrate to the Defence Force Discipline Appeals Tribunal (DFDAT) would be retained. Currently, the DFDAT may only hear appeals on conviction		
	on points of law, and may quash a conviction or substitute a conviction on an alternative offence. This would be amended to include appeals on punishment, noting that such an appeal might result in an increased punishment.	4.71	

27		26							Committee Recommendations
improve guidance to Commanders who are responsible for the selection of inquiry officers to carry out administrative inquiries, such as routine inquiries, or those appointed as Investigating Officers under the Defence [Inquiry] Regulations.	The Commont around to amond the Administrative Inquiries Manual to	specify that quick assessments, while mandatory, should not replace the appropriate use of other forms of administrative inquiries. The Manual would provide improved guidance on the use of quick assessments.	The Government agreed to amend the Administrative Inquiries Manual to	unacceptable behaviour in its annual report. The Government agreed in part that Defence would continue to include this data in the Defence Annual Report.	The Government noted that Defence already reported statistics on reporting	Supported annual reporting of the operation of the scheme against documented performance standards.	Scheme that have been undertaken since its inception. The current comprehensive review and its implementation would emphasise the present provisions against reprisals in the current Defence Whistleblower instruction.	The Government: • Agreed to continue the regular reviews of the Defence Whistleblower	Government Response/Action Directed by Government
	Jun 2006		Jun 2006		Jun 2006	Jun 2006		Dec 2005	Planned Completion
• As for Recommendation 26	UNDERWAY	 Amendments to the Administrative Inquiries Manual are expected to be complete and promulgated by Jun 06. In addition to covering these recommendations, it would also incorporate agreed amendments from the earlier Acumen Alliance Review. 	UNDERWAY	 Reporting of wrong-doing was included in the 2004-05 Defence Annual Report and will continue to be reported. (Wrongdoing is generally accepted as being inappropriate behaviour). 	COMPLETED (DEC 05)		the Defence Whistleblower Scheme and the Operation of the Scheme is to be reported annually in the Defence Annual Report (This internal review indicates that the scheme is operating satisfactorily).	The first of a series of regular reviews was completed into	Status

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recommendations from the DFO/CDF Redress of Grievance Review 2004. This is scheduled to be completed by the end 2005, with no requirement for additional funding or a task force.	The Government has taken action to clear the backlog of grievances in line with	Defence Force Ombudsman/ CDF Redress of Grievance System Review 2004. Implementation of these recommendations has commenced in line with a CDF Directive 2/2005	The Government proposed to reform and streamline the complaints and redress of grievance management system in line with the recommendations of a joint	streamlining the existing ADF complaints management and redress of grievance system and retaining independent internal and external review and oversight agencies.	improve the complaints and redress of grievance management system and proposed that the shortfalls in the existing system would best be met by	In response to Recommendation 29, the Government agreed the need to	• amend the Administrative Inquiries Manual to require that investigating officers must provide statements of independence, and that following receipt of the statement of independence, the complainant must alert the appointing authority to any potential conflict of interest or objection to an investigating officer. Resolution of any conflict would then occur prior to the commencement of the investigation.	The Government did not support the proposal that conflict of interest reports be included in reports to the Commanding Officer, rather, the Government would direct Defence to:	• to consider proposals to enhance the transparency and accountability in the appointment of investigating officers, and that investigating officers be required to produce statements of independence and to make known any potential conflicts of interest.	The Government agreed in part:	Government Response/Action Directed by Government
	Dec 2005					Oct 2007	Jun 2006		Jun 2006		Planned Completion
The backlog of Redresses of Grievance cases has been cleared (There is no longer a backlog of cases which previously caused undue pressure on the complaints resolution system)	COMPLETED (DEC 05)	• The IGADF has been established as a statutory position, remuneration has been determined, and Mr Earley appointed to the position.	recommendations is being monitored through a senior-level ROG Review Working Group.	06) as the central management body, outside of normal line-management, for managing all complaints and crievances. Implementation of the ROG Review	The Defence Fairness and Resolution Branch (F&RB) was established (vide CDF/Sec Directive dated 27 Feb	UNDERWAY			AS for Recommendation 20	UNDERWAY	Status

Committee Recommendations	Government Response/Action Directed by Government	Planned Completion
31	The Government agreed to amend the Administrative Inquiries Manual to require the President to ensure that a copy of the relevant evidence is provided to a person whom the President considers is an affected person but who is not present at the hearings. It would be a matter for the President to determine what evidence should be made available to an affected person having regard to all the circumstances of each case.	Jun 2006
32	The Government agreed to amend the Administrative Inquiries Manual as recommended, noting that the matter of what constitutes a reasonable opportunity for familiarisation is a matter for the decision of the President of the Board of Inquiry having regard to the circumstances of each case.	Jun 2006
	The Government noted that the substance of this recommendation was agreed to following the 1999 Senate Inquiry into the Military Justice System, and Defence is finalising changes to Defence [Inquiry] Regulations 33. The Government agreed in part that:	Dec 2006
	In cases where either the appointing authority, before the inquiry starts, or the President of a BOI makes a written determination that persons may be adversely affected by the Board's inquiry or its likely findings, that persons would be entitled to appear before the Board and would have a right to appoint a legal practitioner to appear to represent them before the Board, if	
		Dec 2006
	Where such persons are represented by an ADF legal officer, or some other Defence legal officer, such representation would be provided at Commonwealth expense, in accordance with standing arrangements.	Dec 2006
	The representatives of the estate of deceased persons who had died as a result of an incident and may be adversely affected by the Board's inquiry or its likely findings, would be entitled to be legally represented before the BOI into that incident. Where the representative of the estate of such	
	officer, or some other Defence legal officer, such representation would be provided at Commonwealth expense, in accordance with standing arrangements.	

							34		Committee Recommendations
• The Defence Force Ombudsman would continue to provide external independent legislative review of the conduct of ADF inquiries. This may occur as a consequence of a complaint or by own motion independently of the ADF.	• State and Territory Coroners would continue to review the outcomes of ADF inquiries into deaths of personnel. The ADF would work towards completing a Memorandum of Understanding with State and Territory Coroners.	• External independent legislative oversight by Comcare would continue in relation to the conduct of all ADF inquiries into notifiable incidents. This includes arrangements for consultation with Comcare on the terms of reference, as well as options for attendance or participation in the inquiry process.	• This form of inquiry would be in addition to the existing arrangements for appointment of Investigating Officers and Boards of Inquiry.	• The commission may consist of one or more persons, with one being a civilian with judicial experience. Where the commission consists of more than one person, the civilian with judicial experience would be the President.	• CDF should appoint a mandatory Commission of Inquiry into suicide by ADF members and deaths in Service.	• propose amendments to legislation to create a Chief of Defence Force Commission of Inquiry.	to demonstrate that ADF inquiries into notifiable incidents including suicide, accidental death or serious injury are independent and impartial. To meet this principle, the Government would:	In response to Recommendation 34, the Government agreed that there is a need	Government Response/Action Directed by Government
	Oct 2007					Dec 2006		•	Planned Completion
			experience to preside over/sit on a CDF COI has been recommended to CDF for consideration.	the Australian Military Court which were submitted to the Office of Parliamentary Counsel on 03 Mar 06, with subsequent amendments to the D(I)R to follow. An initial panel of suitably qualified persons with judicial	Drafting instructions, to amend section 124 of the Defence Act 1903, establishing a more permanent CDF COI framework, were included in drafting instructions for	changes necessary to establish the mature CDF Commission of Inquiry (CDF COI) framework.	• Amendments to the Defence (Inquiry) Regulations (D(I)R) have been made to allow a civilian to preside over a Board of Inquiry (BOI), pending the legislative	UNDERWAY	Status

			37		36	3	Committee Recommendations
The resolution of two year imprementation process.	Defence would also amend the D(I)Rs to provide for an annual report on the operation of the D(I)R, fulfilling a recommendation of the Burchett report, and report twice a year to the Senate committee [April and October], on progress of	report and previous reviews under implementation, and the workload and effectiveness of the key bodies within the military justice system.	The Government supported the need for transparency and parliamentary oversight of the military justice system. The Government agreed to provide, in the Defence Annual Report, reporting on the state of health of the military justice system. Reporting would include: progress in the implementation and this provided in the state of the system.	that such a review would also satisfy a recommendation from the Burchett Report to review the nature of the punishments that may be imposed in the light of contemporary standards. This review would be undertaken outside the broad review proposed at recommendation 35, and would be completed within the two-year implementation period.	The Government agreed in principle to examine the combination of criminal law and administrative action in terms of best-practice military justice, noting	The Government agreed in principle that, in addition to ongoing internal monitoring and review, Defence would commission regular independent reviews on the health of the military justice system. Such reviews would be headed by a qualified eminent Australian, with the first timed to assess the effectiveness of the overhauled military justice system proposed in this submission, at the conclusion of the two-year implementation period.	Government Response/Action Directed by Government
	Jun 06		Jun 2006		Oct 2007	Oct 2007	Planned Completion
	• An initial report to the Senate FAD&T Legislation Committee has been submitted Apr 06.	• Drafting instructions to the Office of Legislative Drafting are currently being prepared to provide for an annual report on the operation of the D(I)R.	 Reporting on the state of health of the military justice system will be included in the 2005-2006 Defence Annual Report. 	the Australian Government Solicitor which, when received, will form the basis for this examination. The advice will additionally form a basis for further action necessary to develop summary procedures with simplified rules of evidence and the right of appeal on conviction and sentence to the Australian Military Court.	UNDERWAY Preliminary advice has been requested from the Office of	 UNDERWAY Arrangements for the conduct of a review of the effectiveness of the overhauled military justice system at the conclusion of the two-year implementation period will be made early in 2007. In addition to the Government response, as announced by the CDF in Oct 2005, an audit of the learning culture in ADF schools and training establishments has commenced. A final report is due to be submitted to the CDF by 30 Jun this year. The aim of this audit is to establish a baseline from which to drive change in the ADF's schools and training culture, where necessary. 	Status *

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40	39	38	Committee Recommendations
The Government agreed that further resources be allocated to the Australian Defence Force Cadets to provide for an increased number of full-time, fully remunerated administrative positions across all three cadet organisations and noted that the Service Chiefs had already provided additional resources to the ADF Cadets to improve administrative support.	The Government agreed that the ADF take steps immediately to draft and make regulations dealing with the ADF Cadets to ensure that the rights and responsibilities of Defence and cadet staff are aligned, noting that as part of the significant work initiated under the Government's Cadet Enhancement Program, Defence is finalising amendments to the regulations that would more than meet the Committee's recommendations on the human rights of minors.	<u> </u>	Government Response/Action Directed by Government
Jun 2006	Jun 2006	Jun 2006	Planned Completion
 Further administrative positions across all three cadet organisations will have been established and filled by Jun 06. Recruitment and selection processes have commenced to fill the one remaining vacant position. 	 Drafting instructions were issued to the Office of Legislative Drafting in Jan 06, to amend the Cadet Forces Regulations 1977. It is expected that the Federal Executive Council would consider these amendments by Jun 06. 	The expert is scheduled to be engaged before Jun 06.	Status