WITNESSES WHO APPEARED BEFORE THE COMMITTEE

Monday, 25 June 2001—Canberra

Australian Defence Organisation

Colonel Mark Bornholt, Director, Defence Force Recruiting

Brigadier Bob Brown, Director General, Personnel Plans

Ms Justine Greig, Director, Strategic Personnel Planning and Research

Commodore Sydney Lemon, Director General, Organisational Effectiveness, Chief Finance Officer Group

Brigadier Brendan Ramsey, Director General, Defence Health

Mr Brendan Sargeant, Director General, Personnel Policy and Employment Conditions

Major General Simon Willis, Head, Personnel Executive

Wednesday, 18 July 2001—Sydney

Evidence taken from 26 Australian Defence Force personnel from *HMAS Watson*

Thursday, 19 July 2001—Perth

Evidence taken from 43 Australian Defence Force personnel from *HMAS Stirling*

Thursday, 19 July 2001—Karrakatta, WA

Evidence taken from 18 Defence Reserves at Irwin Barracks

Friday, 20 July 2001—Perth

National Consultative Group of Service Families

Ms Nicole Burchill, National Delegate, Western Australia

Defence Reserves Association, WA Branch

Dr Richard Cook, President

Mr Stuart Everett (private capacity)

Mr Robert Gardiner (private capacity)

Mrs Enid Jenkins (private capacity)

Monday, 23 July 2001—Darwin

Evidence taken from 33 Australian Defence Force personnel at Robertson Barracks

Tuesday, 24 July 2001—Katherine

Evidence taken from 55 Australian Defence Force personnel from RAAF Tindal

Wednesday, 25 July 2001—Darwin

Evidence taken from 18 Australian Defence Force personnel from *HMAS Coonawarra*

Thursday, 26 July 2001—Melbourne

Evidence taken from 36 Australian Defence Force personnel from *HMAS Cerberus*

Friday, 27 July 2001—Melbourne

Evidence taken from 41 Australian Defence Force personnel from Puckapunyal Military Area

Wednesday, 1 August 2001—Sydney

Evidence taken from 28 Australian Defence Force personnel from *HMAS Kuttabul*

Wednesday, 1 August 2001—Sydney

Lt Col Brian Boon, Commanding Officer, Royal Australian Engineers

Mr Boyd Falconer (private capacity)

Brigadier Kevin O'Brien (private capacity)

Monday, 6 August 2001—Canberra

Australian Medical Association Limited

Ms Catherine Kelly, Senior Policy Adviser

Mr Mick Sanders, Senior Policy Adviser, Workplace Policy

Lt Col Stephen Fewster (private capacity)

Lt Col Stephen Larkins (private capacity)

Thursday, 16 August 2001—Townsville

Evidence taken from 63 Australian Defence Force personnel from RAAF Townsville

Friday, 17 August 2001—Townsville

Evidence taken from 38 Australian Defence Force personnel from 3rd Brigade

Monday, 20 August 2001—Canberra

National Consultative Group of Service Families

Ms Judy Swann, National Convenor

Dr Michael Seah (private capacity)

Friday, 24 August 2001—Wagga Wagga

Evidence taken from 45 Australian Defence Force personnel from Kapooka

Monday, 27 August 2001—Canberra

Department of Defence

Mr Brian Bell, Director, Housing Policy Defence Personnel Executive Brigadier Robert Brown, Director–General, Personnel Plans Air Commodore James Cole, Director–General, Personnel–Air Force Brigadier Mark Evans, Director–General, Personnel–Army Commodore Louis Rago, Director–General, Navy Personnel and Training

Mr Brendan Sargeant, Deputy Head, Defence Personnel Executive Rear Admiral Russell Shalders, Defence Personnel Executive Mr Peter Sharp, Head, Service Delivery

Defence Housing Authority

Mr Robert Eames, General Manager Mr Keith Lyon, Manager Director Mr Neil Smith, General Manager

Thursday, 20 September, 2001

Dr Nicholas Jans

Friday, 21 September, 2001

Manpower Defence Recruiting

Mr Malcolm Jackman, Chief Executive Officer Mr Neil Littlewood, National Manager Mr Mark Stedfut, National Account Manager

Department of Defence

Colonel Mark Bornholt, Director, Defence Force Recruiting Organisation

Brigadier Robert Brown, Director-General, Personnel Plans

Air Commodore James Cole, Director–General, Personnel–Air Force

Brigadier Mark Evans, Director–General, Personnel–Army

Lieutenant Colonel Garry Heald, Director of Reserves–Army

Mr Lindsay Kranz, Director-General, Defence Community Organisation

Commodore Louis Rago, Director–General, Navy Personnel and Training

Brigadier Paul Retter, Chief of Staff, Training Command–Army

Lieutenant Colonel David Schmidtchen, Project Officer, Action Plan for People Team, Defence

Rear Admiral Russell Shalders, Defence Personnel Executive

Mr Adrian Wellspring, Acting Director–General, Personnel, Policy and Employment.