

**SENATE STANDING COMMITTEE ON  
EDUCATION, EMPLOYMENT AND WORKPLACE RELATIONS**

**QUESTIONS ON NOTICE  
Inquiry into the DEEWR Tender Process to award employment services  
contracts**

**EEWR\_SIH\_W39**

Senator Back provided in writing.

**Question**

What does DEEWR regard as the highest risks to the success of the new Employment Services contracts (highest likelihood of occurrence and highest impact if occurred?)

**Answer**

In line with sound program management practice, DEEWR maintains ongoing risk management approaches including contingency planning for employment services that are updated and reported on a continuing basis.

Under this approach, DEEWR does not rank individual risks "highest" in terms of likelihood or impact alone. The ongoing risk management framework takes into account a range of factors that include likelihood and impacts and actions to ensure that risks are managed to avoid or mitigate their occurrence.

The Department has well established risk management practices in place as part of its management and oversight of employment services as described in response to question EEW\_R\_SIH\_W40.