## Summary of Sub 23:

This submission recommends that the committee consider amending the Franchising Code of Conduct to prevent a franchisor from electing not to renew a franchise agreement without providing compensation to the franchisee for goodwill created by that franchisee. The submission also argues that, in the franchising relationship, most power rests with the franchisor.

The submitter has experience as both a franchisee and a sub-franchisor.