Portfolio: Families and Communities

Minister for Families and Communities
Minister for Housing
Minister for Ageing
Minister for Disability
Minister for the Status of Women



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PORTFOLIO: FAMILIES AND COMMUNITIES

MINISTERIAL RESPONSIBILITIES

| Minister | Agency | Programs | Sub-Programs |
|---|--|---|---|
| The Hon. Jay Weatherill Minister for Families and Communities | Department for Families and Communities | Affordable Housing Choices and Communities that | 1.1 Public Housing and Private Rental Assistance |
| Minister for Housing | | Prosper | 1.2 Aboriginal Housing |
| Minister for Ageing | | | 1.3 Community Housing |
| Minister for Disability | | | 1.4 Secretariat and Other Housing Services and Grants |
| | | 2. High Need Housing | 2.1 Supported Accommodation Assistance Program |
| | | | 2.2 Supported Residential Facilities |
| | | | 2.3 High Need Public Housing and Private Rental Assistance |
| | | | 2.4 High Need Aboriginal Housing |
| | | 2.5 High Need Community Housing | |
| | | | 2.6 Secretariat and Other High Need Housing Services and Grants |
| | | 3. Independence and Community | 3.1 Office for Disability and Client Services |
| | | Connection | 3.2 Community Connect |
| | | | 3.3 Office for the Ageing |
| | | | 3.4 Volunteer Policy and Program Coordination |
| | | 4. Keeping Them Safe | 4.1 Child Protection |
| | | and Connected | 4.2 Guardianship and Alternative Care |
| | | | 4.3 Youth Justice |
| | | | 4.4 Anti-Poverty Services |
| | | 5. Effective Business | 5.1 Business Development |
| | Practices | 5.2 Business Services | |
| | | | 5.3 Infrastructure |
| | Incorporated Government Disability Service | Disability Services | 1.1 Julia Farr Services |
| | Organisations | | 1.2 Independent Living Centre |
| | | | 1.3 Intellectual Disability Services Council |

MINISTERIAL RESPONSIBILITIES continued

| Minister | Agency | Programs | Sub-Programs |
|--|---|---|---|
| The Hon. Jay Weatherill Minister for Families and Communities Minister for Housing Minister for Ageing | Aboriginal Housing Authority | Affordable Housing Choices and Communities that Prosper High Need Housing | Nil |
| Minister for Disability | South Australian Housing Trust | Affordable Housing Choices and Communities that Prosper High Need Housing | Nil |
| The Hon. Jennifer Rankine Minister for the Status of Women | Department for Families and Communities | 6. Office for Women | 6.1 Women's Policy Office6.2 Women's Information Service6.3 Premier's Council for Women |

Administered items

In addition to the above responsibilities, the Portfolio administers the following items on behalf of the Minister:

- Charitable and Social Welfare Fund
- Community Service Obligations
- Community Residential Care Trust
- Concessions
- Duke of Edinburgh Trust^(a)
- Gambler's Rehabilitation
- Minister's Salary
- Supported Residential Facilities Fund
- (a) From 2006-07, administration of this item transferred to the Department of Further Education, Employment, Science and Technology

Statutes

The Department of the Premier and Cabinet maintains a list of statutes applicable to the Ministers.

PORTFOLIO NET COST OF SERVICES SUMMARY

| Agency | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual |
|---|-------------------|-----------------------------|-------------------|-------------------|
| | \$000 | \$000 | \$000 | \$000 |
| Department for Families and Communities | 614 913 | 610 171 | 579 910 | 587 917 |
| Incorporated Government Disability Service Organisations | 137 572 | 149 945 | 132 355 | 124 205 |
| Aboriginal Housing Authority | 23 908 | 18 169 | 18 882 | 5 906 |
| South Australian Housing Trust | 229 801 | 207 550 | 227 271 | 199 688 |
| Total of individual agencies | 1 006 194 | 985 835 | 958 418 | 917 716 |
| Intra agency receipts | -347 338 | -353 688 | -370 108 | -355 474 |
| Portfolio Total | 658 856 | 632 147 | 588 310 | 562 242 |

The sum of each of the net expenditure amounts for each agency exceeds the values of net expenditure amounts consolidated for the Families and Communities Portfolio Statements. The variance results from intra-agency receipts. All State Government and most Commonwealth Government receipts are received by the Department for Families and Communities in the first instance and then transferred to the Incorporated Government Disability Service Organisations, the South Australian Housing Trust and the Aboriginal Housing Authority. To reflect the true net cost to the Government of South Australia for the services provided by these agencies, the intra-agency receipts reflecting the State Government appropriation should be excluded.

INVESTING PAYMENTS SUMMARY

| Agency | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual |
|---|-------------------|-----------------------------|-------------------|-------------------|
| | \$000 | \$000 | \$000 | \$000 |
| Department for Families and Communities | 11 010 | 7 259 | 5 335 | 109 |
| Incorporated Government Disability Service Organisations | 1 586 | 2 745 | 12 531 | 3 579 |
| Aboriginal Housing Authority | 8 340 | 10 156 | 9 220 | 16 086 |
| South Australian Housing Trust | 159 963 | 134 080 | 152 843 | 128 109 |
| Total Investing Payments | 180 899 | 154 240 | 179 929 | 147 883 |

The sum of each of the investing payment amounts for each agency for the 2006-07 Budget, 2005-06 Estimated Result and the 2005-06 Budget exceeds the value of investing payments consolidated for the Families and Communities Portfolio Statements due to intra-agency transactions.

Income statement

| | 2006-07 Budget | 2005-06 Estimated result | 2005-06 Budget | 2004-05 Actual |
|---|-------------------|--------------------------------|-------------------|-------------------|
| | \$000 | \$000 | \$000 | \$000 |
| Expenses | | | | |
| Employee benefits and costs — | | | | |
| Salaries, wages, annual and sick leave | 248 027 | 249 304 | 205 730 | 211 502 |
| Long service leave | 1 453 | 1 032 | 8 564 | 8 361 |
| Payroll tax | 9 197 | 8 910 | 9 941 | 8 846 |
| Superannuation | 24 145 | 23 526 | 20 100 | 23 583 |
| Other | 6 486 | 7 616 | 10 074 | 11 719 |
| Supplies and services — | | | | |
| General supplies and services | 281 040 | 277 052 | 306 453 | 269 712 |
| Consultancy expenses | 1 228 | 1 198 | 949 | 914 |
| Depreciation and amortisation | 68 531 | 65 319 | 65 270 | 63 884 |
| Borrowing costs | 40 087 | 41 747 | 43 525 | 42 942 |
| Grants and subsidies | 294 129 | 293 968 | 229 984 | 262 957 |
| Intra government transfers | 81 499 | 83 844 | 74 367 | 86 538 |
| Other expenses | 148 993 | 141 468 | 134 124 | 130 444 |
| Total expenses | 1 204 815 | 1 194 984 | 1 109 081 | 1 121 402 |
| Income | | | | |
| Commonwealth revenues | 259 340 | 252 133 | 252 318 | 243 017 |
| Intra government transfers | 10 754 | 18 746 | 19 000 | 30 502 |
| Other grants | | _ | | 81 |
| Fees, fines and penalties | 1 501 | 1 222 | 508 | 692 |
| Sales of goods and services | 236 723 | 236 286 | 214 027 | 238 914 |
| Interest revenues | 2 167 | 7 123 | 4 760 | 10 050 |
| Net gain or loss from disposal of assets | 18 539 | 27 092 | 18 112 | 14 936 |
| Other income | 16 935 | 20 235 | 12 046 | 20 968 |
| Total income | 545 959 | 562 837 | 520 771 | 559 160 |
| Net cost of providing services | 658 856 | 632 147 | 588 310 | 562 242 |
| Income from / Expenses to SA Government | | | | |
| Income — | | | | |
| Appropriation | 616 001 | 589 224 | 574 482 | 567 624 |
| Other income | | 11 488 | | 4 525 |
| Expenses — | | | | |
| Tax equivalent | _ | 2 325 | 15 015 | 5 186 |
| Cash alignment | | | 6 534 | |
| Net income from / expenses to SA Government | 616 001 | 598 387 | 552 933 | 566 963 |
| Net result before restructure(s) | -42 855 | -33 760 | -35 377 | 4 721 |
| Net income from / expenses from administrative restructure(s) | _ | 336 | _ | 71 456 |
| Net result after restructure(s) | -42 855 | -33 424 | -35 377 | 76 177 |

Balance sheet

| | 2006-07 | 2005-06 | 2005-06 | 2004-05 |
|-------------------------------|-----------|-----------|-----------|-----------|
| | Budget | Estimated | Budget | Actual |
| | | result | | |
| | \$000 | \$000 | \$000 | \$000 |
| Assets | | | | |
| Current assets | | | | |
| Cash and cash equivalents | 64 040 | 101 455 | 94 605 | 138 412 |
| Receivables | 24 280 | 27 576 | 26 844 | 27 570 |
| Inventories | 52 743 | 52 743 | 53 234 | 52 743 |
| Financial assets | 11 | 11 | 10 | 11 |
| Other current assets | 781 | 781 | 1 183 | 781 |
| Total current assets | 141 855 | 182 566 | 175 876 | 219 517 |
| Non current assets | | | | |
| Financial assets | _ | _ | 129 | _ |
| Land and improvements | 6 605 341 | 6 312 708 | 6 248 162 | 5 753 736 |
| Plant and equipment | 41 107 | 27 381 | 34 654 | 13 108 |
| Intangible assets | 8 514 | 8 514 | _ | 8 514 |
| Other non-current assets | 2 519 | 2 519 | 2 519 | 2 519 |
| Total non-current assets | 6 657 481 | 6 351 122 | 6 285 464 | 5 777 877 |
| Total assets | 6 799 336 | 6 533 688 | 6 461 340 | 5 997 394 |
| Liabilities — | | | | |
| Current liabilities | | | | |
| Payables | 39 133 | 38 360 | 54 641 | 53 147 |
| Short-term borrowings | 23 951 | 23 326 | 23 556 | 22 468 |
| Employee benefits — | 20 /01 | 25 520 | 25 550 | 22 .00 |
| Salaries and wages | 3 198 | 3 744 | 16 390 | 3 744 |
| Annual leave | 16 558 | 16 558 | 7 816 | 16 675 |
| Long service leave | 6 392 | 6 392 | 3 729 | 6 392 |
| Superannuation | 1 409 | 1 354 | _ | _ |
| Other | 633 | 633 | 55 | 633 |
| Short-term provisions | 8 429 | 8 429 | 5 236 | 8 429 |
| Other current liabilities | 9 708 | 9 914 | 5 945 | 15 215 |
| Total current liabilities | 109 411 | 108 710 | 117 368 | 126 703 |
| Non current liabilities | | | | |
| Long-term borrowings | 717 049 | 737 089 | 736 979 | 756 505 |
| Long-term employee benefits — | 727 039 | 737 005 | | , , , , , |
| Annual leave | | | 20 374 | _ |
| Long service leave | 35 154 | 35 684 | 21 155 | 36 410 |
| Superannuation | 17 480 | 17 671 | | _ |
| Other | 26 | 26 | 315 | 26 |
| Long-term provisions | 16 621 | 16 617 | 5 692 | 16 613 |
| Other non-current liabilities | 6 350 | 6 593 | 7 084 | 6 836 |
| Total non-current liabilities | 792 680 | 813 680 | 791 599 | 816 390 |
| Total liabilities | 902 091 | 922 390 | 908 967 | 943 093 |
| Net assets | 5 897 245 | 5 611 298 | 5 552 373 | 5 054 301 |
| _ | | | | |

Balance sheet

| | 2006-07 Budget | 2005-06 Estimated result | 2005-06 Budget | 2004-05 Actual |
|---------------------------|-------------------|--------------------------------|-------------------|-------------------|
| | \$000 | \$000 | \$000 | \$000 |
| Equity | | | | |
| Contributed capital | 19 474 | 10 763 | 10 763 | _ |
| Retained earnings | 1 245 072 | 1 249 927 | 1 221 885 | 1 245 351 |
| Asset revaluation reserve | 4 632 699 | 4 350 608 | 4 319 725 | 3 808 950 |
| Total equity | 5 897 245 | 5 611 298 | 5 552 373 | 5 054 301 |

Balances as at 30 June end of period.

Statement of changes in equity

| | Contributed capital | Asset revaluation reserve | Retained earnings | Total |
|---|---------------------|---------------------------|-------------------|--------------------|
| _ | \$000 | \$000 | \$000 | \$000 |
| Balance at 30 June 2005 | | 3 808 950 | 1 245 351 — | 5 054 301 |
| Restated balance at June 2005 | _ | 3 808 950 | 1 245 351 | 5 054 301 |
| Net gain/loss on revaluation of property, plant and equipment during 2005-06 | _ | 541 658 — | 38 000 | 541 658 38 000 |
| Net income/expense recognised directly in equity for 2005-06 Net result after restructure for 2005-06 | _ | 541 658 — | 38 000 -33 424 | 579 658 -33 424 |
| Total recognised income and expense for 2005-06 | _ | 541 658 | 4 576 | 546 234 |
| Equity contributions from SA Government | 10 763 | _ | _ | 10 763 |
| Estimated balance at 30 June 2006 | 10 763 | 4 350 608 | 1 249 927 | 5 611 298 |
| Net gain/loss on revaluation of property, plant and equipment during 2006-07 | | 282 091 — | 38 000 | 282 091 38 000 |
| Net income/expense recognised directly in equity for 2006-07 Net result after restructure for 2006-07 | _ | 282 091 — | 38 000 -42 855 | 320 091 -42 855 |
| Total recognised income and expense for 2006-07 | _ | 282 091 | -4 855 | 277 236 |
| Equity contributions from SA Government | 8 711 — | _ | _ | 8 711 |
| Estimated balance at 30 June 2007 | 19 474 | 4 632 699 | 1 245 072 | 5 897 245 |

Cash flow statement

| | 2006-07 Budget | 2005-06 Estimated result | 2005-06 Budget | 2004-05 Actual |
|---|-------------------|--------------------------------|-------------------|-------------------|
| | \$000 | \$000 | \$000 | \$000 |
| OPERATING ACTIVITIES: | | | | |
| Cash outflows | | | | |
| Employee payments | 291 761 | 292 413 | 255 415 | 246 282 |
| Supplies and services | | 276 896 | 313 697 | 298 257 |
| Borrowing costs | | 40 540 | 43 525 | 41 795 |
| Grants and subsidies Net GST paid | | 293 968 — | 224 289 — | 265 996 49 863 |
| Intra government transfers | 81 499 | 83 844 | 74 367 | 85 756 |
| Other payments | 130 052 | 119 456 | 119 742 | 97 213 |
| Cash used in operations | 1 116 289 | 1 107 117 | 1 031 035 | 1 085 162 |
| Cash inflows | | | | |
| Intra government transfers | 10 754 | 18 746 | 19 000 | 33 482 |
| Commonwealth receipts | | 252 133 | 252 318 | 243 017 |
| Other grants | | _ | _ | 81 |
| Fees, fines and penalties | | 1 222 | 508 | 692 |
| Sales of goods and services | . 224 431 | 230 555 | 211 837 | 253 282 |
| Interest received | 2 553 | 7 123 | 4 760 | 9 417 |
| Dividends received | . 5 000 | 5 000 | 5 000 | 5 000 |
| Net GST received | -406 | 406 | _ | 42 670 |
| Other receipts | 17 417 | 14 292 | 8 429 | 8 483 |
| Cash generated from operations | 520 590 | 529 477 | 501 852 | 596 124 |
| SA GOVERNMENT: | | | | |
| Appropriation | 616 001 | 589 224 | 574 482 | 567 624 |
| Other receipts | <u> </u> | 11 488 | _ | 4 525 |
| Payments — | | | | |
| Tax equivalents | _ | 7 511 | 15 015 | _ |
| Cash alignment | . - | | 6 534 | |
| Net cash provided by Government | 616 001 | 593 201 | 552 933 | 572 149 |
| Net cash provided by (+) / used (-) in operating activities | 20 302 | 15 561 | 23 750 | 83 111 |
| INVESTING ACTIVITIES: | | | | |
| Cash outflows | | | | |
| Purchase of property, plant and equipment | . 178 199 | 151 540 | 177 229 | 151 746 |
| Cash used in investing activities | 178 199 | 151 540 | 177 229 | 151 746 |
| Cash inflows | | | | |
| Proceeds from sale of property, plant and equipment Other receipts | | 106 817 | 117 444 — | 103 464 15 |
| Cash generated from investing activities | 131 186 | 106 817 | 117 444 | 103 479 |
| Net cash provided by (+) / used in (-) investing activities | -47 013 | -44 723 | -59 785 | -48 267 |
| | | | | |

Cash flow statement

| | 2006-07 Budget | 2005-06 Estimated result | 2005-06 Budget | 2004-05 Actual |
|--|-------------------|--------------------------------|-------------------|-------------------|
| | \$000 | \$000 | \$000 | \$000 |
| FINANCING ACTIVITIES: | | | | |
| Cash outflows | | | | |
| Repayment of borrowings | 19 415 | 18 558 | 18 558 | 17 742 |
| Cash used in financing activities | 19 415 | 18 558 | 18 558 | 17 742 |
| Cash inflows | | | | |
| Capital contributions from Government | 8 711 — | 10 763 | 10 763 | |
| Cash generated from financing activities | 8 711 | 10 763 | 10 763 | 28 930 |
| Net cash provided by (+) / used in (-) financing activities | -10 704 | -7 795 | -7 795 | 11 188 |
| Net increase (+) / decrease (-) in cash equivalents | -37 415 | -36 957 | -43 830 | 46 032 |
| Cash and cash equivalents at the beginning of the financial year | 101 455 | 138 412 | 138 435 | 92 380 |
| Cash and cash equivalents at the end of the financial year | 64 040 | 101 455 | 94 605 | 138 412 |

FINANCIAL COMMENTARY

Income statement - Controlled

The Families and Communities Portfolio is comprised of a number of separate entities, as listed below with transactions occurring between each of the entities:

- Department for Families and Communities (DFC)
- Incorporated Government Disability Service Organisations
- Aboriginal Housing Authority (AHA)
- South Australian Housing Trust (SAHT)

The total revenues from Government to be received by the portfolio for 2006-07 are forecast to increase by \$17.6 million when compared to the 2005-06 Estimated Result. This reflects the approval of new initiatives in Disability Service and Families SA, the impact of once-off funding received in 2005-06, as well as the impact of previous years funding decisions. The 2006-07 Budget includes funding for people with disabilities living in community based accommodation and residential aged care. Additional funding will also be provided for Autism Spectrum Disorder and the implementation of a new Client and Case Management System within Families SA. These increases are offset by the impact of the Portfolio's saving contributions to the Government, the implementation of the cash alignment policy and the reclassification of a part of appropriation as an equity contribution.

The total operating expenditure of the Portfolio is forecast to rise by \$9.8 million to \$1.205 billion compared with the 2005-06 Estimated Result of \$1.195 billion. This increase is due primarily to the increases in government funding outlined above.

Further details in respect of these variances are reflected in the commentary of each of the agencies.

Governance Reforms

On 2 May 2006, the Honourable J Weatherill, MP, Minister for Families and Communities, Minister for Housing and Minister for Disability, announced the Government's intention to implement significant governance reforms impacting on the State Government's housing and disability agencies.

Under these revised arrangements, housing agencies and disability agencies have been brought together to form two new divisions in DFC: Disability Services SA and Housing SA.

The Government began implementing the reforms from June 2006. It is intended to introduce legislation into Parliament during the latter part of the 2006 calendar year with the aim of completing the reform process by 30 June 2007.

Housing changes – key elements

- Every South Australian who needs help with housing assistance will get that help through a single network of Housing SA offices across the State.
- SAHT will continue to be the landlord for the more than 47 000 Trust tenants in South Australia.
- The SA Affordable Housing Trust will be formed to help create more affordable homes for South Australians who are locked out of the housing market.

- Tenants of the AHA will have their specific needs met by the Aboriginal Housing Office in the new Housing SA service.
- Community housing tenancies will still be managed through individual community housing organisations and the new Office for Community Housing will be the regulator and funder of the sector.

Disability changes – key elements

- Every person needing assistance will work with a Service Co-ordinator who will help them navigate through all stages in their life, from early childhood services to work and beyond.
- Services provided by the Intellectual Disability Services Council, Julia Farr Services and the Independent Living Centre will be delivered by the same staff through Disability Services SA.
- The Government will create a single waiting list for people needing specific services, like accommodation or respite. Currently, people are dealing with several government and non-government organisations and have their names on multiple waiting lists.

These reforms will alter the structure of the entities in the Portfolio. Given the timing of these changes, they are not reflected in the 2006-07 Portfolio Statements. The new entity structure will be reported in the 2007-08 Portfolio Statements.

WORKFORCE SUMMARY

| Agency | FTEs as at 30 June | | | | |
|--|----------------------------|-----------------------------|-------------------|--|--|
| | 2006-07 Budget Estimate | 2005-06 Estimated Result | 2004-05 Actual | | |
| Department for Families and Communities | 2 236 | 2 129 | 1 702 | | |
| Incorporated Government Disability Service Organisations | 2 015 | 2 000 | 1 768 | | |
| Aboriginal Housing Authority | 79 | 79 | 72 | | |
| South Australian Housing Trust | 750 | 742 | 679 | | |
| Total | 5 080 | 4 950 | 4 221 | | |

The increase of 729 Full Time Equivalents (FTEs) between the 2004-05 Actual and 2005-06 Estimated Result is largely attributable to an increase in the workforce for Families SA, Incorporated Government Disability Service Organisations (DSOs) and SAHT. These increases primarily relate to meeting service delivery requirements and to the establishment of new programs and services. In addition, a number of shared service arrangements between DFC and the Department of Health (DH) that arose from the split of the former Department of Human Services from 1 July 2004 have been terminated, resulting in staff transfers from DH to DFC.

MINISTERIAL OFFICE RESOURCES

| Minister | 2006-07 I | Budget |
|-------------------------|----------------------------|--------|
| | Cost of provision \$000 | FTEs |
| The Hon. Jay Weatherill | 1 191 | 8.4 |

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Portfolio: Families and Communities

Agency: Department for Families and Communities

Objective

The Department for Families and Communities is responsible for setting strategic priorities, policy development for and administration of the public and community housing, child protection, youth, women, ageing and community care services and disability services.

2006-07 Targets / 2005-06 Highlights

Targets 2006-07

Objective 1: Affordable housing choices and communities that prosper

- Implement the 15 per cent affordable housing target in new developments, including five per cent for high need
- Support local governments to plan and facilitate affordable housing in their region, utilising the local government kit
- Support local governments in writing affordable housing policies into development plans, along with Planning SA
- Construct 450 new homes for public rental to reflect the current and potential future needs of customers
- Increase home ownership opportunities by implementing a home ownership program using the Advantage Plus Loan

Objective 2: High need housing

- Undertake analysis of homelessness in regional and remote areas of South Australia to identify and implement more effective service responses as well as monitoring progress in relation to homelessness
- Pilot the extension of the Street to Home service in the broader metropolitan area and link to points of identification such as the police, local councils and services, to assist people sleeping rough into housing
- Develop an improved methodology for counting the homeless
- Progress broad-based reform of the Supported Accommodation Assistance Program (SAAP) to achieve an integrated and coordinated service system for the reduction and prevention of homelessness
- Complete consultation process and report to the Minister on the scope and objects for new accommodation legislation and draft legislation for a further round of community consultations, prior to legislation being tabled in Parliament
- Transfer Supported Residential Facilities Program to Disability Services SA to further improve service provision, Allied Health and disability support services to residents
- Develop service agreements to extend the 12 Supported Accommodation Demonstration Projects for a further 12 months, and undertake a review of the projects
- Extend the scope of the Social Inclusion Boarding House In-reach Support Project into equivalent settings, such as caravan parks, and develop clear exit points into long-term housing
- Identify a suitable site for the establishment of a Common Ground style supportive housing development and gain Cabinet approval to develop

Highlights 2005-06

Objective 1: Affordable housing choices and communities that prosper

- Established the Affordable Housing Innovations (AHI) Unit and AHI Fund to pursue private, community and government partnerships for supply of new affordable housing outcomes
- Worked with Planning SA and local governments to integrate 15 per cent affordable housing into land use plans, including five per cent for high need
- Worked with seven councils in the adoption of strategies and policies to inform their respective Development Plans
- Assisted over 3000 new households into public housing, ensuring housing affordability through the capping of rent payments at 25 per cent of income

Objective 2: High need housing

- Successfully negotiated Supported Accommodation Assistance Program (SAAP) V multilateral and bilateral agreement. This has resulted in recognition of a number of the Social Inclusion initiatives as part of the agreement. South Australia's contribution totals almost \$72.5 million over the life of the
- Developed a service model for the implementation of support packages for rough sleepers, which coordinates effectively with frontline homelessness agencies
- Established the Street to Home service, an inner city service working assertively with rough sleepers to ensure their pathway into housing
- Gained Indigenous Family Violence Prevention funding of \$1.5 million over three years to provide intensive support for homeless women and children escaping domestic violence
- Furthered the establishment of an integrated service system for homeless people in the inner city. This network effectively coordinates frontline agencies that provide health, housing and disability services
- Commenced counting of people sleeping rough in the inner city by Street to Home as part of the development and improved methodology for counting the homeless
- Completed a feasibility study and developed a model for a supported accommodation project based on Common Ground
- Completed analysis of different approaches to youth housing service provision

Targets 2006-07

Form a new Housing SA service though bringing together the
governance and operation of the South Australian Housing
Trust, Aboriginal Housing Authority and Community Housing
Authority. Emphasis is being placed on the development of an
integrated service framework that ensures customer centred,
coordinated service responses, especially for people with high
needs. Further focus areas include developing closer links
between housing, disability and homelessness services

Objective 3: Independence and community connection

- Establish Disability Services SA to develop an integrated, streamlined disability services system with clear points of entry, coherent client pathways and case management approaches
- Develop implementation plan for reforms to Community Care programs (including Home and Community Care and the Aged Care Assessment Program)
- Renegotiate the Home and Community Care Agreement
- Implement the Retirement Villages Act, Amendment Bill 1997
- Transfer the Aged Care Assessment Program Evaluation Unit from the Department of Health to the Department for Families and Communities (DFC)
- Launch and disseminate the SA Carers Policy
- Obtain international accreditation for the Service Excellence Program
- Develop performance management system for the grant funded community services sector
- Implement client centred reform of the Concessions Program
- Establish new services guidelines for effective intervention for problem gamblers
- Trial the Volunteer Operational Guidelines that support and expand the level of volunteers working with the Department

Objective 4: Keeping them safe and connected

- Realign services towards early intervention and family support services, focused on need
- Develop and implement a blueprint for Alternative Care in SA
- Progress across government initiatives arising from the work of the Senior Officers Group within Youth Justice
- Develop and commence implementation of a client and case management model for Families SA service response in all program areas
- Develop and fund a range of government and non-government services to address financial pressures for individuals and families

Objective 5: Effective business practices

- Introduce a new continuous improvement development program
- Develop and introduce the DFC Connected Service Centre concept at Mt Gambier (collocating DFC agencies for improved customer service)
- Finalise DFC Workforce Plan and determine current and future skill gaps and develop strategies to address them
- Implement the first stage of the new DFC Intranet and E-Reference Suite
- Implement the Cultural Inclusion Framework
- Undertake access assessments of all DFC owned and leased buildings and facilities by 30 June 2007

Office for Women

- Expand the Premier's Women's Directory, particularly with candidates from skill gap areas and from regional South Australia
- Implement the Women in Leadership plan including support programs to assist women with limited experience on boards and committees to actively contribute

Highlights 2005-06

- Completed a number of capital projects with Crisis
 Accommodation Program funding. These include the
 Aboriginal Housing Authority, Sturt Street development for
 women and families, Port Augusta transitional camp,
 Hutt Street Day Centre renovations, and a new site for the
 Southern Domestic Violence Service
- Delivered 12 Supported Accommodation Demonstration
 Projects across metropolitan and country South Australia to
 support people living in the community with high and complex
 needs. Renegotiated a new memorandum of understanding
 with Mental Health Services that guarantees funding to
 June 2008 to coincide with the Commonwealth State Housing
 Agreement (CSHA) funding
- Completed the redevelopment of Aldridge Court to ensure appropriate accommodation and support for those residents

Objective 3: Independence and community connection

- Amendment bill for Retirement Villages Act 1997 passed by Parliament
- Implemented reforms to funding processes for Home and Community Care in line with the Commonwealth's The Way Forward
- Launched Improving with Age Our Ageing Plan for SA
- Reforms implemented in the Day Options sector to streamline contract management processes
- Enacted Carers Recognition Act 2005
- Aboriginal Youth Development Program made operational in 14 communities following consultation with city councils
- Reviewed Service Excellence Framework and established ongoing support in non-government sector
- Implemented new Master Agreements and Service Agreements for use across the community services sector
- Extended Energy Concessions to eligible single people from 1 July 2005
- Developed positions on shared issues through the Human Services Peaks Forum in partnership with the Department of Health and the community sector
- Funded Financial Counsellor positions in the government and non government sectors to address problem gambling
- Established the Supported Accommodation Task Force to provide a coordinated approach in planning for housing and support services
- Created a Volunteers Unit and developed a Volunteers Policy

Objective 4: Keeping them safe and connected

- Made amendments to Children's Protection Act 1993 that strengthen the best interests of the child
- Increased the proportion of children and young people living with their relatives who might have otherwise been in alternative care
- Established a Youth Justice Steering Committee
- Changed focus of the Anti-Poverty program to target the link between poverty, poor parenting and the neglect of children
- Established a Rapid Response strategy to support the needs of children under the Guardianship of the Minister

Objective 5: Effective business practices

- Established a College for Learning and Development for DFC staff
- Conducted the first Self Assessment against the Australian Business Excellence Framework
- Designed and implemented strategies for achieving the Government's sustainability targets
- Established the Families and Communities Research Ethics Committee

| Targets 2006-07 | Highlights 2005-06 | | |
|--|--|--|--|
| Organise and host the National Indigenous Women's Gathering which provides advice to the Ministerial Conference on the Status of Women | Established DFC Disability Action Plan Implementation Committee to ensure the requirements from the <i>Promoting Independence: Disability Action Plan for South Australia</i> are achieved | | |
| | Office for Women | | |
| | Expanded the online Premier's Women's Directory | | |
| | Developed a 'Women in Leadership' plan to assist women with limited experience on boards and committees | | |
| | Rolled out implementation of the Women's Safety Strategy across government | | |

Program net cost of services summary

| Program | | | Net Cost of S | ervices | |
|---|---|----------------------------|--------------------------------------|----------------------------|----------------------------|
| | | 2006-07 Budget \$000 | 2005-06 Estimated Result \$000 | 2005-06 Budget \$000 | 2004-05 Actual \$000 |
| 1 | Affordable Housing Choices and Communities that Prosper | 59 274 | 59 581 | 63 373 | 62 225 |
| 2 | High Need Housing | 118 243 | 117 884 | 112 108 | 119 586 |
| 3 | Independence and Community Connection | 238 012 | 237 782 | 216 398 | 237 994 |
| 4 | Keeping Them Safe and Connected | 152 670 | 149 442 | 139 828 | 136 658 |
| 5 | Effective Business Practices | 44 633 | 39 247 | 42 175 | 25 626 |
| 6 | Office for Women | 2 081 | 2 072 | 1 956 | 1 901 |
| Tota | ıl | 614 913 | 606 008 | 575 838 | 583 990 |
| prov | onciliation to agency net cost of viding services (as per Income ement) | | | | |
| Add. | : net cost of programs/functions transferred out | | | | |
| | ce for Youth to Further Education, sloyment, Science and Technology | _ | 4 163 | 4 072 | 3 927 |
| Equals: Net cost of providing services (as per agency Income statement) | | 614 913 | 610 171 | 579 910 | 587 917 |

The 2005-06 Budget amounts contained in the 2006-07 Portfolio Statements for each program differ from those amounts contained in the 2005-06 Portfolio Statements to reflect changes to departmental functions and associated sub-program structure. The 2005-06 Budget amounts in these statements have been amended for comparative purposes.

Investing payments summary

| Investments | 2006-07 Budget \$000 | 2005-06 Estimated Result \$000 | 2005-06 Budget \$000 | 2004-05 Actual \$000 |
|---|----------------------------|--------------------------------------|----------------------------|----------------------------|
| New Works | | | | |
| Families SA — 108 North Terrace | 1 985 | 115 | _ | _ |
| Total New Works | 1 985 | 115 | _ | _ |
| Works in Progress | | | | |
| Child Protection Review — Accommodation | 421 | 545 | 732 | 35 |
| Families SA Accommodation and Security | 134 | 107 | 150 | _ |
| Client and Case Management System | 3 949 | 388 | 1 539 | _ |
| SACOSS Children's Facility | 310 | 190 | 250 | _ |
| Families SA Adelaide District Office | 1 471 | 45 | 950 | _ |
| Youth Training Centres — Sustainment | 850 | 1 000 | 1 000 | _ |
| Total Works in Progress | 7 135 | 2 275 | 4 621 | 35 |
| Minor Works | | | | |
| Minor Works — Families SA | 526 | 513 | 513 | 74 |
| Minor Works — ICT | 1 149 | 4 155 | _ | _ |
| Planning and Feasibility | 215 | 201 | 201 | _ |
| Total Minor Works | 1 890 | 4 869 | 714 | 74 |
| Total Investing Payments | 11 010 | 7 259 | 5 335 | 109 |

Agency: Department for Families and Communities

Program Information

Program 1: Affordable Housing Choices and Communities that Prosper

Description/Objective: To work with others to expand and improve affordable housing choices

across the State and help build communities that prosper.

This program encompasses the management of grants for housing services to low-income households. This includes grants for the provision of public housing and private rental services by the South Australian Housing Trust (SAHT), the provision of public and community managed housing by the Aboriginal Housing Authority (AHA), the funding and regulation of community housing by the South Australian Community Housing Authority and activities funded by the Commonwealth State Housing Agreement (CSHA).

Summary income statement

| Program 1: Affordable Housing Choices and Communities that Prosper | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual |
|--|-------------------|-----------------------------|-------------------|-------------------|
| | \$000 | \$000 | \$000 | \$000 |
| Expenses | | | | |
| Employee benefits and costs | 23 123 | 22 114 | 16 525 | 19 035 |
| Supplies and services | 642 | 488 | 62 | 99 |
| Grants and subsidies | 80 913 | 82 110 | 87 126 | 85 361 |
| Depreciation and amortisation | 1 | 1 | _ | _ |
| Total expenses | 104 679 | 104 713 | 103 713 | 104 495 |
| Income | | | | |
| Sale of goods and services | 21 427 | 21 044 | 16 192 | 19 364 |
| Commonwealth revenue | 21 542 | 21 333 | 21 393 | 21 009 |
| Other | 2 436 | 2 755 | 2 755 | 1 897 |
| Total income | 45 405 | 45 132 | 40 340 | 42 270 |
| Net cost of providing services | 59 274 | 59 581 | 63 373 | 62 225 |

Program 1: Performance Criteria:

| Sub-program: 1.1 | Public Housing and Private Rental Assistance | | | | |
|---|---|--|--------------|-------------------|--|
| | Grants paid for the provision and management of public housing and private rental assistance services to low-income households. | | | | |
| | | | | 2004-05 Actual | |
| Net cost of sub-program \$56 940 000 \$57 528 000 \$61 044 000 \$60 | | | \$60 598 000 | | |

Performance Commentary

The 2004-05 Actual included a proportion of the additional once-off funding of \$15.0 million for the Affordable Housing Fund and \$15.0 million for the urban regeneration program. The 2005-06 Budget remained at a similar level due to once-off funding for the Bedford *Housing for 100* project and additional funding for anticipated increases in Tax Equivalent Regime (TER) payments for land tax and income tax. The 2005-06 Estimated Result decreased due a reassessment of TER payments for income tax and land tax. The reduction in the 2006-07 Budget reflects once-off grants received in 2005-06 and a reduction of State overmatching funding under the CSHA, offset by additional TER payments.

Performance indicators for public housing and private rental assistance are included under Programs 1 and 2 for SAHT.

| Sub-program: 1.2 | Aboriginal Housing Grants paid for the provision and management of public housing and community managed housing to Aboriginal households and communities. | | | | |
|------------------------|--|-------------------|-----------------------------|-------------------|-------------------|
| | | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual |
| Net cost of sub-progra | am | \$714 000 | \$783 000 | \$771 000 | \$782 000 |

Performance Commentary

The 2005-06 Estimated Result includes higher values of properties transferred from SAHT.

Performance indicators for Aboriginal Housing are included under Programs 1 and 2 for the AHA.

| Sub-program: 1.3 | Community Housing | | | | |
|------------------------|--|-------------------|-----------------------------|-------------------|-------------------|
| | Grants paid for the funding and regulation of community housing. | | | | |
| | | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual |
| Net cost of sub-progra | am | \$1 343 000 | \$1 426 000 | \$1 383 000 | \$1 650 000 |

The 2004-05 Actual includes property transfers from SAHT which was greater in value than budgeted. The 2005-06 Budget allocation to Community Housing was reduced accordingly to compensate for this.

| Performance Indicators | 2006-07 Target | 2005-06 Estimated Result | 2005-06 Target | 2004-05 Actual |
|---|-------------------|-----------------------------|-------------------|-------------------|
| No. of tenantable dwellings as at 30 June ^(a) | 4 502 | 4 348 | 4 520 | 4 304 |
| No. of additional dwellings under construction as at 30 June ^(b) | 49 | 92 | 60 | 107 |
| Average acquisition cost for new dwellings: | | | | |
| new build / spot purchase (incl land) | \$190 000 | \$193 586 | \$180 000 | \$198 244 |
| renewal projects (excl land) | \$135 000 | \$122 749 | \$123 000 | \$121 968 |
| • joint ventures ^(c) (excl land) | \$175 000 | \$138 550 | \$127 000 | \$125 676 |
| Dollar value of rental subsidies ^(d) | \$17.4m | \$16.8m | \$14.3m | \$22.6m |

Footnotes

- (a) The 2005-06 Target was estimated in April 2005 prior to final budget determination. The 2005-06 approved Budget had a target of 4393.
- (b) There was an actual increase in the carryover of dwellings under construction at 30 June 2006 as there was a delay in the transfer of properties from SAHT to the later part of 2005-06.
- (c) The 2006-07 Target includes three units on Kangaroo Island. This is higher than previous years due to the higher costs of building at this location.
- (d) This is a measure of subsidy provided by government. The 2004-05 Actuals are based on the rental subsidies reported in the 2004-05 Community Housing Household Data Collection. From 1 July 2005, the South Australian Community Housing Authority modified its rent policy and moved away from determining rent based on the capital value alone, which results in a significant decrease in the rental subsidies compared to the 2004-05 year. Maximum rents are now determined on a more equitable model that considers both capital values and market rents for properties.

| Sub-program: 1.4 | Secretariat and Other Housing Services and Grants ^(a) | | | | |
|--|--|-----------|------------|-------------------|------------|
| | Secretariat provides services including policy and financial advice, community renewal, asset management and affordable housing strategy advice for the Housing Policy and Strategy Division and the Housing Executive Committee. Provision of grants for research, services provided by Community Housing Organisations and community development projects that involve capacity building in urban regeneration areas with high concentrations of public housing. | | | | |
| 2006-07 2005-06 2005-06 Budget Estimated Result Budget | | | | 2004-05 Actual | |
| Net cost of sub-progr | am | \$277 000 | -\$156 000 | \$175 000 | -\$805 000 |

In 2005-06 a number of new DFC Housing Units were established to provide greater strategic direction and planning intent to housing. In addition, the Housing Appeals Unit was also transferred into this sub-program. Funding for the new units came from the reallocation of resources from existing housing agencies. The 2005-06 Estimated Result was below budget due to timing delays in establishing units, which resulted in reduced expenditure. The 2006-07 Budget reflects additional funding to fully resource these units for the whole year. The 2006-07 Budget also includes additional funding to non-government organisations under the Minister's Housing Advice and Community Fund

Investment commitments from the Affordable Housing Innovations Fund (AHIF) were made to 11 capital project partnerships for the construction of 141 affordable and high need houses.

Commitments exceeded the 2005-06 Budget by 11 per cent and involved \$35.9 million in total comprising of:

- AHIF: \$16.7 million or 46.5 per cent of total estimated project cost;
- Partners equity: \$14.2 million or 39.7 per cent of total estimated project cost; and
- Borrowings: \$4.9 million or 13.8 per cent of total estimated project cost.

46 per cent of housing opportunities created will be dedicated to affordable housing outcomes and 54 per cent will cater for high need tenants. Included in the estimated result figure is a commitment to the construction of a 14 bedroom residential facility for people with disabilities, which is equivalent to four housing outcomes (2x4 bedrooms and 2x3 bedrooms).

This sub-program recognises income including interest and dividends. However, overhead expenses are embedded in other areas of the portfolio.

(b) New indicator arising from the formation of the AHIU during 2005-06.

| Performance Indicators | | 2006-07 Target | 2005-06 Estimated Result | 2005-06 Target | 2004-05 Actual |
|--|--|-------------------|-----------------------------|-------------------|-------------------|
| No. of affordable rental properties that Affordable Housing Innovations Unit (AHIU) has generated ^(b) | | 200 | 141 | 127 | n.a. |
| Footnotes | (a) Previously named Other Housing Services. | | | | |

Agency: Department for Families and Communities

Program Information

Program 2: High Need Housing

Description/Objective: To develop and implement better high need housing and service

responses for people at risk or in need.

This program encompasses the management of grants for housing services and supported accommodation assistance to people in crisis as well as providing other services and programs related to high need

housing.

Summary income statement

| Program 2: High Need Housing | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual |
|--------------------------------|-------------------|-----------------------------|-------------------|-------------------|
| _ | \$000 | \$000 | \$000 | \$000 |
| Expenses | | | | |
| Employee benefits and costs | 40 587 | 39 877 | 28 504 | 34 727 |
| Supplies and services | 1 639 | 1 070 | 1 680 | 1 904 |
| Grants and subsidies | 186 556 | 189 415 | 183 459 | 192 155 |
| Depreciation and amortisation | 2 | 2 | _ | _ |
| Total expenses | 228 784 | 230 364 | 213 643 | 228 786 |
| Income | | | | |
| Sale of goods and services | 36 215 | 36 366 | 27 439 | 33 164 |
| Commonwealth revenue | 68 600 | 67 456 | 67 700 | 67 428 |
| Other | 5 726 | 8 658 | 6 396 | 8 608 |
| Total income | 110 541 | 112 480 | 101 535 | 109 200 |
| Net cost of providing services | 118 243 | 117 884 | 112 108 | 119 586 |

Program2: Performance Criteria:

| Sub-program: 2.1 | Supported Accommodation Assistance Program | | | | |
|-------------------------|--|-------------------|-----------------------------|-------------------|-------------------|
| | The provision and management of grants for the delivery of supported accommodation and support services to assist people who are homeless or at imminent risk of homelessness. | | | | |
| | | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual |
| Net cost of sub-program | | \$11 702 000 | \$12 583 000 | \$10 615 000 | \$8 058 000 |

Performance Commentary

2005-06 was a defining year for the Supported Accommodation Assistance Program (SAAP) in South Australia with several highlights that will help the future reform of the Homelessness sector. These include:

- the signing of both SAAP V multi-lateral and bi-lateral agreements with the Commonwealth Government;
- acceptance by the Commonwealth Government of several South Australian Social Inclusion Initiatives as innovative and acceptable to use as SAAP funding matching contribution for South Australia;
- securing 14.7 per cent of the Commonwealth Government National Innovation and Investment Funding for projects which tackle homelessness from 1 July 2006;
- the Minister for Families and Communities announcing the availability of \$2 million of once-off funding for furniture and equipment and South Australian innovation projects;
- the commencement of 15 innovation and investment projects;
- the Minister for Families and Communities launched the SAAP Performance Management Framework, a quality management framework; and
- \$280 000 of SAAP funding was made available for the establishment of 'Lake View', a transitional accommodation project for Aboriginal people in Port Augusta.

The availability of the innovation funding and establishment of new projects will see increased capacity for SAAP to assist greater numbers of homeless people during 2006-07.

| Performance Indicators | 2006-07 Target | 2005-06 Estimated Result | 2005-06 Target | 2004-05 Actual |
|--|-----------------------|-----------------------------|-------------------|-------------------|
| No. of clients receiving a SAAP service | 11 000 ^(a) | 9 900 | 9 900 | 9 650 |
| No. of SAAP support periods | 17 000 ^(a) | 15 600 | 15 600 | 15 600 |
| No. of SAAP closed support periods that included accommodation | 8 500 ^(a) | 7 700 | 7 700 | 5 650 |
| % of clients exiting to independent housing and not returning within six months | 62% | 60% | 60% | 54% |
| % of clients with a case management plan, other than short term clients ^(b) | 60% | 85% | 85% | 62% |
| % of services needed by clients that were provided or referred to another agency | 97% | 96% | 96% | 95% |
| Average recurrent cost per completed SAAP support period | \$1 900 | \$2 000 | \$2 000 | \$1 950 |
| Average recurrent cost per day of SAAP support | \$35 | \$30 | \$25 | \$30 |

| Footnotes | (a) The number of clients and support periods will increase due to the introduction of additional funded services. |
|-----------|--|
| | (b) The percentage of clients with a case management plan should reduce as newly introduced services will be providing crisis once-off services. |

| Sub-program: 2.2 | Supported Residential Facilities | | | | |
|-------------------------|--|-------------------|-----------------------------|-------------------|-------------------|
| | Achieve the Government's commitment to the Supported Residential Facilities (SRF) sector by assessing all SRF residents (pension only) and provide referral for those identified as having high and complex unmet needs. Grants are also provided and managed for the SRF sector that are linked to enhancing quality of life, improving regionalised services and providing strategic responses for relocating residents displaced by SRF closures. | | | | |
| | | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual |
| Net cost of sub-program | | \$9 907 000 | \$8 485 000 | \$300 000 | \$9 385 000 |

In 2003-04, Cabinet established a five year funding package to support the private for-profit pension only SRF sector, while future options were being developed to ensure availability of supported accommodation options for vulnerable people in our community who rely on this type of accommodation.

In 2005-06 the program was consolidated and the development of future directions commenced. The number of private for-profit SRF closures was stemmed to only one facility closing during the course of the year.

The 2005-06 funding for the SRF program was held in Department of Treasury and Finance Administered Items. This was transferred to DFC during the year as the program was acquitted. From July 2006, the personal support funding components of the program came under the direction of Disability Services SA with the management of the current SRF legislation and delivery of the Fire Safety Subsidy remaining with Housing Strategy and Policy.

The development of possible accommodation legislation has progressed well with the commencement of a community consultation program which will ascertain the views of many sectors of the community in ensuring safe and secure accommodation options are available for the most vulnerable in our community.

The evolving SRF program will continue to support vulnerable residents with high and complex needs that need additional health, disability and accommodation support services to live in our community.

| 11 | , | | | |
|--|--|-----------------------------|-------------------|-------------------|
| Performance Indicators | 2006-07 Target | 2005-06 Estimated Result | 2005-06 Target | 2004-05 Actual |
| No. of SRF residents assessed to determine support needs ^(a) | 200 | 178 | 1 015 | 747 |
| No. of SRF residents with high and complex needs referred for additional support services through the SRF Sustainment Response | 100 | 108 | 605 | 300 |
| No. of SRF residents assisted to establish and maintain alternative accommodation through Strategic Response to Closures | 73 | 73 | 195 | 54 |
| No. of SRF residents assisted to achieve improved quality of life through the provision of Sustainment Subsidy (Board and Care) | 1 300 | 1 290 | 1 400 | 1 280 |
| No. of SRF residents who receive additional support services including allied health to improve quality of life | 100 | 98 | 605 | 300 |
| No. of assessments undertaken through planned approach and crisis referral responses | 50 | 40 | 1 015 | 54 |
| | a) Almost all residents in SRFs have now been assessed to determine their support needs. Assessments and reassessments are conducted only when a new resident moves in and when an existing resident's support | | | |

| Footnotes | (a) Almost all resident | s in SRFs have now be | een assessed to determine | e their support needs. As | ssessments and |
|-----------|-------------------------|----------------------------|--|---------------------------|----------------|
| | needs have increase | ed or if a facility is per | new resident moves in a ading closure. As a result has significantly decreas | t, the number of people i | 1.1 |
| | | | | | |

| Sub-program: 2.3 | High Need Public Housing and Private Rental Assistance ^(a) | | | | |
|-------------------------|--|-------------------|-----------------------------|-------------------|-------------------|
| | Grants paid for the provision and management of public housing and private rental assistance services to high need, low-income households. | | | | |
| | | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual |
| Net cost of sub-program | | \$85 328 000 | \$86 352 000 | \$91 567 000 | \$91 708 000 |

The 2004-05 Actual included a proportion of the additional once-off funding of \$15.0 million for the Affordable Housing Fund and \$15.0 million for the urban regeneration program. The 2005-06 Budget remained at a similar level due to once-off funding for the Bedford 'Housing for 100' project and additional funding for anticipated increases in Tax Equivalent Regime (TER) payments for land tax and income tax. The 2005-06 Estimated Result decreased due to a reassessment of TER payments for income tax and land tax. The reduction in the 2006-07 Budget reflects once-off grants received in 2005-06 and the reduction of State overmatching funding under the Commonwealth State Housing Agreement (CSHA), off-set by additional TER payments.

Performance indicators for public housing and private rental assistance are included under Programs 1 and 2 for SAHT.

| | | U 1 | |
|-----------|-----|------------|--|
| Footnotes | (a) | , | n Need Housing Services which has been split into three other sub-programs in la Housing, High Need Community Housing and Secretariat and Other High Grants. |

| Sub-program: 2.4 | High Need Aboriginal Housing ^(a) | | | | |
|-------------------------|--|-------------------|-----------------------------|-------------------|-------------------|
| | Grants paid for the provision and management of public housing and community managed housing to high need Aboriginal households and communities. | | | | |
| | | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual |
| Net cost of sub-program | | \$2 851 000 | \$3 133 000 | \$3 084 000 | \$3 158 000 |

Performance Commentary

| The 2005-06 Estimated Result includes higher values of properties transferred from SAHT. | | | |
|--|--|--|--|
| Performance indicators for Aboriginal Housing are included under Programs 1 and 2 for the AHA. | | | |
| Footnotes (a) New sub-program created out of previous sub-program 2.3, Other High Need Housing Services. | | | |

| Sub-program: 2.5 | High Need Community Housing ^(a) | | | | | |
|---------------------------------|--|-------------------|-----------------------------|-------------------|-------------------|--|
| | Grants paid for the funding and regulation of high need community housing. | | | | | |
| | | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual | |
| Net cost of sub-program \$5 371 | | \$5 371 000 | \$5 702 000 | \$5 533 000 | \$6 602 000 | |

Performance Commentary

| | The 2004-05 Actual included over-expenditure against budget due to property transfers from SAHT. The 2005-06 Budget allocation to Community Housing was reduced accordingly to compensate for this. | | | | |
|--|---|--|--|--|--|
| Footnotes (a) New sub-program created out of previous sub-program 2.3, Other High Need Housing Services. | | | | | |

| Sub-program: 2.6 | Secretariat and Other High Need Housing Services and Grants ^(a) | | | | | |
|-------------------------------------|---|-------------|-------------------|-----------|--|--|
| | Secretariat provides services including policy and financial advice, community renewal, asset management and high need housing strategy advice for the Housing Policy and Strategy Division and the Housing Executive Committee. As lead agency on social inclusion and homelessness, provides coordination, management and support across government. Other high need housing services provided include Supported Accommodation Demonstration Projects. Grants are provided for research as well as services provided by Community Housing Organisations and community development projects that involve capacity building in urban regeneration areas with high concentrations of high need public housing and for crisis accommodation programs. | | | | | |
| | | | 2004-05 Actual | | | |
| Net cost of sub-program \$3 084 000 | | \$1 629 000 | \$1 009 000 | \$675 000 | | |

In 2005-06 a number of new DFC Housing Units were established to provide greater strategic direction and planning intent to housing. In addition, the Housing Appeals Unit was also transferred into this sub-program. Funding for the new units was by reallocation of resources from existing housing agencies. The 2005-06 Estimated Result was below budget due to timing delays in establishing units which resulted in reduced expenditure. The 2006-07 Budget reflects additional funding to fully resource these units for the whole year. 2006-07 Budget also includes additional funding to non-government organisations under the Minister's Housing Advice and Community Fund.

The Supported Accommodation projects for people with complex needs have demonstrated that it is possible to deliver innovative and integrated support services to people with complex needs, including those with a psychiatric disability. This enables them to live independently in the community and to experience improved quality of life.

Recognising the crucial links between stable housing tenure, flexible support and quality of life the projects provide a proactive response to the underlying factors contributing to homelessness through the provision of non-critical support services linked to appropriate housing and clinical responses as needed.

Since inception of these projects in 2000, there has been an ongoing commitment of CSHA funding Country Health and Mental Health within the Department of Health.

The Supported Accommodation Task Force, established by the Minister for Families and Communities in late 2005 and chaired by the Deputy Chief Executive, is currently developing a range of options for the ongoing delivery of supported accommodation outcomes for people with high and complex needs. Subject to the Minister's consideration, these options will form a basis for the delivery of this program to vulnerable people in the community requiring supported accommodation.

Additionally, a small increase in service provision will be possible during 2006-07 due to efficiencies developed in responding to client support needs over 2005-06.

This sub-program recognises income including interest and dividends. However, overhead expenses are embedded in other areas of the portfolio.

| Performance Indicators | 2006-07 Target | 2005-06 Estimated Result | 2005-06 Target | 2004-05 Actual | |
|---|---|-----------------------------|-------------------|-------------------|--|
| Implementation of Supported Accommodation Demonstration Projects (SADP) | 12 | 12 | 14 | 14 | |
| Recurrent for SADP support services ^(b) | \$2 640 000 | \$2 588 300 | \$2 924 000 | \$2 822 150 | |
| No. of participants with complex needs and psychiatric disability to whom supported housing services are provided | 130 | 125 | 142 | 125 | |
| No. of participants with improved quality of life | 130 | 120 | 142 | 125 | |
| Reduced demand by participants on acute sector services (Glenside) | 60% | 60% | 60% | 60% | |
| Footnotes (a) New sub-program of | (a) New sub-program created out of previous sub-program 2.3, Other High Need Housing Services | | | | |

- Funds have remained static with new agreements signed with Mental Health Services and Country Health. However, two less programs are now managed with Mental Health Services.

Agency: Department for Families and Communities

Program Information

Program 3: Independence and Community Connection

Description/Objective: To enable people to take charge of their lives and ensure community

connection opportunities are available to all.

This program encompasses the provision of services related to supporting people with disabilities to live in the community, managing grants and providing advice to the Minister for the promotion of health, social well being and quality of life of the community, implementing strategies and programs to promote the participation and support of

older people in the community.

Summary income statement

| Program 3: Independence and Community Connection | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual |
|--|-------------------|-----------------------------|-------------------|-------------------|
| _ | \$000 | \$000 | \$000 | \$000 |
| Expenses | | | | |
| Employee benefits and costs | 12 253 | 10 267 | 7 220 | 6 579 |
| Supplies and services | 5 043 | 5 147 | 4 045 | 6 940 |
| Grants and subsidies | 382 829 | 379 662 | 359 323 | 366 567 |
| Depreciation and amortisation | 916 | 916 | 515 | 904 |
| Other | _ | _ | _ | 922 |
| Total expenses | 401 041 | 395 992 | 371 103 | 381 912 |
| Income | | | | |
| Sale of goods and services | 89 | 1 414 | 876 | 1 091 |
| Commonwealth revenue | 156 528 | 147 116 | 147 338 | 136 715 |
| Other | 6 412 | 9 680 | 6 491 | 6 112 |
| Total income | 163 029 | 158 210 | 154 705 | 143 918 |
| Net cost of providing services | 238 012 | 237 782 | 216 398 | 237 994 |

Program 3: Performance Criteria:

| Sub-program: 3.1 | Office for Disability and Client Services ^(a) | | | | | |
|--------------------------------------|---|---------------|-------------------|-------------------|---------------|--|
| | Services that provide the support needed for a person with a disability to live in the community. Support with the basic needs of living such as tenancy support, routine lifestyle activities and community access that will contribute to their social independence and inclusion within the general community. | | | | | |
| | | | 2005-06 Budget | 2004-05 Actual | | |
| Net cost of sub-program \$166 443 00 | | \$166 443 000 | \$171 808 000 | \$154 968 000 | \$190 632 000 | |

Performance Commentary

A range of high need supported accommodation is available to clients with a severe or profound disability. A key strategy is the transition process to move clients from institutions to community accommodation. In addition to providing institutional or community accommodation, clients are also provided with in-home support and/or alternative care where a range of services is provided to assist them with daily activities which they are unable to do due to their disability.

Community support services include assistance with basic needs, therapy, early childhood intervention, behavioural intervention, counselling and case management. Community access services provide opportunities for people with a disability to gain and use their abilities to enhance their full potential for social independence. These services include learning life skills and recreation programs.

A key strategy that will continue is to assist carers of people with a disability by providing access to respite services.

The 2006-07 Budget includes:

- \$3.2 million for additional in-home support packages and group home places for people with disabilities. Demand for supported
 accommodation options have continued to exceed supply, particularly with large numbers currently living in institutional settings or
 with ageing carers;
- \$1.6 million for alternative residential care services for younger people with a disability. This funding will also improve support services for those who continue to stay in residential aged care and assist younger people who are at risk of entering residential aged care; and
- \$1.0 million will be provided for services to assist people with Autism Spectrum Disorder.

The decrease between the 2004-05 Actual and 2005-06 Estimated Result is primarily due to once-off funding for new initiatives approved during the respective years.

In 2005-06 the role of the Exceptional Needs Unit (ENU) was transferred to this program and expanded to provide a service to people with a psychiatric disability who are caught in the cycle of homelessness. The ENU is a shared service across DFC and the Department of Health to facilitate better outcomes for people whose extremely high and complex needs span a number of human service portfolios and who either fall between systems or outstrip the capacity of existing service system resources. By addressing the circumstances of these individuals, systemic barriers and gaps are highlighted with the senior executive levels of both departments.

| Performance Indicators | | 2006-07 Target | 2005-06 Estimated Result | 2005-06 Target | 2004-05 Actual |
|---|---|---|-----------------------------|----------------------------|-------------------|
| No. of accommodation s | support services: | | | | |
| Institutional/large r | esidential facilities(b) | 800 | 850 | 886 | 929 |
| Community accom | modation and care places | 850 | 830 | 830 | 755 |
| In home support an | d alternative care(c) | 4 250 | 4 000 | 3 531 | 3 960 |
| No. of community suppo | ort services | 14 000 | 13 800 | 13 894 | 12 447 |
| No. of community acces | ss services | 6 500 | 6 200 | 5 889 | 6 120 |
| No. of respite services | | 2 800 | 2 500 | 2 362 | 1 809 |
| % of service providers with national service standards included in funding and service agreements | | 100% | 100% | 100% | 100% |
| No. of people with excessfully transitionin | | 114 | 78 | 35 | 30 |
| Footnote | (a) Previously named | Disability Services. | | | |
| | (b) The downward trend is intentional and is in line with our objective to move clients out of institutional facilities into community based accommodation. | | | | |
| | | With the introduction of a full year data collection in 2003-04 and continuous improvements in data quality, the number of services as an indicator can now be estimated more accurately. | | | |
| | (d) The increase is due | to the allocation of ne | ew funding for people wi | th a psychiatric disabilit | y. |

Sub-program: 3.2 | Community Connect^(a)

Undertakes the planning and management of grant programs to community organisations that provide services to help families and improve the quality of life of the community. Programs include the Community Benefit SA (CBSA) fund, Family and Community Development Program, Gamblers Rehabilitation Fund (GRF) and the Aboriginal Youth Development Fund. Targeted programs in governance and joint regional planning are provided to strengthen the community sector. Information systems are maintained to support monitoring and reporting on funding provided to community organisations. Quality and continuous improvement guidance and training are provided to organisations by the Service Excellence Program. The Concession Program, Funeral Assistance Program and the Spectacles Scheme support South Australians on a low income.

| | 2006-07 | 2005-06 | 2005-06 | 2004-05 |
|-------------------------|--------------|------------------|--------------|--------------|
| | Budget | Estimated Result | Budget | Actual |
| Net cost of sub-program | \$22 528 000 | \$20 246 000 | \$16 449 000 | \$17 856 000 |

Performance Commentary

The reform of the Family and Community Development (F&CD) Program and the Gamblers Rehabilitation Program is underway. Revised outputs, key performance indicators and outcomes are to be reported and monitored via service agreements in line with government policy.

The implementation of the Aboriginal Youth Development Program across regional communities in South Australia is nearing completion.

The quality framework for community services (Service Excellence Framework) has been upgraded (SEII) and application has been made for international accreditation with the International Standards Quality Assurance Group.

Community funding and grant management has been improved by the introduction across DFC of master agreements containing terms and conditions of funding and service agreements containing service delivery specifications.

| Performance Indicators | 2006-07 Target | 2005-06 Estimated Result | 2005-06 Target | 2004-05 Actual |
|--|-------------------|-----------------------------|-------------------|------------------------|
| Agencies funded through F&CD that achieve agreed outcomes within Service Agreements | 90% | 70% | 90% | n.a. |
| Evaluation reports received by CBSA funded agencies within 12 months of completion | 85% | 92% | 75% | 70% |
| No. of Service Initiatives for Aboriginal clients implemented | 10 | 25 | 17 | n.a. |
| Service data from agencies funded through GRF and analysed to inform service planning and service delivery | 90% | 90% | 90% | 90% |
| No. of Funeral Assistance payments provided(b) | 375 | 360 | 340 | 323 |
| No. of concessions ^(b) | 1 111 899 | 1 137 260 ^(c) | 737 309 | 712 651 ^(d) |

Footnotes

- (a) Previously named Community Services.
- (b) Previously reported under sub-program 4.3, Anti-Poverty Services.
- (c) The increase from 2005-06 Budget is due to a change in the calculation method which now includes recipients of transport concessions. Transport concession recipients now include eligible Centrelink pensioners, Commonwealth Seniors Health Card holders and eligible Department of Veterans' Affairs recipients. Further, there was a once-off increase in the number of energy concession recipients as a result of the \$150 Energy Concession Bonus.
- (d) Based on statistics kept prior to revisions to methodology to calculate 2005-06 Estimated Result and 2006-07 Budget.

| Sub-program: 3.3 | Office for the Ageing | | | | | |
|-------------------------|--|-------------------|-----------------------------|-------------------|-------------------|--|
| | Support and promote the development of policies and strategies that create opportunities for the full citizenship and community participation of older people in South Australia. The office administers a number of programs relating to the South Australian Seniors Card Program; the <i>Retirement Villages Act 1987</i> , Positive Ageing Development Grants; Grants for Seniors; Home and Community Care (HACC) Program; Ethnic Aged Care Grants and Peak Bodies Grants. | | | | | |
| | | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual | |
| Net cost of sub-program | | \$48 651 000 | \$45 728 000 | \$44 981 000 | \$29 506 000 | |

The HACC Program is the largest source of funds for generic community care services in South Australia and is jointly funded by the Commonwealth and State Governments at a ratio of 62:38. In 2004-05 total program funding in South Australia was \$109.7 million. The program assisted over 83 740 South Australians and through an increase in HACC funding for 2006-07, this is expected to grow to 92 970 people.

The second round of National Service Standard appraisals in South Australia commenced in 2004-05. By June 2005, 28 agencies were externally appraised. It is planned that all agencies will be externally appraised using the HACC National Service Standard Instrument and external review process on a triennial basis.

During 2005-06, the *Improving with Age — Our Ageing Plan for South Australia* was launched. During 2006-07, this plan will be further promoted through a number of public events and launches including the International Symposium of Caring for Older People.

| Performance Indicators | 2006-07 Target ^(a) | 2005-06 Estimated Result ^(b) | 2005-06 Target ^(c) | 2004-05 Actual ^(d) |
|--|----------------------------------|--|--------------------------------------|----------------------------------|
| Total Hours of HACC Service | 2 886 692 | 2 851 161 | 2 772 000 | 2 816 066 |
| No. of people receiving HACC services | 92 970 | 88 590 | 88 590 | 84 416 |
| No. of people receiving ACAT assessments | 17 726 | 16 469 | 16 200 | 15 874 |
| No. of agencies who have had National Service Standards appraisal externally reviewed | 75 | 38 | 50 | 28 |

Footnotes

- (a) The 2006-07 Total Hours of HACC Service and no. of people receiving HACC Services Target is dependent upon the level of the Commonwealth Government growth HACC funding offer in 2006-07, the degree to which the State matches this offer and the level of indexation to be paid to existing agencies (to be agreed with the Commonwealth Government). The 2006-07 Target is developed from the average of the previous three years HACC Minimum Data Set data (MDS) 1 July 2002 to 31 June 2005 with an added notional percentage increase.
- (b) The 2005-06 Total Hours of HACC Service and no. of people receiving HACC Services Estimated Result is developed from the average of the previous three years HACC MDS data 1 July 2002 to 31 June 2005 with an added notional percentage increase.
- (c) The 2005-06 Total Hours of HACC Services Target was established in 2004-05 and based upon preliminary HACC MDS data 1 July 2003 to 31 December 2003, extrapolated to full year effect, with an added notional percentage increase. Agency participation rates for these quarters were 87 per cent and 82 per cent respectively. These targets need to be interpreted cautiously, given the limited half-year data used to develop the targets and the varying agency participation rates. Precise comparisons between the 2004-05 Actual and 2005-06 Targets cannot be made, due to ongoing improvements in data integrity.
- (d) The 2004-05 Actual is derived from the Commonwealth Department of Health and Ageing 2004 HACC Program MDS 2004-05 Annual Bulletin, Commonwealth Department of Health and Ageing, Canberra. The average proportion of HACC funded agencies that submitted HACC MDS data for 2004-05 was 85 per cent in South Australia, on par with the national rate of 83 per cent. Actual services received will be higher.

| Sub-program: 3.4 | Volunteer Policy and Program Coordination ^(a) | | | | |
|-----------------------------------|---|---|-------------------|---|--|
| | Coordinate a consistent approach to the management of volunteers engaged directly by DFC and volunteers engaged by organisations receiving DFC grants. Facilitate volunteering policy and programs in order to increase the numbers of volunteers working with the agency and its funded partners, provide volunteers with increased support to enable them to undertake their duties and increase the levels of reward and recognition for volunteers. | | | | |
| | | | 2004-05 Actual | | |
| Net cost of sub-program \$390 000 | | _ | _ | _ | |

The DFC Volunteers Unit was established in December 2005. The DFC Volunteers Contact Group was re-established to provide cross-agency input into volunteering initiatives and to contribute to a consistent corporate approach to managing and supporting volunteers.

A DFC Volunteering Policy was developed in the last half of 2005-06. The Policy is to be launched in the first half of 2006-07 with a concurrent six month trial of Volunteer Operational Guidelines to support the policy.

Two award recognition ceremonies for volunteers were held during 2005-06 with two more planned for 2006-07.

| Performance Indicators | | 2006-07 | 2005-06 | 2005-06 | 2004-05 |
|---|----------------------|---------|------------------|---------|---------|
| | | Target | Estimated Result | Target | Actual |
| % of DFC staff volunteering ^(b) | | 62% | 59% | n.a. | n.a. |
| No. of volunteers engaged directly by DFC divisions and units | | 1 140 | 1 107 | n.a. | n.a. |
| % of DFC funded NGOs engaging volunteers | | 85% | 82% | n.a. | n.a. |
| Footnotes | (a) New sub-program. | | | | |

| Footnotes | New sub-program. | |
|-----------|---|--|
| | The results were obtained from a sample staff survey and extrapolated out proportionally. | |

Agency: Department for Families and Communities

Program Information

Program 4: Keeping Them Safe and Connected

Description/Objective:

To ensure children, young people and families are safe, supported and connected to the future.

This program encompasses the following services:

- child protection;
- alternative care for those children and young people not able to be cared for by their own families;
- case management and support for young people under the Guardianship of the Minister;
- adoption and post adoption services;
- youth justice services as directed by the Youth Court (for example, remand, bail orders, Community Service Orders, Supervision and Home Detention);
- provision of secure care facilities for young people who are detained;
- emergency financial assistance;
- domestic violence assistance;
- anti-poverty preventative programs; and
- recovery services for victims of disasters.

Summary income statement

| Program 4: | Keeping Them Safe and Connected | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual |
|----------------|------------------------------------|-------------------|-----------------------------|-------------------|-------------------|
| | | \$000 | \$000 | \$000 | \$000 |
| Expenses | | | | | |
| Employee bei | nefits and costs | 97 248 | 95 569 | 91 911 | 85 654 |
| Supplies and | services | 26 596 | 23 029 | 23 528 | 23 898 |
| Grants and su | bsidies | 30 948 | 34 368 | 25 900 | 31 438 |
| Depreciation | and amortisation | 1 244 | 1 238 | 841 | 928 |
| Other | | 6 | 6 | 6 | 7 |
| Total expens | es | 156 042 | 154 210 | 142 186 | 141 925 |
| Income | | | | | |
| Sale of goods | and services | 526 | 602 | 803 | 1 177 |
| Fees, fines an | d penalties | 638 | 567 | 552 | 221 |
| Commonweal | th revenue | _ | 572 | 572 | 1 734 |
| Other | | 2 208 | 3 027 | 431 | 2 135 |
| Total income | · | 3 372 | 4 768 | 2 358 | 5 267 |
| Net cost of p | roviding services | 152 670 | 149 442 | 139 828 | 136 658 |

Program 4: Performance Criteria:

| Sub-program: 4.1 | Child Protection | | | | | |
|-------------------------|---|-------------------|-----------------------------|-------------------|-------------------|--|
| | Services provided to strengthen and support families to keep children and young people safe, nurtured and able to realise their potential. Investigate and assess allegations of child abuse and neglect. Seeking court orders for the care and protection of children who are unable to be safely cared for by their families. Providing case-management and support services to children and young people under the Guardianship of the Minister. | | | | | |
| | | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual | |
| Net cost of sub-program | | \$55 879 000 | \$53 981 000 | \$52 700 000 | \$50 141 000 | |

Performance Commentary

The number of screened notifications in 2005-06 has declined over 10 per cent in comparison with the previous financial year. Factors influencing this include increased early intervention with families and a decline in the number of notifications per child. The number of individual children subject to a screened child protection notification has declined by approximately eight per cent.

Legislative amendments to the *Children's Protection Act 1993* will drive major system change across government and non-government agencies. The Government's 'Keeping Them Safe' child protection reform agenda has been implemented during the year. The Memorandum of Understanding between the Department of Health and DFC is being implemented through the establishment of information sharing agreements with all major health entities. A new model of early intervention is being implemented for families where an infant is at high risk of harm. To respond to the complexity of family situations, Families SA will rebalance the focus of our response to assessment and connection to services required.

The increase in the number of children placed on Guardianship of the Minister orders is indicative of increasing complexity in family situations, for example domestic violence, drug and alcohol issues, mental illness and poverty. Rapid Response whole of government services is being implemented for children and young people under the Guardianship of the Minister in collaboration with the Departments of Health, Education, Technical and Further Education as well as the DFC Housing and Disability agencies.

The sub-program includes funding from the Social Inclusion Unit for School Retention: The Assertive Management Program to support 116 young people, of which 42 per cent are Aboriginal. All participants have improved attendance rates at school (or other designated and approved programs) reduced suspension and exclusion rates and are better engaged with educational opportunities and support systems.

| Performance Indicators | 2006-07 Target | 2005-06 Estimated Result | 2005-06 Target | 2004-05 Actual | | |
|---|--|-----------------------------|-------------------|-------------------|--|--|
| No. of child protection notifications screened during the year ^(a) | 14 500 | 14 800 | 16 500 | 17 473 | | |
| No. of child protection notifications confirmed during the year ^(a) | 2 000 | 2 000 | 2 800 | 2 384 | | |
| % of confirmed child protection notifications involving Aboriginal children and families | 22% | 26% | 25% | 31% | | |
| % of children who were the subject of a confirmation of abuse during the previous year who were the subject of a subsequent confirmation within 12 months | 25% | 28% | 22% | 27% | | |
| No. of children under the Guardianship of the Minister until 18 years of age, as at 30 June ^(b) | 1 150 | 1 132 | 1 050 | 1 049 | | |
| No. of children under the Guardianship of the Minister for 12 months as at the 30 June | 400 | 395 | 380 | 401 | | |
| % of children under Guardianship of the Minister who are Aboriginal | 20% | 22% | 19% | 20% | | |
| Footnote (a) Increase in child prote | (a) Increase in child protection funding is intended to lower the rate of abuse. Effective outcomes should lower | | | | | |

and a policy direction towards increasing stability and certainty for children in care.

An increase has resulted from sustained increases in child protection notifications over the past ten years, increased complexity of family situations (domestic violence, substance abuse, homelessness, mental illness)

numbers of notifications and rates of re-abuse.

| Sub-program: 4.2 | Guardianship and Alternative Care ^(a) | | | | | |
|-------------------------|---|-------------------|-----------------------------|-------------------|-------------------|--|
| | Providing alternative care settings which promote safety, stability and 'real family' environments. Contracting with non-government service providers for home based care providers, stabilisation and treatment centres and small congregate care settings. Managing adoption processes to encourage success in family placements. | | | | | |
| | | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual | |
| Net cost of sub-program | | \$54 108 000 | \$53 487 000 | \$45 786 000 | \$45 348 000 | |

Families SA has accommodated an increased number of children and young people in care. There has been a 30 per cent increase since 2000-01. Also, the number of children and young people placed with their relatives has increased by 86 per cent since 2000-01.

The Transitional Accommodation Program has capacity to provide placements for 30 young people at any one point of time. The absence of suitable long-term placements has resulted in young people remaining in this accommodation longer than anticipated.

Families SA is developing a blueprint for Alternative Care, the strategic direction for the future of alternative care in South Australia. The document will be used to engage the government and non-government sector in the development of the alternative care system for the next five years. Included in the blueprint will be a re-assessment of the Transitional Accommodation Program.

| Performance Indicators | | 2006-07 Target | 2005-06 Estimated Result | 2005-06 Target | 2004-05 Actual |
|--|---|-------------------|-----------------------------|-------------------|-------------------|
| No. of placements made for alternative care (excluding respite placements) during the year | | 2 200 | 2 189 | 2 300 | 2 160 |
| No. of children in alternative care for whom a client payment was made as at 30 June | | 1 500 | 1 480 | 1 250 | 1 329 |
| % of children in alternative care placed with relatives or kin | | 35% | 29% | 25% | 26% |
| % of children exiting alternative care after less than 12 months who had three placements or less | | 85% | 82% | 92% | 81% |
| | alternative care after more ad three placements or less | 55% | 51% | 55% | 53% |
| | % of children of children placed in accordance with the Aboriginal Child Placement Principle | | 80% | 85% | 77% |
| No. of adoption orders granted during the year | | 70 | 72 | 70 | 74 |
| No. of active foster carers at 30 June | | 750 | 720 | 730 | 686 |
| Footnote | (a) Previously named Alternative Care. | | | | |

| Sub-program: 4.3 | Youth Justice | | | | | | |
|-------------------------|--|-------------------|-----------------------------|-------------------|-------------------|--|--|
| | Providing services to assist children and young people who have offended to positively re-engage with their community. Facilitating restitution to victims and communities as appropriate. Reducing the risk of offending and re-offending. Provision of secure care facilities for young people who are detained. | | | | | | |
| | | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual | | |
| Net cost of sub-program | | \$36 436 000 | \$35 655 000 | \$34 532 000 | \$34 042 000 | | |

There has been a significant decrease in the number of youth justice clients placed on community based orders, and a smaller decline in the number who had one or more secure care admissions resulting from a significant decrease in the number of 10-12 year olds admitted to secure care. There has also been a small decrease in the number of Aboriginal young people who had one or more admissions to secure care.

Quality assurance processes have now been established to monitor and minimise inappropriate remand in custody.

Families SA is the lead agency involved in an approach to working with persistent offenders in the 16-20 year old age group, in partnership with the Social Inclusion Board, the Department for Correctional Services and the Attorney-General's Department. An intensive case management approach to working with these young people has the objective of improving community safety, reducing re-offending and improving their life outcomes.

| Performance Indicators | 2006-07 Target | 2005-06 Estimated Result | 2005-06 Target | 2004-05 Actual |
|---|-------------------|-----------------------------|-------------------|-------------------|
| No. of youth justice clients who had one or more community based orders issued during the year | 650 | 655 | 700 | 855 |
| No. of youth justice clients who had one or more secure care admissions during the year | 450 | 480 | 550 | 523 |
| No. of 10-12 year olds admitted secure care | 12 | 15 | 20 | 34 |
| No. of Aboriginal young people who had one or more admission to secure care | 160 | 170 | 175 | 195 |
| % of sentences that are the second or subsequent sentences in the young person's youth justice contact with Families SA | 50% | 53% | 50% | 61% |
| % of sentences involving Aboriginal young people that are the second or subsequent sentence in the young person's youth justice contact with Families SA | 50% | 61% | 50% | 71% |

| Sub-program: 4.4 | Anti-Poverty Services | | | | | |
|-------------------------|--|-------------------|-----------------------------|-------------------|-------------------|--|
| | Providing services to assist families and vulnerable adults to improve their capacity to manage their finances. Provision of emergency financial assistance, financial counselling, domestic violence assistance and antipoverty preventative programs. | | | | | |
| | | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual | |
| Net cost of sub-program | | \$6 247 000 | \$6 319 000 | \$6 810 000 | \$7 127 000 | |

There has been a five per cent increase in the number of financial counselling consultations provided, and a small decrease in the number of Emergency Financial Assistance payments. An objective of the Families SA Anti-Poverty program is to assist individuals and families towards sustainable management of household finances.

Targeted services are being implemented to provide specialised support to persons with problem gambling and associated financial problems.

An overarching strategy is being implemented to improve services provided by Families SA and other government and community based services for low income families. This includes other government agencies providing emergency financial assistance, for example Department for Correctional Services. Planning is also being undertaken with non-government agencies for increased services to the community, whilst Families SA targets its service response to families where there is an interface between poverty, child abuse and neglect.

| Performance Indicators | | 2006-07 Target | 2005-06 Estimated Result | 2005-06 Target | 2004-05 Actual |
|---|---|-------------------|-----------------------------|-------------------|-------------------|
| No. of financial counselling consultations provided | | 25 000 | 24 782 | 25 000 | 23 583 |
| No. of financial counselling consultations provided to Aboriginal and/or Torrens Strait Islander clients ^(a) | | 5 700 | 5 622 | n.a. | 5 930 |
| No. of Emergency Financial Assistance payments provided | | 34 000 | 33 456 | 35 000 | 33 929 |
| | No. of Emergency Financial Assistance payments provided to Aboriginal and/or Torrens Strait Islander clients ^(a) | | 8 040 | n.a. | 8 720 |
| No. of Domestic Violet provided | No. of Domestic Violence Assistance payments provided | | 2 725 | 3 000 | 2 935 |
| No. of Domestic Violence Assistance payments provided to Aboriginal and/or Torrens Strait Islander clients ^(a) | | 620 | 622 | n.a. | 794 |
| Footnote | (a) New indicator. | | | | |

Agency: Department for Families and Communities

Program information

Program 5: Effective Business Practices

Description/Objective: To establish and maintain efficient, effective and accountable business

practices to underpin delivery of the Connecting to the Future strategic

agenda.

This program delivers strategic and overarching support services such as policy development, reporting and advice, strategic planning, continuous improvement and quality management, research and evaluation, risk management and audit, financial services, information management, workforce and infrastructure development for the entire Portfolio.

Summary income statement

| Program 5: Effective Business Practices | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual |
|---|-------------------|-----------------------------|-------------------|-------------------|
| _ | \$000 | \$000 | \$000 | \$000 |
| Expenses | | | | |
| Employee benefits and costs | 25 048 | 23 450 | 21 109 | 19 824 |
| Supplies and services | 45 144 | 34 652 | 24 086 | 25 014 |
| Grants and subsidies | 100 | 8 511 | 9 088 | -2 011 |
| Depreciation and amortisation | 7 | 13 | 39 | 15 |
| Other | _ | 32 | 32 | 1 698 |
| Total expenses | 70 299 | 66 658 | 54 354 | 44 540 |
| Income | | | | |
| Sale of goods and services | 25 272 | 24 380 | 9 631 | 11 725 |
| Fees, fines and penalties | 394 | _ | _ | 61 |
| Other | _ | 3 031 | 2 548 | 7 128 |
| Total income | 25 666 | 27 411 | 12 179 | 18 914 |
| Net cost of providing services | 44 633 | 39 247 | 42 175 | 25 626 |

Program 5: Performance Criteria:

| Sub-program: 5.1 | Business Development ^(a) | | | | | |
|-------------------------|--|-------------------|-----------------------------|-------------------|-------------------|--|
| | Provide leadership, development and coordination of strategic reporting, policy development and advice. Undertake and manage research, analysis and dissemination of corporate statistical data for the portfolio. Provide services across the portfolio that identify training and development needs of employees and develop a workforce plan that sustains the right mix of skills, experience, abilities and backgrounds. | | | | | |
| | | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual | |
| Net cost of sub-program | | \$8 511 000 | \$6 171 000 | \$7 000 000 | \$7 923 000 | |

Performance Commentary

During 2005-06, the department has:

- allocated funding from the DFC Research Fund to a range of new initiatives and research partnerships;
- funded and supported two major state-wide population surveys on gambling patterns and behaviour and community strengths and characteristics;
- established the Families and Communities Research Ethics Committee to assess all applications to conduct research within the department or amongst our clients;
- established the College for Learning and Development to build a learning culture in DFC in order to strengthen organisational capacity and increase the effectiveness of support service delivery functions; and
- completed the department's first whole of organisation self assessment under the Australian Business Excellence Framework, highlighting our strengths as well as opportunities for improvement.

Further, an application has been lodged for the department to be a Registered Training Organisation. Following the creation of a College for Learning and Development during 2005-06, learning pathways have been developed for staff against Job Families. Also, the redesign of job descriptions into competency formats has commenced, an induction program for new recruits aligned to the *Certificate III in Government* has been designed and learning programs for managers has been developed with implementation planned from September 2006.

| Performance Indicators | | 2006-07 Target | 2005-06 Estimated Result | 2005-06 Target | 2004-05 Actual | |
|---|---|--|-----------------------------|-------------------|-------------------|--|
| % Participation in Staff S | Satisfaction Survey ^(b) | 65% | 50% | 65% | n.a. | |
| % of new employees ind | ucted ^(c) | 80% | n.a. | n.a. | n.a. | |
| | No. of Executives that have participated in the Executive Leadership Program ^(c) | | n.a. | n.a. | n.a. | |
| No. of Emerging Leaders that have participated in the Emerging Leadership Program ^(c) | | 15 | n.a. | n.a. | n.a. | |
| No. of Managers that hav Learning Programs ^(c) | No. of Managers that have participated in Learning Programs ^(c) | | n.a. | n.a. | n.a. | |
| No. of Performance Deve completed ^(b) | No. of Performance Development Agreements completed ^(b) | | 60 | 75 | n.a. | |
| No. of staff that receive a nationally accredited qualification through the College for Learning and Development ^(c) | | 250 | n.a. | n.a. | n.a. | |
| Footnotes | (a) Previously named S | (a) Previously named Strategic Policy Planning and Research. | | | | |
| | (b) Previously reported | (b) Previously reported under sub-program 5.4, Workforce Training and Development. | | | | |
| | (c) New indicator. | | | | | |

| Sub-program: 5.2 | Business Services | | | | | |
|--------------------------------------|--|-------------------|-----------------------------|-------------------|-------------------|--|
| | Providing business services shared by the portfolio including financial services, information services, risk management and audit, workforce management, payroll services, procurement and contracting, insurance ser and workforce health and safety. | | | | | |
| | | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual | |
| Net cost of sub-program \$18 775 000 | | \$19 678 000 | \$18 161 000 | \$7 968 000 | | |

The department has undertaken a reform involving governance and organisational restructuring. This has resulted in the State Government's housing agencies merging together to form Housing SA under DFC, and the State Government's disability services agencies merging together to form Disability Services SA under DFC. As a result of the reform, DFC is implementing a number of shared services arrangements during 2006-07 to enhance efficiency of service provision.

| Sub-program: 5.3 | Infrastructure ^(a) | | | | | |
|------------------------------|--|-------------------|-----------------------------|-------------------|-------------------|--|
| | Providing infrastructure to the portfolio including coordination of public building and technology capital program, fleet management, rents, electricity and other accommodation services. | | | | | |
| | | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual | |
| Net cost of sub-program \$17 | | \$17 347 000 | \$13 398 000 | \$17 014 000 | \$9 735 000 | |

Performance Commentary

The consolidation of CBD office accommodation within the Riverside Centre/North Terrace Precinct continues with the lease of tenancies at 108 North Terrace. Families SA will relocate from Citi Centre in December 2006.

The Families SA Crisis Response Unit accommodation at Norwood is unsuitable, as the building is in need of repair and there are a number of Occupational Health, Safety and Welfare issues at the site. The Unit will relocate to a government owned building at Netley in November 2006.

The sustainment program at Magill Secure Care continued with the upgrade of fire services and security including closed circuit television and fencing. A power supply upgrade will occur in 2006-07.

Sustainment works to upgrade two Villas at Strathmont Centre was undertaken and the Strathmont Centre Redevelopment & Community Living Project will deliver the first group homes in September 2006.

Several Greening of Government initiatives were implemented this year including:

- leasing of Hybrid and LPG vehicles in the fleet;
- the introduction of waterless urinals in Riverside Centre;
- a waste management system in Riverside Centre reducing waste to landfill by 58 per cent in 2006;
- a review of print devices within Riverside Centre;
- the sale of public transport tickets through the Travel Smart Workplace Program;
- to encourage more staff to use public transport (commenced in Disability Services SA and will be trialled in four Regional Offices);
- the installation of additional bike racks at Riverside Centre; and
- ensuring greening opportunities are explored for office fit outs and that environmentally friendly products are being procured.

Learning and Development has included 'greening' in their induction program and senior management will have a greening component in their job contracts as a performance measure.

| Footnotes | (a) Previously named Infrastructure Development. |
|-----------|--|
|-----------|--|

Agency: Department for Families and Communities

Program information

Program 6: Office for Women

Description/Objective: Pursuit of the full and equal participation of women in the social and

economic life of the State by providing innovative and balanced public policy advice to government. Providing high quality statewide information and referral services through the Women's Information

Service.

Summary income statement

| Program 6: Office for Women | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual |
|--------------------------------|-------------------|-----------------------------|-------------------|-------------------|
| | \$000 | \$000 | \$000 | \$000 |
| Expenses | | | | |
| Employee benefits and costs | 1 504 | 1 419 | 1 261 | 1 067 |
| Supplies and services | 559 | 702 | 662 | 817 |
| Grants and subsidies | 35 | 50 | 50 | 42 |
| Total expenses | 2 098 | 2 171 | 1 973 | 1 926 |
| Income | | | | |
| Sale of goods and services | _ | 99 | 17 | 19 |
| Other | 17 | _ | _ | 6 |
| Total income | 17 | 99 | 17 | 25 |
| Net cost of providing services | 2 081 | 2 072 | 1 956 | 1 901 |

Program 6: Performance Criteria:

| Sub-program: 6.1 | Women's Policy Office | | | | | |
|----------------------------|---|-------------------|-----------------------------|-------------------|-------------------|--|
| | Provision of policy advice to government on the interests and concerns of South Australian women. | | | | | |
| | | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual | |
| Net cost of sub-program \$ | | \$1 314 000 | \$1 311 000 | \$1 206 000 | \$1 140 000 | |

Performance Commentary

In collaboration with the Premier's Council for Women, the Policy Office has lead responsibility for increasing women's contribution as leaders and key decision makers in our community, consistent with *South Australia Strategic Plan*, and has expanded the online Premier's Women's Directory, which profiles over 290 women suitable for board and committee appointments. At June 2006, women held 40.1 per cent of positions on government boards and committees and 30.2 per cent of chair positions.

The Women's Policy Office leads the implementation of the Whole of Government Women's Safety Strategy. A Whole of Government Reference Group was convened in August 2005 and has responsibility for overseeing its implementation. Highlights included:

- a calendar of community events aimed at educating the community about violence against women during the sixteen days of activism against gendered violence 25 November to 10 December 2005;
- · promotion of white ribbon day across government aimed at encouraging men to take a stand against violence against women;
- a Statewide women's safety conference held from 7 to 9 December 2005; and
- showcasing of the 14 projects funded from the Women's Safety Strategy Community Education Grant Fund.

During 2005-06, the following achievements have been made for Aboriginal women's initiatives:

- coordinated and funded an annual gathering of Aboriginal and Torres Strait Islander women in South Australia;
- arranged for the participation of Aboriginal and Torres Strait Islander women from South Australia in the national gathering of Indigenous women; and
- provided support to the Aboriginal Women's Statewide Advisory Council through the provision of once-off funding and a project officer. During 2006-07, the following objectives will be achieved:
- collate a whole of government response to the recommendations of previous Statewide gatherings to be tabled at the 2006 State Aboriginal Women's Gathering
- continue working towards South Australia's Strategic Plan leadership targets, including the Premier's Women's Directory, with particular focus on candidates from skill gap areas and from regional South Australia;
- continue to implement women's safety initiatives across government; and
- hold an Aboriginal Women's Statewide Gathering and coordinate a whole of government response to the recommendations proposed by the gathering.

| Sub-program: 6.2 | Women's Information Service | | | | | | |
|-------------------------|---|-------------------|-----------------------------|-------------------|-------------------|--|--|
| | Provision of high quality, Statewide information and referral services through the Women's Information Services | | | | | | |
| | | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual | | |
| Net cost of sub-program | | \$534 000 | \$528 000 | \$528 000 | \$531 000 | | |

The Women's Information Service has continued to provide information, referral and support services to women throughout South Australia. The main issues that women have contacted this service about include employment, education, housing, finance, emotional well being, violence, legal, relationship and health.

The Women's Information Service has taken on the training and day to day organisation of the pilot of the Court Support Program. The project began last year with a number of other agencies being involved. Nine women have completed the training and the service is starting to be offered to women who have experienced domestic violence and are fearful to go to the Family Court. The program will be evaluated at the end of 2006. The Women's Information Service will be providing more services to women in the community through the Children's Centres such as Café Enfield, located at the Enfield Primary School.

| Performance Indicators | 2006-07 | 2005-06 | 2005-06 | 2004-05 | |
|------------------------|---------|------------------|---------|---------|--|
| | Target | Estimated Result | Target | Actual | |
| No. of enquiries | 25 000 | 20 000 | 22 600 | 22 172 | |

| Sub-program: 6.3 | Premier's Council for Women | | | | | |
|-----------------------------------|--|-------------------|-----------------------------|-------------------|-------------------|--|
| | Progressing the development of sound policy for South Australian women through advice and recommendations to the Premier and the Minister for the Status of Women, in accordance with the Council's terms of reference and in support of <i>South Australia Strategic Plan</i> priorities. | | | | | |
| | | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual | |
| Net cost of sub-program \$233 000 | | \$233 000 | \$233 000 | \$222 000 | \$230 000 | |

Performance Commentary

The Premier's Council for Women is in its second term and currently has 16 members, including three Indigenous women. Achievements for 2005-06 include providing advice to the Minister and Premier on:

- the need for reform of rape, sexual assault and domestic violence legislation and associated reforms including preparation of a submission in response to the *Review of South Australian Rape and Sexual Assault Law* discussion paper;
- employment opportunities for women as well as work and family issues; and
- opportunities to improve women's leadership through support for improvements to the Premier's Women's Directory, an online directory of women with skills suitable for appointment to Boards and Committees, and *South Australia Strategic Plan* targets T5.1 and 5.2 to increase to 50 per cent the number of women as chairs and members of State Government boards and committees.

In addition, the Premier's Council for Women has:

- supported the review of South Australia's Strategic Plan, as one of the peak government advisory bodies on the leadership update team involved in the community consultations;
- provided representation on the South Australia's Strategic Plan Audit Committee;
- prepared submissions to the 2005 Human Rights and Equal Opportunity Commission Discussion Paper *Striking The Balance Women, Men, Work and Family*; and the 2006 Federal Parliamentary Inquiry into Women in Sport and Recreation in Australia; and
- supported recommendations of the Women's Futures Report and worked closely with the Office for Women to improve outcomes for South Australian women.

During 2006-07, the following objectives will be achieved:

- raising awareness and commitment of women's issues as a public policy priority;
- monitor the implementation of progress towards equality for women in South Australia using tools such as the Gender Indicators Online website.

Income statement

| | 2006-07 Budget | 2005-06 Estimated result | 2005-06 Budget | 2004-05 Actual |
|---|-------------------|--------------------------------|-------------------|-------------------|
| _ | \$000 | \$000 | \$000 | \$000 |
| Expenses | | | | |
| Employee benefits and costs — | | | | |
| Salaries, wages, annual and sick leave | 167 009 | 167 388 | 112 826 | 132 632 |
| Long service leave | 1 112 | 698 | 4 057 | 6 642 |
| Payroll tax | 9 197 | 8 910 | 7 246 | 8 540 |
| Superannuation | 16 597 | 16 130 | 12 057 | 15 904 |
| Other | 4 198 | 5 371 | 5 295 | 5 997 |
| Supplies and services — | | 5 0.040 | 444.500 | |
| General supplies and services | 69 816 | 59 018 | 114 590 | 56 617 |
| Consultancy expenses | 666 | 650 | 365 | 457 |
| Depreciation and amortisation | 2 169 | 2 178 | 1 404 | 1 905 |
| Grants and subsidies | 266 353 | 267 756 | 214 345 | 254 962 |
| Intra government transfers | 424 337 | 430 280 | 418 449 | 424 958 |
| Other expenses | 183 | 179 | 697 | 827 |
| Total expenses | 961 637 | 958 558 | 891 331 | 909 441 |
| Income | | | | |
| Commonwealth revenues | 243 864 | 236 477 | 237 003 | 226 886 |
| Intra government transfers | 10 754 | 18 639 | 19 000 | 18 634 |
| Fees, fines and penalties | 821 | 567 | 386 | 692 |
| Sales of goods and services | 81 981 | 80 873 | 47 676 | 66 134 |
| Interest revenues | | 1 456 | 1 456 | 3 824 |
| Net gain or loss from disposal of assets | | _ | _ | 7 |
| Other income | 9 304 | 10 375 | 5 900 | 5 347 |
| Total income | 346 724 | 348 387 | 311 421 | 321 524 |
| Net cost of providing services | 614 913 | 610 171 | 579 910 | 587 917 |
| Income from / Expenses to SA Government | | | | |
| Income — | | | | |
| Appropriation | 616 001 | 589 224 | 574 482 | 567 624 |
| Other income | — | 11 488 | _ | 4 525 |
| Expenses — | | | | |
| Cash alignment | _ | _ | 6 534 | _ |
| Net income from / expenses to SA Government | 616 001 | 600 712 | 567 948 | 572 149 |
| Net result before restructure(s) | 1 088 | -9 459 | -11 962 | -15 768 |
| Net income from / expenses from administrative restructure(s) | | 336 | | 71 456 |
| Net result after restructure(s) | 1 088 | -9 123 | -11 962 | 55 688 |

Balance sheet

| | 2006-07 Budget | 2005-06 Estimated result | 2005-06 Budget | 2004-05 Actual |
|-------------------------------|-------------------|--------------------------------|-------------------|-------------------|
| A | \$000 | \$000 | \$000 | \$000 |
| Assets | | | | |
| Current assets | | | | |
| Cash and cash equivalents | 11 061 | 9 715 | 19 514 | 18 675 |
| Receivables | 17 234 | 17 620 50 | 7 548 49 | 17 620 50 |
| Other current assets | 50 492 | 492 | 175 | 492 |
| | | | | |
| Total current assets | 28 837 | 27 877 | 27 286 | 36 837 |
| Non current assets | | | | |
| Land and improvements | 103 394 | 106 697 | 92 884 | 110 388 |
| Plant and equipment | 22 172 | 10 028 | 7 337 | 1 275 |
| Total non-current assets | 125 566 | 116 725 | 100 221 | 111 663 |
| Total assets | 154 403 | 144 602 | 127 507 | 148 500 |
| Liabilities | | | | |
| Current liabilities | | | | |
| Payables | 19 442 | 19 444 | 15 587 | 24 650 |
| Employee benefits — | | | | |
| Salaries and wages | 2 214 | 2 214 | 1 363 | 2 214 |
| Annual leave | 10 045 5 200 | 10 045 5 200 | 7 554 2 489 | 10 162 5 200 |
| Long service leave | -23 | -23 | 2 409 | J 200 — |
| Short-term provisions | 2 745 | 2 745 | 2 868 | 2 745 |
| Other current liabilities | 946 | 946 | 252 | 946 |
| Total current liabilities | 40 569 | 40 571 | 30 113 | 45 917 |
| Non current liabilities | | | | |
| Long service leave | 23 641 | 23 641 | 22 402 | 23 837 |
| Long-term provisions | 6 492 | 6 488 | 5 955 | 6 484 |
| Other non-current liabilities | 844 | 844 | 106 | 844 |
| Total non-current liabilities | 30 977 | 30 973 | 28 463 | 31 165 |
| Total liabilities | 71 546 | 71 544 | 58 576 | 77 082 |
| Net assets | 82 857 | 73 058 | 68 931 | 71 418 |
| Equity — | | | | |
| Contributed capital | 19 474 | 10 763 | 10 763 | |
| Retained earnings | 47 653 | 46 565 | 9 508 | 55 688 |
| Asset revaluation reserve | 15 730 | 15 730 | 48 660 | 15 730 |
| | | | | |

Balances as at 30 June end of period.

Statement of changes in equity

| | Contributed capital | Asset revaluation reserve | Retained earnings | Total |
|---|---------------------|---------------------------|-------------------|-------------|
| _ | \$000 | \$000 | \$000 | \$000 |
| Balance at 30 June 2005 | _ | 15 730 — | 55 688 — | 71 418 — |
| Restated balance at June 2005 | _ | 15 730 | 55 688 | 71 418 |
| Net gain/loss on revaluation of property, plant and equipment during 2005-06 | _ | | | |
| Net income/expense recognised directly in equity for 2005-06 Net result after restructure for 2005-06 | _ | _ | -9 123 | -9 123 |
| Total recognised income and expense for 2005-06 | _ | _ | -9 123 | -9 123 |
| Equity contributions from SA Government | 10 763 | _ | _ | 10 763 |
| Estimated balance at 30 June 2006 | 10 763 | 15 730 | 46 565 | 73 058 |
| Net gain/loss on revaluation of property, plant and equipment during 2006-07 | _ | _ | _ | |
| Net income/expense recognised directly in equity for 2006-07 Net result after restructure for 2006-07 | _ | _ | 1 088 | 1 088 |
| Total recognised income and expense for 2006-07 | _ | _ | 1 088 | 1 088 |
| Equity contributions from SA Government | 8 711 — | _ | _ | 8 711 — |
| Estimated balance at 30 June 2007 | 19 474 | 15 730 | 47 653 | 82 857 |

Cash flow statement

| | 2006-07 Budget | 2005-06 Estimated result | 2005-06 Budget | 2004-05 Actual |
|---|-------------------|--------------------------------|-------------------|-------------------|
| | \$000 | \$000 | \$000 | \$000 |
| OPERATING ACTIVITIES: | | | | |
| Cash outflows | | | | |
| Employee payments | 198 113 | 198 496 | 141 480 | 159 685 |
| Supplies and services | 70 484 | 59 670 | 120 652 | 56 534 |
| Grants and subsidies | 266 353 | 267 756 | 208 650 | 258 001 |
| Net GST paid | | | | 40 456 |
| Intra government transfers | 424 337 | 430 280 | 418 449 | 418 796 |
| Other payments | 179 | 5 361 | 693 | |
| Cash used in operations | 959 466 | 961 563 | 889 924 | 933 472 |
| Cash inflows | | | | |
| Intra government transfers | 10 754 | 18 639 | 19 000 | 18 634 |
| Commonwealth receipts | 243 864 | 236 477 | 237 003 | 226 886 |
| Fees, fines and penalties | 821 | 567 | 386 | 692 |
| Sales of goods and services | 81 981 | 80 873 | 47 676 | 60 780 |
| Interest received | 386 | 1 456 | 1 456 | 3 438 |
| Dividends received | 5 000 | 5 000 | 5 000 | 5 000 |
| Net GST received | | _ | _ | 35 662 |
| Other receipts | 4 304 | 5 375 | 900 | 686 |
| Cash generated from operations | 347 110 | 348 387 | 311 421 | 351 778 |
| SA GOVERNMENT: | | | | |
| Appropriation | 616 001 | 589 224 | 574 482 | 567 624 |
| Other receipts | _ | 11 488 | _ | 4 525 |
| Payments — | | | | |
| Cash alignment | _ | _ | 6 534 | _ |
| Net cash provided by Government | 616 001 | 600 712 | 567 948 | 572 149 |
| Net cash provided by (+) / used (-) in operating activities | 3 645 | -12 464 | -10 555 | -9 545 |
| INVESTING ACTIVITIES: | | | | |
| Cash outflows | | | | |
| Purchase of property, plant and equipment | 11 010 | 7 259 | 5 335 | 1 025 |
| _ | | | | |
| Cash used in investing activities | 11 010 | 7 259 | 5 335 | 1 025 |
| Cash inflows | | | | |
| Proceeds from sale of property, plant and equipment | _ | _ | | 315 |
| Cash generated from investing activities | _ | _ | _ | 315 |
| Net cash provided by (+) / used in (-) investing activities | -11 010 | -7 259 | -5 335 | -710 |
| | | | | |

Cash flow statement

| | 2006-07 Budget | 2005-06 Estimated result | 2005-06 Budget | 2004-05 Actual |
|--|-------------------|--------------------------------|-------------------|-------------------|
| | \$000 | \$000 | \$000 | \$000 |
| FINANCING ACTIVITIES: | | | | |
| Cash inflows | | | | |
| Capital contributions from Government | 8 711 — | 10 763 — | 10 763 | |
| Cash generated from financing activities | 8 711 | 10 763 | 10 763 | 28 930 |
| Net cash provided by (+) / used in (-) financing activities | 8 711 | 10 763 | 10 763 | 28 930 |
| Net increase (+) / decrease (-) in cash equivalents | 1 346 | -8 960 | -5 127 | 18 675 |
| Cash and cash equivalents at the beginning of the financial year | 9 715 | 18 675 | 24 641 | _ |
| Cash and cash equivalents at the end of the financial year | 11 061 | 9 715 | 19 514 | 18 675 |

Income statement

| | 2006-07 Budget | 2005-06 Estimated result | 2005-06 Budget | 2004-05 Actual |
|---|-------------------|--------------------------------|-------------------|-------------------|
| | \$000 | \$000 | \$000 | \$000 |
| Income from / Expenses to SA Government | | | | |
| Income — Appropriation | 121 792 | 124 539 | 135 164 | 152 070 |
| Expenses — Cash alignment | _ | 13 997 | _ | _ |
| Net income from / expenses to SA Government | 121 792 | 110 542 | 135 164 | 152 070 |
| Income from other sources | | | | |
| Intra government transfers | 9 345 | 9 345 | 9 354 | 8 609 |
| Other grants | 110 | 110 | 187 | _ |
| Sales of goods and services | | 162 | _ | _ |
| Other income | 5 4 | 5 4 | _ | 203 203 |
| Total income from other sources | 9 464 | 9 626 | 9 541 | 9 015 |
| Total income | 131 256 | 120 168 | 144 705 | 161 085 |
| Expenses | | | | |
| Employee benefits and costs — | | | | |
| Salaries, wages, annual and sick leave | 227 | 235 | 391 | 237 |
| Payroll tax | _ | _ | _ | 1 |
| Superannuation | _ | _ | _ | 2 |
| Other | | _ | _ | 34 |
| General supplies and services — | 426 | 588 | 1 046 | 9 864 |
| Grants and subsidies | 128 394 | 127 565 | 132 473 | 141 654 |
| Intra government transfers | 2 200 | 2 160 | 10 786 | 9 017 |
| Total expenses | 131 247 | 130 548 | 144 696 | 160 809 |
| Net result | 9 | -10 380 | 9 | 276 |

Balance sheet

| | 2006-07 Budget | 2005-06 Estimated result | 2005-06 Budget | 2004-05 Actual |
|---------------------------|-------------------|--------------------------------|-------------------|-------------------|
| | \$000 | \$000 | \$000 | \$000 |
| Assets | | | | |
| Current assets | | | | |
| Cash and cash equivalents | 19 311 | 19 302 | 27 722 | 58 998 |
| Receivables | 205 | 205 | 16 | 205 |
| Other current assets | 1 766 | 1 766 | | 1 766 |
| Total current assets | 21 282 | 21 273 | 27 738 | 60 969 |
| Total assets | 21 282 | 21 273 | 27 738 | 60 969 |
| Liabilities | | | | |
| Current liabilities | | | | |
| Payables | 2 | 2 | 9 149 | 29 317 |
| Short-term borrowings | 205 | 205 | _ | 205 |
| Short-term provisions | _ | _ | 1 187 | _ |
| Other current liabilities | _ | _ | _ | 1 |
| Total current liabilities | 207 | 207 | 10 336 | 29 523 |
| Total liabilities | 207 | 207 | 10 336 | 29 523 |
| Net assets | 21 075 | 21 066 | 17 402 | 31 446 |
| Equity | | | | |
| Retained earnings | 21 075 | 21 066 | 17 402 | 31 446 |
| Total equity | 21 075 | 21 066 | 17 402 | 31 446 |

Balances as at 30 June end of period.

Statement of changes in equity

| | Contributed capital | Asset revaluation reserve | Retained earnings | Total |
|--|---------------------|---------------------------|-------------------|---------|
| _ | \$000 | \$000 | \$000 | \$000 |
| Balance at 30 June 2005 | _ | _ | 31 446 | 31 446 |
| Restated balance at June 2005 | _ | _ | 31 446 | 31 446 |
| Net gain/loss on revaluation of property, plant and equipment during 2005-06 | _ | _ | _ | |
| Net income/expense recognised directly in equity for 2005-06 Net result after restructure for 2005-06 | _ | _ | -10 380 | -10 380 |
| Total recognised income and expense for 2005-06 | _ | _ | -10 380 | -10 380 |
| Equity contributions from SA Government | _ | _ | _ | _ |
| Estimated balance at 30 June 2006 | _ | _ | 21 066 | 21 066 |
| Net gain/loss on revaluation of property, plant and equipment during 2006-07 | _ | _ | _ | |
| Net income/expense recognised directly in equity for 2006-07 Net result after restructure for 2006-07 | _ | _ | _ 9 | _ 9 |
| Total recognised income and expense for 2006-07 | _ | _ | 9 | 9 |
| Equity contributions from SA Government | _ | _ | _ | |
| Estimated balance at 30 June 2007 | _ | _ | 21 075 | 21 075 |

Cash flow statement

| | 2006-07 Budget | 2005-06 Estimated result | 2005-06 Budget | 2004-05 Actual |
|--|-------------------|--------------------------------|-------------------|-------------------|
| _ | \$000 | \$000 | \$000 | \$000 |
| OPERATING ACTIVITIES: | | | | |
| Cash inflows | | | | |
| Intra government transfers Other grants | 9 345 110 | 9 345 110 | 9 354 187 | 8 609 — |
| Sales of goods and services | | 162 | _ | 150 |
| Interest received | 5 4 | 5 4 | _ | 92 53 |
| · — | | | | |
| Cash generated from operations | 9 464 | 9 626 | 9 541 | 8 904 |
| Cash outflows | | | | |
| Employee payments | 227 | 235 | 391 | 462 |
| Supplies and services | 21 748 | 19 908 | 124 356 | 91 271 |
| Grants and subsidies | 107 072 | 137 560 | 9 163 | 16 506 |
| Intra government transfers | 2 200 | 2 160 | 10 786 | 25 892 |
| Other payments | | 1 | 10 000 | |
| Cash used in operations | 131 247 | 159 864 | 154 696 | 134 131 |
| SA GOVERNMENT: | | | | |
| Appropriation | 121 792 | 124 539 | 135 164 | 152 070 |
| Payments — Cash alignment | _ | 13 997 | _ | _ |
| Net cash provided by Government | 121 792 | 110 542 | 135 164 | 152 070 |
| | 121 /92 | 110 342 | 133 104 | 132 070 |
| Net cash provided by (+) / used in (-) operating activities | 9 | -39 696 | -9 991 | 26 843 |
| FINANCING ACTIVITIES: | | | | |
| Cash inflows | | | | |
| Proceeds from borrowings | _ | | _ | 188 952 |
| Cash generated from financing activities | _ | _ | _ | 1 140 |
| Net cash provided by (+) / used in (-) financing activities | _ | _ | _ | 1 140 |
| Net increase (+) / decrease (-) in cash equivalents | 9 | -39 696 | -9 991 | 27 983 |
| Cash and cash equivalents at the beginning of the financial year | 19 302 | 58 998 | 37 713 | 31 015 |
| Cash and cash equivalents at the end of the financial year | 19 311 | 19 302 | 27 722 | 58 998 |

Agency: Department for Families and Communities

Financial Commentary — Major resource variations

Income statement — Controlled —2005-06 Estimated Result to 2006-07 Budget

| | 2006-07 Budget \$000 | 2005-06 Estimated Result \$000 | Variance \$000 |
|--------------|----------------------------|--------------------------------------|-------------------|
| Total income | 346 724 | 348 387 | -1 663 |

The variance in total income between the 2005-06 Estimated Result and the 2006-07 Budget includes increases in Commonwealth funding as outlined in the following table:

| | 2006-07 Budget \$000 | 2005-06 Estimated Result \$000 |
|--|----------------------------|--------------------------------------|
| Commonwealth - State Housing Agreement | | |
| - CSHA Base Funds | 56 151 | 55 389 |
| - Aboriginal Housing | 8 675 | 8 557 |
| - Crisis Accommodation Program | 3 136 | 3 093 |
| - Community Housing Program | 5 059 | 4 990 |
| Home and Community Care | 78 952 | 73 111 |
| Commonwealth State/Territory Disability Agreement | 66 528 | 64 390 |
| Supported Accommodation Assistance Program | 17 121 | 16 760 |
| Aged Care Assessment Program | 5 343 | 5 232 |
| Veteran Home Care Program | 1 324 | 1 291 |
| Commonwealth - State funding for respite for older carers | 1 182 | 3 000 |
| Younger People with a disability living in residential aged care | 301 | _ |
| Refugee Services Programs | _ | 572 |
| Other | 92 | 92 |
| Total | 243 864 | 236 477 |

Other variations between the 2005-06 Estimated Result and the 2006-07 Budget are attributable to the impact of once-off transfers and program funding from other departments including Department of Health, Department of the Premier and Cabinet and the Department of Primary Industries and Resources. In 2006-07, funding for programs that have been permanently transferred to DFC are reflected as amendments to DFC 'Total Revenue from Government' rather than 'Income'.

Other main variations in the department's revenue relate to revenues received from the State Government which are outlined below:

| | 2006-07 Budget \$000 | 2005-06 Estimated Result \$000 | Variance \$000 |
|-------------------------------|----------------------------|--------------------------------------|-------------------|
| Total Revenue from Government | 616 001 | 600 712 | 15 289 |

The factors contributing to the variance mostly relate to initiatives funded as part of the 2006-07 Budget and the impact of other decisions approved in prior years and during the 2005-06 financial year including:

Funding for Client and Case Management System

\$3.2 million will be provided to implement a new Client and Case Management system that will allow for the use of a common assessment tool and improve connectivity of service, supports a single point of entry and excellence in customer service, provides a single case management methodology, provides increased capacity for identified information, supports the gathering of evidence and the building of partnerships.

Funding to increase community based accommodation for people with disabilities

\$3.2 million will be provided for additional in-home support packages and group home places for people with disabilities. Demand for supported accommodation options has continued to exceed supply, particularly with large numbers currently living in institutional settings or with ageing carers.

Funding for Younger People with a Disability Living in Residential Aged Care

\$1.6 million will be provided to implement cost-effective alternative residential care services for some younger people with a disability and improve support services for those who continue to stay in residential aged care. The additional funding will also aim to assist younger people who are at risk of entering residential aged care.

Funding for Autism Spectrum Disorder

\$1 million will be provided in 2006-07 to assist children, their families and adults who have an Autistic Spectrum Disorder. There is a particular shortage of suitable supported accommodation options for young people with Autistic Spectrum Disorders who are moving out of their family homes. During childhood, children with Autism and their families require support to optimise the children's learning and socialisation in the community and assistance to move on to suitable employment options.

Funding for the Administration of Concessions

An additional \$0.6 million will be provided to improve the administration of concessions. In recent years, electricity concession eligibility and funeral subsidies have been extended to a wider range of recipients resulting in additional administration cost.

Savings Initiatives

The Department will also make the following savings in 2006-07:

- \$0.2 million from implementing 'Best Practice Initiatives' in Families SA;
- \$5.6 million from Commonwealth State Housing Agreement overmatching; and
- \$0.6 million from operational efficiency savings.

Other

Other factors contributing to the variation between the 2005-06 Estimated Result and 2006-07 Budget include:

- prior year budget decision to provide additional \$5.0 million funding to Families SA to meet workforce cost pressures in 2006-07;
- once-off funding decisions in 2005-06 including \$10 million for the Disability Services programs and \$8 million relating to governance reform in Incorporated Disability Services;
- reclassification of \$8.7 million in the 2006-07 Budget from 'Total Revenue from Government' to 'Capital Contribution from Government' reflecting funding provided for the investing program;
- \$7.2 million impact relating to rescheduling of the capital program for the Strathmont Centre Redevelopment, Community Living Project and Families SA office at Netley Commercial Park;
- \$1.6 million for the transfer of the SA Spectacles Scheme from the Department of Health to DFC;
- additional \$1.2 million of State matching funding for the Supported Accommodation Assistance Program;
- transfer of \$1.6 million in State funding from the Department of Health to DFC to consolidate agency contributions for the Home and Community Care (HACC) program;
- \$1.5 million impact of once-off funding for Targeted Voluntary Separation Packages in 2005-06 and an associated reduction in salaries and wages funding in 2006-07 and out years;
- transfer of \$1.6 million for Therapeutic & Counselling services for Children to the Department of Health;
- \$1.0 million in additional funding to compensate for the removal of interest received on operating accounts; and
- additional funding for the impacts of Enterprise Bargaining, inflation and expenditure deferred from 2005-06.

Income statement — Controlled —2005-06 Budget to 2005-06 Estimated Result

| | 2005-06 Estimated Result \$000 | 2005-06 Budget \$000 | Variance \$000 |
|--------------|--------------------------------------|----------------------------|-------------------|
| Total income | 348 387 | 311 421 | 36 966 |

The major variance between the 2005-06 Budget and the 2005-06 Estimated Result for total income relates to:

- \$13 million revenue correction to accurately reflect the recoveries from housing entities for staffing services;
- an increase of \$9.5 million in recoveries from housing and disability entities resulting from the transfer of Information, Communication Technology Services from the Department of Health to DFC during 2005-06;
- additional \$4.3 million contribution from the Department of Health for Supported Accommodation, HACC and Exceptional Needs programs;
- \$1.6 million relating to the transfer of the SA Spectacles Scheme and library services from the Department of Health to DFC;
- an increase of \$2.7 million funding from the shared services agreements between the Department, housing entities and the Department of Health;
- an increase of \$1.1 million funding for Social Inclusion and Anangu Pitjantjatjara Yankunytjatjara (APY) Lands initiatives from the Department of the Premier and Cabinet; and
- an increase of \$3.7 in other recoveries including unspent grant funds.

| | 2005-06 Estimated Result \$000 | 2005-06 Budget \$000 | Variance \$000 |
|---------------------------------------|--------------------------------------|----------------------------|-------------------|
| Total Revenues from Government | 600 712 | 567 948 | 32 764 |

Major variations in the Total Revenue from government between the 2005-06 Budget and 2005-06 Estimated Result include:

- \$12.7 million reduction in Tax Equivalent Regime reimbursement for income tax;
- \$4.2m funding for Enterprise Bargaining supplementation including increase maternity leave allowance;
- \$1.4 million resulting from delays in the capital programs;
- once-off funding of \$10 million for Disability Services programs and \$8 million for Incorporated Disability Services Governance Reform;
- \$8.3 million additional funding for departmental cost pressures including Alternative Care and Client Payments;

- additional \$5.5 million for Supported Residential Facilities;
- once-off funding for the Lower Eyre Peninsula Recovery Committee Coordination and Virginia Floods Recovery of \$0.7 million and \$0.3 million respectively;
- additional funding for Secure Care Redevelopment and establishment of the Child Protection Complaints Unit of \$0.4 million and \$0.2 million respectively;
- removal of the \$6.5 million adjustment from the 2005-06 Estimated Result associated with the cash alignment policy; and
- additional State funding for increases in departmental operational costs including the impact of Enterprise Bargaining, inflation and deferred expenditure.

| | 2005-06 Estimated Result \$000 | 2005-06 Budget \$000 | Variance \$000 |
|-----------------------|--------------------------------------|----------------------------|-------------------|
| Total Expenses | 958 558 | 891 331 | 67 227 |

Major expenditure variations between the 2005-06 Budget and the 2005-06 Estimated Result includes:

- \$13 million data correction to accurately reflect the staffing service costs relating to housing entities;
- once-off additional payment of \$10.4 million for Incorporated Disability Services Governance Reform;
- once-off additional payment of \$10 million for Disability Services programs;
- additional expenditure of \$8.3 million to address cost pressures predominantly relating to increase demand for Alternative Care and Client Payments;
- increase of \$9.5 million Information, Communication Technology expenditure relating to housing and disability entities resulting from the transfer of ICT services from the Department of Health to DFC during 2005-06;
- additional \$5.6 million expenditure relating to Supported Accommodation, HACC, Exceptional Needs, SA Spectacles Scheme and library services which are funded by contributions from the Department of Health;
- additional \$5.5 million for Supported Residential Facilities;
- additional \$2.7 million as part of shared service agreements between the Department, housing entities and Department of Health;
- increase of \$1.1 million for Social Inclusion and APY Lands initiatives funded by Department of the Premier and Cabinet;
- once-off expenditure for the Lower Eyre Peninsula Recovery Committee Coordination and Virginia Floods Recovery of \$0.7 million and \$0.1 million respectively; and
- additional expenditure for departmental operational costs including the impact of Enterprise Bargaining, inflation and deferred expenditure.

Balance sheet — Controlled

The variations in assets and liabilities between the 2005-06 Budget and 2005-06 Estimated Result primarily relate to opening balance adjustments and movements in fixed assets as a result of the 2005-06 capital program.

Cash flow statement — Controlled

The major variations in the Government's Cash flow statement are generally caused by the same factors that give rise to variations in the Income statement and movement items shown in the Balance sheet. Other variations are attributable to the Investing program and timing differences between the recognition of revenue and expenditure under accrual accounting conventions.

Income statement — Administered Items

| | 2005-06 Estimated Result \$000 | 2005-06 Budget \$000 | Variance \$000 |
|--------------|--------------------------------------|----------------------------|-------------------|
| Total income | 120 168 | 144 705 | -24 537 |

The revenue variation between the 2005-06 Budget and the 2005-06 Estimated Result relates primarily to an underspending of electricity concessions and the return of surplus cash to Consolidated Account.

| | 2005-06 Estimated Result \$000 | 2005-06 Budget \$000 | Variance \$000 |
|-----------------------|--------------------------------------|----------------------------|-------------------|
| Total Expenses | 130 548 | 144 696 | -14 148 |

Expense variations between the 2005-06 Budget and the 2005-06 Estimated Result relate primarily to a return of \$14 million of surplus concessions funding to the Consolidated Account.

Cash flow statement — Administered Items

Major resource variations in the Cash flow statement are generally caused by the same factors that give rise to variations in the Income statement. Other variations are attributed to timing differences between the recognition of income and expenditure under accrual accounting convention shown in the Income statement and the physical timing of the transactions.

Additional Information for Administered Items

Detailed information on administered items is included in the following table.

Additional Information for Administered Items Department for Families and Communities

Cash flow statement

| | 2006-07 Budget | 2005-06 Estimated result | 2005-06 Budget | 2004-05 Actual |
|---------------------------------------|-------------------|--------------------------------|-------------------|-------------------|
| | \$000 | \$000 | \$000 | \$000 |
| CASH FLOWS FROM: | | | | |
| Operating activities | | | | |
| Receipts | | | | |
| Intra-government transfers — | | | | |
| Gambler's Rehabilitation | 5 345 | 5 345 | 5 345 | 3 212 |
| Charitable and Social Welfare Fund | 4 000 | 4 000 | 4 000 | 4 000 |
| Supported Residential Facilities Fund | _ | _ | 9 | _ |
| Concessions | _ | _ | | 1 397 |
| Grants – Other — | | | | |
| Duke of Edinburgh Trust Fund | _ | _ | 187 | _ |
| Gambler's Rehabilitation | 110 | 110 | _ | _ |
| Sales of goods and services | | | | |
| Duke of Edinburgh Trust Fund | _ | 162 | _ | 149 |
| Supported Residential Facilities Fund | _ | _ | _ | 1 |
| Interest Received | | | | |
| Supported Residential Facilities Fund | 5 | 5 | _ | 4 |
| Gambler's Rehabilitation | _ | _ | _ | 48 |
| Alternative Care Fund | _ | _ | _ | 28 |
| Duke of Edinburgh Trust Fund | _ | _ | _ | 12 |
| Other Receipts | | | | |
| Supported Residential Facilities Fund | 4 | 4 | _ | _ |
| Charitable and Social Welfare Fund | _ | _ | _ | 20 |
| Duke of Edinburgh Trust Fund | _ | _ | _ | 33 |
| State Government – Appropriation — | 121 792 | 110 542 | 135 164 | 152 070 |
| Total operating receipts | 131 256 | 120 168 | 144 705 | 160 974 |
| Payments | | | | |
| Employee payments — | | | | |
| Concessions. | _ | _ | 156 | _ |
| Minister's Salary | 227 | 235 | 235 | 395 |
| Duke of Edinburgh | _ | _ | _ | 32 |
| Charitable and Social Welfare | _ | _ | _ | 13 |
| DAARE | _ | _ | _ | 22 |
| Supplies and services — | | | | |
| Concessions ^(a) | 21 322 | 19 320 | 433 | 250 |
| Gambler's Rehabilitation | 244 | 244 | 244 | 325 |
| Charitable and Social Welfare | 182 | 182 | 182 | 184 |
| Duke of Edinburgh | _ | 162 | 187 | 51 |
| DAARE | _ | _ | _ | 930 |
| Grants and subsidies — | | | | |
| Community Service Obligations | 10 204 | 9 804 | _ | _ |
| Gambler's Rehabilitation | 5 211 | 4 806 | 5 101 | 3 313 |
| Charitable and Social Welfare | 3 818 | 4 018 | 3 818 | 4 176 |
| Concessions | 87 839 | 118 932 | 123 554 | 115 423 |

Additional Information for Administered Items Department for Families and Communities

Cash flow statement

| | 2006-07 Budget | 2005-06 Estimated result | 2005-06 Budget | 2004-05 Actual |
|--|-------------------|--------------------------------|-------------------|-------------------|
| | \$000 | \$000 | \$000 | \$000 |
| Intra-government transfers — | | | | |
| Community Service Obligations | _ | _ | 9 020 | 9 017 |
| Gambler's Rehabilitation | _ | 205 | _ | _ |
| Concessions | 2 200 | 1 955 | 1 766 | _ |
| Other payments — | | | | |
| Concessions | _ | 1 | 10 000 | _ |
| Total operating payments | 131 247 | 159 864 | 154 696 | 134 131 |
| Net cash provided by operating activities | 9 | -39 696 | -9 991 | 27 983 |
| Net Increase (+) / decrease (-) in cash held | 9 | -39 696 | -9 991 | 27 983 |
| Opening cash balance as at 1 July | 19 302 | 58 998 | 37 713 | 31 015 |
| Closing cash balance as at 30 June | 19 311 | 19 302 | 27 722 | 58 998 |

⁽a) The increase in Supplies and Services for Concessions between the 2005-06 Budget and the 2005-06 Estimated Result has been caused by the reclassification of Public Transport Concessions from Grants and Subsidies to Supplies and Services payments

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Portfolio: Families and Communities

Agency: Incorporated Government Disability Service Organisations

Objective

To assist the Department for Families and Communities (DFC) in the provision of Government disability services across South Australia.

2006-07 Targets / 2005-06 Highlights

| Ta | rgets 2006-07 | Highlights 2005-06 |
|----|---|---|
| Ob | jective 3: Independence and community connection | Objective 3: Independence and community connection |
| • | Implement revised governance arrangements for disability services under Disability Services SA. | Increased community-based accommodation places (group homes) by 4.8 per cent |
| • | Develop and implement an Accommodation and Personal Support Services Policy Plan to increase the supply of community based accommodation for people with disabilities | Established a new respite house in Strathalbyn for high needs clients with intellectual and physical disability Continued the movement of people from institutional places to |
| • | Provide community living options for 150 people from Strathmont Centre by December 2008 | community living options Established the Supported Accommodation Task Force to |
| • | Develop a range of accommodation models to meet the needs of ageing clients and clients with complex needs and/or behavioural issues | provide a coordinated approach in planning for housing and support services |
| • | Promote social inclusion for clients with complex needs and develop models to address homelessness | IDSC implemented the Rapid Response guidelines to ensure improved access to disability support services for children and young people with an intellectual disability and foster carers |
| • | Provide a range of out-of-home daytime activities that are aimed at individuals achieving their potential | The Independent Living Centre undertook a tender for after hours emergency breakdown service for motorized scooters and wheelchairs where Julia Farr Services will act as the call centre |
| • | Implement a developmental services framework that incorporates strategies to prevent the emergence of anti-social behaviour in children and young people | The Strathmont Centre Redevelopment and Community Living Project received Cabinet approval in July 2005 |
| • | Develop and implement service strategies that strengthen families, enhance parenting and address the needs of children in alternative care consistent with DFC Strategic Agenda Objective 4 'Keeping Them Safe' | In collaboration with DFC and alternative care providers, IDSC established an Alternative Care Disability Support Program to focus on the preservation of foster care placements through in-home intensive intervention and support |
| • | Redevelop Intellectual Disability Services Council (IDSC) health services consistent with the requirements of the proposed community-based accommodation system to replace | The Centre for Intellectual Disability Health was established, in partnership with General Practitioner doctors, with campuses at Modbury Hospital and Strathmont Centre |
| | institutional services and opportunities that emerge through amalgamation of specialist health services within Disability Services SA | As part of National Aborigines' and Islanders' Day Observance Committee Week, IDSC launched a set of social protocols that were developed in collaboration with Tauondi College |
| • | Ensure a consistent and transparent organisational framework for the provision of statewide intensive intervention and behavioural services to clients and their families and service providers, which is aligned to DFC strategies | IDSC established an Indigenous Scholarship and Mentoring program. The first Aboriginal Scholarship students commenced in July and August 2005 |
| • | Country Programs -Develop a system for specialist input for Adult Physical Neurological, Brain Injury Options | The Clare office was officially opened by the Minister for Disability in 2005 |
| | Coordination, Novita Children's Services and clients with Asperger Syndrome | The Ryder-Cheshire house was opened in Mt Gambier, offering supported accommodation to people with disabilities |
| • | Implement the Business Excellence Framework across all divisions and in all work units | |
| • | Redevelop customer service systems consistent with DFC—The Next Steps | |
| • | Develop a forum for people with an intellectual disability and for families that can inform state and national planning mechanisms | |
| | | |

Program net cost of services summary

| Program Net Cost of Services | | | | | | |
|------------------------------|---------------------|----------------------------|--------------------------------------|----------------------------|----------------------------|--|
| Inve | estments | 2006-07 Budget \$000 | 2005-06 Estimated Result \$000 | 2005-06 Budget \$000 | 2004-05 Actual \$000 | |
| 1. | Disability Services | 137 572 | 149 945 | 132 355 | 124 205 | |
| Tota | ıl | 137 572 | 149 945 | 132 355 | 124 205 | |

The summary income statement reflecting the net cost of the program excludes grant revenue that is received from DFC. All State Government appropriation and most Commonwealth Government receipts are received by DFC and then transferred to the Incorporated Government Disability Services Organisations. In some instances Commonwealth money may be received directly by the agency in question. To reflect the true net cost to the Government of South Australia for the services provided by this agency, it would require that part of the revenue that represents State Government contributions be excluded. However, it is not possible at this stage to estimate reliably the components of grant revenue that are represented by either Commonwealth or State funds. As a result, the net cost of services for these programs represents the net cost to both the Commonwealth and the State Governments.

Investing payments summary

| Investments | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual |
|-----------------------------------|-------------------|-----------------------------|-------------------|-------------------|
| | \$000 | \$000 | \$000 | \$000 |
| Works in Progress | | | | |
| Strathmont Centre | 1 324 | 2 076 | 6 600 | 214 |
| Additional Group Homes for IDSC | _ | _ | 1 520 | 280 |
| Total Works in Progress | 1 324 | 2 076 | 8 120 | 494 |
| Minor Works | | | | |
| Minor Works — Disability Services | 262 | 669 | 256 | 245 |
| Julia Farr Services Fire Upgrade | _ | _ | _ | 150 |
| Minor Works — ICT | _ | _ | 4 155 | 2 690 |
| Total Minor Works | 262 | 669 | 4 411 | 3 085 |
| Total Investing Payments | 1 586 | 2 745 | 12 531 | 3 579 |

Agency: Incorporated Government Disability Service Organisations

Program Information

Program 1: Disability Services

Description/Objective: Services provided by Government Disability Service Agencies for

people with a disability, their carers and families.

Summary income statement

| Program 1: Disability Services | 2006-07 Budget | 2005-06 Estimated Result | 2005-06 Budget | 2004-05 Actual |
|--------------------------------|-------------------|-----------------------------|-------------------|-------------------|
| | \$000 | \$000 | \$000 | \$000 |
| Expenses | | | | |
| Employee benefits and costs | 96 569 | 97 160 | 106 882 | 89 042 |
| Supplies and services | 59 248 | 63 793 | 46 296 | 53 574 |
| Grants and subsidies | _ | 2 400 | 1 350 | _ |
| Depreciation and amortisation | 3 062 | 3 062 | 3 062 | 3 281 |
| Other | 622 | 5 055 | 620 | _ |
| Total expenses | 159 501 | 171 470 | 158 210 | 145 897 |
| Income | | | | |
| Sale of goods and services | 3 235 | 3 152 | 3 573 | 3 281 |
| Fees, fines and penalties | 6 567 | 6 400 | 7 376 | 6 662 |
| Commonwealth revenue | 11 468 | 11 328 | 11 307 | 4 471 |
| Other | 659 | 645 | 3 599 | 7 278 |
| Total income | 21 929 | 21 525 | 25 855 | 21 692 |
| Net cost of providing services | 137 572 | 149 945 | 132 355 | 124 205 |

Program 1: Performance Criteria:

| Sub-program: 1.1 | Julia Farr Services | | | | |
|--------------------------------------|--|--|--------------|-------------------|--------------|
| | Provision of supported accommodation and respite for adults with a Physical or Neurological Disability or Acquired Brain Injury, their carers and families. Accommodation includes the Julia Farr Centre and community houses. Effective, innovative and responsive rehabilitation and support services are provided in a manner that is accessible, promotes participation and reflects the diversity of the community. | | | | |
| | | | | 2004-05 Actual | |
| Net cost of sub-program \$49 816 000 | | | \$62 163 000 | \$49 252 000 | \$23 568 000 |

Performance Commentary^(a)

As from 1 July 2005, Julia Farr Services (JFS) assumed responsibility for the Adult Physical Neurological and Brain Injury Options Coordination from IDSC, which is reflected in the 2005-06 Budget figure (\$23 million).

| Coordination from IDSC, which is reflected in the 2005-06 Budget figure (\$23 million). | | | | | | | |
|---|--|--|--|---|--|--|--|
| Additional funding of \$6.85 million was injected during 2005-06 to effect the establishment of the Julia Farr Housing Association. | | | | | | | |
| Performance Indicators | | 2005-06 Estimated Result | 2005-06 Target | 2004-05 Actual | | | |
| upport services provided | | | | | | | |
| • institutional/large residential facilities | | 189 | 220 | 202 | | | |
| community accommodation and care places | | 42 | 25 | 29 | | | |
| rovided to clients | 65 | 67 | 65 | 66 | | | |
| (a) As from July 2006, governance of JFS will be transferred to DFC. The 2006-07 Budget and Targets are an estimate only and are subject to variation due to the changes in governance. (b) Totals represent the number of services provided to clients within each category. They do not represent the number of individual contacts that were made for each specific carries time. | | | | | | | |
| | upport services provided sidential facilities odation and care places rovided to clients (a) As from July 2006, estimate only and a (b) Totals represent the | 2006-07 Target upport services provided sidential facilities odation and care places ovided to clients (a) As from July 2006, governance of JFS we estimate only and are subject to variation (b) Totals represent the number of services provided to effect to the services provided to the services provided to the services provided to clients (b) Totals represent the number of services provided to effect the services provided to the services pro | 2006-07 Target 2005-06 Estimated Result 2006-07 Estimated Result 2005-06 Estimated Result 2005-0 | 2006-07 2005-06 2005-06 Target Estimated Result Target upport services provided sidential facilities 160 189 220 odation and care places 85 42 25 ovided to clients 65 67 65 (a) As from July 2006, governance of JFS will be transferred to DFC. The 2006-07 Budget are estimate only and are subject to variation due to the changes in governance. | | | |

Sub-program: 1.2

Independent Living Centre

Provision of free advice and information on aids and equipment for people of all ages who have a disability, their families or carers. The centre runs the Independent Living Equipment Program (ILEP) that provides a variety of specialised aids to eligible adults with disabilities. Information and advice is provided to the public on continence issues through its Continence Resource Service. A therapy service is provided to eligible adults with a disability such as physiotherapy, occupational therapy, speech pathology and people with Post Polio Syndrome.

| | 2006-07 | 2005-06 | 2005-06 | 2004-05 |
|-------------------------|-------------|------------------|-------------|-------------|
| | Budget | Estimated Result | Budget | Actual |
| Net cost of sub-program | \$5 645 000 | \$9 641 000 | \$5 409 000 | \$4 059 000 |

$\label{eq:performance} \textbf{Performance Commentary}^{(a)}$

(d)

In 2005-06 conditional carry over of \$2.6 million funding for equipment was made available. Additionally, \$300 000 was provided to establish a Continence Resource Centre, the ILEP After Hours Repair Service and the ILEP program. \$1.5 million was also provided as once-off funding to clear the ILEP waiting list.

| Performance Indicators | | 2006-07 Target | 2005-06 Estimated Result | 2005-06 Target | 2004-05 Actual | |
|---|--------------------------------|--|-----------------------------|-------------------|-------------------|--|
| No. of clients rece | eiving information services(b) | 19 000 | 19 092 | 17 000 | 18 493 | |
| No. of new pieces of equipment / home modifications supplied ^(c) | | 1 100 | 1 134 | 1 500 | 1 796 | |
| No. of repair and maintenance requests ^(d) | | 5 200 | 5 377 | 6 000 | 4 625 | |
| Footnote | | (a) From July 2006, governance of Independent Living Centre will be transferred to DFC. The 2006-07 Budget and Targets are an estimate only and are subject to variation due to the changes in Governance. | | | | |
| | (b) Information servi | (b) Information services exclude total number of internet contacts. | | | | |
| | | | | | | |

reduced the number of items that could be supplied.

Number of maintenance requests were overestimated in 2005-06.

| Sub-program: 1.3 | Intellectual Disability Services Council | | | | |
|---|--|--|--------------|-------------------|--|
| | Provision of services to assist people with intellectual disability, their carers and their families by ensuring people receive quality services and by promoting community awareness and acceptance of intellectual disability. Services include supported accommodation (both in the community and at the Strathmont Centre), individual and family support, respite, crisis and intensive intervention, early childhood services and case management. | | | | |
| 2006-07 2005-06 2005-06 Budget Estimated Result Budget | | | | 2004-05 Actual | |
| Net cost of sub-program \$82 111 000 \$78 141 000 \$77 694 000 \$96 5 | | | \$96 578 000 | | |

Performance Commentary^(a)

From 1 July 2005, responsibility for the Adult Physical Neurological and Brain Injury Options Coordination transferred to Julia Farr Services.

During 2005-06, client services were re-aligned to support the development of more comprehensive community living support and to foster greater sharing of expertise and specialist knowledge. IDSC also contributed to the LifeSpan Project in collaboration with Monash University, Minda and the Department for Education and Children's Services. This project was established to investigate the mental health of people with an intellectual disability.

| University, Minda and the Department for Education and Children's Services. This project was established to investigate the mental health of people with an intellectual disability. | | | | | | |
|--|--|-------------------|-----------------------------|-------------------|-------------------|--|
| Performance Indicators | | 2006-07 Target | 2005-06 Estimated Result | 2005-06 Target | 2004-05 Actual | |
| No. of accommodation s to clients ^(b) : | support services provided | | | | | |
| institutional/large residential facilities | | 250 | 300 | 322 | 311 | |
| community accommodation and care places | | 350 | 295 | 309 | 305 | |
| No. of community support services provided to clients | | 4 800 | 4 500 | 4 586 | 4 497 | |
| No. of respite services provided to clients(c) | | _ | _ | 105 | 16 | |
| Footnote | (a) From July 2006, governance of IDSC will be transferred to DFC. The 2006-07 Budget and Targets are an estimate only and are subject to variation due to the changes in governance. | | | | | |
| | (b) Totals represent the number of services provided to clients within each category. They do not represent the number of individual contacts that were made for each specific service type. | | | | | |
| | (c) The 2005-06 Target of 105 was set before the decision to close the respite house was made. The respite services were closed 30 June 2005. | | | | | |

Income statement

| | 2006-07 Budget | 2005-06 Estimated result | 2005-06 Budget | 2004-05 Actual |
|--|-------------------|--------------------------------|-------------------|-------------------|
| | \$000 | \$000 | \$000 | \$000 |
| Expenses | | | | |
| Employee benefits and costs — | | | | |
| Salaries, wages, annual and sick leave | 86 392 | 87 185 | 91 359 | 74 693 |
| Long service leave | | 334 | 2 685 | 1 468 |
| Superannuation | | 7 396 | 7 390 | 7 259 |
| Other | | 2 245 | 5 448 | 5 622 |
| Supplies and services — | | | | |
| General supplies and services | 59 248 | 63 791 | 46 260 | 53 574 |
| Consultancy expenses | | | 36 | _ |
| Depreciation and amortisation | | 3 062 | 3 062 | 3 281 |
| Grants and subsidies | | 2 400 | 1 350 | _ |
| Other expenses | | 5 055 | 620 | _ |
| Total expenses | 159 501 | 171 468 | 158 210 | 145 897 |
| Income | | | | |
| Commonwealth revenues | 11 468 | 11 328 | 11 307 | 4 471 |
| Intra government transfers | | 142 514 | 141 824 | 127 436 |
| Other grants | | _ | _ | 81 |
| Fees, fines and penalties | | 250 | 122 | _ |
| Sales of goods and services | | 9 302 | 10 827 | 9 943 |
| Interest revenues | | _ | 277 | 104 |
| Net gain or loss from disposal of assets | | _ | _ | -518 |
| Other income | | 643 | 3 322 | 7 611 |
| Total income | 158 571 | 164 037 | 167 679 | 149 128 |
| Net cost of providing services | 930 | 7 431 | -9 469 | -3 231 |
| Net result | 930 | -7 431 | 9 469 | 3 231 |

Balance sheet

| | 2006-07 Budget | 2005-06 Estimated result | 2005-06 Budget | 2004-05 Actual |
|--|-------------------|---|-------------------|-------------------|
| | \$000 | \$000 | \$000 | \$000 |
| Assets | | | | |
| Current assets | | | | |
| Cash and cash equivalents | 5 448 | 5 448 | 3 643 | 8 112 |
| Receivables | 8 011 | 8 011 | 10 448 | 8 011 |
| Inventories | 378 | 378 | 347 | 378 |
| Financial assets | 11 | 11 | 10 | 11 |
| Other current assets | 2 | 2 | 965 | 2 |
| Total current assets | 13 850 | 13 850 | 15 413 | 16 514 |
| Non current assets | | | | |
| Financial assets | _ | _ | 129 | _ |
| Land and improvements | 77 278 | 76 327 | 66 920 | 78 745 |
| Plant and equipment | 5 969 | 8 396 | 12 227 | 10 745 |
| Other non-current assets | 458 | 458 | 458 | 458 |
| Total non-current assets | 83 705 | 85 181 | 79 734 | 89 948 |
| Total assets | 97 555 | 99 031 | 95 147 | 106 462 |
| Liabilities | | | | |
| Current liabilities | | | | |
| Payables | 6 755 | 6 755 | 5 324 | 6 843 |
| Short-term borrowings | _ | _ | 176 | _ |
| Employee benefits — | | | | |
| Salaries and wages | 841 | 1 387 | 12 569 | 1 387 |
| Annual leave | 6 176 | 6 176 | _ | 6 176 |
| Long service leave | 1 020 633 | 1 020 | _ | 1 020 |
| Other | 3 649 | 633 3 649 | _ | 633 3 649 |
| Other current liabilities | 338 | 338 | 164 | 250 |
| Total current liabilities | 19 412 | 19 958 | 18 233 | 19 958 |
| | | 1,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 10 200 | |
| Non current liabilities Long-term employee benefits — | | | | |
| Annual leave | | | 20 374 | |
| Long service leave | 11 995 | 11 995 | | 11 995 |
| Long-term provisions | 9 116 | 9 116 | _ | 9 116 |
| Total non-current liabilities | 21 111 | 21 111 | 20 374 | 21 111 |
| Total liabilities | 40 523 | 41 069 | 38 607 | 41 069 |
| Net assets | 57 032 | 57 962 | 56 540 | 65 393 |
| Equity — | | | | |
| | 21 433 | 22 363 | 36 969 | 20.704 |
| Asset revaluation reserve | 21 433 35 599 | 35 599 | 19 571 | 29 794 35 599 |
| Total equity | 57 032 | 57 962 | 56 540 | 65 393 |
| | | | | |

Balances as at 30 June end of period.

Statement of changes in equity

| | Contributed capital | Asset revaluation reserve | Retained earnings | Total |
|--|---------------------|---------------------------|--------------------|-------------|
| _ | \$000 | \$000 | \$000 | \$000 |
| Balance at 30 June 2005 | _ | 35 599 — | 29 794 — | 65 393 — |
| Restated balance at June 2005 | _ | 35 599 | 29 794 | 65 393 |
| Net gain/loss on revaluation of property, plant and equipment during 2005-06 | _ | _ | _ | |
| Net income/expense recognised directly in equity for 2005-06 Net result after restructure for 2005-06 | | | - 7 431 | -7 431 |
| Total recognised income and expense for 2005-06 | _ | _ | -7 431 | -7 431 |
| Equity contributions from SA Government | | | | |
| Estimated balance at 30 June 2006 | _ | 35 599 | 22 363 | 57 962 |
| Net gain/loss on revaluation of property, plant and equipment during 2006-07 | _ | _ | _ | |
| Net income/expense recognised directly in equity for 2006-07 Net result after restructure for 2006-07 | _ | _ | | -930 |
| Total recognised income and expense for 2006-07 | _ | _ | -930 | -930 |
| Equity contributions from SA Government | _ | _ | _ | _ |
| Estimated balance at 30 June 2007 | _ | 35 599 | 21 433 | 57 032 |

Cash flow statement

| | 2006-07 Budget | 2005-06 Estimated result | 2005-06 Budget | 2004-05 Actual |
|--|-------------------|--------------------------------|----------------------------|------------------------|
| | \$000 | \$000 | \$000 | \$000 |
| OPERATING ACTIVITIES: | | | | |
| Cash outflows | | | | |
| Employee payments | 97 115 59 248 | 97 160 63 791 2 400 | 109 170 46 296 1 350 | 81 675 55 122 — |
| Net GST paid Other payments | 622 | 605 | | 6 747 |
| <u> </u> | | | | |
| Cash used in operations | 156 985 | 163 956 | 157 436 | 143 544 |
| Cash inflows | | | | |
| Intra government transfers Commonwealth receipts Other grants | 136 642 11 468 | 142 514 11 328 | 141 824 11 307 | 127 436 4 471 81 |
| Fees, fines and penalties | 266 | 250 | 122 | _ |
| Sales of goods and services | 9 536 | 9 302 | 10 827 277 | 10 258 121 |
| Net GST received | _ | _ | | 4 803 |
| Other receipts | 659 | 643 | 3 322 | 5 658 |
| Cash generated from operations | 158 571 | 164 037 | 167 679 | 152 828 |
| Net cash provided by (+) / used (-) in operating activities | 1 586 | 81 | 10 243 | 9 284 |
| INVESTING ACTIVITIES: | | | | |
| Cash outflows | | | | |
| Purchase of property, plant and equipment | 1 586 | 2 745 | 12 531 | 5 085 |
| Cash used in investing activities | 1 586 | 2 745 | 12 531 | 5 085 |
| Cash inflows | | | | |
| Proceeds from sale of property, plant and equipment | _ | _ | _ | 270 |
| Cash generated from investing activities | _ | _ | _ | 270 |
| Net cash provided by (+) / used in (-) investing activities | -1 586 | -2 745 | -12 531 | -4 815 |
| Net increase (+) / decrease (-) in cash equivalents | | -2 664 | -2 288 | 4 469 |
| Cash and cash equivalents at the beginning of the financial year | 5 448 | 8 112 | 5 931 | 3 643 |
| Cash and cash equivalents at the end of the financial year | 5 448 | 5 448 | 3 643 | 8 112 |

Agency: Incorporated Government Disability Service Organisations

Financial Commentary — major variations

Income statement — Controlled

| | 2006-07 Budget \$000 | 2005-06 Estimated Result \$000 | Variance \$000 |
|--------------|----------------------------|--------------------------------------|-------------------|
| Total Income | 158 571 | 164 037 | -5 466 |

Revenue variations between the 2005-06 Estimated Result and the 2006-07 Budget primarily relate to:

- \$4.7 million decrease in 2006-07 Budget for the Strathmont Community Living project to transfer responsibility for the construction of the group homes to the South Australian Housing Trust;
- \$4.5 million once-off funding during 2005-06 for the Disability Services program and Incorporated Disability Governance reforms;
- \$1.0 million once-off funding transfer in 2005-06 of the Exceptional Needs Unit from the Department of Health; offset by
- \$3.6 million transfer during 2005-06 of the ICT Minor Works program to DFC; and
- additional State funding in 2006-07 for operational costs including Enterprise Bargaining, inflation and the impact of deferred expenditure.

| | 2006-07 Budget \$000 | 2005-06 Estimated Result \$000 | Variance \$000 |
|-----------------------|----------------------------|--------------------------------------|-------------------|
| Total Expenses | 159 501 | 171 468 | -11 967 |

Expense variations between the 2005-06 Estimated Result and the 2006-07 Budget mostly relates to:

- \$8.5 million once-off funding provided during 2005-06 for the Disability Services program and Incorporated Disability Governance reforms;
- \$1 million once-off transfer in 2005-06 of the Exceptional Needs Unit from the Department of Health; and
- additional expenditure for operational costs including the impact of Enterprise Bargaining, inflation and deferred expenditure.

| | 2005-06 Estimated Result \$000 | 2005-06 Budget \$000 | Variance \$000 |
|--------------|--------------------------------------|----------------------------|-------------------|
| Total Income | 164 037 | 167 679 | -3 642 |

Major revenue variations between the 2005-06 Budget and the 2005-06 Estimated Result relate to:

- a \$5.5 million decrease in funding for the Strathmont Community Living project to transfer responsibility for the construction of the group homes to the South Australian Housing Trust;
- \$4.2 million transfer of the ICT Minor Works program to the Department for Families and Communities;
- \$4.5 million once-off funding for the Disability Services program and Incorporated Disability Governance reforms;
- \$1.0 million once-off transfer of the Exceptional Needs Unit from the Department of Health in 2005-06; and
- additional expenditure for operational costs including the impact of Enterprise Bargaining, inflation and deferred expenditure.

| | 2005-06 Estimated Result \$000 | 2005-06 Budget \$000 | Variance \$000 |
|-----------------------|--------------------------------------|----------------------------|-------------------|
| Total Expenses | 171 468 | 158 210 | 13 258 |

Major expenditure variations between the 2005-06 Budget and the 2005-06 Estimated Result relate to:

- \$6.9 million increase for the transfer of assets to the non-government organisation Julia Farr Housing Association as part of the Incorporated Disability Services Governance reforms;
- \$1.6 million increase from once-off additional payments relating to the Disability Services program;
- \$1 million increase from a once-off transfer from the Department of Health in 2005-06 for the Exceptional Needs Unit; and
- additional State funding for operational costs including the impact of Enterprise Bargaining and inflation, and the impact of deferred expenditure.

Balance sheet — Controlled

The variations in assets and liabilities between the 2005-06 Budget and 2005-06 Estimated Result primarily relate to opening balance adjustments and movements in fixed assets as a result of the 2005-06 Capital program.

Statement of changes in equity — Controlled

The reduction in equity balances can be attributed to the impact of the deficit net result, which comprises \$4.5 million in donated assets, \$3.0 million in depreciation and \$2.6 million in cash balance funded carryover expenditure, offset by a \$2.7 million increase in net assets generated through the Investing program.

Cash flow statement — Controlled

The major variations in the Cash flow statement are generally caused by the same factors that give rise to variations in the Income statement and movement items shown in the Balance sheet. Other variations are attributable to the Investment program and timing differences between the recognition of revenue and expenditure under accrual accounting conventions.