

## Legend

Projects - No further action in 2007-08.

Projects - some action but will not be completed in 2007-08.

Projects - no comment - projects either completed or will be completed in 2007-08.

New Project - post budget savings

OUTPUT 1

Canberra and the Australian Capital Territory are planned and developed in accordance with their national significance. The Authority prepares, administers, reviews and proposes amendments to the National Capital Plan (when necessary).

To realise the promise of the city plan and the ideals of its founders

Strategy	Performance Indicator	Method	Project name	Project Outcome	Project Description	Project Comment
Manage the National Capital Plan.	Amendments to the National Capital Plan, recommended to the Minister by the Authority are approved.	Monitor and review the performance of the National Capital Plan and built works approved by the Authority, and propose amendments to the Plan, when necessary.	Draft Amendment 53 (Albert Hall)	Draft Amendment completed.	Amendments to the National Capital Plan, recommended to the Minister by the Authority are approved	Stop. Traffic impact assessment stopped. Review in 2008-09.
Manage the National Capital Plan.	Amendments to the National Capital Plan, recommended to the Minister by the Authority are approved.	Monitor and review the performance of the National Capital Plan and built works approved by the Authority, and propose amendments to the Plan, when necessary.	Draft Amendment 57 (Section 9 Barton)	Draft Amendment completed.	Draft amendment to permit the development of section 9, Barton with a mix of uses being retail, office and residential. The draft amendment will incorporate a car parking structure in accordance with the Barton parking strategy; consider the inclusion of the site which currently occupied by the restaurant (Ottoman); and provide the ability for some buildings to be constructed to RL617.	Stop. Review in 2008-09.
Manage the National Capital Plan.	Amendments to the National Capital Plan, recommended to the Minister by the Authority are approved.	Monitor and review the performance of the National Capital Plan and built works approved by the Authority, and propose amendments to the Plan, when necessary.	Molonglo Draft Amendment	Draft Amendment completed.	Preparation of a Draft Amendment for Molonglo Valley to change land uses to allow urban development.	21 January EOI invited for environmental consultant.
Manage the National Capital Plan.	Amendments to the National Capital Plan, recommended to the Minister by the Authority are approved.	Monitor and review the performance of the National Capital Plan and built works approved by the Authority, and propose amendments to the Plan, when necessary.	Draft Amendment 66	Draft Amendment completed.	Implement the option of a new diplomatic mission location in Yarralumla through the preparation of a Draft Amendment.	Disallowance period ceases first sitting day February 2008.
Manage the National Capital Plan.	Amendments to the National Capital Plan, recommended to the Minister by the Authority are approved.	Monitor and review the performance of the National Capital Plan and built works approved by the Authority, and propose amendments to the Plan, when necessary.	Planning Reform	Draft Amendment completed.	Review the current provisions relating to the Special Requirements and Designated Areas of the National Capital Plan and preparation of a Draft Amendment (if required).	
Manage the National Capital Plan.	Amendments to the National Capital Plan, recommended to the Minister by the Authority are approved.	Monitor and review the performance of the National Capital Plan and built works approved by the Authority, and propose amendments to the Plan, when necessary.	Review of Chapter 10 of the National Capital Plan (Heritage)	Draft Amendment completed.	Review of Chapter 10 of the National Capital Plan for the environment provisions and other sustainability issues and preparation of a Draft Amendment if required.	Stop. Initial discussions only with ACT Heritage Council .
Manage the National Capital Plan.	Amendments to the National Capital Plan, recommended to the Minister by the Authority are approved.	Monitor and review the performance of the National Capital Plan and built works approved by the Authority, and propose amendments to the Plan, when necessary.	Review Chapter 11 of the National Capital Plan (Environment provisions)	Draft Amendment completed.	Review of Chapter 11 of the National Capital Plan and preparation of a Draft Amendment (if required).	Stop.

Strategy	Performance Indicator	Method	Project name	Project Outcome	Project Description	Project Comment
Manage the National Capital Plan.	Amendments to the National Capital Plan, recommended to the Minister by the Authority are approved.	Monitor and review the performance of the National Capital Plan and built works approved by the Authority, and propose amendments to the Plan, when necessary.	Review of the General Policy Plan in the National Capital Plan	Draft Amendment completed.	A global review of the General Policy Plan and preparation of a Draft Amendment (if required).	Roll into Molonglo Draft Amendment project.
Manage the National Capital Plan.	Amendments to the National Capital Plan, recommended to the Minister by the Authority are approved.	Monitor and review the performance of the National Capital Plan and built works approved by the Authority, and propose amendments to the Plan, when necessary.	Commercial Land Study (Hierarchy of Centres)	Draft Amendment completed.	Review the hierarchy of centres of the National Capital Plan and preparation of a Draft Amendment (if required).	Stop. ACTPLA unable to provide financial contribution, data and technical support only.
Manage the National Capital Plan.	Amendments to the National Capital Plan, recommended to the Minister by the Authority are approved.	Monitor and review the performance of the National Capital Plan and built works approved by the Authority, and propose amendments to the Plan, when necessary.	Review statements on national significance	Review of Statements of National Significance released for consultation.	The findings of the review of national significance and the special characteristics of the National Capital Plan are implemented.	Revise scope.
Manage the National Capital Plan.	Amendments to the National Capital Plan, recommended to the Minister by the Authority are approved.	Monitor and review the performance of the National Capital Plan and built works approved by the Authority, and propose amendments to the Plan, when necessary.	Language and format of the National Capital Plan	Revised language and format of the National Capital Plan completed.	The findings of the review of language and format (developed in 2005/2006) of the National Capital Plan are implemented.	Stop.
Manage the National Capital Plan.	Amendments to the National Capital Plan, recommended to the Minister by the Authority are approved.	Monitor and review the performance of the National Capital Plan and built works approved by the Authority, and propose amendments to the Plan, when necessary.	Diplomatic Sites Planning	Draft Amendment completed.	Implement the options of diplomatic accommodation for emerging nations, and prepare a draft amendment (if required).	Slow down.
Manage the National Capital Plan.	Amendments to the National Capital Plan, recommended to the Minister by the Authority are approved.	Monitor and review the performance of the National Capital Plan and built works approved by the Authority, and propose amendments to the Plan, when necessary.	Review Building Heights	Building heights reviewed and paper prepared for consultation.	Review the current provisions relating to building heights in the National Capital Plan in consultation with key stakeholders and the community and make recommendations and prepare a draft amendment (if required).	Stop. Consultants not yet engaged.
Manage the National Capital Plan.	Master Plans and detailed conditions of planning, design and development for Designated Areas including Development Control Plans that support the object of the National Capital Plan for areas of special requirement, including National Land sites outside Designated areas are implemented.	Undertake planning and urban design studies for several Griffin Legacy initiatives and other opportunities.	Securing the National Capital	A National Capital Urban Design and Security Plan is prepared.	Develop a National Capital Urban Design and Security Plan that balances the national capital's security needs with the preservation of the City character.	Stop. MOU between security agencies in draft form only.

Strategy	Performance Indicator	Method	Project name	Project Outcome	Project Description	Project Comment
Manage the National Capital Plan.	Master Plans and detailed conditions of planning, design and development for Designated Areas including Development Control Plans that support the object of the National Capital Plan for areas of special requirement, including National Land sites outside Designated areas are implemented.	Undertake planning and urban design studies for several Griffin Legacy initiatives and other opportunities.	Windsor Walk	Detailed Master Plan for Windsor Walk between Kings Avenue and Brisbane Avenue. Detailed Master Plan for remaining Windsor Walk area.	Develop a detailed master plan for Windsor Walk (York Park) including selection of soft and hard landscape elements within the public domain.	Work has commenced.
Manage the National Capital Plan.	Master Plans and detailed conditions of planning, design and development for Designated Areas including Development Control Plans that support the object of the National Capital Plan for areas of special requirement, including National Land sites outside Designated areas are implemented.	Undertake planning and urban design studies for several Griffin Legacy initiatives and other opportunities.	Jerrabomberra Wetlands Master Plan	Master Plan prepared.	Prepare a concept master plan for the Jerrabomberra Wetlands Nature Reserve as basis for a draft amendment that responds to the Griffin Legacy.	Stop. Comments have been provided to ACTPLA on the Eastlake Draft Planning Report.
Manage the National Capital Plan.	Master Plans and detailed conditions of planning, design and development for Designated Areas including Development Control Plans that support the object of the National Capital Plan for areas of special requirement, including National Land sites outside Designated areas are implemented.	Undertake planning and urban design studies for several Griffin Legacy initiatives and other opportunities.	Nomination of Canberra to the National Heritage List		Establish whether the national capital or part thereof is likely to satisfy one or more National Heritage criteria, making it a candidate for nomination for inclusion in the National Heritage List.	Draft report prepared which defines an area of potential National Heritage value.
Manage the National Capital Plan.	Master Plans and detailed conditions of planning, design and development for Designated Areas including Development Control Plans that support the object of the National Capital Plan for areas of special requirement, including National Land sites outside Designated areas are implemented.	Undertake planning and urban design studies for several Griffin Legacy initiatives and other opportunities.	Heritage Consultation	Consultation Protocol incorporates procedures for consultation on Heritage Management Plans. A public snapshot document of heritage processes and considerations.	Review heritage consultation procedures to supplement the Draft Consultation Protocol.	Project to commence.
Manage the National Capital Plan.	Master Plans and detailed conditions of planning, design and development for Designated Areas including Development Control Plans that support the object of the National Capital Plan for areas of special requirement, including National Land sites outside.	Undertake planning and urban design studies for several Griffin Legacy initiatives and other opportunities.	Diplomatic Passive Security Barriers Project	Planning and Design services provided in relation to diplomatic Passive Defence Barrier project.	To undertake planning and design services for PSCC in relation to Israeli Passive Defence Barriers project.	\$1.33m funding by PSCC. NCA engaged on cost recovery basis.

Strategy	Performance Indicator	Method	Project name	Project Outcome	Project Description	Project Comment
Manage the National Capital Plan.	Master Plans and detailed conditions of planning, design and development for Designated Areas including Development Control Plans that support the object of the National Capital Plan for areas of special requirement, including National Land sites outside Designated areas are implemented.	Undertake planning and urban design studies for several Griffin Legacy initiatives and other opportunities.	Griffin Legacy Urban Design Guidelines - Section 19 City Hill Precinct	Urban Design Guidelines prepared for Section 19 City Hill Precinct.	Prepare urban design guidelines to implement the Griffin Legacy for Section 19 City Hill Precinct.	Written to the Chief Minister's Department advising of the request for Expressions of Interest and also requesting nominations of representatives for the Peer Review Panel.
Manage the National Capital Plan.	Master Plans and detailed conditions of planning, design and development for Designated Areas including Development Control Plans that support the object of the National Capital Plan for areas of special requirement, including National Land sites outside Designated areas are implemented.	Undertake planning and urban design studies for several Griffin Legacy initiatives and other opportunities.	Griffin Legacy Urban Design Guidelines - Section 5 Campbell	Urban Design Guidelines prepared for Section 5 Campbell.	Prepare urban design guidelines to implement the Griffin Legacy for Section 5 Campbell.	Peer advisory panel to be established to provide independent advice on draft urban design guidelines.
Manage the National Capital Plan.	Master Plans and detailed conditions of planning, design and development for Designated Areas including Development Control Plans that support the object of the National Capital Plan for areas of special requirement, including National Land sites outside Designated areas are implemented.	Undertake planning and urban design studies for several Griffin Legacy initiatives and other opportunities.	Griffin Legacy Urban Design Guidelines - Section 3 Parkes, CIT and St Johns Reid	Urban Design Guidelines prepared for Section 3 Parkes, CIT and St Johns Reid.	Prepare urban design guidelines to implement the Griffin legacy for Section 3 Parkes, CIT and St Johns Reid.	Stop.
Manage the National Capital Plan.	Master Plans and detailed conditions of planning, design and development for Designated Areas including Development Control Plans that support the object of the National Capital Plan for areas of special requirement, including National Land sites outside Designated areas are implemented.	Undertake planning and urban design studies for several Griffin Legacy initiatives and other opportunities.	City Hill Section 63 Urban Design Guidelines	Urban design guidelines prepared for part Section 63, City Hill Precinct.	Preparation of Urban Design Guidelines for part Section 63 City within the City Hill precinct to enable the site to be released by the ACT Government before the end of 2007.	On 14 December 2007 Section 63 was auctioned and sold for an Australian record of \$92 million.
Manage the National Capital Plan.	Master Plans and detailed conditions of planning, design and development for Designated Areas including Development Control Plans that support the object of the National Capital Plan for areas of special requirement, including National Land sites outside Designated areas are implemented.	Undertake planning and urban design studies for several Griffin Legacy initiatives and other opportunities.	Canberra Avenue (Block 14 Section 25 Griffith) Development Control Plan	Development Control Plan for Block 14 Section 25 Griffith, Canberra Avenue incorporating planning and urban design policies.	Prepare a Development Control Plan for Block 14 Section 25 Griffith Canberra Avenue incorporating planning and urban design policies.	Completed.

Strategy	Performance Indicator	Method	Project name	Project Outcome	Project Description	Project Comment
Manage the National Capital Plan.	Master Plans and detailed conditions of planning, design and development for Designated Areas including Development Control Plans that support the object of the National Capital Plan for areas of special requirement, including National Land sites outside Designated areas are implemented.	Undertake planning and urban design studies for several Griffin Legacy initiatives and other opportunities.	Sections 43 and 50 Belconnen Development Control Plan	Prepare an amended Development Control Plan for Sections 43 and 50 Belconnen removing the references to Gross Floor Area.	Amend the Development Control Plan for Sections 43 and 50 Belconnen to remove reference to Gross Floor Area.	Completed.
Manage the National Capital Plan.	Master Plans and detailed conditions of planning, design and development for Designated Areas including Development Control Plans that support the object of the National Capital Plan for areas of special requirement, including National Land sites outside Designated areas are implemented.	Undertake planning and urban design studies for several Griffin Legacy initiatives and other opportunities.	Development Control Plan - Block 2 Section 14 Greenway	Prepare a Development Control Plan for Block 2 Section 14 Greenway	Prepare a Development Control Plan for Block 2 Section 14 Greenway as requested by the Department of Finance and Administration.	Completed.
Manage the National Capital Plan.	Master Plans and detailed conditions of planning, design and development for Designated Areas including Development Control Plans that support the object of the National Capital Plan for areas of special requirement, including National Land sites outside Designated areas are implemented.	Undertake planning and urban design studies for several Griffin Legacy initiatives and other opportunities.	John Gorton Campus Review	Urban design guidelines prepared.	Review of current urban design controls for the John Gorton Campus to guide architectural and urban design outcomes.	Project not commenced.
Manage the National Capital Plan.	Master Plans and detailed conditions of planning, design and development for Designated Areas including Development Control Plans that support the object of the National Capital Plan for areas of special requirement, including National Land sites outside Designated areas are implemented.	Undertake planning and urban design studies for several Griffin Legacy initiatives and other opportunities.	Central National Area Public Transport and Bicycle Routes Study	A Public Transport and Bicycle Study completed for the Central National Area. .	Develop an integrated Cycle Route Plan and public transport route plan for the Central National Area.	Priority to Constitution Avenue.
Manage the National Capital Plan.	Master Plans and detailed conditions of planning, design and development for Designated Areas including Development Control Plans that support the object of the National Capital Plan for areas of special requirement, including National Land sites outside Designated areas are implemented.	Undertake planning and urban design studies for several Griffin Legacy initiatives and other opportunities.	Review of Approach Routes, including Airport to the City	An integrated strategy for the management and development of approach routes and an amendment to the National Capital Plan (if required).	Review the current provisions of the National Capital Plan for Approach Routes, incorporating public domain responses (including artwork locations, landscaping etc.) and undertaking a specific review of the route between the Airport and the City.	Stop. A brief has been prepared for SMEC.

Strategy	Performance Indicator	Method	Project name	Project Outcome	Project Description	Project Comment
Manage the National Capital Plan.	Master Plans and detailed conditions of planning, design and development for Designated Areas including Development Control Plans that support the object of the National Capital Plan for areas of special requirement, including National Land sites outside Designated areas are implemented.	Undertake planning and urban design studies for several Griffin Legacy initiatives and other opportunities.	Sustainability Study	Leadership is provided by the National Capital Authority on environmental sustainability matters.	The operation of the National Capital Authority are reviewed and the National Capital Plan against the outcomes of the Government's sustainability inquiry.	Project being scoped.
Manage the National Capital Plan.	Works approvals granted are in accordance with the National Capital Plan.	Determine applications for development and use of land under the provisions of the Australian Capital Territory (Planning and Land Management) Act 1988.	Plan On-line	An interactive on-line National Capital Plan.	Implement an interactive National Capital Plan and works approval system on the NCA website	Slow down.Stage one only.
Manage the National Capital Plan.	Planning and design outcomes (in Designated Areas) demonstrate design excellence.	Liaise with key stakeholders in negotiating good design outcomes.	Central National Area 3D Visualisation and Model Upgrade	Create a 3D Visualisation Model for the CNA and update CNA Model.	Develop a 3D Visualisation Model (eg simurban) and update CNA model.	Budget pressures.
Manage the National Capital Plan.	Planning and design outcomes (in Designated Areas) demonstrate design excellence.	Liaise with key stakeholders in negotiating good design outcomes.	Design Excellence	A design Excellence Statement is drafted.	Develop a statement of the considerations and conditions pertinent to the delivery of leadership and excellence in design (including planning, architecture, landscape architecture, engineering, industrial graphics and similar design). This statement may be used by delegates of the NCA and elsewhere in the consideration of development of applications.	Design excellence statement including brief descriptors of the key result areas (KRA's) have been drafted.
Manage the National Capital Plan.	Planning and design outcomes (in Designated Areas) demonstrate design excellence.	Liaise with key stakeholders in negotiating good design outcomes.	National Land Strategy	A report on the supply and demand of National Land for the Special Purposes of Canberra as the National Capital.	Supply and demand analysis of National Land for the Special Purposes of Canberra as the National Capital.	Stop.
Manage the National Capital Plan.	Planning and design outcomes (in Designated Areas) demonstrate design excellence.	Liaise with key stakeholders in negotiating good design outcomes.	Internal GIS	An interactive multi-layered GIS is completed.	Review existing GIS maps and spatial data in consultation with internal NCA stakeholders and make available through the IT infrastructure.	GIS systems have been updated and are available to all NCA staff.
Manage the National Capital Plan.	Planning and design outcomes (in Designated Areas) demonstrate design excellence.	Liaise with key stakeholders in negotiating good design outcomes.	Design in the Capital	The quality of urban design projects are reviewed and published.	Review of works approved by the Authority and publication to promote good urban design outcomes which support the National Capital Plan objectives to encourage excellence and leadership.	Stop.

OUTPUT 2

Promotion and awareness of the significance of Canberra the National Capital. The Authority fosters an awareness of Canberra as the National Capital of Australia.

To foster Canberra as the National Capital

Strategy	Performance Indicator	Method	Project name	Project Outcome	Project Description	Project Comment
Encourage participation, appreciation and celebration of the National Capital as a symbol to the nation.	The conduct of appropriate events in the Central National Area to support the role of the National Capital as a reflection of Australian national life.	Design, deliver and evaluate the national impact of events.	Australia Day in our National Capital 2008	Deliver and enhance the Australia Day Live Event.	Enhance and grow the Australia Day Live telecast. Develop Australia Day celebrations in the central national area including the growth of partnerships between the National Australia Day Council, ACT Government, Australia Day network and NCA. Develop new outreach opportunities associated with the Australia Day Live telecast.	
Encourage participation, appreciation and celebration of the National Capital as a symbol to the nation.	The conduct of appropriate events in the Central National Area to support the role of the National Capital as a reflection of Australian national life.	Design, deliver and evaluate the national impact of events.	Tropfest 2008	Deliver and enhance the Tropfest event.	As the world's largest short-film festival, increase the sponsorship for the Tropfest Canberra screening to expand national capital outreach opportunities.	Stop.
Encourage participation, appreciation and celebration of the National Capital as a symbol to the nation.	National public places are lively and attract the participation of Australians and international visitors to our National Capital.	Enliven and market national public places.	Summer in the Capital	Deliver and enhance the Summer in the Capital event.	Enhance the Summer in the Capital festival. Increase partnership opportunities to enhance Summer in the Capital to increase participation of Australians and overseas visitors.	Stop.
Encourage participation, appreciation and celebration of the National Capital as a symbol to the nation.	National public places are lively and attract the participation of Australians and international visitors to our National Capital.	Enliven and market national public places.	Winter in the Capital	Deliver and enhance the Winter in the Capital event.	Grow the Winter in the Capital Festival. Increase the sponsorship and partnership opportunities to enhance Winter in the Capital to attract participation of Australians and overseas visitors.	Stop. 2007 event completed.
Encourage participation, appreciation and celebration of the National Capital as a symbol to the nation.	The conduct of appropriate events in the Central National Area to support the role of the National Capital as a reflection of Australian national life.	Design, deliver and evaluate the national impact of events.	Showcase Canberra	Develop an events and outreach strategy to showcase diplomatic missions in Canberra and the capital internationally.	With support from DFAT develop a framework to showcase foreign states in Canberra and to promote the capital internationally.	



Strategy	Performance Indicator	Method	Project name	Project Outcome	Project Description	Project Comment
Encourage participation, appreciation and celebration of the National Capital as a symbol to the nation.	National public places are lively and attract the participation of Australians and international visitors to our National Capital.	Enliven and market national public places.	Event Management System	Develop Event Management System.	Design and develop an event management system to streamline event planning.	Stop.
Encourage participation, appreciation and celebration of the National Capital as a symbol to the nation.	National public places are lively and attract the participation of Australians and international visitors to our National Capital.	Market the use of national public places.	Parliamentary Zone Destination Marketing Strategy	Parliamentary Zone Destination Marketing Strategy completed.	Prepare a business plan to seek funding for the marketing strategy and derived communication plan.	
Encourage participation, appreciation and celebration of the National Capital as a symbol to the nation.	National public places are lively and attract the participation of Australians and international visitors to our National Capital.	Market the use of national public places.	NCA events calendar, database and online booking system	Improved public access to National Capital Authority events and venues.	Develop an online calendar of events and booking system for events and venues including online booking system.	Stop.
Inform and educate about the role and significance of the National Capital.	Users of outreach products and services have increased awareness of the National Capital.	Evaluate effectiveness of outreach products and services.	Canberra's Centenary	Key Centenary anniversaries and opportunities are identified.	Identify ways to promote awareness of key Centenary anniversaries in the development of Canberra.	
Inform and educate about the role and significance of the National Capital.	Users of outreach products and services have increased awareness of the National Capital.	Evaluate effectiveness of outreach products and services.	Outreach - new media products	Develop and implement new Outreach products.	Develop and evaluate new media outreach products such a podcasts of interpretative tours, virtual tours, interactive education kits, website on national capitals and exhibitions. Integrate across locations and platforms.	Slow down.
Inform and educate about the role and significance of the National Capital.	Users of outreach products and services have increased awareness of the National Capital.	Evaluate effectiveness of outreach products and services.	Volunteer Services	Manage Volunteer programmes.	Assess and report annually on the effectiveness of volunteer services and continue to make improvements. Develop new services as required.	Redefine.
Inform and educate about the role and significance of the National Capital.	Users of outreach products and services have increased awareness of the National Capital.	Evaluate effectiveness of outreach products and services.	Tertiary Education Kit	Develop and implement Tertiary Education Programme.	Develop a Tertiary Education Programme.	Stop.

Strategy	Performance Indicator	Method	Project name	Project Outcome	Project Description	Project Comment
Inform and educate about the role and significance of the National Capital.	Users of outreach products and services have increased awareness of the National Capital.	Evaluate effectiveness of outreach products and services.	Selection of the site Centenary anniversary 2008	Develop a programme of Selection of the site anniversaries for implementation in 2008.	Prepare curatorial content and installation of exhibition for the anniversary for the selection of the site at the National Capital Exhibition.	
Inform and educate about the role and significance of the National Capital.	Users of outreach products and services have increased awareness of the National Capital.	Evaluate effectiveness of outreach products and services.	Promotional information kits for Australian overseas missions	Develop and distribute information kits for overseas Missions.	Develop an information kit on the national capital for overseas missions.	
Inform and educate about the role and significance of the National Capital.	Users of outreach products and services have increased awareness of the National Capital.	Evaluate effectiveness of outreach products and services.	Interactive exhibits - National Capital Exhibition	Develop and implement interactive exhibits at the National Capital Exhibition.	Design and develop a series of interactive exhibits to enhance visitor understanding of the capital.	To be rolled into National Capital Exhibition Renewal project.
Inform and educate about the role and significance of the National Capital.	Users of outreach products and services have increased awareness of the National Capital.	Evaluate effectiveness of outreach products and services.	National Capital Exhibition Renewal	A masterplan and implementation programme for the renewal of the National Capital Exhibition and building.	Manage the ongoing replacement of individual exhibition components at the National Capital Exhibition to ensure the National Capital Exhibition remains current and relevant.	Slow. "Centenary of the Site" exhibition to be located in Regatta Point space by June 2008.
Inform and educate about the role and significance of the National Capital.	Users of outreach products and services have increased awareness of the National Capital.	Evaluate effectiveness of outreach products and services.	Canberra Planning Brochure	A planner's/visitor's brochure on planning and urban design is completed.	Develop a guide that will help visitors explore Canberra and the ACT beyond the typical tourist routes.	Stop.
Inform and educate about the role and significance of the National Capital.	Users of outreach products and services have increased awareness of the National Capital.	Evaluation effectiveness of outreach products and services.	Planning Brochures updated	Current planning brochures updated.	Review all current planning brochures and update where necessary.	Stop
Inform and educate about the role and significance of the National Capital.	Users of outreach products and services have increased awareness of the National Capital.	Evaluation effectiveness of outreach products and services.	Planning Milestones - Moments in Time	Brochure on Planning Milestones is developed.	Develop a walking/driving tour which demonstrates the planning history and urban design achievements of the nation's capital.	Stop.
Inform and educate about the role and significance of the National Capital.	The National Capital is better understood and appreciated by Australians.	Evaluate expectations and perceptions.	Reaching the Nation	A communication strategy developed.	Develop a national capital communications strategy to focus Australians on the role of our capital, integrating perceptions, key messages, targeted market research and national promotional opportunities. Develop a business case for funding.	Stop.

Strategy	Performance Indicator	Method	Project name	Project Outcome	Project Description	Project Comment
Inform and educate about the role and significance of the National Capital.	The National Capital is better understood and appreciated by Australians.	Evaluate expectations and perceptions.	Annual Public Forum	The public is informed of the work undertaken by the NCA in 2006-07 and its future directions for 2007-08.	Organise an Annual Public Forum in October 2007 that informs the public of the work undertaken by the NCA in 2006-07 and future directions for 2007-08.	Stop.
Engage stakeholders as advocates of the National Capital.	The National Capital is internationally recognised and acclaimed.	Facilitate relationships with national and international contacts.	Diplomatic Community Engagement	Diplomatic community is engaged in the work of the NCA.  Improved communication between the diplomatic community and the NCA.  Effective dialogue is maintained with the relevant areas of Department of Foreign Affairs and Trade.	Develop opportunities to engage the diplomatic community in the National Capital including induction, networking, information dissemination and events.  Effective communication with the diplomatic community, the Department of Foreign Affairs and Trade and other relevant Australian and international contacts.	Redesign.
Engage stakeholders as advocates of the National Capital.	The National Capital is internationally recognised and acclaimed.	Showcase the contribution of the Capital in national and international planning and design.	Canberra Biennial	A conference and exhibition that showcases the National Capital as a centre of excellence in design.	Participate in the organisation of the 2007 Canberra Biennial (as set out in the deed of agreement with the University of Canberra and the ACT Planning and Land Authority).	Completed.
Engage stakeholders as advocates of the National Capital.	Relationships are established with stakeholders to support a range of National Capital projects and initiatives.	Facilitate partnerships that support the National Capital.	Partnership Plan	Effective relationships which support NCA outputs.	Develop and maintain relationships to support the National Capital. Manage outgoing sponsorship and support. Organise Authority networking events. Nominate potential projects for naming rights, sponsorship and patronage. Link with events partnerships.	Stop.
Engage stakeholders as advocates of the National Capital.	Relationships are established with stakeholders to support a range of National Capital projects and initiatives.	Facilitate partnerships that support the National Capital.	Friends of the Old Parliament House Gardens	Manage the Friends of Old Parliament House Gardens Programme.	Manage and continue to develop the Old Parliament House Gardens Friends programme. Assess feasibility of self management arrangements with full cost recovery.	Stop.
Engage stakeholders as advocates of the National Capital.	Relationships are established with stakeholders to support a range of National Capital projects and initiatives.	Facilitate partnerships that support the National Capital.	Stakeholder Relationship Management System	The NCA's contacts are managed more effectively.	Continue implementation and monitoring of Stakeholder Relationship Management System (SRMS) by: developing integration functionality with record management systems; developing additional functionality; consolidating existing lists; documenting and implementing procedures; improving quality of data and reporting.	Stop.

Strategy	Performance Indicator	Method	Project name	Project Outcome	Project Description	Project Comment
Engage stakeholders as advocates of the National Capital.	Relationships are established with stakeholders to support a range of National Capital projects and initiatives.	Share expertise, NCA products and services with other relevant National Capitals.	Capitals Alliance	<p>Collaboration with Capitals Alliance members is enhanced.</p> <p>Effective communication on Capitals Alliance issues.</p> <p>Our relationships with other national capitals and the diplomatic community are developed and enhanced.</p>	<p>Effectively manage the Capitals Alliance relationship.</p> <p>Implement initiatives agreed at January 2007 Capitals Alliance meeting.</p> <p>Identify further opportunities for collaboration.</p> <p>Maintain effective communication on Capitals Alliance issues with all interested parties such as members, other national capitals, the diplomatic community and the Department of Foreign Affairs and Trade.</p>	Minimum involvement.

OUTPUT 3

Advocacy, enhancement and management of the national capital estate. The Authority develops and manages assets, including National Land, required for the special purposes of Canberra as the National Capital

To develop the special character of the National Capital

Strategy	Performance Indicator	Method	Project Name	Project Outcome	Project Description	Project Comment
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Evaluation of stakeholder and user satisfaction. Require the adoption of Australian 'best practice' procedures in design and construction. Prepare, monitor and report on an agreed capital works programme.	Parliamentary Zone - Parkes Place and the National Rose Gardens	A reconstructed National Rose gardens which are consistent with Heritage values and which enhance understanding and appreciation of the Capital.	Undertake an analysis of the current and proposed use of the National Rose Gardens to develop a user brief for the gardens. Prepare a master plan for the gardens that is consistent with heritage values and user brief. Prepare an implementation strategy describing development options for Authority consideration.	Stop
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Evaluation of stakeholder and user satisfaction. Require the adoption of Australian 'best practice' procedures in design and construction. Prepare, monitor and report on an agreed capital works programme.	York Park Oak Plantation	An enhanced York Park Oak plantation, the design of which is consistent with Heritage values and which provides a high level of amenity to users.	Undertake an analysis of the current and proposed use of York Park Oak Plantation to develop a user brief for the plantation as an urban park. York Park design and construction.	A response to the consultants is being compiled to finalise the Master Plan Design Report and align the project budget.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Arts and Civic Campus	Campus development plan which is endorsed by users of the Campus.	Prepare a Campus Development Plan in consultation with the NCA's MOU partners to guide the future development of the Arts and Civic Campus.	Draft plan in consultation phase.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Parliamentary Zone - Humanities and Science Campus	A campus square that demonstrates best practise in urban design.	Manage the detailed design and commence construction of the campus including development of implementation strategy, co-ordination with internal and external stakeholders.	Discussions commenced with NLA and Questacon.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Parliamentary Zone - Visitor signage	Completion of a series of directional and interpretative signs that inform visitors and users of the Parliamentary Zone.	Manage the design and installation of directional and interpretive signage including co-ordination with internal and external stakeholders.	2 of the 3 prototypes are installed.

Strategy	Performance Indicator	Method	Project Name	Project Outcome	Project Description	Project Comment
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Parliamentary Zone - Kiosks and Toilets	Two kiosks which provide improved amenity to users of the Parliamentary Zone.	Management of the construction of kiosks including the development of an implementation strategy for construction and co-ordination with internal and external stakeholders.	Practical completion reached.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Parliamentary Zone - International Flag Display	Design concept for the international flag display for increased diplomatic community.	Review and design an enlargement of the International Flag Display to accommodate expanded diplomatic representations. Undertake an analysis of the likely future demand for additional flagpoles at the international flag display. Prepare a design for an enlarged display, budget estimate and implementation program for an enlarged display.	For Authority consideration 2008 meeting of a third row in the flag display.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Parliamentary Zone - Reconciliation Place slivers - Stage 4	Installation of artworks which enhance understanding of the reconciliation process.	Manage the design and construction of additional slivers at Reconciliation Place in consultation with the Department of Families, Community Services and Indigenous Affairs, including the management liaison and co-ordination with internal and external stakeholders.	Completed.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Reconciliation Place Stage 5 - new paving artwork	The design and construction of the paving artwork at Reconciliation Place and through their construction greater understanding of the relationship between Indigenous and non-Indigenous Australia new works are to expand the understanding of the potential character of works at Reconciliation Place.	Manage the design and construction of paving artwork at Reconciliation Place in consultation with the Department of Families, Community Services and Indigenous Affairs, including the management, liaison and co-ordination with internal and external stakeholders.	
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	States Recognition	Design concept for the increased recognition of States in the National Capital.	Undertake the site analysis. Develop design concepts for States recognition. Develop implementation strategy for selected proposal.	Stop.

Strategy	Performance Indicator	Method	Project Name	Project Outcome	Project Description	Project Comment
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new capital works	Parkes Place Pavilions	Pavilions which improve visitor amenity by providing shelter, seating and drinking fountains.	Manage the detail design and construction of Parkes Place Pavilions, including the development of implementation strategy and co-ordination with internal and external stakeholders.	Stop.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new capital works	King Edward Terrace traffic calming	Modification of the design character to dissuade motorists from using King Edward Terrace as a through route.	Manage the design and construction of traffic calming measures on King Edward Terrace. Co-ordination of all internal and external stakeholders, including Kings Avenue Bridge pedestrian abutment and King Edward Terrace intersections with Kings and Commonwealth Avenue.	Construction including the roundabout commenced with completion mid April 2008.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Parliamentary Zone Parking Strategy	Effective policy and management of existing and emerging parking issues within the Parliamentary Zone.	Manage a parking study to identify expected temporary and permanent parking requirements in light of anticipated developments, construction activities and events in the Zone. Study to recommend a management strategy. Co-ordination of all internal and external stakeholders.	Subject to ministerial consideration.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Anzac Parade - Replace Retaining Wall.	Financial completion of the replacement of the Anzac Parade retaining wall.	Financial and defects period complete 2007-08.	Completed. In defects period.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Anzac Parade - Kemal Ataturk Memorial	Financial completion of the Kemal Ataturk Memorial on Anzac Parade.	Financial and defects period complete 2007-08.	Completed. In defects period.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Vietnam Veterans Plaques	Two new plaques on the Vietnam Veterans Memorial	Manage the fabrication and installation of two plaques to acknowledge the return home of two Vietnam Veterans previously Missin in Action, at the Australian Vietnam Forces National Memorial, Anzac Parade.	Completed.

Strategy	Performance Indicator	Method	Project Name	Project Outcome	Project Description	Project Comment
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Restoration of the Royal Australian Artillery Memorial	An upgraded Royal Australian Artillery Memorial.	Undertake an analysis of the existing Royal Australian Artillery Memorial at Mt Pleasant and develop design to modify and/or restore memorial to improve emmeorial security and to better accommodate commemorative ceremonies.	Works commenced.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	World Wars 1 and 2 Memorials Design Competition	A design for the World Wars 1 and 2 Memorials.	Holding a competition to select a design for the proposed World Wars 1 and 2 Memorials.	Prepare a competition brief, cease management after launch.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Constitution Avenue - Public Domain Infrastructure Plan	A public domain and infrastructure plan completed.	Develop public domain guidelines and an infrastructure plan.	
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Kings Park - National Police Memorial Financial Completion.	Financial completion of the National Police Memorial.	Financial and defects period complete 2007-08.	
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Kings Park - Access Road Replacement Financial Completion.	Financial completion of the Kings Park access road.	Financial and defect period complete 2007-08.	
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	State Flags	A masterplan for a display of state flags which informs visitors to the capital of the role of the states in the creation of the Commonwealth.	Undertake site investigation into potential location for permanent display of state flags. Prepare masterplan for display at selected site.	Stop.



Strategy	Performance Indicator	Method	Project Name	Project Outcome	Project Description	Project Comment
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Parliamentary Zone - Street and Park Furniture and Touch Screens	Design for a suite of street and park furniture including barbecues and information touch screens which is suitable for installation on National Land.	Prepare a suite of street and park furniture including barbecues and information touch screens and a masterplan for installation. Commence implementation following Parliamentary approval.	Include in Campus Squares and Constitution Avenue projects.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Parliamentary Zone Street Furniture - Lakeshore	Street furniture including barbecues are installed on the lakeshore.	Design and complete the installation of street furniture including barbecues on the lakeshore.	Include in Campus Squares and Constitution Avenue projects.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new capital works	Touch screens in the Parliamentary Zone	Visitors are better informed of national capital attractions.	Supply and install information touch screens in national public places such as the Parliamentary Zone, Old Parliament House Gardens and Anzac Parade.	Include in Campus Squares and Constitution Avenue projects.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	West Basin - Public Domain Infrastructure Plan	A public domain and infrastructure plan completed.	Develop public domain guidelines and a infrastructure staging plan.	Stop.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Design competition lighting of National Triangle, Main Avenues (Constitution, Kings, Commonwealth, Parkes Way and State Circle)	Sustainable street lighting commensurate to the status of the National Triangle.	Develop the design and implementation strategy for public area lighting in the National Triangle.	Stop.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Citizenship Place in Commonwealth Park	A landscape space which is the focal point of future citizenship ceremonies.	Develop design proposal to create a permanent location for Australian Citizenship ceremonies. Manage the detail design and construction of Citizenship Place, including the development of implementation strategy and co-ordination with internal and external stakeholders.	Include in Canberra Central Parklands project.

Strategy	Performance Indicator	Method	Project Name	Project Outcome	Project Description	Project Comment
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Back of House Air-conditioning Stage 88	Back of House areas which meet performer and promoter expectations and which encourage further use of Stage 88 as a venue.	Prepare and implement design for replacement air handling equipment to both areas of Stage 88.	Completed
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Australian Peacekeepers Memorial Design Competition	A design which describes Australia's contribution to peacekeeping and which is endorsed by the Canberra National Memorials Committee.	Prepare brief and manage a design competition for National Peacekeepers Memorial.	Stop.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Anzac Parade Shelters and Drinking Fountains	Shelters which improve visitor amenity along Anzac Parade.	Management of the construction of the shelters and drinking fountains including the development of an implementation strategy for construction and co-ordination with internal and external stakeholders.	Proceed slowly.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Anzac Parade Toilets (Campbell)	Improved visitor amenity on Anzac Parade.	Management of the construction of toilets including the development of an implementation strategy for construction and co-ordination with internal and external stakeholders.	Ministerial consideration.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Anzac Parade Toilets (Reid Depot)	A design for the conversion / adaptation of the Reid Depot to accommodate accessible toilets.	Management of the construction of toilets including the development of an implementation strategy for construction and co-ordination with internal and external stakeholders.	Stop.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Canberra Central Parklands Master Plan	A masterplan which provides a strategy for the long term development of Kings and Commonwealth Parks and the Rond Terraces.	Manage the detailed design and commence construction including development of implementation strategy, co-ordination with internal and external stakeholders. Manage the preparation of a masterplan for Canberra Central Parklands. Prepare implementation strategy for parklands first works to commence FY 08-09.	Consultant engaged.

Strategy	Performance Indicator	Method	Project Name	Project Outcome	Project Description	Project Comment
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Multi-storey Carpark Design Guidelines	A brochure which informs developers of the NCA's design and material quality expectations for the construction of multi-storey car parks in national areas.	Prepare design guidelines to inform design and construction of multi-storey on carparks National Land.	Project not yet commenced.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Parliamentary Zone - long and short term parking and traffic study including removal of Bowen and Flynn Drives	A report on the outcomes of the study.	Undertake a study to determine the potential long and short term impact on car and coach parking during the construction of major capital works. Undertake a traffic study to determine the potential impacts of removing Bowen and Flynn Drives.	Consultant finalising parking data and report for consideration by the Authority.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Anzac Parade - Road Replacement	Existing road pavement is replaced.	Replacement of road pavement is to be staged to avoid construction activity on Anzac Day and Remembrance Day.	Slow down subject to report from Superintendent. Budget initiative 2009-10.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Commonwealth Avenue bridge - Guard Rail	A functional pedestrian guardrail is installed on time and on budget.	Manage the design and construction of the replacement of the northbound bridge guardrail with a pedestrian guardrail, including liaison and co-ordination with internal and external stakeholders.	Works proposed commencement - April 2008.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Lake Burley Griffin Jetties (Southern Cross Club and Hospice)	Safe & functioning jetty system that responds to user requirements on Lake Burley Griffin.	Completion of jetties on Lake Burley Griffin.	The tender documentation being finalised.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Lake Burley Griffin Jetties (Regatta Point and Aspen Island)	New jetties at Regatta Point and Aspen Island together with opportunities for commemoration.	Completion of new jetties on time and on budget.	The tender documentation being finalised.

Strategy	Performance Indicator	Method	Project Name	Project Outcome	Project Description	Project Comment
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Lake Water Abstraction Infrastructure	A functional irrigation system is operational on National Land. Components are replaced in line with an agreed replacement schedule. Pump stations and mains supply network implemented to maximise use of Lake water for irrigation.	Renewal/replacement of irrigation on National Land as required.	2 of the 4 pump stations operational.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Lake Wall Replacement Program (East Basin/Hospice)	Financial completion.	Replacement of identified sections of Lake Wall in East Basin - ongoing program.	Completed.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Scrivener Dam Site Office (roof and paving replacement)	Financial completion.	Replacement of roof and paving at Scrivener Dam Site Office.	
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Replacement of Central Reflection Pond Liner and Filtration System	Financial completion.	Replacement of pond liner and filtration system in the Central Reflection Pond.	Completed. In defects period.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	CCMJ Pressure Control Valve	Financial completion.	Replacement of pressure control valve, gearbox and actuator for the Captain Cook Memorial Jet required to replace existing valve.	
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Routine Bridge Light Replacement	Lighting on bridges is maintained to relevant standards and replaced in line with an agreed replacement schedule.	Replacement of lights on Commonwealth Avenue and Kings Avenue bridges.	Urgent work only.

Strategy	Performance Indicator	Method	Project Name	Project Outcome	Project Description	Project Comment
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Routine Footpath Replacement	Footpaths on National land are maintained to relevant standards and replaced in line with an agreed replacement schedule.	Replacement of footpaths on National Land as required.	Urgent work only.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Regatta Point Air-conditioning Upgrade	A functional and efficient airconditioning system is operational at National Capital Exhibition building..	Undertake detailed investigation into current air-conditioning system. Prepare design and implementation of replacement system. Undertake full stakeholder consultation.	Work commenced.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	National Land Master Plan - New Sustainable Landscape	Master Plan is developed.	Develop Master Plan for drought resistance and maintainability.	Stop.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Renewal of Navy Memorial	Better water quality resulting in less corrosion and deterioration of the sculpture.	Replacement of the existing water treatment system to fully comply with current standards thereby improving the Memorial's appearance.	Convert the water feature to Non - potable water.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Renewal of Dreaming Fountain	Better water quality resulting in less corrosion and deterioration of the sculpture.	Replacement of the existing water treatment system to fully comply with current standards thereby improving the Memorial's appearance.	Stop. Seek to transfer to ACT Government.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Scrivener Dam Hydraulic Upgrade	Hydraulics system replaced/renewed at Scrivener Dam is to conform to relevant standards and to maintain the longevity of the assets on time and on budget.	Replacement/renewal of hydraulic systems and components at Scrivener Dam to conform to relevant standards and to maintain the longevity of the assets.	Project scope finalised. Request for tender closed.

Strategy	Performance Indicator	Method	Project Name	Project Outcome	Project Description	Project Comment
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Scrivener Dam buoyline renewal	A functional buoyline at Scrivener Dam to prevent access into the dam upstream waters.	Renewal/replacement of existing buoyline at Scrivener Dam to prevent access into the dam upstream waters.	Works completion by March 2008.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Yarramundi Floating Gate	Yarramundi Floating Gate infrastructure is renewed to conform to relevant standards.	Renewal of the infrastructure in Yarramundi Reach that houses the winch motor and other mechanical items, also including the slipway facilities.	Stop.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Extension of Existing Sewer Network	Sewer network is extended to service existing and future buildings.	Extend existing sewer network in the Parliamentary Zone to service existing and future buildings.	
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Routine renewal/replacement of Lake Burley Griffin Navigation Lights	Functional navigational lights on Lake Burley Griffin. Components are replaced in line with an agreed replacement schedule.	Assessment undertaken of existing navigational lights on Lake Burley Griffin and install/replace appropriate infrastructure.	
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new capital works	Routine renewal/replacement of Traffic control devices on National Land	Traffic control device on National Land are maintained to relevant standards. Components are replaced in line with an agreed replacement schedule.	Renewal/replacement of traffic control devices on National Land.	
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Routine renewal/replacement of lighting on National Land	Street and pedestrian lights on National Land are maintained to relevant standards. Components are replaced in line with an agreed replacement schedule.	Renewal/Replacement of lighting on National Land, (includes street and pedestrian lighting).	

Strategy	Performance Indicator	Method	Project Name	Project Outcome	Project Description	Project Comment
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works	Routine renewal/replacement of stormwater systems on National Land	Stormwater systems on National Land are maintained to relevant standards. Components are replaced in line with an agreed replacement schedule.	Renewal/Replacement of stormwater systems on National Land.	
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works.	Scrivener Dam Site Office Exhibition Space	Investigation completed and recommendations implemented in regard to suitability of Scrivener Dam Site Office for use as exhibition space.	Investigate potential and suitability of the Scrivener Dam site office for use as an exhibition space.	Stop.
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works.	Routine replacement of Moorings in Lake Burley Griffin	A safe and usable mooring systems established in Lake Burley Griffin.	Replace unused existing mooring system to improve public safety and usability.	
Recommend works, commission and undertake design and construction to enhance or replace assets to enrich the experience of the Capital.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Advocate and promote new Capital Works.	Lake Wall Replacement - Yarralumla Bay Recreation Hub user requirements investigation Stage 1	Develop a master plan, including urban design guidelines, in consultation with key stakeholders and the community in accordance with the Griffin Legacy, as a basis for a draft amendment (if required).	Undertake project initiation and investigate user and other planning requirements and develop a master plan for Yarralumla Bay and recommend necessary works.	
Identify and advocate the economic development opportunities of the National Capital.	Foster economic growth opportunities in the central national area associated with the Griffin Legacy Strategic Framework.	Redevelop Constitution Avenue	Constitution Avenue	Key trunk infrastructure is provided in time to meet demand.	Construction of key infrastructure on Constitution Avenue.	
Identify and advocate the economic development opportunities of the National Capital.	Foster economic growth opportunities in the central national area associated with the Griffin Legacy Strategic Framework.	Construct an overpass at the intersection of Kings Avenue and Parkes Way	Kings Avenue/Parkes Way intersection	Key trunk infrastructure is provided in time to meet demand.	Construction of key infrastructure at Kings Avenue/Parkes Way intersection.	
Protect and enhance Australia's investment in the National Capital for current and future generations.	National public places and assets are meaningful, accessible and enjoyable and support the role of the National Capital.	Undertake cyclical condition assessment of National Land and other assets	Asset Condition Assessment	Accurate and effective condition assessments of memorials, artworks and fountains are obtained that provide recommendations for the Capital Works Program.	Undertake cyclical condition assessments of artworks, memorials and water features to determine suitability of maintenance program and potential replacement works.	

Strategy	Performance Indicator	Method	Project Name	Project Outcome	Project Description	Project Comment
Protect and enhance Australia's investment in the National Capital for current and future generations.	National Public Places and assets are meaningful accessible and enjoyable. Commissioned works aim to demonstrate Australian design and construction leadership. Priority projects against key milestones are achieved.	Maintain appropriate standards for the maintenance of national public places and others assets.	National Capital Exhibition. Exhibition (NCE) operating system replacement.	NCE operating equipment is reliable and easily serviced.	Replacement of Control room equipment and show control system, including operation of UPS to ensure continuity of exhibition delivery.	Completed.
Protect and enhance Australia's investment in the National Capital for current and future generations.	National public places and assets are meaningful, accessible and enjoyable and support the role of the National Capital.	Maintain appropriate standards for the maintenance of national public places and others assets.	Campus MOU's	Finalise MOUs for Parliamentary Executive, Treasury and John Gorton Building campuses. Effective liaison meetings are conducted on a regular basis.	Finalise campus MOU's for John Gorton, Treasury and Parliamentary Executive campuses. Conduct regular liaison meetings in accordance with established MOU's.	Stop.
Protect and enhance Australia's investment in the National Capital for current and future generations.	National public places and assets are meaningful, accessible and enjoyable and support the role of the National Capital.	Maintain appropriate standards for the maintenance of national public places and others assets.	Review of Asset Management Strategy for the Estate	Asset Management Strategy for NCA is reviewed to ensure that assets are well managed.	Undertake comprehensive review of the NCA Asset Management Strategy for the Estate, including condition, use, management, maintenance and financial aspects.	To commence.
Protect and enhance Australia's investment in the National Capital for current and future generations.	National public places and assets are meaningful, accessible and enjoyable and support the role of the National Capital.	Maintain appropriate standards for the maintenance of national public places and others assets.	Review of Asset Management Strategy for the Diplomatic Estate	Asset Manage the Diplomatic Estate is reviewed to ensure that assets are well managed.	Undertake comprehensive review of the Diplomatic Estate Asset Management Strategy for the Estate, including condition, use, management, maintenance and financial aspects.	Cut grass. Let go.
Protect and enhance Australia's investment in the National Capital for current and future generations.	National public places and assets are meaningful, accessible and enjoyable and support the role of the National Capital.	Maintain appropriate standards for the maintenance of national public places and others assets.	Contract Management - Parliamentary Zone Open Space Maintenance (OSM)	Contracts are retendered in line with NCA and Commonwealth Procurement Guidelines. Contracts are managed to ensure an appropriate standard of maintenance is maintained and contractors comply with the conditions of contract.	Manage contracts for : Anzac Parade/Australian War Memorial OSM Parliamentary Executive OSM Parkes Place OSM Humanities and Science and Arts and Civic OSM Yarramundi/Stirling Ridge OSM	Ongoing.
Protect and enhance Australia's investment in the National Capital for current and future generations.	National public places and assets are meaningful, accessible and enjoyable and support the role of the National Capital.	Maintain appropriate standards for the maintenance of national public places and others assets.	Contract Management - Commonwealth/Kings Park Open Space Maintenance (OSM)	Contracts are managed to ensure an appropriate standard of maintenance is maintained and contractors comply with the conditions of contract.	Manage contracts for : Commonwealth/Kings Park OSM	Ongoing.



Strategy	Performance Indicator	Method	Project Name	Project Outcome	Project Description	Project Comment
Protect and enhance Australia's investment in the National Capital for current and future generations.	National public places and assets are meaningful, accessible and enjoyable and support the role of the National Capital.	Maintain appropriate standards for the maintenance of national public places and others assets.	Contract Management - Lake Burley Griffin and Scrivener Dam	Contracts are managed to ensure an appropriate standard of maintenance is maintained and contractors comply with the conditions of contract.	Manage contracts for : Lake Burley Griffin Infrastructure Maintenance Lake Burley Griffin Water Quality Scrivener Dam Provision of Hydrometric Data Services Scrivener Dam Facility Management Scrivener Dam Safety and Surveillance	Ongoing.
Protect and enhance Australia's investment in the National Capital for current and future generations.	National public places and assets are meaningful, accessible and enjoyable and support the role of the National Capital.	Maintain appropriate standards for the maintenance of national public places and others assets.	Contract Management - Electricity Supply to National Land	Contracts are managed to ensure an appropriate standard of maintenance is maintained and contractors comply with the conditions of contract.	Electricity Supply to National Land.	Ongoing.
Protect and enhance Australia's investment in the National Capital for current and future generations.	National public places and assets are meaningful, accessible and enjoyable and support the role of the National Capital.	Maintain appropriate standards for the maintenance of national public places and others assets.	Contract Management - Maintenance of Buildings and Civil Infrastructure on National Land	Contracts are managed to ensure an appropriate standard of maintenance is maintained and contractors comply with the conditions of contract.	Maintenance of Building on National Land Maintenance of Civil Infrastructure on National Land Maintenance of CCMJ Maintenance of Streetlights on National Land Maintenance of Traffic Lights on National Land Electricity Supply to National Land	Ongoing.
Protect and enhance Australia's investment in the National Capital for current and future generations.	National public places and assets are meaningful, accessible and enjoyable and support the role of the National Capital.	Maintain appropriate standards for the maintenance of national public places and others assets.	Maintenance of Memorials, Artworks and Fountains on National Land	Memorials, artworks and fountains are maintained to relevant standards within an agreed maintenance schedule. Replacement/renewal of components undertaken in accordance with agreed replacement program.	Maintenance of Memorials, Artworks and Fountains on National Land, including replacement of components as required.	Ongoing.
Protect and enhance Australia's investment in the National Capital for current and future generations.	National public places and assets are meaningful, accessible and enjoyable and support the role of the National Capital.	Maintain appropriate standards for the maintenance of national public places and others assets.	Property Services Management	The NCA property services are managed effectively and efficiently.	Manage NCA requirements for office supplies and services, storage of assets and maintenance of building services. Manage Authority's vehicle fleet, telephones and mobile phones.	Minimise.
Protect and enhance Australia's investment in the National Capital for current and future generations.	National public places and assets are meaningful, accessible and enjoyable and support the role of the National Capital.	Maintain appropriate standards for the maintenance of national public places and others assets.	Venue and Facilities Infrastructure Review	NCA venue and facility infrastructure meets the needs of the community.	Undertake a review of the infrastructure associated with NCA venues and facilities to develop a program for renewal/replacement of infrastructure.	Stop.

Strategy	Performance Indicator	Method	Project Name	Project Outcome	Project Description	Project Comment
Protect and enhance Australia's investment in the National Capital for current and future generations.	National public places and assets are meaningful, accessible and enjoyable and support the role of the National Capital.	Maintain appropriate standards for the maintenance of national public places and others assets.	NCA Memorials, Artworks and Fountains Condition Monitoring	Updated condition report provided of all memorials, artworks and fountains managed by the NCA.	NCA Memorial Maintenance Team undertake an update of condition monitoring for memorials, artworks and fountains.	Ongoing.
Protect and enhance Australia's investment in the National Capital for current and future generations.	National public places and assets are meaningful, accessible and enjoyable and support the role of the National Capital.	Maintain appropriate standards for the maintenance of national public places and others assets.	Nerang Pool Remediation and Rehabilitation Works	Effective pollution control asset for protection of Lake Burley Griffin.	Rehabilitate Nerang Pool to improve the function of the pool for pollution control, including appropriate infrastructure.	
Protect and enhance Australia's investment in the National Capital for current and future generations.	National public places and assets are meaningful, accessible and enjoyable and support the role of the National Capital.	Review licences, agreements and contracts.	Expressions of Interest (EOI) to Operate Kiosks at Commonwealth Place	Licences are offered to operators of commercial services in the kiosks at Commonwealth Place.	Undertake an EOI process to provide various commercial services in two kiosks at Commonwealth Place.	EOI completed.
Protect and enhance Australia's investment in the National Capital for current and future generations.	National public places and assets are meaningful, accessible and enjoyable and support the role of the National Capital.	Review licences, agreements and contracts.	Implementation of Shuttle Bus Service in the Parliamentary Zone	A shuttle bus service is implemented with the assistance of sponsorship from partners in the Parliamentary Zone.	Implementation of Shuttle Bus Service in the Parliamentary Triangle.	Stop.
Protect and enhance Australia's investment in the National Capital for current and future generations.	National public places and assets are meaningful, accessible and enjoyable and support the role of the National Capital.	Review licences, agreements and contracts.	Review and update Lake Burley Griffin Water Quality Management Plan	Lake Burley Griffin Water Quality Plan meets the standards set by the NHMRC.	Compliance with NHMRC accreditation.	Monitored.
Protect and enhance Australia's investment in the National Capital for current and future generations.	National public places and assets are meaningful, accessible and enjoyable and support the role of the National Capital.	Review licences, agreements and contracts.	Parliamentary Zone - land status	A report on the review of the status of land holdings in the Parliamentary Zone.	Review the status of land holdings in the Parliamentary Zone (in light of the new Departmental Administrative arrangements) and prepare a report of changes and their implications and action required.	
Protect and enhance Australia's investment in the National Capital for current and future generations.	Leasing arrangements support the role of the National Capital.	Manage National Land, including the Diplomatic estate.	Sales and Lease Arrangements	Diplomatic sales and lease agreements meet the needs of Diplomatic community and DFAT. Licence agreements are managed in accordance with legislation and Australian Government policy.	Manage and report on the negotiation of sales and lease arrangements including diplomatic estate in accordance with legislation and Australian Government policy.	Ongoing.
Protect and enhance Australia's investment in the National Capital for current and future generations.	Leasing arrangements support the role of the National Capital.	Manage National Land, including the Diplomatic estate.	Tenancy Meetings	Effective liaison meeting the needs and expectations of stakeholders.	Maintain regular tenancy meetings for Commonwealth Place, Lobby Restaurant and Regatta Point.	Ongoing.

Strategy	Performance Indicator	Method	Project Name	Project Outcome	Project Description	Project Comment
Protect and enhance Australia's investment in the National Capital for current and future generations.	Leasing arrangements support the role of the National Capital.	Manage National Land, including the Diplomatic estate.	Whole of Government Energy Reporting	Accurate energy data is provided to Australian Greenhouse office in required timeframe. Effective contribution as member of Steering Committee on Energy Use in Public Buildings.	Monitor and report on energy usage (include NCA vehicle fleet) suitable for inclusion in the whole of Government Energy Report. Participate in Whole of Government Steering Committee on Energy Use in Public Buildings.	Ongoing.
Protect and enhance Australia's investment in the National Capital for current and future generations.	Assets retain and enhance their cultural, heritage and environment value, and maintain public amenity.	Liaise with key stakeholders to address water resource issues for the National Capital.	Water Resource Management	Objectives of Water Resource Management Policy and Strategy are effectively implemented.	Implement the initiatives detailed in the Water Resource Management Policy and Strategy including the role of Lake Burley Griffin in an integrated and sustainable second class water management strategy.	In progress.
Protect and enhance Australia's investment in the National Capital for current and future generations.	Assets retain and enhance their cultural, heritage and environment value, and maintain public amenity.	Liaise with key stakeholders to address water resource issues for the National Capital.	Water Abstraction	Compliance with the Water Act 2007 in the management of Lake Burley Griffin.	Determine the implications for the National Capital Authority of the Water Act 2007 in the management of Lake Burley Griffin.	Legal advice obtained.
Protect and enhance Australia's investment in the National Capital for current and future generations.	Assets retain and enhance their cultural, heritage and environment value, and maintain public amenity.	Prepare management plans for specific assets.	Lindsay Pryor Arboretum	Management Plan is prepared within the required timeframe.	Preparation of a management plan for the replacement of plantings and infrastructure in accordance with the original design intent.	Stop Management Plan. Continue minor maintenance.
Protect and enhance Australia's investment in the National Capital for current and future generations.	Assets retain and enhance their cultural, heritage and environment value, and maintain public amenity.	Prepare management plans for specific assets.	Develop Carbon Strategy for NCA	Carbon Strategy is developed to assess carbon emissions from the Estate.	Develop Carbon Strategy for the NCA to assess carbon emissions from the Estate.	Scoping.
Protect and enhance Australia's investment in the National Capital for current and future generations.	Assets retain and enhance their cultural, heritage and environment value, and maintain public amenity.	Prepare management plans for specific assets.	Artwork Asset Management Plan	Review completed and management plan developed.	Undertake a condition assessment of Artwork assets and develop a management plan.	Stop.
Protect and enhance Australia's investment in the National Capital for current and future generations.	Assets retain and enhance their cultural, heritage and environment value, and maintain public amenity.	Prepare management plans for specific assets.	Parkes Place and National Rose Gardens Heritage Management Plan	Heritage Management Plan provides input to the brief for reconstruction of the areas within Parkes Place and the National Rose Gardens.	Preparation of a Heritage Management Plan for Parkes Place and the National Rose Gardens in accordance with the NCA Heritage Strategy which satisfies the requirements of the EPBC Act.	Consultant engaged.

Strategy	Performance Indicator	Method	Project Name	Project Outcome	Project Description	Project Comment
Protect and enhance Australia's investment in the National Capital for current and future generations.	Assets retain and enhance their cultural, heritage and environment value, and maintain public amenity.	Prepare management plans for specific assets.	York Park Oak Plantation Heritage Management Plan	Review current Heritage Management Plan for York Park Oak Plantation, prepare a revised Tree Survey and coordinate with York Park Oak Plantation Design Proejct.	Review of the Heritage Management Plan for York Park in accordance with the NCA Heritage Strategy which satisfies the requirements of the EPBC Act.	Draft plan completed.
Protect and enhance Australia's investment in the National Capital for current and future generations.	Assets retain and enhance their cultural, heritage and environment value, and maintain public amenity.	Prepare management plans for specific assets.	Lake Burley Griffin and adjacent lands Heritage Management Plan	An approved Management Plan for Lake Burley Griffin that accords with the NCA Heritage Strategy and the EBPC Act.	The preparation of a heritage assessment and management plan for Lake Burley Griffin in accordance with the NCA Heritage Strategy which satisfies the requirements of the EPBC Act.	Draft plans received.
Protect and enhance Australia's investment in the National Capital for current and future generations.	Assets retain and enhance their cultural, heritage and environment value, and maintain public amenity.	Prepare management plans for specific assets.	Parliament House Vista Heritage Management Plan	An approved Management Plan for the Parliament House Vista that accords with the NCA Heritage Strategy and the EBPC Act.	The preparation of a management plan for the Parliament House Vista in accordance with the NCA Heritage Strategy which satisfies the requirements of the EPBC Act. Included in the management plan will be recommendations regarding the incorporation of new works into existing heritage listings.	Consultant engaged.
Protect and enhance Australia's investment in the National Capital for current and future generations.	Assets retain and enhance their cultural, heritage and environment value, and maintain public amenity.	Prepare management plans for specific assets.	General Bridges Grave Heritage Management Plan	An approved Management Plan for Lake Burley Griffin that accords with the NCA Heritage Strategy and the EBPC Act.	The preparation of a heritage assessment and management plan for Lake Burley Griffin in accordance with the NCA Heritage Strategy which satisfies the requirements of the EPBC Act.	Stop.
Protect and enhance Australia's investment in the National Capital for current and future generations.	Assets retain and enhance their cultural, heritage and environment value, and maintain public amenity.	Prepare management plans for specific assets.	Changi Chapel Heritage Management Plan	An approved Management Plan for Lake Burley Griffin that accords with the NCA Heritage Strategy and the EBPC Act.	The preparation of a heritage assessment and management plan for Lake Burley Griffin in accordance with the NCA Heritage Strategy which satisfies the requirements of the EPBC Act.	Slow down.

CORPORATE

Strategy	Performance Indicator	Method	Project name	Project Outcome	Project Description	Project Comment
Provide effective financial and budget services	Unqualified financial audit report	Applying relevant accounting standards and other mandatory professional reporting requirements	2006-07 Annual Financial Statements	Unqualified audited annual financial statements.	Prepare the annual financial statement for 2006-07 under the oversight of the financial statements co-ordination committee and in accordance with the Finance Minister's Orders and to ANAO requirements.	Completed.
Provide effective financial and budget services	Unqualified financial audit report	Applying relevant accounting standards and other mandatory professional reporting requirements	Financial Hard Close for preparation of 2007-08 Financial Statements	Meet audit requirements.	Preparation of the annual hard close for the 2007-08 Financial Statements.	
Provide effective financial and budget services	Compliance with financial legislative framework	Meeting contemporary format and content for Chief Executive Instructions	Certificate of Compliance	Procedures and processes in place to give Chief Executive confidence to sign Certificate of Compliance.	Ensure that all FMA, regulatory, financial delegations and other legislative requirements including agency sustainability are being met.	Ongoing.
Provide effective financial and budget services	Effective budgeting framework	Participate in Whole of Government reporting	PBS/PAES input	Accurate Portfolio Budget Estimates statements.	Develop PBS and PAEs inputs to the portfolio and whole of government budget process, including new policy proposals	
Provide effective financial and budget services	Effective budgeting framework	Participate in Whole of Government reporting	Audit Committee - Financial Statements Sub-Committee	Provide Audit Committee with assurance over the annual financial statements.	Oversee development of the annual financial statements.	Ongoing.
Provide effective financial and budget services	Effective budgeting framework	Participate in Whole of Government reporting	Mandatory Reporting	DoFA deadlines are met.	Mandatory monthly reporting to DoFA.	Ongoing.
Provide effective financial and budget services	Effective budgeting framework	Participate in Whole of Government reporting	Financial Reporting	NCA management given timely and accurate advice.	Monthly internal management reporting to Management Committee.	Ongoing.
A corporate culture that is positive, effective and agile	Work culture that supports professionalism, dynamic partnerships, diversity, learning and trust	Recognition and development of staff skills and expertise	Learning and Development Plan	Staff L&D opportunities are appropriately identified and coordinated.  The L&D budget is effectively managed.	Update, monitor and coordinate the Learning and Development Plan for 2007/2008.	Ongoing - funding decreased.
A corporate culture that is positive, effective and agile	Work culture that supports professionalism, dynamic partnerships, diversity, learning and trust	Recognition and development of staff skills and expertise	Australian Workplace Agreements	Revise AWAs.	Revise current AWA template to better align to organisational requirements. Roll out new AWAs to staff.	Completed.
A corporate culture that is positive, effective and agile	Work culture that supports professionalism, dynamic partnerships, diversity, learning and trust	Recognition and development of staff skills and expertise	Collective Agreement	Conditions of service are clear and meet organisational requirements.	Negotiate Collective Agreement.	March 2008
A corporate culture that is positive, effective and agile	The Authority has sound advice on which to base and make decisions	Reporting framework	Marketing and Visual Communications Reporting	Internal and external reports are prepared on Marketing and Visual Communications.	Marketing and Visual Communications reports as required.	
A corporate culture that is positive, effective and agile	The Authority has sound advice on which to base and make decisions	Reporting framework	Organisational Communications Reporting	Internal and external reports are prepared on organisational communications.	Report on organisational communications such as corporate forums, CE presentations, corporate memberships etc.	Ongoing.
A corporate culture that is positive, effective and agile	The Authority has sound advice on which to base and make decisions	Reporting framework	Corporate Systems Reporting - ICT, Records Management	Internal and external reports are prepared on Information and Communications Technology and Records Management in compliance with Government.	Reports on Information and Communications Technology and Records Management as required to comply with Government reporting requirements.	Ongoing.

Strategy	Performance Indicator	Method	Project name	Project Outcome	Project Description	Project Comment
A corporate culture that is positive, effective and agile	The Authority has sound advice on which to base and make decisions	Reporting framework	HR Reporting	Internal and external reports are prepared on Human Resources in compliance with Government.	Reports on Human Resources as required to comply with Government reporting requirements.	Ongoing.
Effective management of workforce operations	A workforce which meets the needs of the Authority	Effective management of staff resources to meet operational needs	Management Tool Kit	A set of guidelines to assist supervisors in core management responsibilities.	Develop guidelines on supervisory responsibilities and processes.	Completed.
Effective management of workforce operations	A workforce which meets the needs of the Authority	Effective management of staff resources to meet operational needs	Performance Management	Revised Performance Management processes.	Review performance management arrangements, mid-term assessments, learning and development plan, probation processes and induction to focus on risk management, the reduction of red tape and better alignment to organisational requirements.	Completed.
Effective management of workforce operations	A workforce which meets the needs of the Authority	Effective management of staff resources to meet operational needs.	Corporate Calendar	Corporate calendar developed.	Develop a corporate calendar to identify clear timeframes and responsibilities including financial milestones and Authority dates.	stop.
Effective management of workforce operations	A workforce which meets the needs of the Authority	Effective management of staff resources to meet operational needs	Workforce Planning Business Case	A fully costed workforce plan.	Develop a business case for current and future staffing requirements including succession planning.	Reduce scope.
Effective management of workforce operations	A workforce which meets the needs of the Authority	Effective management of staff resources to meet operational needs	Staff survey 2007-08	Staff survey completed.	Biennial staff survey. Report on outcomes and implement recommendations. Benchmark against Australian Public Service Commission State of the Service Report where appropriate.  Corporate culture is appraised.	Reduce Scope.
Best practice information, communication and technology management supports the business of the NCA	Authority products and services are effective and accessible	ICT Strategic plan	Implementation of Information Communication and Technology (ICT) Strategies	Improved ICT delivery.	Deliver objectives of ICT Strategic Plan including: Managed Secure Gateway Services Tender; improved stakeholder communication (eg secure large file transfer) and consultation (eg. video conferencing); implementation of IP telephony PABX and blackberry devices; streamline fax services; improve identity management.	Reduce scope.
Best practice information, communication and technology management supports the business of the NCA	Authority products and services are effective and accessible	Monitor service to stakeholders	Service Charter	A Service Charter which is accessible, well written and meets mandatory principles.  Stakeholders views and expectations are evaluated.  The NCA's service delivery is monitored and reported.	Monitor processes and benchmarks for delivery. Conduct evaluation of performance. Review current NCA service charters. Develop new overall service charter and include regulatory role, events, education, volunteers, etc.	Reduce scope.
Best practice information, communication and technology management supports the business of the NCA	Authority products and services are effective and accessible	Improved information management	Electronic Document and Records Management	Policies, systems and procedures are in place which improve the information management practices of NCA staff.	Advanced integration, enhancement and functionality of Tower Records Information Management (TRIM), including web content management, Stakeholder Relationship Management System (SRMS) integration, workflows, Ministerial database and TRIM 6 upgrade.	Alter scope. Proceed more slowly.
Provide effective financial and budget services	Effective budgeting framework	Participate in Whole of Government reporting	Review of Works Approval fees and charges	New fee structure to reflect the activity.	Bring Works Approval fees up to contemporary fee structure based on true cost for providing service.	

Strategy	Performance Indicator	Method	Project name	Project Outcome	Project Description	Project Comment
Best practice information, communication and technology management supports the business of the NCA	Authority products and services are effective and accessible	Improved information management	Implementation of a new Financial Management Information System (FMIS) within the NCA	More effective FMIS enabling improved servicing by Finance and internal and external stakeholders.	Review appropriate and relevant FMIS's with a view to implement the most cost effective solution to meet NCA Business requirements by March 2008.	Stop.
Best practice information, communication and technology management supports the business of the NCA	Authority products and services are effective and accessible	Improved information management	Disposal Authority, Record Sentencing and Archiving	Improved file management.	Complete Designing and Implementing a Recordkeeping Systems (DIRKS) Step B and Step C to produce a final Business Classification Scheme (BCS) and Records Disposal Authority (RDA) approved by National Archives of Australia. Implement agency functional RDA and sentence all existing files and as appropriate either dispose, store or retain files as National Archives.	Proceed slowly.
Best practice information, communication and technology management supports the business of the NCA	Authority products and services are effective and accessible	Improved information management	Image Gallery	Improved management of the NCA's images.	Implement outcomes of 2006-07 scoping exercise to better manage NCA's images.	Proceed slowly.
Best practice information, communication and technology management supports the business of the NCA	Authority products and services are effective and accessible	Improved information management	Web content management system	Improved information to stakeholders and staff.	Implement a content management system to improve efficiency of publishing accurate and up-to-date web content across the NCA websites. Will allow content managers across the NCA to update their own content.	
Best practice information, communication and technology management supports the business of the NCA	Authority products and services are effective and accessible	Improved information management	Teamworks development	Better Information Technology alignment of project, performance and risk management systems.	Identify improvements to current system and timeframes for delivery. Improve links to performance management and risk management systems.	Streamline.
Best practice information, communication and technology management supports the business of the NCA	Authority products and services are effective and accessible	Improved information management	Annual Report	Annual report finalised.	Annual report finalised within agreed time frames. Coordination with Managing Directors and Directors to ensure compliance and accuracy.	Completed.

## GOVERNANCE

Leadership, governance and relationships to support the Authority's statutory obligations.

Strategy	Performance Indicator	Method	Project name	Project Outcome	Project Description	Project Comment
Provide effective Governance services	Government is properly informed on the directions of the Authority and has sound advice on which to base and make decisions	Corporate Governance Framework	Governance Compliance Reporting	Compliance reporting is accurate and provided by due dates.	Compliance Reporting to Government Agencies including: <ul style="list-style-type: none"> <li>• Privacy Information Digest</li> <li>• Annual Procurement Plan</li> <li>• Annual Regulatory Plan</li> <li>• Regulation Impact Statements</li> <li>• Freedom of Information</li> <li>• Security</li> <li>• Fraud</li> <li>• Legal Expenditure</li> </ul>	Ongoing.
Provide effective Governance services	Government is properly informed on the directions of the Authority and has sound advice on which to base and make decisions	Corporate Governance Framework	Freedom of Information Casework	Requests processed within statutory timeframes and appropriate access determined in accordance with the legislative framework.	Manage Freedom of Information requests for the NCA.	Ongoing.
Provide effective Governance services	The Authority has sound advice on which to base and make decisions	Corporate Governance Framework	Risk Management	NCA has a robust and effective Risk Management Framework reflecting contemporary practices for the public sector. An improved on-line Risk Management System that provides better reporting of compliance, current and emerging risks for the NCA.	Review and maintain the currency of the NCA's Risk Management Policy, Risk Management Plan and supporting documentation, including an annual review of strategic risks. Monitor and review internal compliance with the NCA's Risk Management Framework and provide a quality assessment of a sample of Risk Assessments and Risk Treatment Plans. Manage the NCA's participation in Comcover's annual Risk Management Benchmarking Programme. Report to Management Committee bi-annually. Identify and drive enhancements to the functionality and reporting capabilities of the on-line Risk Management System.	Ongoing.
Provide effective Governance services	The Authority has sound advice on which to base and make decisions	Corporate Governance Framework	Fraud Control	Effective fraud mitigation strategies developed and implemented.	Monitor and review the effectiveness of the fraud control plan.	Ongoing.
Provide effective Governance services	The Authority has sound advice on which to base and make decisions	Corporate Governance Framework	Insurance	Management Committee are informed on current and emerging insurance issues that may impact on the budget or risk exposure.	Liaise with Comcover on the NCA's Insurance Policy/Premium and insurance claims/casework. Suggest improvements to policies and practices to reduce insurance costs and risks.	Ongoing.
Provide effective Governance services	The Authority has sound advice on which to base and make decisions	Corporate Governance Framework	Internal Audit program	Audit reports are provided to the Audit Committee in a concise and timely manner with well considered responses to recommendations. 3-4 Audit Committee meetings per year.	Provide Secretariat Services to the Audit Committee. Identify performance improvements and compliance audits for consideration by the Audit Committee as part of a 3 year audit program. Report to Audit Committee on findings, recommendations and progress on implementation of Audit Committee decisions.	Ongoing.
Provide effective Governance services	The Authority has sound advice on which to base and make decisions	Corporate Governance Framework	Lakes Ordinance	Lakes Ordinance reviewed and amended.	Fees and charges and associated amendments prepared. Drafting instructions prepared and liaison with Office of Legislative Drafting. Amendments tabled in Parliament.	Stop.



Strategy	Performance Indicator	Method	Project name	Project Outcome	Project Description	Project Comment
Provide effective Governance services	The Authority has sound advice on which to base and make decisions	Corporate Governance Framework	Business Plan status report	Timely reports which identify project slippages and remedial action is undertaken and identification or resource allocations.	Business plan reporting highlighting exceptions to executive and remedial actions monitored and appropriate documentation maintained.	Ongoing.
Provide effective secretariat and management services to Authority Members	The Authority has a robust governance framework with which to make decisions	Provide effective secretariat and management services	Authority Secretariat	The Authority are kept informed of NCA business and meet their statutory approval requirements.	Timeliness and quality in the preparation and delivery of reports, minutes and actions arising and other secretariat services. Business Plan reporting and legal status.	Slow down. Authority meetings to 4 times per year.
Statutory environment reflects government expectations	Active participation in Governance reforms	Implement reforms as required and within agreed timeframes.	Uhrig Implementation	Implementation of the Uhrig recommendations to be clearly articulated to all NCA staff and Authority members.	Implement Uhrig reforms supported by the government. Review enabling legislation. Work in close liaison with Authority, Ministers Office, DOTARS and staff.	Stop.
Provide effective Parliamentary services	Government is properly informed on the directions of the Authority and has sound advice on which to base and make decisions	Comprehensive and timely advice to government	Government Services	Executive is well informed of status of parliamentary approvals and submissions.	Provide support to staff in the presentation of information, advice to the Minister and Parliament, maintain a 'real time' Ministerial data base, provide weekly status reports to Executive and on an as needs basis including amendments to the National Capital Plan and parliamentary works approval progress, Joint Standing Committee meetings and current legal issues.	Ongoing.
Provide effective Parliamentary services	Government is properly informed on the directions of the Authority and has sound advice on which to base and make decisions	Corporate Governance Framework	Legislative Instruments Act 2003	Registration of Legislative Establishments by the due date.	Continue back capture of legislation.	Ongoing.