### **Senate Standing Committee on Finance and Public Administration**

#### ANSWERS TO QUESTIONS ON NOTICE

#### **Human Services Portfolio**

Additional Estimates 2006-2007, 13th and 16th February, 2007

**Question: HS51** 

**Agency: Centrelink** 

Outcome 1, Output 1.1

**Topic: Opinion Polls/Market Research** 

Hansard Page/Written Question on Notice: Written Question on Notice

## SENATOR WONG asked on 16/02/2007:

- (1) What sum was spent on opinion polls, focus groups or market research in 2006 by each department and agency in the Minister's portfolio?
- (2) Will the Minister provide a list of the opinion polls, focus groups, or market research agencies what are used by the department and agencies in the Minister's portfolio?
- (3) How much of the opinion polls, focus groups or market research expenditure of agencies or departments was conducted at the request of the Minister's office?
- (4) What benefit-cost assessments have been done which assess the returns from opinion polls, focus groups of market research?

#### **ANSWER:**

- (1) Expenditure on Centrelink in 2006 was \$2,398,263 without GST (or \$2,636,717 with GST).
- (2) The following table lists the research, its benefit and the agencies used during 2006 by Centrelink:

Research Project	Benefit	Company name
Centrelink Call	The findings are used to monitor performance,	DBM Consultants
<u>Customer Satisfaction</u>	identify improvement opportunities and ensure	
	customer service expectations are understood.	
<u>Customer Service</u>	The findings are used to monitor performance,	DBM Consultants
Centre Customer	identify improvement opportunities and ensure	
<u>Satisfaction</u>	customer service expectations are understood.	
National Customer	Annual survey to evaluate customer views on	DBM Consultants
Satisfaction Survey	the Centrelink corporate image, reputation and	
	the overall quality and delivery of service.	
Internal Customer	The findings are used to monitor, promote and	Synovate
Service Centre Audit	reinforce the need for consistent presentation	
<u>Programme</u>	standards throughout Centrelink.	

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Welfare to Work Communication Product Testing	The findings were used to refine the products, which explained Welfare to Work impacts on and opportunities for customers.	Market Access Consulting and Research
Marketing Makeover Evaluation	The findings were used to highlight strengths and weaknesses of the Marketing Makeover project designs, to enable refinement prior to a national roll out.	NWC (Newton Wayman Chong) Research
Corporate Wardrobe	Collect staff views on the Corporate Wardrobe programme, including product quality and service delivery, to develop strategies and actions to further improve staff take up.	Mark Dignam & Associates
Improving Customer Letters	For the development of a 'best practice' approach to letters, including the tone and layout parameters. It also provided a structure to allow monitoring of the impacts of any subsequent changes to letters, by benchmarking customer responses to categories of letters.	Market Solutions
Letters Production Review	To identify how to improve processes for a responsive, sustainable and effective production and management environment for letters and equivalent communications.	Market Access Consulting and Research
Customer Portal Design	To support the refinement of the preferred design for the new Centrelink Customer Portal to ensure it is an inviting and appealing on-line experience.	Market Solutions
Communication with Families Customers	The findings are used to ensure continued development of realistic and effective communication strategies to promote and inform customers and potential customers about Families initiatives; services and processes and their obligations.	Woolcott Research
Staff Attitudes and Perceptions to Self Service & Online Claims	The findings were used to develop internal communication strategies and tools to support staff, which in turn is assisting Centrelink to maximise the use of the self service channels to focus on more complex customer interactions.	NWC (Newton Wayman Chong) Research
Online Claims and Self Service - Customer Segmentation, campaign evaluation and brand research	To develop market segmentations of customers for the likely take-up and continued use of self service options; to assist staff to more effectively promote the options in ways to suit individuals; testing proposed and possible brands, wants/benefits and language for each segment; techniques to complement the qualitative understanding of segments and to determine the success or otherwise of recent marketing activities with selected customer groups.	NWC (Newton Wayman Chong) Research

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Time Boxes	Assess time taken by small businesses to	Mark Dignam and
	complete various Centrelink forms. Findings	Associates
	are used for mandated reporting, form and letter	
	improvements and the ongoing development of	
	business services.	
Reviewing News for	The findings are used to ensure the publication	Worthington Di
Seniors	remains an effective mechanism to	Marzio
	communicate Australian Government and	
	Centrelink information to Age and Department	
	of Veteran's Affairs pensioners and self-funded	
	retirees.	
Community Attitudes	The results are used to inform Centrelink's	Roy Morgan
Survey	broad communication and media strategies and	Research
	to provide current information about what	
	influences the community's perceptions of	
	Centrelink.	
Centrelink Agents and	The findings are used to inform ongoing	NWC (Newton
Access Points Survey	promotion and management of the rural agent	Wayman Chong)
<u>2006</u>	and access point services network.	Research
Financial Information	These findings contribute to planning, refining	Eureka Strategic
Service (FIS) Seminar	and promoting future seminars.	Research
<u>Evaluation</u>		
Evaluation of the	The findings assist to develop strategies to	TNS (Taylor
Centrelink Brand	position the brand in Centrelink's role as a	Nelson Sofres)
	Department of Human Services agency.	Social Research
Welfare to Work	The findings contributed to refinement of the	DBM Consultants
Contact Model Trial	Contact Model and related messages for	
and Work First	customers.	
Message Research		
Contract and	The findings ensured that this factsheet	Market Access
<u>Intermittent Workers</u>	provided clear and effective communication on	Consulting and
<u>Factsheet Testing</u>	the extension of the Seasonal Work Preclusion	Research
	Period to people with this pattern of work from	
	20 September 2006.	
Customer Experience	This resulted from a recommendation of the	DBM Consultants
of Complaint Handling	2005 ANAO Audit into Centrelink's	
	Complaints Handling Systems and gathered	
	information on customer satisfaction with	
	Centrelink's customer complaints process.	

- (3) None of Centrelink's research was conducted at the request of the Minister's office.
- (4) Please see the table in part (2).

To prepare this answer it has taken approximately 7 hours and 16 minutes at an estimated cost of \$384.