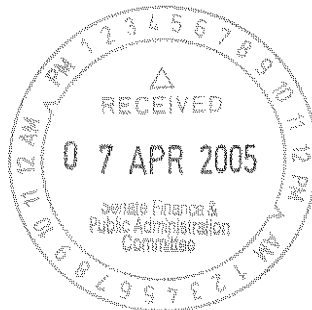




1 April 2005

Mr Alistair Sands
Secretary
Senate Finance and Public Administration
Legislation Committee
Parliament House
CANBERRA ACT 2600

Dear Mr Sands

The ANAO's answers to Questions on Notice (PM20 to PM27) from the Additional Estimates hearing in February 2005 are attached. These questions were directed to the Department of Prime Minister and Cabinet, which asked that agencies within the portfolio respond directly to the Committee.

Answers to questions PM16 to PM19 were provided to you previously.

Should you have any questions, the ANAO contact officer in the first instance is Mr Denzil Bourne on 6203 7661.

Yours sincerely

Warren Cochrane
Acting Deputy Auditor-General

**SENATE FINANCE AND PUBLIC ADMINISTRATION LEGISLATION
COMMITTEE**

QUESTIONS ON NOTICE – PM20 TO PM27 – ANAO RESPONSES

Please provide a table listing details of all consultancies for the 2003/04 financial year for the department and all associated agencies within the portfolio. Please include the following:

The costs for all completed consultancies, both budgeted and actual.

ANAO answer. The budgeted and actual costs for all completed consultancies for 2003-04 are shown in the Attachment in columns J and K. In summary, the budgeted cost for completed consultancies in 2003-04 was \$0.731m and the actual cost of completed consultancies was \$0.594m.

The costs for ongoing consultancies, both budgeted and for the current financial year.

ANAO answer. The ANAO has assumed that the question seeks an answer to 'The costs for ongoing consultancies, both budgeted and *actual* for the previous financial year'. The reason that the ANAO assumed that the question referred to 2003-04 rather than 2004-05 is that the costs for 2004-05 are dealt with in the next question.

On that basis the costs are shown in columns L and M. In summary, the budgeted cost of ongoing consultancies for 2003-04 was \$1.35m and the actual cost was \$1.00m.

The total costs for all consultancies, both the amount expended in the current financial year, and the total budgeted value of all consultancies running in the current financial year.

ANAO answer. On that basis the costs are shown in columns H and I. In summary, the budgeted cost of ongoing consultancies for 2003-04 was \$2.52m and the actual costs was \$2.11m.

The nature and purpose of the consultancy.

ANAO answer. The nature and purpose of consultancies in 2003-04 and 2004-05 is shown in column B in the attached table.

The method by which the contract was let.

ANAO answer. The method by which the contract was let is shown in Column C.

The name and details of the company and/or individual who is carrying out, the contract.

ANAO answer. The name and details of the company and/or individual who is carrying out the contract is shown in Column A.

The Committee should note that the above answers have been limited to consultants employed by the ANAO and do not include contractors employed on the financial statement audits

Name of Consultancy Supplier	Nature and Purpose	Procurement Method	Ongoing / Completed for 2003-04 otherwise Yr 2004-05 contracts	Total Contract Price (if Contract Data Base)	Budgeted Costs 2003-2004 (if Purchase Order)	Actual Costs 2003-2004 (if Purchase Order)	Budgeted Costs 2004-2005 (if Purchase Order)	Actual Costs 2004-2005 (if Purchase Order)	2003-04 Completed Budgeted	2003-04 Completed Actual	2003-04 Ongoing Budgeted	2003-04 Ongoing Actual
A	B	C	D	E	F	G	H	I	J	K	L	M
90 East (Asia Pacific)	2003-04 IT Security Consultancy	Restricted Source	Completed	11,880	11,880				11,880	11,880		
AH Revelations Pty Ltd	Presentations to ANAO SES officers	Restricted Source	Completed	3,220	3,220	9,802			3,220	9,802		
Apozeema Pty Ltd	Centralink's Customer Charter - Report p	Restricted Source	Completed	18,700	16,000	19,468			16,000	19,468		
Ascent Accounting & IT Solutions Pty Ltd	CrimTrac Performance Audit	Restricted Source	Completed	23,650	23,650				23,650	23,650		
Ascent Solutions	IT Assist with Home Ownership Audit	Sole Source	Completed	3,778	3,778				3,778	3,778		
Ascribe Reporting	Review of Discussion Papers Follow-up au	Restricted Source	Completed	2,200	2,200	938			2,200	938		
Australian Bureau of Statistics	Review ATO Administration of Tax Rulings	Restricted Source	Completed	2,200	2,200	1,210			2,200	1,210		
Australian Bureau of Statistics	Specialist Assistance	Restricted Source	Completed	6,225	6,225	4,084			6,225	4,084		
Australian National University	Evaluation of DIMIA Sampling Methodology	Restricted Source	Completed	8,272	8,272				8,272	8,272		
Bayley & Associates Pty Ltd	Reports presenting findings and research	Restricted Source	Completed	25,000	25,000	20,000			25,000	20,000		
Boeket Communications	Facilitator for Nicol Branch Planning	Restricted Source	Completed	3,300	3,300	3,300			3,300	3,300		
Candle ICT Talent Specialists	Editing Services	Restricted Source	Completed	2,964	2,964	2,310			2,964	2,310		
Collaborative Business	Business Requirements for Electronic Documents	Restricted Source	Completed	12,000	12,000	12,000			12,000	12,000		
Communication Working	Senior Executive Editing Workshops	Restricted Source	Completed	8,000	8,000	3,632			8,000	3,632		
Dialogue P/L	Effective Team Building	Restricted Source	Completed	3,865	3,865				3,865	3,865		
Ernst & Young	Design Corporate Calendar	Restricted Source	Completed	18,700	20,200	18,700			20,200	18,700		
Excelerated Consulting Pty Ltd	Superannuation Guarantee Audit	Restricted Source	Completed	5,500	5,500	5,500			5,500	5,500		
Flinders Consulting Pty Ltd	Time Allocation	Sole Source	Completed	5,731	5,731	5,210			5,731	5,210		
Grosvonor Management Consulting	Cross-Agency Audit on Intellectual Prope	Restricted Source	Completed	4,400	4,400	4,400			4,400	4,400		
Hibis Corporation Pty Ltd	Property Management	Restricted Source	Completed	4,500	5,280	4,500			4,500	4,500		
Hugh Watson Consulting	Consultancy services to BPG on Fraud Con	Restricted Source	Completed	40,360	40,360	30,360			40,360	30,360		
Information Management Solutions Pty Ltd	Business Communication - Communication S	Restricted Source	Completed	81,800	81,800	76,800			81,800	76,800		
KPMG	Review and finalise DIRKS Step C	Restricted Source	Completed	2,992	2,992	2,992			2,992	2,992		
MKL Consulting Pty Ltd	BPG Audit Committee Scoping Study Assistance	Restricted Source	Completed	15,000	15,000	8,800			15,000	8,800		
Montmore, Alimand & Associates	Management of HRIS	Restricted Source	Completed	14,000	14,000	10,197			14,000	10,197		
Orima Research	Communication and Consulting Course	Restricted Source	Completed	2,200	2,200	2,200			2,200	2,200		
Orima Research	Conduct Agency Survey	Restricted Source	Completed	31,450	31,450	31,450			31,450	31,450		
Orima Research	Mgmt of processing of Asylum Seekers	Restricted Source	Completed	12,608	12,608	12,608			12,608	12,608		
PALM Consulting Group Pty Ltd	Implement 2003 Staff Survey	Restricted Source	Completed	15,318	26,016	25,086			26,016	25,086		
Phillips Fox	Executive Coaching Service	Restricted Source	Completed	22,000	22,000	4,744			22,000	4,744		
Phillips Fox	Holcombe legal adv Senate Ord Contracts	Restricted Source	Completed	6,000	6,000	3,257			6,000	3,257		
PricewaterhouseCoopers	Legal Advice	Restricted Source	Completed	10,000	10,000	1,879			10,000	1,879		
PricewaterhouseCoopers	Benchmarking and Reporting	Restricted Source	Completed	59,400	59,400	59,400			59,400	59,400		
Resolution Consulting Services	Performance Audit of the TGA	Restricted Source	Completed	27,115	27,115	27,115			27,115	27,115		
Richard Starr	Provide strategic assistance in developm	Restricted Source	Completed	12,100	12,100	10,908			12,100	10,908		
Robert Cotton	Strategic direction and development of issues paper	Restricted Source	Completed	20,000	20,000	4,363			20,000	4,363		
Sheryn Chang	Advice on scope & Criteria on PA DFAT's	Restricted Source	Completed	3,600	3,600	720			3,600	720		
Sigma Management Science P/L	Consultancy services on Bilateral Relati	Restricted Source	Completed	3,000	3,000	3,000			3,000	3,000		
Takforce	Intellectual Property audit consultancy	Restricted Source	Completed	27,720	27,720	3,310			27,720	3,310		
TMP Worldwide Pty Ltd	2003-04 IT Consultancy	Restricted Source	Completed	3,850	3,850	3,850			3,850	3,850		
TMP Worldwide Pty Ltd	Recruitment Services 2002-2004	Restricted Source	Completed	150,000	75,000	20,901			75,000	20,901		
Towers Perrin	Profiling and Marketing of the ANAO 2002-04	Restricted Source	Completed	30,096	30,096	28,794			30,096	28,794		
Acumen Alliance	Specialist assistance	Restricted Source	Completed	27,500	27,500	27,500			27,500	27,500		
Acumen Alliance	Internal Audit of ANAO 2002-2004	Restricted Source	Ongoing	180,000	90,000	77,662			90,000	77,662		
Applied Financial Diagnostics Pty Ltd	RAP Review Phase 2	Restricted Source	Ongoing	31,038	21,038	23,000			21,038	23,000		
Ascent Governance Pty Ltd	Assist Investment Public Monies Audit 03-05	Restricted Source	Ongoing	61,000	36,000	20,500			36,000	20,500		
Ascent Governance Pty Ltd	Assist with audit of ESC3	Restricted Source	Ongoing	14,927	14,927	14,927			14,927	14,927		
Australian Bureau of Statistics	Assist with Medicare Data audit	Sole Source	Ongoing	45,430	45,430	15,000			45,430	15,000		
Australian Government Solicitor	Regression Analysis of Audit Costs	Sole Source	Ongoing	4,435	4,435	0			4,435	0		
Blake Dawson Waldron	Legal Services	Open Source	Ongoing	45,000	3,750	146,708			45,000	146,708		
Christopher Conybeare & Aes	Audit Tenders Probit Advice	Restricted Source	Ongoing	6,439	88,000	117,085			88,000	117,085		
Convergent Consulting Pty Ltd	Australian Defence Force Preparedness Audit	Restricted Source	Ongoing	40,950	40,950	0			40,950	0		
Cors Chambers Westgarth	Legal advice - Digital Broadcasting	Restricted Source	Ongoing	16,000	16,000	14,850			16,000	14,850		
Cors Chambers Westgarth	Legal advice - Detention services contri	Restricted Source	Ongoing	20,000	25,000	4,498			25,000	4,498		
Dale R Boucher	Legal Services	Open Source	Ongoing	45,000	3,750	15,895			45,000	15,895		
Ernst & Young	Legal and Consultancy Services	Restricted Source	Ongoing	167,428	167,428	74,855			167,428	74,855		
Fleet Audit Consulting and Training P/L	Admin of FBT	Restricted Source	Ongoing	22,000	22,000	22,000			22,000	22,000		
	Salary Packaging Advice	Restricted Source	Ongoing	22,000	22,000	4,044			22,000	4,044		

Name of Consultancy Supplier	Nature and Purpose	Procurement Method	Ongoing / Completed for 2003-04 otherwise Yr 2004-05	Total Contract Price (if Contract Data Base)	Budgeted Costs 2003-2004 (if Purchase Order)	Actual Costs 2003-2004 (if Purchase Order)	Budgeted Costs 2004-2005 (if Purchase Order)	Actual Costs 2004-2005 (if Purchase Order)	2003-04 Completed Budgeted	2003-04 Completed Actual	2003-04 Ongoing Budgeted	2003-04 Ongoing Actual
A	B	C	D	E	F	G	H	I	J	K	L	M
Forum Corporation Pty Ltd	Assistance with surveys	Restricted Source	Ongoing	48,400	48,400	29,601	15,015	33,814	-	-	48,400	29,601
Hugh Watson Consulting	Executive Coaching Service	Restricted Source	Ongoing	44,000	44,000	30,669	0	3,608	-	-	44,000	30,669
KPMG	Development of Corporate Plan	Restricted Source	Ongoing	3,804	3,804	0	0	1,983	-	-	3,804	1,983
KPMG	Administration of FBT	Restricted Source	Ongoing	88,000	88,000	81,590	0	0	-	-	88,000	81,590
KPMG	External Audit of the ANAO	Restricted Source	Ongoing	309,000	119,900	43,835	124,300	53,405	-	-	119,900	43,835
KPMG	Financial Management in Health	Open Source	Ongoing	208,200	0	0	208,200	189,547	-	-	0	0
Malesons Stephen Jacques	BPG Audit Committee Intellectual Support	Restricted Source	Ongoing	189,200	189,200	72,600	0	55,000	-	-	189,200	72,600
Malesons Stephen Jacques	Executive Coaching Service	Restricted Source	Ongoing	22,000	22,000	3,920	0	886	-	-	22,000	3,920
MGI Wansteckers	Legal Services	Restricted Source	Ongoing	90,000	7,500	23,028	30,000	115,843	-	-	7,500	23,028
MGI Wansteckers	Administration of HCC Audit	Restricted Source	Ongoing	16,000	16,000	15,237	0	0	-	-	16,000	15,237
Minier Ellison	IT Audit Services	Restricted Source	Ongoing	15,360	15,360	9,625	0	0	-	-	15,360	9,625
Minier Ellison	Legal Advice	Restricted Source	Ongoing	3,767	3,767	3,767	0	0	-	-	3,767	3,767
Minier Ellison	Legal Services	Open Source	Ongoing	120,000	10,000	12,535	40,000	13,644	-	-	10,000	12,535
MKL Consulting Pty Ltd	Training of Chinese Auditors	Other	Ongoing	38,000	38,000	19,246	0	0	-	-	38,000	19,246
Professor Ian McAllister	Assist with audit of ES3	Restricted Source	Ongoing	15,000	6,881	5,000	6,881	5,000	-	-	6,881	5,000
Provit	IT Audit Services	Restricted Source	Ongoing	15,360	15,360	9,625	0	0	-	-	15,360	9,625
Robert Cotton	Consultancy services for performance aud	Restricted Source	Ongoing	6,000	6,000	4,400	0	0	-	-	6,000	4,400
TMP Worldwide Pty Ltd	Recruitment Website Services 2003-04	Restricted Source	Ongoing	50,000	0	0	50,000	41,077	-	-	0	0
Universal Express Group	Sentencing Project in the RMU	Restricted Source	Ongoing	7,500	2,000	1,739	5,500	5,490	-	-	2,000	1,739
University of Canberra	Facilitator for branch PD session	Restricted Source	Ongoing	3,960	0	0	3,960	3,960	-	-	0	0
Veritas Alliance Pty Ltd	Executive Coaching Service	Restricted Source	Ongoing	22,000	22,000	22,660	0	7,700	-	-	22,000	22,660
Waiter & Turnbull	Knowledge Management Scoping Study 2002-04	Restricted Source	Ongoing	30,000	30,000	0	0	19,700	-	-	30,000	0
XTEK Consulting	Working Paper Mgmt System	Restricted Source	Ongoing	247,750	47,750	47,750	247,750	126,780	-	-	47,750	126,780
Acumen Alliance	Protective Security	Restricted Source	Ongoing	11,000	11,000	4,835	0	0	-	-	11,000	4,835
Acumen Alliance	Int Audit Prog Additional Programs	Restricted Source	Ongoing	50,000	0	0	50,000	41,658	-	-	0	0
Ascent Governance Pty Ltd	Internal Audit of ANAO (2004-06)	Open Source	Ongoing	210,000	0	0	75,000	46,517	-	-	0	0
Ascent Governance Pty Ltd	ATSSIS Home Ownership Program	Other	Ongoing	31,020	0	0	31,020	16,000	-	-	0	0
Australian Bureau of Statistics	Payment of GST Revenue to States	Open Source	Ongoing	5,033	0	0	5,033	5,033	-	-	0	0
Australian Valuation Office	Statistical Adv Sample Design Consultancies Audit	Restricted Source	Ongoing	5,797	0	0	5,797	5,797	-	-	0	0
Betrusted P/L	Defence Mig Long Term Property Leases	Sole Source	Ongoing	5,940	0	0	5,940	5,940	-	-	0	0
Christopher Conybeare & Ass	IT Security	Sole Source	Ongoing	9,900	0	0	9,900	9,900	-	-	0	0
Client Wise P/L	Evaluation Courier-terrorism coordination arrangements	Restricted Source	Ongoing	45,000	0	0	45,000	8,500	-	-	0	0
Courage Partners	Annual IT Survey	Restricted Source	Ongoing	25,850	0	0	10,450	8,250	-	-	0	0
Ernst & Young	Assist with TradeStart Performance Audit	Restricted Source	Ongoing	18,700	0	0	18,700	18,700	-	-	0	0
Ernst & Young ABC P/L	Actuarial Services for DOD FSA	Restricted Source	Ongoing	501,305	0	0	501,304	421,312	-	-	0	0
Excelerated Consulting P/L	Actuarial Services for DOD FSA	Restricted Source	Ongoing	28,660	0	0	28,660	28,660	-	-	0	0
Excelerated Consulting P/L	Specialised Consulting - TM1	Sole Source	Ongoing	52,236	0	0	52,236	52,236	-	-	0	0
HRM Consulting Pty Ltd	Time Allocation	Sole Source	Ongoing	22,283	0	0	22,283	84,355	-	-	0	0
JabIT Solutions	Quantitative Indication in Workforce Planning	Restricted Source	Ongoing	5,500	0	0	5,500	5,500	-	-	0	0
JabIT Solutions	SAP Consultancy at DOTARS	Sole Source	Ongoing	9,500	0	0	9,500	9,104	-	-	0	0
Market Attitude Research Services	Implementation of Assure Controls	Sole Source	Ongoing	182,600	0	0	182,600	141,601	-	-	0	0
Mike Garrett	Focus Groups on Forms Design	Restricted Source	Ongoing	22,000	0	0	22,000	4,620	-	-	0	0
Monash University	Development of ANAO Workforce Plan	Restricted Source	Ongoing	23,109	0	0	23,109	8,041	-	-	0	0
nga net	ARC Project Contribution	Sole Source	Ongoing	132,886	0	0	132,886	20,113	-	-	0	0
Origin Consulting	2004 Graduate Recruitment Online	Other	Ongoing	15,789	0	0	15,789	15,789	-	-	0	0
ORIMA Research	ARPANSA Cost Recovery	Restricted Source	Ongoing	26,000	0	0	26,000	26,000	-	-	0	0
ORIMA Research	Conduct agency surveys 2003-2004	Restricted Source	Ongoing	25,000	0	0	25,000	19,800	-	-	0	0
Orma Research	Parliamentary Survey	Restricted Source	Ongoing	49,500	0	0	49,500	24,750	-	-	0	0
PerformGroup Pty Limited	Conduct Agency Survey 2004-2005	Restricted Source	Ongoing	25,000	0	0	25,000	0	-	-	0	0
Pricewaterhouse Coopers	Workshop Preparation & Facilitation Fees	Restricted Source	Ongoing	3,850	0	0	3,850	3,850	-	-	0	0
Professor Ian McAllister	DOEH & DFACS TBL Reports	Restricted Source	Ongoing	105,000	0	0	105,000	104,583	-	-	0	0
Qualitative and Quantitative Social Rese	Advice on Form Logic	Restricted Source	Ongoing	9,737	0	0	9,737	9,737	-	-	0	0
Resolution Consulting	Executive Coaching Service	Restricted Source	Ongoing	22,000	0	0	22,000	1,100	-	-	0	0
Sigma Management Science P/L	Assist with desk audit of files	Restricted Source	Ongoing	4,650	0	0	4,650	2,959	-	-	0	0
Sigma Management Science P/L	IT Strategic Advice 2004-05	Restricted Source	Ongoing	27,720	0	0	27,720	19,360	-	-	0	0
Technology One Ltd	Document Management	Restricted Source	Ongoing	20,000	0	0	20,000	7,150	-	-	0	0
Towers Perrin Australia Pty Ltd	Finance One upgrade	Sole Source	Ongoing	3,190	0	0	3,190	3,190	-	-	0	0
Towers Perrin Australia Pty Ltd	Actuarial Advice DOD 03-04 FSA	Restricted Source	Ongoing	11,000	0	0	11,000	0	-	-	0	0
TOTALS:				4,887,571	2,084,432	1,597,082	2,515,934	2,110,488	730,502	594,454	1,353,930	1,002,628