Defence Professional Service Providers 2001-02 by Defence Group

The following list provides details of professional service providers utilised by Defence Groups during 2001-02.

Headquarters Australian Theatre

| Professional Service Provider | Purpose | Total Amount Paid |
|---|---|-------------------|
| Auscript Pty Ltd | Transcription services for board of inquiry. | 159 |
| Auto-Qual Pty Ltd | Assistance with maintenance of ISO 9000 accreditation for a unit of the Australian Army. | 534 |
| | Australian quality council host organisation training. | 1.636 |
| Best Practice Initiatives Aust | Engaged to run the campaign planning course at the | 20,440 |
| Briers, Jim | Australian Defence Force Warfare Centre. | |
| Choice HR Pty Ltd | Civilian recruitment. | 534 |
| Chubb protective services | Provision of guard services. | 50 |
| Drake Personnel | Temporary staff. | 422 |
| Interim Technology Associates | II services. | 8,920 |
| Mark Leahy Training & Management | Report to the Industry/Defence Coordination Committee detailing the conduct, industry participation and outcomes achieved by Exercise Northern Trilogy 2002. | 10,950 |
| Matchplay Engineering Services Pty Ltd | | 4,950 |
| Rawlinsons (ACT) Pty Ltd | Provision of project management services for facilities project in East Timor. | 4,743 |
| Serco Sodexho Defence Services | Assessment and workplace training for Australian Defence Force Warfare Centre instructors. | 176 |
| Serco Sodexho Defence Services | To examine strategic future of Australian Defence Force Warfare Centre. | 151 |
| Sinclair Knight Merz Pty Ltd | Design of repair works to Kieta Airfield in Bougainville. | 52,095 |
| Spherion Outsourcing Solutions | Scribe services. | 698 |
| Staging Connections | Set up audio services and audio splitters for the media for an ecumenical church service held for troops. | 337 |
| T4 Protective Security | Security assessment. | 2,581 |
| Tech Precision | Maintenance of ocean surveillance information system evolutionary development. | 312,000 |
| Tropintel Environmental | Botanical services. | 63,636 |
| Headquarters Australian Theatre: | | 485,014 |

Navy

| Professional Service Provider | Navy Purpose | Total Amount Paid |
|--|---|-------------------|
| ABM Technologies Australia Pty | Activity based management consulting for the United | 16,171 |
| Ltd | States. | |
| Acumen Alliance | Finance manager to provide advice for end of | 8,320 |
| A CONTROL A MILITARY | financial year audit. | |
| ADI Limited | Classification services for Minehunter Coastal. | 10,000 |
| Advanced Dynamics Pty Ltd | Improve the training throughput model for Navy | 16,607 |
| 140.44.44 | technical category management. | |
| Alex St Clair Consultancy | Administration support, web site development. | 105 |
| Ancaro Systems Pty Ltd | IT services. | 849,583 |
| Aspect Computing Pty Ltd | Development of lotus notes database. | 11,900 |
| AT&T Global Internet | Internet access for deployed support staff. | 10 |
| Australian Maritime College | Incorporation of dynamic stability methodology in the Navy stability standards. | 59,217 |
| Australian Technology Info Pty Ltd | ATI Battlemap trial for Maritime Commander. | 11,726 |
| Avecs Pacific Pty Ltd | Develop a quality centred process management | 19,707 |
| Avecs racine 1 ty Ltu | system that describes all business processes in place for the management of the Maritime Headquarters registry. | |
| Ball Aerospace Australia | Expertise required for input to statement of | 23,770 |
| and many a sufficient at a many superior. | requirement for rotary wing flying training review. | |
| Banks Harbour Events | Production management for the Centenary of | 58,181 |
| | Federation Naval Review fireworks 'Battle of Sydney | |
| | Harbour' and production assistance for the review. | |
| Bruce Pollack Publicity | To promote youth day. | 10,539 |
| Budde International | Installation and training with system specific | 780 |
| | hardware colour giant professional system. | |
| Bureau Veritas | To provide third party accreditation to AS/NZ ISO | 2,700 |
| | 9002 for the national quality management system. | |
| Business Capital Financial Group | Navy youth program designed to give 20 people the | 375,577 |
| • | opportunity to work with technical sailors for three | |
| | months in order to see if a Navy career suited. | |
| Capital Public Relations | Production of Chief of Navy leadership, ministerial | 10,000 |
| , <u>,</u> | and public presentation video. | |
| Ceridwen | Provision of quality management policy manual. | 17,595 |
| Challen | Management services. | 266 |
| Changedrivers Pty Ltd | Occupational personality questionnaire debriefs for | 3,141 |
| | team submarines. | |
| Chubb | Repair safe. | 146 |
| Clayton Management Pty Ltd | Organisational improvement program. | 51,606 |
| Coastal Lock Service | Service safe and door locks. | 2,216 |
| Compucraft | Design and development of graphic home pages and | 10,000 |
| 4 | theme design for Defence Internet site. | |
| Connelley, Fran | Marketing manager support. | 2,708 |
| Corvu Australasia Pty Ltd | Install and develop Corvu performance management | 30,700 |
| • | information system and report formats. | |
| Crain Australia Pty Ltd | The development and provision of software, | 2,500 |
| | including source code, for the formatting of the list of | • |
| The Party of the P | Officers' postings and list of sailors' postings. | |
| CRS Australia | Ergonomic work station assessment. | 572 |
| Currie & Brown | Update source selection and recommend Force | 24,100 |
| of the state of th | Element Group management services. | |
| Data Management Solutions Pty Ltd | IT consulting. | 4,624 |
| Deloitte Touche Tohmatsu | Audit fees for 2000-01. | 5,200 |
| Denise Henry Consultancy Services | Research, preparation and production of a post syndicate report. | 1,000 |
| Dewar, Ruth F | Project management support for proposed South East | 2,415 |
| | Asian tour in 2003. | |
| DGR Consulting Pty Ltd | Advise on the development of Force Element Group | 6,545 |
| | performance indicators. | |
| | | |

| Professional Service Provider | Purpose To | tal Amount Paid |
|--|--|--|
| ETM Placements Pty Ltd | Recruitment services. | 8,800 |
| Film & Television Institute WA | Producing the Navy submarine recruiting video. | 4,736 |
| Forensic Document Services | Microscopic examination of signatures. | 1,559 |
| Forrest Training Pty Ltd | Interaction between access and Corvu. | 4,545 |
| G & B Productions | Production of Chief of Navy leadership video. | 4,887 |
| GC Photography Pty Ltd | Commission for the Centenary of Federation Naval | 7,400 |
| OC Filotography Fty Liu | Review flash animation presentation. | |
| GMB Records and Information | Conversion and upgrade of unsupported registry file | 4,500 |
| GIVID Records and minimation | database to current oracle database. | |
| Gray, Rosmarie | Supervisor counselling. | 360 |
| Greg Ryan & Associates | Interview reports. | 1,080 |
| Groves, Kim | Mediation report. | 1,353 |
| H.I. Fraser Pty Ltd | Navy signature control manual. | 2,934 |
| Halliburton KBR | Development of shore supply standards. | 21,172 |
| Holistech Pty Ltd | Development of a certification information | 33,157 |
| Housteen Fry Ltd | management system. | , |
| Hydrographic Sciences | Manage and maintain databases. | 2,085,216 |
| IBM Australia Ltd | Provision of management services to support progress | 17,600 |
| IBM Austrana Ltd | of the Maritime Headquarter information | |
| | environment strategy group. | 2. |
| Language Canan | Training. | 2,500 |
| Innovative Process Group | Guided missile frigate software support. | 14,148 |
| JB Currie Pty Ltd | Scribe services. | 1,780 |
| Jenton Act Pty Ltd | Assistance and marketing advice in provision of | 13,500 |
| Keystone Corporate Positioning | Assistance and marketing advice in provision of strategy framework for consultation phase regarding | 15,500 |
| | 1 | |
| | the Nunn Review. To assist with developing the presentation of the | 58,005 |
| Keystone Corporate Positioning | Navy performance management framework report. | 20,002 |
| | Spiritual counselling and debriefing to a senior | 1,500 |
| Lambevski, Sasho Alexander | | 1,000 |
| Y 1/3 L' B-I-I | chaplain. Provision of management services to support progress | 6,000 |
| Legerwood Consulting Pty Ltd | of the Maritime Headquarters information | 0,000 |
| | | |
| Tic 1 M | environment strategy group. Facilitated workshop. | 1,556 |
| Lifeplan Management Services Pty | | 728 |
| Lightsounds Pty Ltd | Availability of special lights. | 53,629 |
| Manly Vale Properties Pty Ltd | Provision of advice and assistance in staging the Centenary of Federation Naval Review in October | July |
| | · · · · · · · · · · · · · · · · · · · | |
| | 2001. | 8,182 |
| Media Gurus | Strategic media management course. | 14,810 |
| Newspoll | Community attitude survey to the Navy. | 24,400 |
| NGA Net Pty Ltd | Design Navy system command graduate. | 12,603 |
| O'Brien, Stan J | Fees for psychological assessment and counselling. | 530 |
| OE Consultancy | License psychology doctorate. | 13,115 |
| Pomp & Circumstance | Coordination of the youth program required for the | 13,113 |
| - Carlotte Control of the Control of | Centenary of Federation Naval Review in particular | |
| | the high school student diverse -media competition. | 40,598 |
| PricewaterhouseCoopers | Force Element Group management model framework. | 40,370 |
| | | 4 F 1 C C |
| Professional Way | Development of Navy engineering doctrine. | 45,426 |
| Protech Australasia Pty Ltd | Specialist computer support. | 1,145 |
| Public Service & Merit Protection | Scribe services. | 1,818 |
| Quality Assurance Services | Quality management certification services. | 2,490 |
| Ready Tech Pty Limited | Chart corrections for British admiralty charts. | 34,756 |
| Ready Tech Pty Limited | Part time finance and administration support. | 37,395 |
| Ready Tech Pty Limited | Preparation of material for conversion to digital files. | 37,404 |
| Ready Tech Pty Limited | To conduct audit of maritime geographic names on | 40,502 |
| | published Australian charts for compilation of | |
| | Australian Maritime gazetteer. | |

| Professional Service Provider | Purpose | Total Amount Paid |
|--|---|-------------------|
| Ready Tech Pty Limited | To develop and write the hydrographic office disaster | 48,615 |
| | recovery plan. | 1 100 |
| Reticuli Systems Pty Ltd | Operational presentations. | 1,400 |
| Robert Tunchon & Associates Pty Ltd | Marketing support. | 1,200 |
| Scientific Management Association | Trim and stability support work. | 4,048 |
| Sereima Pty Ltd | Development of the weapons support centre. | 20,334 |
| Sereima Pty Ltd | Human resources transition plan. | 10,834 |
| Shaw, Debra M | Required for the youth sea program. | 5,950 |
| Sheperd, Ian | Risk assessment for crowd control for Centenary of | 10,800 |
| • | Federation Naval Review open day, fireworks | |
| | display, march, BBQ and social functions. | |
| Smartarts Communications | Publishing newsletters, brochures and arranging | 43,690 |
| | media releases. | |
| Spherion Outsourcing Solutions | Civilian recruitment involving interviews and reports. | 1,061 |
| Sverdrup Technology Australia Ltd | Documenting engineering processes. | 104,370 |
| Syd Howard Fireworks Pty Ltd | The provision of advice and assistance in staging the Centenary of Federation Naval Review. | 22,950 |
| Systemic Development Associates | Futures development. | 3,913 |
| Total Logistics Management Pty | Development of Force Element Group management model. | 178,783 |
| Unisearch | Missile performance study. | 5,460 |
| University Of Wollongong | Physiological assessment. | 8,340 |
| Warnbo Veterinary Hospital | Conduct study on tammars (native wildlife on Garden Island, WA). | 591 |
| Webpoint Pty Ltd | On-site support services for internet kiosks at HMAS Albatross. | 750 |
| Navy: Total | | 4,801,573 |

Army

| Professional Service Provider | Purpose | Total Amount Paid |
|------------------------------------|---|-------------------|
| Abbott, Jacqueline | Editing of history series. | 19,594 |
| Academy of Screen Performance | Role players for training. | 33,559 |
| Ackland, Chris | Specialist music support. | 600 |
| Ackland, Cristianne | Specialist music support. | 1,546 |
| Actors College of Theatre and | Hire of role players. | 40,230 |
| Television | Time of total play that | |
| Adecco Australia Pty Ltd | Conduct of selection interviews for civilian | 958 |
| Aucteo Australia i ty Liu | vacancies. | |
| AJS consulting | Software development. | 26,648 |
| Aspect Computing Pty Ltd | Training in functionality. | 375,433 |
| Auscript Pty Ltd | Interview transcription. | 11,741 |
| Australian Band & Orchestra | Specialist music support. | 300 |
| Australian Federal Police | Hire of conference facility. | 3,803 |
| Australian Government Analytical | Analyse asbestos samples. | 449 |
| Laboratories | | |
| Australian Government Solicitor | Advice on sale of intellectual property. | 6,570 |
| Australian Military History | Manuscript printing. | 6,000 |
| Australian Water Technologies | Water testing. | 956 |
| Auto-Qual Pty Ltd | Quality management review. | 1,602 |
| Aviation Safety Pty Ltd | Safety audit. | 775 |
| Aviation Safety Pty Ltd | To conduct aviation team training courses and | 1,296 |
| | aviation team training refresher seminars. | |
| Bailey, Stuart | Specialist music support. | 500 |
| Ball Services Solutions | To define the requirement for introduction into | 212,182 |
| | service of the armed reconnaissance helicopter. | |
| Beezneez Education | Officer training. | 4,815 |
| Berkeley Information Technology | Complete unit electronic management system. | 1,013 |
| Bob & Co Cleaning | Furniture cleaning. | 55 |
| Boeing Aerospace Support | Provision of life cycle costing services. | 44,935 |
| Bradley, Geoff | For the Port Augusta concert and rehearsals. | 300 |
| Brown & Root Services | Undertake detailed analyses and review of technical | 15,200 |
| | manual. | |
| BRWMTS Group Pty Ltd | Development of the Army Resource Management | 7,138 |
| | Course - associated travel allowance. | |
| Business Education Skills | Payment of graduate certificate in professional | 4,532 |
| Development | management. | |
| Capability Consulting | For development of the crew resource management | 2,400 |
| | refresher course documentation. | 22.10= |
| Castle Mountain Camps Pty Ltd | Eastern Region Cadet Course. | 91,107 |
| Catalyst Interactive Pty Ltd | Development of marketing computer based product. | 11,025 |
| Changedrivers Pty Ltd | Strategic plan development. | 108,179 |
| CIT Solutions Pty Ltd | Training. | 3,574 |
| Cognos Pty Ltd | Proof of concept study. | 5,000 |
| Compucraft | Student management system. | 56,055 |
| Concept Connections | Community tech 2001 student registration. | 227 |
| Cornwell, Kristen | Specialist music support. | 68 |
| Cosgriff Logistic Services Pty Ltd | Configuration management support. | 39,150 |
| Craig Rippon M & T Resources | Database management. | 5,917 |
| Cranford Publications | To conduct aircrew team training in crew resource | 1,473 |
| | management. | - 100 |
| Cridec Pty Ltd | To define the requirement for introduction into | 5,100 |
| | service of the armed reconnaissance helicopter. | 1 226 |
| Crocombe, Charles S | To define the requirements for introduction into | 1,326 |
| | service of army reconnaissance helicopter. | |

| Professional Service Provider | Purpose | Total Amount Paid |
|---|--|-------------------|
| Crown Lift Trucks | Crown forklift training for air dispatch hangar crews. | 2,700 |
| Dark, Andrew | Specialist music support. | 300 |
| Davidson, Rod | Specialist music support. | 409 |
| Dee, Moreen Patricia | Production of a monograph. | 5,000 |
| Delta Europear | To define the requirements for introduction into | 460 |
| Delta Baropour | service of the army reconnaissance helicopter. | |
| Dialog Information Technology | Battlefield command support system project officer. | 47,273 |
| Drake Australia Ltd | Scribe services. | 124 |
| Dumigan, Georgina L | Specialist music support. | 300 |
| Effendi, Ooki James | Specialist music support. | 700 |
| Elders Pastoral | Insurance of newly constructed Army/ATSIC | 1,188 |
| Eldors i astoria | community assistance program infrastructure. | |
| Elliott, Sam | Development of software pack documents. | 799 |
| Exceed Systems Integration Pty Ltd | Technical support for Army Training Information | 24,895 |
| Exceed bysicins imaginition its | System. | |
| Ferguson, Stuart | Eastern Region Cadet Course. | 1,273 |
| FFE Building Services Ltd | Design work. | 450 |
| Frontierit Recruitment Consulting | IT development for Army management framework | 159,100 |
| 1 Torriorit (Corumnia Consums | project. | |
| Future Train | Army reserve recruiting materials. | 31,740 |
| Garrison Support | Hire of catering staff. | 14,657 |
| Gerber, Rodney V | Provide lecture. | 750 |
| Global Change Management Pty Ltd | | 21,805 |
| Gore, Lorina | Specialist music support. | 500 |
| Graeme Chalmers Aviation | To conduct aircrew team training in crew resource | 2,591 |
| Oracine Channers Aviation | management. | |
| Graham Clinch & Associates Pty | Payment for career streaming - career review. | 2,013 |
| Ltd | aymont for ource swamming control | · · |
| Gration, Steven | Role players. | 320 |
| Haden FM Pty Ltd | Provide consultancy for interim accommodation | 5,000 |
| | solutions. | |
| Halpern Glick Maunsell Pty Ltd | Design and documentation of roads. | 41,036 |
| Hardt, Nicholas | Specialist music support. | 682 |
| Hatcher, Jaqueline | Specialist music support. | 80 |
| Health Professions Licencing | State licensing of military medical personnel. | 180 |
| Higgins, Vince | Role players. | 1,028 |
| Highway Quality Assurance Ptv Ltd | Provide geotechnical information and soil | 7,358 |
| , | classification for road, airfield and housing design. | |
| Hine Training Service Pty Ltd | IT development for Army management framework | 132,600 |
| J | project. | |
| Holistech Pty Ltd | Database development. | 56,333 |
| Holt, Matthew | Specialist music support. | 150 |
| Horner, David M | Editing services. | 28,091 |
| Houston, Eleonora Christina | Internal process mapping and web page. | 11,494 |
| I Secure | IT development for Army management framework | 99,042 |
| | project. | |
| Industrial Services Training Pty Ltd | Plant training for community members under | 12,597 |
| , | Army/ATSIC community assistance program. | |
| Industries Services Training Pty Ltd | | 6,299 |
| Integra Australia Pty Ltd | Database development. | 44,597 |
| Integra Australia Pty Ltd | Janus modelling. | 2,161 |
| J Cornish & Associates Pty Ltd | Provision of aviation services. | 1,500 |
| John Brown Photography | Photo shoot of Army band in Melbourne. | 740 |
| Johnson, Mark | Second payment for contract. | 1,818 |
| Johnston, Scott Wilson Irwin | Structural engineering assessment of house designs. | 2,180 |
| Jones, Bruce | Eastern Region Cadet Course. | 2,546 |
| Josephson, Greg | Specialist music support. | 750 |
| Justice, Michael G | Specialist music support. | 1,200 |

| Professional Service Provider | Purpose | Total Amount Paid |
|--|---|---|
| Kabed Consulting Pty Ltd | Assess and evaluate the new Army supply chain | 57,395 |
| | solution. | 510 |
| Kangan Batman TAFE | Tuition fees. | 568 3,537 |
| Katherine West Health Board | Provide cross cultural awareness training on | 3,33/ |
| xx · · · · · · · · · · · · · · · · · · | aboriginal issues. JANUS software maintenance and development. | 138,300 |
| Kriegspiel Development Pty Ltd | Editing services. | 1,000 |
| Lindstrom, Dr Richard | Musical services. | 100 |
| Linton, Richard | Purchase of specialist medical equipment. | 1,390 |
| Litchfield Veterinary Hospital | Professional services. | 14,336 |
| Love, Edward MacAllister, William | Specialist music support. | 780 |
| | Editorial services of concept paper. | 195 |
| Maguire, Kerry | Statement of requirements for Army Training | 6,000 |
| Major Training Services Ltd | Information System. | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Marootians, Annie | Specialist music support. | 964 |
| Mayor Pty Ltd | Provide operational analysis of recent missions. | 30,000 |
| McAleese Transport | Pick-up and delivery to cadet camp. | 1,468 |
| McAloney, Peter | Provide service to Army aviation rotary wing training | 900 |
| McAdoney, 1 etc. | review project. | |
| McCarthy, D S | Editing services. | 2,045 |
| McIntosh. Kent | Specialist music support. | 364 |
| McNally, Margaret | Typesetting of manuscript. | 3,620 |
| McNarn, Maurice R | Reimbursement of internet charges. | 163 |
| Media Gurus | Media awareness training. | 300 |
| Merit Protection Review Agency | Provision of panel members. | 9,980 |
| Metcalfe, Nicholas | Specialist music support. | 191 |
| Mitchell, Keith D | Cartography services. | 990 |
| NBC Aboriginal Corporation | Design and document new dwellings and renovations | 112,859 |
| NBC Aboriginal Corporation | in the Dampier Peninsula, WA. | 1 |
| Nelsen, Ronald | Psychology services. | 275 |
| Noetic Solutions Pty Ltd | Doctrine pilot. | 276,964 |
| Northern Territory University | Cross-cultural awareness training. | 9,000 |
| NSW Attorney General Department | Professional fee for reviewing a technology-based | 6,570 |
| | training product. | |
| Organisational Architects | Scribe services. | 3,405 |
| Oxford University Press | Subsidy for Army history series. | 15,000 |
| Pacific Rim Technology | Software development. | 533,205 |
| Palazzo, Albert | Editing services. | 11,364 |
| Palmer, Dave | Specialist music support. | 200 |
| Parnell, Paul | Specialist music support. | 160 |
| Paxus Australia Pty Ltd | Software development. | 268,530 |
| Peterka, Steven | Specialist music support. | 800 |
| Pirie, Fiona | Puckapunyal public relations development plan. | 6,502 |
| Pisano, Rob | Specialist music support. | 150 |
| Powell. Alan | Contract payment for manuscript. | 909 |
| Priority Management | Time management training. | 4,691 |
| Project Building Certifiers | Cyclone certification of bridge abutment. | 800 |
| Anne Blair and Anne Duffy | Author of manuscript. | 7,160 |
| Public Service and Merit Protection | | 1,091 |
| Commision | | |
| Qantas Airways Ltd | Briefing to senior officers. | 583 |
| Qantas Airways Ltd | Define the requirements for introduction into service | 3,487 |
| | of the armed reconnaissance helicopter. | 11 11 11 11 |
| Qantas Airways Ltd | Define the requirements for provision of trained | 46,552 |
| Quality Assurance Services | helicopter pilots. Surveillance audit. | 1,65 |
| Queensland Health Pathology | Water analysis testing. | 1,293 |
| Quilty, PJ | Religious training. | 21,885 |
| | 其 N N/ A A A A A A A A A A A A A A A A A | |

| D4. 14.1 | | Total Amount Paid |
|-----------------------------------|---|-------------------|
| Rimmington Pty Ltd | Assessments and reports on IT officer. | 1,200 |
| Rivers, Jennifer | Mediation services. | 11,250 |
| Ruth Rae Consultancies | Contract payment for research. | 2,091 |
| Serco Sodexho Defence Service | Hire of catering staff. | 54,964 |
| Serco Sodexho Defence Service | Catering services. | 49,598 |
| Sherion Recruitment Solutions | Recruitment services. | 4,208 |
| Shire Of Derby - West Kimberley | Production of layout for community. | 13,000 |
| Simbient People | Software development. | 389,200 |
| Simpson, Peter C | To define the requirement for introduction into | 227 |
| | service of the armed reconnaissance helicopter. | |
| Sinclair Knight Merz Pty Ltd | Provision of town-planning drawings. | 100 |
| Singer, Kurt | Medical services. | 33,480 |
| SMS Management and Technology | Database management. | 27,078 |
| Source Technology Pty Ltd | Truck repair. | 410 |
| Speedwell Media | Provision of servers for Army web pages. | 1,480 |
| Spherion Outsourcing Solutions | Language tuition. | 3,175 |
| Spherion Outsourcing Solutions | Recruitment services. | 3,488 |
| Spherion Outsourcing Solutions | Support services. | 2,249 |
| Spherion Training | Computer training. | 10,312 |
| St John Ambulance Australia | St. John's advanced first aid certificate. | 6,353 |
| Staging Connections | Staging services. | 11,627 |
| Starcom Worldwide (Aust) Pty Ltd | Training management plan development. | 4,307 |
| Stott, Greg | Performance and rehearsal for concert. | 400 |
| The Rawlinsons Group Pty Ltd | Pre-tender estimate for surveyor. | 550 |
| The University of NSW | Asbestos testing. | 240 |
| Thomas, Peter | Specialist music support. | 933 |
| Totally Wild Adventures | Adventure training. | 1,500 |
| Training Systems Services Pty Ltd | Training. | 169,264 |
| Turner, Burke | Specialist music support. | 200 |
| Ullman & Nolan Pty Ltd | Soil testing. | 980.00 |
| Unisys Australia Ltd | User requirements for Army Training Information System. | 71,146 |
| University Of Canterbury | Payment of expert witness. | 12,879 |
| University Of NSW – ADFA | Editing services. | 4,500 |
| Velocity Exhibition Promotion | Chief of Army conference. | 22,234 |
| Vertigo Specialist High Access | Professional supervision of rappeling team. | 1,520 |
| Service | 1 To tessional supervision of Tapponing tours. | 1,020 |
| Wall, Cathy | Specialist music support (vocalist). | 182 |
| Wandalan Pty Ltd | Everest transcript. | 2,000 |
| Watchwords Editing Services | Editing services. | 1,404 |
| Webster, Megan I | Specialist music support. | 91 |
| Williams, DH & FA | Specialist music support. | 245 |
| Williamson, Lorelie | Specialist music support. | 1,200 |
| Williamson, Neil | Specialist music support. | 780 |
| Wodonga Institute of Tafe | Equity and diversity training. | 19,475 |
| Wray, C | Manuscript services. | 2,000 |
| Yale Asia Pacific Queensland | Pick up and delivery at cadet camp. | 2,076 |
| Army: Total | 11 tox up and denivery at easier camp. | 4,495,784 |

Air Force

| Professional Service Provider | Air Force Purpose | Total Amount Paid |
|--|--|-------------------|
| A Jelliffe Pty Ltd | Model for Museum Winjeel. | 376 |
| Abadi, Yono | Language tuition. | 700 |
| Absolute Data Group | Convert manual of air traffic services. | 5,384 |
| Accoustic Technolgy | Engineering configuration. | 8,313 |
| ACT Accreditation and Registration | Quality Endorsed Training Organisation related | 2,400 |
| Acumen Alliance | expense. Financial management and reporting services. | 31,403 |
| Aerosafe Risk Management | Aviation risk management project. | 261,973 |
| Aerosafe Risk Manangement | Risk management advice and service to board of inquiry. | 47,496 |
| Aerospace Australia Ltd | Amberley Air Show. | 13,062 |
| Aerospace Medical Service Pty Ltd | Medical research services. | 128,101 |
| Aerospace Systems Management | Provision of simulator training. | 920,105 |
| Ahn, K | Language tuition. | 1,680 |
| Airservices Australia | Provide report on airspace risk quantitative methods. | 18,182 |
| All Graduates Interpreting | Translation services. | 327 |
| Allshred Pty Ltd | Classified waste disposal. | 320 |
| Anderson & Associates | Facilitate seminar. | 34,761 |
| Apogee Imaging International | Remote sensing workshop. | 30,000 |
| Apollo Aeromedical Services Pty Ltd | Medical research services. | 135,919 |
| Ashen, Holly | Language tuition. | 7,425 |
| Augusto, Maria | Language tuition. | 12,518 |
| Auscript Pty Ltd | Transcribe and monitor discipline trial. | 190 |
| Australian Defence Association | Guest lecturer. | 409 |
| Australian Government Solicitor | Legal support services. | 1,849 |
| BAE Systems Australia Ltd | Software engineering tasks. | 33,741 |
| Ball Aerospace Australia | Air combat group secretariat and administrative | 65,034 |
| Dan Acrospace Austrana | support. | |
| Ball Aerospace Australia | Development and implementation of capability management system. | 462,373 |
| Ball Aerospace Australia | Preparation of documentation for tactical air support system. | 46,118 |
| Ball Aerospace Australia | Project management. | 48,939 |
| Ball Services Solutions | Test and evaluation of master plan for new training aircraft. | 2,593 |
| Ball Services Solutions | Air Standardization Coordination Committee working party. | 15,589 |
| Bangun, Filiyanti | Language tuition. | 6.000 |
| Bear Consulting Australia Pty Ltd | Technical writing. | 4,397 |
| Bev Sweeney & Associates | Scribing services. | 445 |
| Boavida, Angelo S | Language tuition. | 5,900 |
| Bob Alford Heritage Consultant | Assist and accompany delegates to aircraft crash sites. | 765 |
| Boonmasuwararn, K | Language tuition. | 1,853 |
| Booz Allen & Hamilton Aust Ltd | Provide professional services to the aircraft structural integrity advisory group. | 12,864 |
| Brown, Iem | Language testing. | 240 |
| Caddy, Peter | Overseas travel and accommodation. | 18,236 |
| Canington International Training | Trial validation. | 2,250 |
| Carrascalao, Artur Eduardo | Language tuition. | 4,725 |
| Chan, Leo | Language tuition. | 31,460 |
| Chuon, S | Language tuition. | 240 |
| CIT Solutions Pty Ltd | Development of competency logbook. | 14,324 |
| City West Removals & Self Storage | | 1,923 |
| Clarke, R N | Language tuition. | 1,980 |
| Clements Human Resource Consultants Pty Ltd | ARDU project management review. | 6,000 |

| Professional Service Provider | Purpose | Total Amount Paid |
|---------------------------------------|--|-------------------|
| Clements Human Resource | Technical writer services. | 10,350 |
| Consultants Pty Ltd | | 1.00 |
| Coelen, S P | Language testing. | 120 |
| Communications Electronic Solution | Development and delivery of management products. | 1,161,963 |
| Compucraft | Upgrade and maintenance of distributed study environment. | 1,350 |
| C 1 C in all Association | Information sharing in human resources and | 500 |
| Cookson Cummins and Associates | identification of work force issues. | |
| Coolooli Consulting Pty Ltd | Language tuition. | 2,585 |
| Corbett & Associates Pty Ltd | Human development. | 20,258 |
| Corbett & Associates Pty Ltd | Medical research services. | 19,140 |
| Corbett & Associates Pty Ltd | Psychological services. | 65,031 |
| Dandava, Cherolyn | Language tuition. | 1,280 |
| D'andria-Hunt, Anthony H | Language tuition. | 440 |
| Danes, Vennitia | Language tuition. | 3,080 |
| Dante Aligheri Society Inc | Language tuition. | 19,840 |
| DCM Photography Pty Ltd | Photography services. | 1,000 |
| Diane Price Consulting | Develop course to instruct reservists on job | 3,880 |
| 0 | applications and interview techniques. | |
| Dojo, Kanji | Language tuition. | 2,310 |
| Drake Australia Ltd | Personnel support services. | 806 |
| East Asian Language Education | Language tuition. | 7,370 |
| Ebor Computing | Software support services. | 18,595 |
| Effective People Pty Ltd | Scribing services. | 416 |
| Elizabeth M Murphy & Associates | Editorial services. | 1,344 |
| | Student network support services. | 653 |
| Fed It Pty Ltd | Casual cleaning services. | 26,973 |
| Flexi Personnel Pty Ltd | | 20,573 |
| Gearon, Margaret | Guest lecturer. Modification to Museum Winjeel aircraft. | 140 |
| Gisborne Aeronautics Pty Ltd | | 91 |
| Gisborne Aeronautics Pty Ltd | Aircraft weighing services. | 1,935 |
| Goncalves, Joana | Language tuition. | 495 |
| Gusmao, Zenilda E. | Language tuition. | 36,210 |
| Gutteridge Haskins & Davey Pty Ltd | Technical writing services. | |
| Hall, Brent | Crew resource management project. | 8,410 |
| Hama, Chie | Language tuition. | 4,400 |
| Hayward, Brenton J | Crew resource training and development project. | 88,880 |
| HLA Envirosciences Pty Ltd | Conduct safety, health and environment audit. | 19,750 |
| Hopkins, Andrew | Provision of report for board of inquiry. | 14,000 |
| Hosokawa, Yoko | Language tuition. | 6,550 |
| Huynh, Chuong Kim | Language tuition. | 1,320 |
| I.F.&R.J. Pedler Enterprises | Project management services. | 105,088 |
| Imbaruddin, Amir | Language tuition. | 10,700 |
| In, N | Language tuition. | 950 |
| Intasuwan, Patthamon | Language tuition. | 1,530 |
| International Language & Culture | Language tuition. | 20,840 |
| Japanese Language Services | Language testing. | 605 |
| John Field Consulting Pty Ltd | Design of paratrooper drop trials. | 3,600 |
| K&R Stayner Pty Ltd | Design of paramoper drop drains. Design and working drawings. | 1,000 |
| Kauzi, Saraim | Language tuition. | 6,960 |
| KE Software Pty Ltd | Computer administration on Titan database. | 750 |
| Keisontongsri, A | Language tuition. | 810 |
| Kennedy, Malcolm | Guest lecturer. | 227 |
| Kim, H | Language tuition. | 1,663 |
| KPMG Australia | Complete business improvement plan. | 4,932 |
| <u> </u> | ······································ | 4,932 |
| Kusumawati, Linda | Language tuition. | 5,330 |
| Kwon, S H | Language tuition. | |
| Learning Systems Analysis | Development of courseware. | 105,456 |

| Professional Service Provider | Purpose | Total Amount Paid |
|------------------------------------|--|-------------------|
| Leguvaka, Wilson | Language tuition. | 5,445 |
| | Language tuition. | 9,855 |
| Li, Z | Language tuition. | 26,270 |
| | Language tuition. | 28,745 |
| Machali, R | Language testing. | 220 |
| Martins, Maria | Language tuition. | 13,228 |
| Mcdonald, Barbara F | Language tuition. | 550 |
| McNamara, Darren | Photography brochure. | 110 |
| McPherson Professional Services | Radar site survey and landowner liaison. | 9,000 |
| Meehan marketing motivation | Voice over services. | 350 |
| Melo, A DE | Language tuition. | 3,285 |
| Mercadier Pty Ltd | Program installation and support. | 76,376 |
| | Language testing. | 100 |
| Muangsaen, Suthinee | Adaptive leadership program, senior leadership team | 10,500 |
| Mugford, S K | work. | |
| NT 5 NA 11 | Language tuition. | 2,950 |
| Nakagawa, Maiko | Prestention of flying safety officers course. | 119 |
| Naylor, Lindsay Arnold | | 4,463 |
| Nguyen, Linh Thi Vy | Language tuition. | 2,400 |
| Nishizawa, Kaori | Language tuition. Facilitate senior executive seminar. | 11,569 |
| Norsearch Ltd | | 1,802 |
| Nova Aerospace | Test pilot continuation training. | 800 |
| Novera, Isvet | Language tuition. | 600 |
| PC Connections | Recruitment services for APS 2. | |
| Pearl Aviation Australia Pty Ltd | Airborne test and transport support services. | 1,096,866 |
| Philip Reed Management Pty Ltd | Provision of project management support during | 43,036 |
| | board of inquiry recommendations. | # O 50 |
| Phillips, Elisabeth | Language tuition. | 7,050 |
| PJ Management Services Pty | Implementation of authorised maintenance | 12,040 |
| Limited | organisation regulations. | ## # N A |
| Prologue Consulting Pty Ltd | Management plan for instrumented range operations. | 7,503 |
| Prologue Consulting Pty Ltd | Telemetry processing support services. | 87,607 |
| Provider name not available | Facility resettlement seminar. | 300 |
| Public Service & Merit Protection | Selection advisory committee support services. | 51,595 |
| Purnomo, Heru | Language tuition. | 4,950 |
| Qualitative & Quantitative Social | Cultural values and awareness program. | 70,875 |
| R & M Consultants | Scribe services. | 560 |
| R Lee & S Burdekin Pty Ltd | Crew resource management project. | 8,940 |
| RAAF Williams Cinemas | Use of facility for resettlement seminar | 300 |
| Raytheon Australia Pty Ltd | Instrumentation integration. | 29,991 |
| Raytheon Australia Pty Ltd | Table-plotting services. | 9,253 |
| Raytheon Australia Pty Ltd | Aircraft maintenance, component manufacture and | 1,203,542 |
| | armament support. | |
| Raytheon Systems Australia Pty Ltd | | 43,368 |
| Raytheon Systems Australia Pty Ltd | Aviation risk management project services. | 874,673 |
| Recruitment Management Company | | 1,287 |
| Pty | | |
| Robert Lee & Sue Burdekin Ptv Ltd | Provide advice to training and development project. | 36,850 |
| Robinson, Mary W | Language tuition. | 800 |
| Romao, Jose | Language tuition. | 120.00 |
| Ryan, S | Language tuition. | 10,598 |
| Secure Commerce Services | Network services. | 420 |
| Serço Maps Pty Ltd | Avionics technician services. | 82,46 |
| Sinclair Knight Merz Pty Ltd | Specification specialist support. | 25,11 |
| | Volunteer insurance services. | 2,73 |
| Smart Cover | Recreation officer services. | 34,60 |
| Spearing, K | | 2,65 |
| Spherion Group Ltd | Transcript services. | 22,680 |
| | | |
| Suchas, I Sutherland, D | Language tuition. Training costs. | 21' |

| Professional Service Provider | Purpose | Total Amount Paid |
|--|--|-------------------|
| Sverdrup Technology Australia Ltd | Complete documentation for second pass to | 26,554 |
| | Government. | |
| Sverdrup Technology Australia Ltd | Project manager services. | 165,762 |
| Sverdrup Technology Australia Ltd | Review software support and provide transition | 43,518 |
| | strategy. | |
| Sverdrup Technology Australia Ltd | Technical investigation services for board of inquiry. | 7,546 |
| Tanner James Management | Training materials and advice on project | 445 |
| | management. | |
| Thatcher, Patricia | Language tuition. | 60 |
| The Green & Green Group Pty Ltd | Scribe services. | 193 |
| Tomlinson, Alexander | Workshop and report on aeronautical information | 60,053 |
| , | system upgrade strategy. | |
| Trendsetting | Travel and administration costs associated with the | 3,220 |
| | aviation risk management project. | |
| Trillium Holdings Pty Ltd | Data entry for adaptive leadership program. | 5,486 |
| TSA Group | Assist with knowledge management project. | 1,013 |
| Ungricht, Jacquelyn | Trainee assessments and reports. | 1,164 |
| University Of South Australia-USD | Lecture support services. | 8,636 |
| UNSW College ADFA | Academic tutoring. | 819 |
| URS Australia Pty Ltd | Impact statement. | 284,099 |
| Vassilopoulos, Kayiope | Advanced aerodynamics course. | 3,000 |
| Vipac Engineers & Scientists | Stall speed investigation. | 68,662 |
| Vitor, Antonio | Language tuition. | 13,950 |
| Volz, Leon A | Travel costs associated with the aviation risk | 1,111 |
| was desired to the second seco | management project. | |
| Walter & Turnbull | Accountancy services. | 19,035 |
| Wells, Bruce | Workplace assessor training. | 2,238 |
| Werribee Impressions | Refresh web site. | 1,364 |
| Wibisono, Gunawan | Language tuition. | 3,500 |
| Wizard Computer Training Pty | Scribe services. | 756 |
| Air Force: Total | | 9,019,638 |

Strategic Policy

| Professional Service Provider | Purpose | Total Amount Paid |
|------------------------------------|--|-------------------|
| Allstaff Aust Pty Ltd | Contract staff services. | 9,916 |
| Ancaro Systems Pty Ltd | Development of web sites. | 21,125 |
| APAC | Development and installation of facilities. | 1,126 |
| Australian National University | Poject services. | 60,000 |
| AUSURV Pty Ltd | Development and installation of facilities. | 12,123 |
| Biddle Management Services | Scribe services. | 1,470 |
| Boeing Aerospace Support | Conversion of aircraft. | 196,326 |
| Connell Wagner Pty Ltd | Harbour investigation. | 14,900 |
| Coolooli Consulting Pty Ltd | Escort officer services. | 4,400 |
| Cooper, Richard J | Review of contract. | 12282 |
| Curreys Catering Equipment | Development and installation of facilities. | 64,202 |
| Dundee Welding | Development and installation of facilities. | 12,658 |
| East Timor Plumbing & Gas | Development and installation of facilities. | 31,696 |
| Fletcher Morobe Construction Ltd | Construction of armouries. | 359,484 |
| Garland East Timor Pty Ltd | Development and installation of facilities | 52,960 |
| H2O Pty Ltd | Development and installation of facilities. | 149,264 |
| H2O Pty Ltd | Development and installation of facilities. | 144,489 |
| Hack, Dale | Development and installation of facilities. | 45,455 |
| IDP Education Australia | Administrative support for scholarship program. | 108,600 |
| JJ Mcdonald & Sons Engineering | Development and installation of facilities. | 68,397 |
| Pty Ltd | | |
| JJ Mcdonald & sons engineering Pty | Development and installation of facilities. | 1,242 |
| Ltd | | |
| Kramer Group (Tonga) Ld | Construction work. | 3,766 |
| Mackay & Love Appliance Repairs | Fridge seal repair. | 95 |
| Newton, C | Facilitating management seminar. | 41,207 |
| O'Brien, Kathy | Scribe services. | 3,110 |
| Ove Arup & Partners Pacific Pty | Construction of armouries. | 23,522 |
| Ltd | | |
| Ozolins, Karlis | Development and installation of facilities. | 92,688 |
| Polonius Publications | Scribe services. | 900 |
| Prime Deal Pty Ltd | Management and presentation of lectures. | 24,208 |
| Pryde Furniture | Construction of armouries. | 11,533 |
| Spherion Recruitment Solutions | Language tuition. | 8,896 |
| Team Management Systems | Provide questionnaires and profiling of personnel. | 1,796 |
| The Green & Green Group Pty Ltd | Scribe services. | 344 |
| Timor Asphalt Resources | Development and installation of facilities. | 204,060 |
| Total Logistics Management Pty Ltc | Training services. | 108,549 |
| Turner Indonesian Language | Language interpreter training. | 4,000 |
| Value Creation Group | Development of policy evaluation module. | 20,000 |
| WP Lorong Matan Holdings Pty Ltd | Development and installation of facilities | 49,126 |
| Strategic Policy: Total | | 1,969,969 |

Intelligence and Security

| | Intelligence and Security | [m. 1] |
|-----------------------------------|--|-------------------|
| Professional Service Provider | Purpose | Total Amount Paid |
| Admiral Computing (Aust) Pty Ltd | System design and development. | 784 |
| Airesearch Mapping Pty Ltd | Conversion of map sheets. | 633,053 |
| Allied Technologies Group Pty Ltd | Communication support. | 17,650 |
| Allied Technologies Group Pty Ltd | System design and development. | 9,225 |
| Answerz Pty Ltd | System design and development. | 2,050 |
| Aspect Computing Pty Ltd | IT services. | 214,272 |
| Aspect Computing Pty Ltd | System design and development. | 24,475 |
| Aspect North | Cartographic plotting services. | 29,400 |
| Aspect North | Conversion of map sheets. | 214,723 |
| Aspect North | Virtual map production. | 57,594 |
| Australian Council of Education | Psychological services. | 2,982 |
| Australian Geological Survey | Photographic services. | 1,170 |
| BAE Systems Australia Pty Ltd | System design and development. | 6,250 |
| BAE Systems Australia Pty Ltd | Technical services. | 204,370 |
| Biddle Management Services | Scribe services. | 8,698 |
| | System design and development. | 23,826 |
| Brewer, Wal | | 223,809 |
| Brian Hodge Psychology Pty Ltd | Psychological services. | 118,388 |
| CDG Computer Services Pty Ltd | System design and development. | 273 |
| Centacare N.T. | Counselling services. | 93,855 |
| Chirp Web Design | System design and development. | 143,472 |
| CISCO Systems | Project management. | |
| CMG Admiral Pty Ltd | IT services. | 11,472 |
| Codarra Advanced Systems Pty Ltd | Develop assessment methodology. | 124,530 |
| | Project management. | 86,720 |
| Codarra Advanced Systems Pty Ltd | Quality assurance services. | 115,718 |
| Codarra Advanced Systems Pty Ltd | System design and development. | 205,749 |
| Cognos Pty Ltd | Process review and implementation. | 825 |
| COMPAQ Computer Australia Pty | IT services. | 8,357 |
| Ltd | | |
| COMPAQ Computer Australia Pty | System design and development. | 108,101 |
| Ltd | | |
| Complexia Pty Ltd | IT services, | 50,400 |
| Compucat Research Pty Ltd | Design and production of technical manuals. | 5,297 |
| Compucat Research Pty Ltd | Research and development. | 7,851 |
| Consulting Insights | Staff survey. | 28,600 |
| Contec Group International Ltd | Systems customisation. | 2,500 |
| CPI papers | Supply of mapping paper. | 1,716 |
| Daily Basis Pty Ltd | Assessment of web services. | 59,074 |
| | Communications services. | 1,484 |
| Daily Basis Pty Ltd | | 304,464 |
| Daily Basis Pty Ltd | System design and development. System design and development. | 10,353 |
| Daily Basis Pty Ltd | <u> </u> | 45,715 |
| Daily Basis Pty Ltd | Technical writing and product evaluation. | 61,169 |
| Deborah Vertessy & Associates | Psychological services. | 116,955 |
| Deloitte Consulting | IT framework review. | |
| Department of Natural Resources | Provision of geographic data services. | 2,258 |
| Directions In Management | Recruitment services. | 1,200 |
| Diversiti Pty Ltd | System design and development. | 40,351 |
| Dorothy Outram & Associates | Training services. | 43,801 |
| Drake Australia Pty Ltd | Temporary staff. | 725 |
| DSTC Pty Ltd | System design and development. | 160,921 |
| DVK Consultants | System design and development. | 15,165 |
| DVK Security | Review of IT security. | 3,668 |
| E P Milliken Pty Ltd | Psychological testing. | 2,297 |
| Fisher & Evans Psychological | Psychological services. | 4,016 |
| Services | - | |
| Fraser, John | Psychological services. | 50 |
| Geoimage Pty Ltd | Photographic services. | 4,558 |
| Group 4 Securitas Pty Ltd | Security services. | 89,756 |
| | | |

| Professional Service Provider | Purpose | Total Amount Paid |
|-----------------------------------|---|-------------------|
| | System design and development. | 1,400 |
| Ltd | | 520 |
| | Investigative services. | 23,147 |
| | Security vetting. | 67,179 |
| | Radar systems analysis support. | 27,986 |
| Intergraph Corporation Pty Ltd | Cartographic plotting services. | 304,667 |
| Intergraph Corporation Pty Ltd | Conversion of map sheets. | 259,823 |
| Intergraph Corporation Pty Ltd | Production of virtual maps. | 133,818 |
| Intersect Alliance Pty Ltd | Review to wide area network. | 24,500 |
| Keilar Fox And Meghie | Conversion of map sheets. | 149 |
| Kevin Hackett Pty Ltd | Eye test and spectacles. | 602,243 |
| Kevron Aerial Surveys Pty Ltd | Aerial photography. | 3,050 |
| Land And Property Information | Map tiles. | 141 |
| Lawpoint Pty Ltd | Translation services. | 2.225 |
| Lawrence Computing Pty Ltd | Scribe services. | 25,500 |
| Le Quesne & Associates | System design and development. Network consulting services. | 2.500 |
| Logical Networks Limited | Analytical services. | 7,316 |
| M&T Resources | Map conversion. | 65 |
| Macro Map Systems Pty Ltd | Workplace assessment. | 248 |
| Margaret Head & Associates | Infrastructure analysis. | 206 |
| Mercadier Pty Ltd | Communication support. | 1,305 |
| Multisystems Pty Ltd | Security manager for server agent. | 8,250 |
| Netstar Australia Pty Ltd | Recruitment services. | 38,372 |
| New Focus Pty Ltd Optus | Web support services. | 35 |
| Ovum Pty Ltd | Software evaluation. | 85,000 |
| Pathcentre | Water testing. | 50 |
| Personnel Vetting Services | Security vetting. | 15,730 |
| Public Service & Merit Protection | Security training. | 6,877 |
| Oasco Surveys Pty Ltd | Contract mapping. | 58,000 |
| Oskillz Quality Employment | Data entry to technical database. | 188,217 |
| Services | Dan chay to terminal database. | |
| Raue, John | Psychological assessments. | 3,000 |
| Rd Clarke Pty Limited | Systems integrity check. | 150 |
| Recruitment Management Company | | 945 |
| Pty Pty | A ACHIMICAN CONTRACTOR OF THE | |
| Recruitment Management Company | Recruitment services. | 19,275 |
| Pty | | |
| Recruitment Management Company | Scribe services. | 12,617 |
| Pty | | |
| Research Office | Review of laser technology. | 12,000 |
| RLM Systems Pty Ltd | Baseline audit. | 17,448 |
| Silicon Rose Pty Ltd | Risk management and software development. | 29,239 |
| Sinclair Knight Merz Pty Ltd | Data conversion services. | 28,797 |
| Sinclair Knight Merz Pty Ltd | Map production. | 224,807 |
| Sinclair Knight Merz Pty Ltd | Production of virtual maps. | 220,632 |
| Skimin, Arthur W | Archival and related services. | 39,865 |
| SMS Consulting Pty Ltd | Analytical services. | 83,332 |
| Spatial Vision | Specific testing / review of technical manuals. | 21,796 |
| SPD Consulting | IT security review. | 25,555 |
| Spectral Dynamics Pty Ltd | Electronics and hardware support. | 13,034 |
| Spherion Group Ltd | Software services. | 1,491 |
| Spherion Recruitment Solutions | Recruitment services. | 18,237 |
| Spherion Recruitment Solutions | Scribe services. | 3,399 |
| Spot Imaging Services | Mapping services. | 8,064 |
| Star Security | Security services. | 441 |
| Sun Microsystems Pty Ltd | IT services. | 425,381 |
| Sun Microsystems Pty Ltd | Software development. | 81,730 |
| Sun Microsystems Pty Ltd | System design and development. | 40,338 |

| Professional Service Provider | Purpose | Total Amount Paid |
|-----------------------------------|---|-------------------|
| Syint Pty Ltd | IT security services. | 112,453 |
| T & C Welding and Steel | Manufacture of custom 'C' class security cages. | 9,300 |
| Fabrication | | 6.5010 |
| T4 Protective Security | Security advice. | 9,5010 |
| Tania Lioulios Psychologist | Psychological services. | 11,375 |
| Telstra | Communications services. | 175,872 |
| Tenix Defence Systems | System design and development. | 16,253 |
| The Australian Psychological | Psychological services. | 365 |
| The Empower Group | Staff survey. | 27,399 |
| The Value Creation Group | Review and assessment of process. | 91,255 |
| University Medical Practice | Medical services. | 110 |
| Wallace Hall & Associates Pty Ltd | Psychological services. | 145,895 |
| Walsh, Grant | Psychological services. | 2,950 |
| William E Lucas Pty Ltd | Psychological services. | 850 |
| Wode, A F | Security vetting. | 10,344 |
| Intelligence and Security: Total | | \$7,590,153 |

Vice Chief of the Defence Force

| Professional Service Provider | Purpose | Total Amount Paid |
|--|--|-------------------|
| Acumen Alliance | Professional services for national conference. | 12,000 |
| Agilent Technologies Aust Pty | Network measurement services. | 14,580 |
| Allied Technologies Group Pty Ltd | Offsite staging and configuration. | 19,760 |
| Allied Technologies Group Pty Ltd | Router distribution box for optical fibre cables. | 97,574 |
| | Document user requirements for master supplier | 45,227 |
| Aspect Computing Pty Ltd | register. | |
| Auspace Ltd | Develop a report on potential military applications of satellites. | 45,000 |
| Axsys | Manpower investigation study. | 39,420 |
| BAE Systems Aust Ltd | Report services. | 70,000 |
| Ball Aerospace Australia | Assist with the development of the ADF helicopter strategic master plan. | 109,389 |
| Ball Aerospace Australia | Professional services. | 68,363 |
| | Professional services. | 60,180 |
| Ball Aerospace Australia | Develop a report for ADF helicopter capability. | 28,045 |
| Ball Service Solutions | Develop potential future applications of commercial | 85,000 |
| Ball Services Solutions | technology. | |
| Bayly Consulting | Project management services. | 2,797 |
| Bayly Consulting | Project management services. | 7,069 |
| BDW Special Events Management | Video design and production. | 1,850 |
| Biddle Management Services | Scribe services. | 910 |
| Biztech | Data entry services. | 6,425 |
| Booz Allen & Hamilton Aust Ltd | Countering lower signature air targets study. | 91,535 |
| Booz Allen & Hamilton Aust Ltd | Impact of force level electronic warfare study. | 40,696 |
| Brown & Root Services Asia | Combat training study. | 89,898 |
| | Development of the Defence architecture framework. | 39,259 |
| Brown & Root Services Asia | | 61,740 |
| Brown & Root Services Asia | Project management. Develop an operational concept document. | 51,528 |
| Brown & Root Services Asia | | 176,204 |
| Brown & Root Services Asia | Professional services. | 29,148 |
| Brown & Root Services Asia | Assist in the development of Defence compliance with government online strategy. | |
| Brown & Root Services Asia | Assist with development of the Defence management support environment. | 15,950 |
| Brown & Root Services Asia | Create a functional performance statement. | 15,825 |
| Changedrivers Pty Ltd | Conduct a 360 degree leadership review. | 11,400 |
| Changedrivers Pty Ltd | Professional services. | 10,832 |
| The state of the s | Civilian accreditation of ADF training courses. | 274,367 |
| CIT Solutions Pty Ltd CIT Solutions Pty Ltd | Develop database for recording civilian accredited | 15,400 |
| CIT Solutions Pty Ltd | Develop a database and web site for the tracking of | 167,562 |
| | Reserve training. | 40,384 |
| Codarra Advance Systems Pty Ltd | Change scope of Defence network operations centre. | 9(|
| Codarra Advance Systems Pty Ltd | Temporary staff services. | |
| Codarra Advance Systems Pty Ltd | Preparation of dpcuments for Defence wide communication network. | 8,000 |
| Codarra Advance Systems Pty Ltd | Professional services. | 20,415 |
| Codarra Advance Systems Pty Ltd | Professional services. | 43,432 |
| Codarra Advance Systems Pty Ltd | Temporary staff services | 68,94 |
| Codarra Advance Systems Pty Ltd | Temporary staff services. | 11,200 |
| Codarra Advance Systems Pty Ltd | Temporary staff services. | 85,200 |
| Codarra Advanced Systems Pty Ltd | | 37,320 |
| Complete Logistics Solutions | Life cycle costing. | 51,600 |
| Consunet | Software support. | 10,90 |
| Corda Australia | Supply contract. | 11,159 |
| | Audio visual services. | 30,199 |
| CUE AV | Conduct risk reduction studies. | 390,450 |
| Daronmont Technologies Daronmont Technologies | Site survey for transmitter and receiver sites and | 97,920 |
| | conduct risk reduction study. | *** |
| David Miers & Associates | Study innovations in replenishment at sea. | 113,898 |

| Professional Service Provider | Purpose | Total Amount Paid |
|--|---|-------------------|
| EB2B.Com Pty Ltd | Directory installation and supply of software. | 6,906 |
| | Scribe services. | 651 |
| Liteotive i copie i ty att | Hire of equipment. | 1,025 |
| Fortburn Pty Ltd | Undertake corrosion work. | 26,752 |
| Halliburton KBR | Assist Defence groups using the Defence Architecture Framework. | 106,837 |
| Halliburton KBR | Administration of combat training centre live | 32 |
| | instrumentation capability study. | 150,141 |
| | Develop report. | 91,942 |
| Halliburton KBR | Project definition study review. | 5,663 |
| Halliburton KBR | Professional services. | 336,216 |
| Halliburton KBR | Professional services. | 75,667 |
| Halliburton KBR | Professional services. | 25,000 |
| Halliburton KBR | Professional services. | 125,000 |
| Halliburton KBR | Professional services. | 44,400 |
| Holistech Pty Ltd | Professional services. | |
| Interim Technology Associates | Assist with Defence management support environment architecture. | 6,500 |
| Sverdrup Technology Australia Ltd | Study into the operational effectiveness and risk | 115,067 |
| | associated with emergent air combat sensor systems. | |
| Sverdrup Technology Australia Ltd | Closure report. | 39,680 |
| Sverdrup Technology Australia Ltd | Provision of introductory training package and software demonstration. | 95 |
| Sverdrup Technology Australia Ltd | Professional services. | 74,856 |
| Sverdrup Technology Australia Ltd | Report test methodologies. | 29,864 |
| Sverdrup Technology Australia Ltd | Project management plan. | 27,846 |
| KESEM Pty Ltd | Modification of software. | 15,000 |
| Keystone Corporate Positioning | Seminar on leadership group summit. | 6,300 |
| Lloyd Jones Consulting | Development of an operational assessment program. | 20,240 |
| | Operational assessment. | 35,200 |
| Lloyd Jones Consulting | Assist in the development of documentation. | 16,969 |
| Logistic Solutions Australasia | Technical information exchange study. | 24,800 |
| Logistic Solutions Australasia | | 100,000 |
| Lopac Pty Ltd | Engineering support. | 1 |
| Lotos Systems Pty Ltd | Supply of the concept of operations for the supersonic sea skimming target range. | |
| Lotos Systems Pty Ltd | Provision of a paper on surface warfare concepts and requirements. | |
| Manpower Services (Aust) P/L | Store person services. | 4,804 |
| Mastech Asia Pacific | Combined command support environment development. | 97,050 |
| Meta Group Australia Pty Ltd | Assist in setting up an information architectural framework. | 14,250 |
| Midspar Systems | Operation research/analysis support. | 15,17 |
| Nautronix Ltd | Undersea warfare training and weapons testing. | 84,02 |
| Philip Reed Management Pty Ltd | Professional services. | 58,69 |
| Photographics International | Photography services. | 41 |
| Photographics International | Photography services. | 12: |
| Project Outcomes Pty Ltd | Assist with drafting documents. | 2,78 |
| Project Outcomes Pty Ltd | Create capability options document. | 52,85 |
| Raytheon Australia Pty Ltd | ADF warfare centre user requirements study. | 47,02 |
| Recruitment Management Company | | 62 |
| Pty Ltd Recruitment Management Company | Scribe services. | 88- |
| Pty Ltd Recruitment Management Company | Scribe services. | 65 |
| Pty Ltd | Converty more corriges | 24,43 |
| Serbco Sodexho Defence Systems | Security guard services. | 21,75 |
| Silverline Technologies | Procurement strategy development. Project Manager services. | 41,77 |

| Professional Service Provider | Purpose | Total Amount Paid |
|---|---|-------------------|
| SMS Management & Technology | Conduct a study into the ADF management of | 63,992 |
| | command, control, communications and computers | |
| | interoperability. | 127.046 |
| SMS Management & Technology | Defence information environment strategy | 137,946 |
| | development. | 46.000 |
| SMS Management & Technology | Report for operational concept document. | 46,200 |
| SMS Management & Technology | Production of the Defence response to the | 29,506 |
| | Government online survey. | 161.006 |
| SMS Management & Technology | Professional services. | 161,986 |
| SMS Management & Technology | Review of tactical data link study. | 37,433 |
| Spherion Group Ltd | Work on Joint Warrior Interoperability Demonstrator | 65,205 |
| | networks. Combined information environment and | 93,778 |
| Spherion Recruitment Solutions | 4 | 75,176 |
| | experimentation. | 39,735 |
| Spherion Recruitment Solutions | Lotus Notes administrator. Provision of the Defence automated travel system. | 11,742 |
| Spherion Recruitment Solutions | | 33,418 |
| Spherion Technology Solutions | Provision of the Defence automated travel system. | 79,005 |
| Sverdrup Technology Australia Ltd | Architecture tools and repository study. | 39.604 |
| Sverdrup Technology Australia Ltd | Provision of the integrated logistic support requirement base. | 39,004 |
| G 1 "T" I 1 Aviation I th | Provision of introductory training package and | 2,484 |
| Sverdrup Technology Australia Ltd | software demonstration. | |
| G 1 7 1 1 A A A A A A A A A A A A A A A A | Professional services. | 62,358 |
| Sverdrup Technology Australia Ltd | Professional support for architecture tools and | 28,665 |
| Sverdrup Technology Australia Ltd | repository study. | 20,000 |
| Sverdrup Technology Australia Ltd | Assist with the development of documentation. | 19,020 |
| Tactics Consulting Pty Ltd | Redraft of documentation. | 83,855 |
| Tanner James Management | Project management methodology training. | 12,000 |
| Tanner James Management | Assist with the development of documentation. | 4,500 |
| Tanner James Management | Training on project management tool. | 8,591 |
| Tenix Defence Systems Pty Ltd | Operations analysis study. | 29,780 |
| Tenix Defence Systems Pty Ltd | Provision of data for Defence simulation. | 80,292 |
| Terry Duell Consulting | Development of submission. | 47,200 |
| The Aframe Com Ltd | Software development. | 29,878 |
| The University of Newcastle | Assessment of accuracy/dispersion for mortars and | 15,667 |
| The Offiversity of Newbasie | artillery guns. | |
| Time Space Research | Analysis of survey data. | 30,909 |
| Tosa Pty Ltd | Review/rewrite business case. | 2,000 |
| Total Logistics Management Pty Lto | Development of interim capabilty options document. | 43,717 |
| Total Logistics Management Pty Ltd | Project administration. | 47,600 |
| Total Logistics Management Pty Ltd | | 18,880 |
| Total Logistics Management Pty Ltd | Professional services. | 48,140 |
| Unisys Australia Ltd | Provide occupational concept document template. | 23,018 |
| University of Canberra | Conduct analysis of survey. | 31,364 |
| URS Australia | Complete a study into waste management for | 117,990 |
| OEG PROGRAM | deployed forces. | |
| W&S Belin Associates | Training. | 15,507 |
| Wizard Personnel & Office Services | | 383 |
| Wordsworth Writing | Scribe services. | 1,890 |
| Vice Chief of the Defence Force: | | 6,578,084 |

Chief Finance Officer

| | Chief Finance Officer | |
|----------------------------------|---|-------------------|
| Professional Service Provider | Purpose | Total Amount Paid |
| Acumen Alliance | Conduct procurement and accounts payable | 262,940 |
| | efficiency review. | 10.605 |
| Acumen Alliance | CSM model. | 12,685 |
| Acumen Alliance | CSM model. | 53,053 |
| Acumen Alliance | Draft strategic plan for financial services. | 160 |
| Acumen Alliance | Financial and project management services. | 20,963 |
| Acumen Alliance | Financial systems strategic review. | 1,680 |
| Acumen Alliance | Develop assessment functionality in Roman. | 14,160 |
| Acumen Alliance | Support work on ROMAN. | 480 |
| Acumen Alliance | Improve management reporting capacity in Roman. | 10,404 |
| Acumen Alliance | Integrated business analysis facility support. | 22,712 |
| Acumen Alliance | John Gaudry review and redraft. | 8,880 |
| Acumen Alliance | Monthly actual reporting and budget management of | 70,907 |
| | East Timor budget. | |
| Acumen Alliance | Professional services. | 369,072 |
| Acumen Alliance | Provision of specialist project activities. | 20,855 |
| Acumen Alliance | Roman budget support. | 888 |
| Acumen Alliance | Senior business analyst support. | 176,424 |
| Acumen Alliance | Shaun Jeffery accrual budgeting Phase 2. | 880 |
| Acumen Alliance | Strategic systems review. | 80 |
| Alliance Recruiting | Scribe services. | 1,483 |
| Alpha West Pty Ltd | Design and production of whole-of-Defence web site. | 23,400 |
| APA Management Services | Services for Defence tax. | 59,215 |
| APA Management Services | Professional services. | 110,703 |
| Art Direction Graph | Graphic design. | 27,684 |
| Aurora Management Consultancies | Project manager. | 240,013 |
| Pty | | |
| Balanced Scorecard | Development of the senior leadership group strategy | 1,848,514 |
| | map and balanced scorecard. | |
| Balanced Scorecard Collaborative | Reimbursable expenses in the agreement for the | 424,841 |
| | development of a strategy focused organisation at | |
| | Defence. | |
| Bellewarra Investiments | Professional services. | 4,000 |
| Broadleaf Spectrum International | Develop a guidance document on management of risk | 45,526 |
| | in private financing projects. | |
| BRWMTS Group Pty Ltd | Chart of accounts review project. | 50,322 |
| Bull and Bear Special Assignment | Facilitation and conduct of a two day seminar. | 6,000 |
| Burnbax Consulting | Scribe services. | 2,392 |
| Business Risk Services | Develop strategic risk management framework. | 125,392 |
| Changedrivers Pty Ltd | Professional services. | 50,259 |
| Compos Mentis Consulting Pty Ltd | Senior business analyst. | 215,669 |
| Computer Sciences Corporation | Resource information management system project. | 1,139 |
| Computer Sciences Corporation | Resource information management system project. | 2,720 |
| Copping Computer | Professional services. | 118,250 |
| Corrs Chambers Westgarth | Provision of legal advice. | 12,925 |
| Costello Consulting | Defence Committee Governance evaluation. | 14,500 |
| CPA Australia | Fringe benefits tax modules. | 1,020 |
| CSC Australia Pty Ltd | Support services. | 30,122 |
| Cultural Imprint Pty Ltd | Provide advice on senior leadership values to the | 78,619 |
| Cuntai Impilia i ty Eta | Defence Committee. | 70,02 |
| CZA Pty Ltd | Development of material and conduct of an | 16,000 |
| Cana k k by subt | environmental scan. | 10,000 |
| D'arcy Consulting Group | Assist with personal efficiency program. | 6,500 |
| Deloitte Consulting | Chart of accounts review. | 415,220 |
| Deloitte Touche Tohmatsu | ROMAN support service. | 263,509 |
| Deutsche Bank | Private financing - project cost benchmark. | 70,389 |
| Deutsche Bank | Provision of economic advice. | 9,727 |
| Dorothy Outram and Associates | | 33,202 |
| DOLORD ORGANIC ASSOCIATES | Training. | 33,202 |

| Professional Service Provider | Purpose | Total Amount Paid |
|------------------------------------|---|--------------------|
| Effective People Pty Ltd | Professional services. | 1,187 |
| Ernst & Young | Account policy advice. | 26,580 |
| Ernst & Young | Chart of accounts review. | 68,514 |
| Ernst & Young | Procurement and accounts payable efficiency review. | 18,491 |
| Ernst & Young | Senior business analyst. | 261,829 |
| Ernst & Young | Assistance with continuous quality assurance support, | 19,527 |
| | budget development support and budget tool | |
| | development project. | |
| Excelerated Consult | Professional services. | 7,200 |
| G R Ingham & Associates Pty Ltd | Ongoing configuration support. | 127,939 |
| G R Ingham & Associates Pty Ltd | Senior business analyst. | 80,826 |
| GBit Consulting Pty | Senior business analyst support. | 65,130 |
| GBit Consulting Pty Ltd | Investigation of alternative receipting methods. | 3,520 |
| Greg Ryan & Associates | Scribe services. | 540 |
| Grosvenor Management Consulting | Professional services. | 39,058 |
| Hays Personnel Service | Professional services. | 1,972 |
| IBM Australia | Roman IT store and forward facility post. | 126,697 |
| Inter Action Corporation | Undertake further development of the graphic plan. | 131,365 |
| Interaction | Strategic and cultural communication support. | 54,190 |
| Jennifer David & Associates | Dispute resolution services. | 2,800 |
| Keable Ferguson Pty Ltd | Speech writing. | 22,500 |
| | Service order under standing offer. | 218,400 |
| Keystone Corporate Positioning | Contracting services for Defence tax. | 645,474 |
| KPMG Australia | Professional services. | 496,643 |
| KPMG Australia | | 650 |
| Lawrence Computing | Training. Private financing advice at Headquarters Australian | 7,500 |
| Macquarie Bank Ltd | <u> </u> | ,,500 |
| | Theatre. | 11,719 |
| Mallesons Stephen Jaques | Legal services. | 69,800 |
| Media Gurus | Assist with media and issues management. | |
| Miller Management Services Pty | Financial reporting and general accounting assistance. | 1/1,010 |
| Ltd | 2 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 | 336,981 |
| Morison Consulting Pty Ltd | Conduct procurement and accounts payable | 330,201 |
| | efficiency review. | 9,322 |
| National Mailing & Marketing | Computer services. | 100 |
| National Mailing & Marketing | Printing services. | 50,984 |
| Navy Bridge Pty Ltd | Provision of services in relation to the Senior | 30,704 |
| | leadership recall day. | 56.061 |
| Needhamware Pty Ltd | Senior business analyst support. | 1,893 |
| PCA Personnel Consultants | Accounting services. | |
| People & Strategy | Facilitation services. | 1,130 |
| People & Strategy | Supply of pdf version of 'Performance Management'. | 773 |
| Pericon Pty Ltd | Assist with an investigation of communication issues. | 19,500 |
| PricewaterhouseCoopers | Work on customer supplier model. | 20,602 |
| PricewaterhouseCoopers | Private finance business case paper. | 20,000 |
| PricewaterhouseCoopers | Risk strategy development. | 17,182 |
| Print Mint | Bulk print order. | 2,360 |
| Professional Career Australia Pty | Temporary staff. | 2,009 |
| Professional Career Australia Pty | Professional services. | 45,905 |
| Professional Careers Australia Pty | Accounting services. | 12,808 |
| Professional Careers Australia Pty | Business analyst. | 35,241 |
| Professional Careers Australia Pty | Recruitment services. | 6,518 |
| Professional Careers Australia Pty | Recruitment section assistance. | 1,520 |
| Public Sector Performance NZ Ltd | Training. | 113,463 |
| Raytheon Company | Training analyst. | 52,249 |
| Recruitment Management | Recruitment services. | 2,372 |
| Rhythm Media Pty Ltd | Development of strategies for the senior leadership or | 13,75 ² |
| 1 | line summit. | |
| SAP Australia Pty Ltd | Senior business analyst. | 44,270 |
| Small Price Differ | Basis support for BORIS. | 15,923 |

| Professional Service Provider | Purpose | Total Amount Paid |
|----------------------------------|---|-------------------|
| Southern Cross Computing Pty Ltd | Basis support for ROMAN. | 142,626 |
| Southern Cross Computing Pty Ltd | Chart of accounts review. | 20,790 |
| Spherion Education | Training. | 195 |
| Taxation Institute | National convention on tax. | 1,227 |
| Team Management Systems | Team management profile workbook service. | 1,014 |
| The BTL Group Pty Ltd | Planning services. | 4,508 |
| The Green & Green Group Pty Ltd | Scribe services. | 1,283 |
| TMP Worldwide | Senior executive recruitment. | 38,317 |
| Walter & Turnbull | Assistance with external 2002-03 budget process. | 104,434 |
| Walter & Turnbull | Assistance with external budgeting, preparation. | 54,375 |
| Walter & Turnbull | Investigation and review of on-going financial tasks. | 486,728 |
| Walter & Turnbull | Estimates update and East Timor audit. | 227,101 |
| Walter & Turnbull | Financial services. | 373,296 |
| Walter & Turnbull | Professional accounting services. | 15,300 |
| Whetstone Solutions | Professional services. | 2,260 |
| Wizard Personnel & Office | Personnel and office services. | 28,956 |
| Wizard Scribe services | Scribe services. | 861 |
| Wyagdon Enterprises | Review and research work. | 117,062 |
| Chief Finance Officer: Total | | 10,434,669 |

Defence Science and Technology Organisation

| Professional Service Provider | Science and Technology Organisation Purpose | Total Amount Paid |
|--|--|-------------------|
| | Computer services. | 120 |
| A1 Computing Pty Ltd Acacia Research Pty Ltd | Stimulator gateway interfaces. | 239,400 |
| ACE CD&E Pty Ltd | Research. | 15,000 |
| Advance Consulting & Evaluation | Review and discussion of policy document and | 1,345 |
| Advance Consulting & Evaluation | preparation of presentation. | |
| Agilent Technologies Australia | Provision of on-site-instrument-repair and | 44,009 |
| Agnetic recimologies Australia | preventative maintenance service. | |
| A-Grade Secretarial | Clerical support. | 120 |
| AIM | Managing work priorities course. | 468 |
| Allstaff Australia | Scribe services. | 240 |
| Ambri Operations Pty | Develop unmanned agent detector prototype. | 120,000 |
| Aspect Computing Pty Ltd | Software development. | 49,504 |
| | Technical report writing course. | 1,773 |
| Auscript Pty Ltd | Transcription services. | 5,011 |
| Auscript Py Ltd | Water sampling. | 494 |
| Australian Government Analytical Laboratory | Water Sampung. | |
| Australian Technical Publications | Conduct technical writing experiment. | 13,325 |
| Ball Aerospace Australia Pty Ltd | Modify software for MODSAF terrain recompiler. | 1,620 |
| | Conduct staff fitness program. | 159 |
| Body Balance | Revise safety inspection and testing of electrical | 500 |
| Booreea Rudd Pty Ltd | equipment. | |
| DAIR CCC C D. L.1 | Facilitate planning conference. | 12,760 |
| BRWMTS Group Pty Ltd | | 11,000 |
| Byzantine Film & Video | Book production. | 11,000 |
| Productions | | 68,513 |
| Cameron & Associates | Design questionnaire. | 400 |
| Cameron Walshe Pty Ltd | Provide financial planning advice on redundancy. | 400 |
| CISA | Technical advice services. | 589 |
| Coast Wide Assessing & Training | Forklift assessment and lodgement. | |
| Consunet | Development and design of IT program. | 36,145 12,513 |
| Consunct | Software design, implementation, testing and | 12,313 |
| | documentation. | 20,937 |
| Consunet | Software development. | 8,756 |
| Corda Aust | Preliminary land attack study. | |
| Crowne Plaza Canberra | Accommodation fees for scribe services. | 287 |
| CSC Australia Pty Ltd | Program development. | 5,304 |
| CSIRO | Building of process models. | 8,727 |
| Davidson Trahaire | Training program feedback. | 66,455 |
| de Bellis, Dianne | Scribe services. | 5160 |
| Department of Immigration and | Work on rocket engine design. | 205 |
| Multicultural and Indigenous | | |
| Affairs | | 110 |
| Department of Environment & | Halon 1211 disposal fee. | 112 |
| Heritage | | 30.5 |
| Department of Immigration and | Design of pulse rocket motor. | 205 |
| Multicultural and Indigenous | | |
| Affairs | | * 0.00 |
| Drack Consulting | Develop numerical computing cluster. | 5,000 |
| Drack Consulting | Development of numerical computing capability and | 2,880 |
| | propeller analysis. | 00.100 |
| Drack Consulting | Professional services. | 33,120 |
| Drake International | Assist with workplace training. | 1,478 |
| Drake International | Refining land mission profiles. | 568 |
| Dynamic Embroidery | Embroider DSTO logo. | 75 |
| Edith Cowan University | Extension of forward observer model. | 22,000 |
| Effective People | Scribe services. | 5,284 |
| Explosion Protection Technology | Conduct a review on electrical equipment. | 12,045 |
| Exponents Inc | Development of alternative ignition methodologies. | 150,000 |
| Ferguson Project Management | Initial preparation of project management plan. | 6,300 |

| Professional Service Provider | Purpose | Total Amount Paid |
|--------------------------------|---|-------------------|
| Flinders University | Contract for personnel and equipment. | 3,750 |
| Flinders University | Measuring experiments on training. | 450 |
| Futures Foundation | 'Smart ways' launch. | 8,000 |
| H.M. Swaine Pty Ltd | Graphics and web support services. | 2,208 |
| Halliburton KBR | Enterprise architecture report. | 117,831 |
| Hancock Recruitment | Logo design. | 3,818 |
| Hearing Conservation Services | Occupational noise assessment. | 2,100 |
| Heather Swaine | Web authoring and graphics support. | 7,488 |
| ICON Recruitment | Temporary employment. | 1,387 |
| Identifibre Pty Ltd | Abestos testing. | 30 |
| IE Australia | Consultancy and seminar. | 445 |
| Innovation Science Pty Ltd | Preparation and review of documents. | 18,182 |
| Innovation Science Pty Ltd | Software support. | 19,567 |
| Innovation Science Pty Ltd | Software support. | 33,915 |
| Innovation Science Pty Ltd | Software support. | 44,527 |
| Innovation Science Pty Ltd | Software support. | 13,172 |
| Intellectual Capital Services | Presentation. | 12,742 |
| Intellectual Property & Tech | Project definition study. | 12,110 |
| Consulting | | 220 |
| ITIM Australia Ltd | Software development. | 228 |
| Jacobs Sverdrup | Provide engineering support services for the Maritime | 91,892 |
| | operations devision Collins submarine research combat system and draft process manual and procedures. | |
| Innaha Criordin | Provide project assurance services. | 10,170 |
| Jacobs Sverdup Jakobsson, A | Accounting services. | 100 |
| | Facilitate science corporate management meeting. | 858 |
| Jenny O'Donnell Management | Preparation and facilitation for planning day. | 2,276 |
| Jenny O'Donnell Management | Facilitate conference. | 2,250 |
| Jill Thompson Consulting Pty | Establish a walking program for aeronautical and | 315 |
| Jointcare Pty Ltd | maritime research laboratory, Melbourne. | |
| Jointcare Pty Ltd | Establish recreation program. | 1,155 |
| Jointcare Pty Ltd | Evaluation and presentation program. | 893 |
| Joubert, Professor Peter | Develop a research plan in the area of hydrodynamics | |
| Joanett, Frotessor Feter | and assist in the implementation of that plan. | |
| Kesem International Pty Ltd | Software development. | 9,680 |
| Kesem International Pty Ltd | IT code modification. | 380 |
| KFPW Pty Ltd | Give advice regarding storage and design ideas for | 2,100 |
| KII W I LY ENG | new accommodation arrangements. | |
| Knowledge Partners Pty Ltd | Installation, configure, consult and train users in software package. | 13,844 |
| Kol Bryce & Associates Pty Ltd | Provide high voltage electrical advice. | 3,510 |
| KPMG Consulting Australia | Facilitate on-line voting and support services for enterprise bargaining. | 9,091 |
| Ladbray Consortium | Preparing and writing 'Industry Interaction' manual. | 9,900 |
| Lawrence Computing | Scribe services. | 425 |
| Leap Australia | Support and analysis of optical bragg grating hydrophone. | 27,000 |
| Life Skills On Line | Development of a fitness and recreation program. | 1,500 |
| Logitech Logitech | Hardware and application installation. | 4,390 |
| Lotus development Pty Ltd | Software development. | 3,150 |
| M.S. Media-Worx | Training. | 2,520 |
| Masman Communication | Database upgrade. | 1,200 |
| Mast Organisation | Training. | 2,625 |
| Melbourne Enterprises Int | Research. | 17,500 |
| Melbourne Enterprises Int | Research. | 17,500 |
| Melbourne Health | Testing of ADF guard dog food. | 200 |
| Midspar Systems | Scientific support services. | 36,702 |
| MJL People Dynamics | Conference facilitation. | 3,600 |

| Professional Service Provider | Purpose Control of the control of th | Total Amount Paid 20,000 |
|---|--|-----------------------------|
| MLJ Software Pty Ltd | Documentation of submarine functionality modelling. | 6,000 |
| Monash University | Professional research. | 19,596 |
| Nandakumar, K | Model development. | |
| National Association of Testing Authorities | Provision of formal accreditation for laboratory and quality control procedures. | 3,440 |
| Pacific Challenge | Advice and report on international commercialisation | 17,472 |
| | option. | 27.0/7 |
| Pacific Challenge | Supply information security technologies and evaluation. | 37,867 |
| Plantscape Interiors Pty Ltd | Refurbish garden beds. | 2,960 |
| Port South Research Pty Ltd | Develop model for animated agent. | 29,406 |
| Port South Research Pty Ltd | Software development. | 32,100 |
| Precise Data Recovery | Reformat corrupted computer programming discs. | 3,136 |
| Prime Deal Pty Ltd | Course facilitation. | 4,926 |
| Professional Relocations | Relocation management services. | 1,285 |
| Ouality Assurance Services | Audit of quality assurance standards. | 1,030 |
| Queensland University of | Research. | 14,980 |
| Technology | 1 Competition of the Control of the | |
| Quell Fire & Safety | Extend smoke detection system. | 802 |
| Recruitment Management | Scribe services. | 496 |
| RFI Industries | Repair leak. | 8,418 |
| RISK-E | Course facilitation. | 5,665 |
| | Engineering services. | 15,300 |
| RLM Systems | | 3,120 |
| Roger Fry And Co. | Training. Chief executive instructions policy development. | 5,536 |
| Rollison, Kay | | 2,100 |
| Rollison, Kay | Assessment of workplace relations and behaviour. | 8,973 |
| Ross Begbie & Associates Pty Ltd | Results Through People workshop. | |
| Sinclair Knight Merz | Develop scale map and data loading. | 11,700 |
| SMS Consulting | Project facilitation. | 59,096 |
| SMS Consulting | Facilitation of career structure meetings. | 542 |
| Spatial Business Unit | Database services. | 20,045 |
| Spherion Recruitment Solutions | Scribe services. | 4,274 |
| Sverdrup Technology Australia Ltd | Engineering support. | 49,805 |
| TE & JL Deecke | Engineering support. | 8,038 |
| Tenex Defence Systems Pty Ltd | Engineering study. | 69,500 |
| Tenix Defence Systems Pty Ltd | Engineering study. | 63,000 |
| The Ergonomics Society | Society membership and supply of behaviour and | 310 |
| | information technology. | |
| The Flinders University of SA | Student services. | 7,000 |
| The Training Link | Development of learning objective. | 7,500 |
| The Training Link | Course facilitation. | 8,000 |
| The Training Link | Facilitation of recall day. | 1,600 |
| The Training Link Pty Ltd | Provide a report on education project. | 9,000 |
| Tools for Decision Asia Pacific | Training. | 18,800 |
| Tools for Decision Asia Pacific | Project demonstration. | 8,600 |
| Total Logistic Management | Course facilitation. | 3,020 |
| UC Design | Provide useability test. | 10,560 |
| Uniquest | Assist in developing tools. | 58,122 |
| University of Melbourne | Review technical report. | 500 |
| University of Queensland | Research grant. | 15,000 |
| University of South Australia | Application of knowledge based technologies to | 15,000 |
| | tactical and information networks. | 22.27 |
| University of South Australia | Develop common core courses. | 22,273 |
| University of South Australia | Investigate signal processing for automatic speech - to-text transcription. | 8,000 |
| Welsearch Pty Ltd | Working group. | 16,17 |
| , tr waterwichs will a tr 420th | | 9,521 |
| Wilson, Graeme | Examination of tender bundle to protect Defence interests and to ensure integrity of the pack. | 9,32 |

| Professional Service Provider | Purpose | Total Amount Paid |
|--|---|-------------------|
| Wizard Information Services Pty | Assist in developing enterprise architecture model. | 42,683 |
| Ltd | | |
| Wizard Information Services Pty | Provision of business systems analysis. | 30,334 |
| Ltd | | |
| Wizard Information Services Pty | Provision of business/systems analyst. | 10,879 |
| Ltd | | |
| Defence Science and Technology Organisation: Total | | 2,466,600 |

Defence Personnel Executive

| | fence Personnel Executive Purpose | Total Amount Paid |
|--|--|-------------------|
| Professional Service Provider | Design and development of database. | 5,433 |
| Access Data Systems | Database development. | 10,360 |
| Access Data Systems | Management of substance abuse in the ADF. | 8,000 |
| Act Community Care | Preparation of documentation. | 6,688 |
| Acumen Alliance | Draft PMKeyS master plan. | 11,400 |
| Acumen Alliance | Administrative support. | 780 |
| Adams, Amanda | Recruiting assessment support. | 6,106 |
| Adelbourne Pty Ltd | Administrative support. | 2,596 |
| Aldridge, T M F | Administrative support. | 880.00 |
| Allen, Helen L | Administrative support. Administrative support. | 4,146 |
| | Annual training management review. | 818 |
| Allstaff Aust Pty Ltd | Scribe services. | 781 |
| Allstaff Aust Pty Ltd | Study on Australian and international best practice | 70,000 |
| Andersen, Arthur | tools. | |
| App Strategic Partners Pty Ltd | Conduct staff and management consultation sessions | 17,746 |
| | for the next Defence Employees Certified Agreement | 2.700 |
| App Strategic Partners Pty Ltd | Work level standards evaluation. | 2,700 |
| Arafura Physiotherapy Pty Ltd | Administrative support. | 4,508 |
| ASPI | Preparation of discussion papers on Defence | 13,200 |
| | workforce planning and capability. | 400 |
| Attorney General's Department | Legal advice. | 433 |
| Auscript Pty Ltd | Transcription of audio tape. | 3,523 |
| Australian Centre For Posttraumatic | Provision of ADF trauma management training program. | 44,545 |
| Australian Government Actuary | Professional actuarial services. | 42,561 |
| Australian Government Solicitor | Payment of expenses related to complaint mediation. | 129 |
| Australian Graduate of School of | Procurement training. | 8,000 |
| Engineering Australian Graduate School Of | Delivery of risk management principles course. | 8,000 |
| | Delivery of fisk management principles course. | 0,000 |
| Management Austwide Financial Services Pty Ltd | Financial advice | 1,450 |
| | Edit counselling videos. | 25,450 |
| Avid Special Agents Beancounter Enterprises | Administration support to area health service | 12,814 |
| Beancounter Enterprises | Northern Territory/Kimberley. | , |
| Beaumont, JE | Payment of honorarium to ADC board member. | 500 |
| Berkley Group Financial | Financial services. | 4,627 |
| Consultants | i manetar services. | |
| Berkley Group Financial | Executive outplacement. | 7,000 |
| Consultants | LACOURTY O'CHIPAGE | |
| Berkley Group Financial | Transition management. | 3,045 |
| Consultants | | |
| Bev Sweeney & associates | Recruiting assessment support. | 650 |
| Biddle Management Services | Scribe services. | 6,545 |
| Bis Shrapnel | Long-term forecast. | 2,560 |
| Bishop, William | Recruiting assessment support. | 12,585 |
| Biztech | Data entry. | 7,550 |
| Black Is White Communications | Conduct staff and management consultation sessions. | |
| Blake Dawson Waldron | Provision of advice to Defence on contract | 5,082 |
| BML & Associates | Provision of technical assistance with the | 73,453 |
| ANATALI CO A AGOVOTATOG | development of the PMKeyS reporting function. | |
| Braithwaite, Joanne | Support to Defence Force Recruiting Offices. | 6,215 |
| Brown & Root Services Asia | Project management services. | 12,082 |
| BRWMTS Group Pty Ltd | Provision of a graduate certificate in professional | 85,023 |
| TDUD ATC C D. * 1 | management (Finance). | 2,505 |
| BRWMTS Group Pty Ltd | Assessment services. | 2,303 |
| BRWMTS Group Pty Ltd | Procurement training. | 29,160 |
| Bulmer Business Communications Pty | Facilitate presentation skills course for graduates. | |
| Burnbax Consulting | Recruitment workshop. | 300 |

| Professional Service Provider | Purpose | Total Amount Paid |
|------------------------------------|---|---|
| Burnbax Consulting | Scribe services. | 4,424 |
| Cameron & Associates | Provide conflict management and negotiation course. | 8,480 |
| Canberra Institute Of Technology | Facilities hire. | 1,360 |
| Capital Public Affairs Consultants | Recruiting services. | 1,246 |
| Carter, Suzanne M | Administrative support. | 1,560 |
| Catalyst Interactive | Development of an e-learning pilot for business | 6,727 |
| Cataly of Interactive | planning. | |
| Central Psychology Services | Recruiting assessment support. | 3,086 |
| Changedrivers Pty Ltd | Development of change management process for | 308,808 |
| | PMKeys customer support centre. | |
| Changedrivers Pty Ltd | Support on standing operating procedures. | 6,703 |
| CIT Solutions Pty Ltd | Provision of diploma of Government Financial | 49,255 |
| | Management. | |
| CIT Solutions Pty Ltd | Conduct training needs analysis for OH&S and | 116,471 |
| | emergency management. | |
| Civic Financial Planning Pty | Financial advice. | 8,100 |
| Civic Financial Planning Pty | Executive outplacement. | 6,000 |
| Clayton Utz | Seminar. | 2,400 |
| CMG It Services Pty Ltd | Database maintenance. | 99,825 |
| Cogent Business Solutions Pty | Provide advice and assistance with the tender | 232,884 |
| | evaluation of outsourcing project. | |
| Cogent Business Solutions Pty | Rationalisation – Western Australia. | 7,441 |
| Cogent Business Solutions Pty | Tender evaluation of ADF health services in Victoria. | 124,857 |
| Commonwealth Funds Management | | 200 |
| Complexia Pty Ltd | Defence Personnel Research Information System | 9,675 |
| Complexially Liu | development. | , |
| Compucraft | Web site development and equity and diversity | 5,440 |
| Computati | training. | |
| Computerplus Intergrations Pty Ltd | Oversee DEFCARE development and strategy. | 41,040 |
| Compuware Asia-Pacific Pty Ltd | Software testing. | 60,300 |
| Connolly, J M | Mentor students of the Australian Command and | 9,091 |
| Connecty, 5 174 | Staff College. | , in the second of the second |
| Conroy, Frank | Payment of honorarium to ADC board member. | 1,000 |
| Control Risks Group Pty Ltd | Provide data to be used in relation to members on | 19,680 |
| Control Rasks Group 1 ty 13ta | long-term duty overseas. | , |
| Cook, Maria Isabelle | Administrative support. | 3,322 |
| Coolong Consulting | Business process training and mapping change | 51,885 |
| | process. | |
| Crain Australia Pty Ltd | Provision of acquisition data mapping service. | 27,750 |
| Cultural Imprint Pty Ltd | Values program for Capstone. | 62,041 |
| Currie, L P | Contract health practitioner. | 32,628 |
| CXC Consulting Pty Ltd | DEFCARE accreditation. | 14,142 |
| CXC Consulting Pty Ltd | Develop a business continuity plan. | 72,000 |
| CXC Consulting Pty Ltd | Development of DEFCARE products and strategies. | 64,303 |
| CXC Consulting Pty Ltd | Web site development and maintenance. | 19,091 |
| DA Consulting Group Pty Ltd | Development and delivery of PMKeyS user training. | 817,309 |
| Dane Buchardt | Technical specifications for e-learning. | 20.644 |
| Daniels, Danny | Repair to Blackhawk helicopter (model). | 45 |
| D'arey Consulting Group | Conduct personal efficiency program. | 23,864 |
| Daryl Dixon Writer & Consultant | Transition management. | 1,682 |
| Davidson Wilson | Pay comparisons against all agencies. | 3,438 |
| | | 10,140 |
| Davison, H A | Course development. | 32,775 |
| DBM Australia | Executive outplacement. | 85,853 |
| Deakinprime | Procurement and project management training. | 7,095 |
| Deane-Butcher, Robin | Support to Defence Force Recruiting Office- | 7,093 |
| TO L - L NT LIT I O A | psychology. | 24 600 |
| Deborah Nanschild & Associates | Assist with procurement development. | 34,600 |
| Defence Computing Bureau | Maintenance of computer server. | 12,973 |

| Professional Service Provider | Purpose | Total Amount Paid |
|-------------------------------------|---|-------------------|
| Department of Finance and | Financial training. | 455 |
| Administration | | |
| Department of the Senate | Training. | 9,864 |
| Department of Treasury - Australian | Review of financial impact of changes to military | 7,100 |
| Government Actuary | superannuation benefits scheme and the Defence | |
| | Force retirement and death benefits scheme. | 20.021 |
| Department of Treasury- Australian. | Actuarial Review/Guidance. | 22,831 |
| Government Actuary | | 2,798 |
| Dewhurst Personnel Services | Scribe services. | 227,080 |
| Di Marzio, Worthington | Community attitudes research into ethnic recruitment in ADF | |
| Digital Style | Preparation and presentation of the e-learning strategy. | 9,500 |
| Dipolar Pty Ltd | Software services. | 54,000 |
| Donald William Riley | Administrative support. | 2,640 |
| Dowling, Peter | Payment of honorarium to ADC board member. | 1,000 |
| Drake Australia Ltd | Procurement training. | 5,046 |
| Drake Overload Pty Ltd | Administrative support. | 4,287 |
| Drake Overload Pty Ltd | Quality manager at area health service. | 2,790 |
| Edith Cowan University | Research into the psychological wellbeing of military families. | 1,100 |
| Effective People Pty Ltd | Scribe services. | 7,556 |
| Emitch Pty Ltd | Internet banner production. | 16,757 |
| Emitch Pty Ltd | Media service fees. | 160,000 |
| Emitch Pty Ltd | Production and deployment of job diaries. | 151,591 |
| Emitch Pty Ltd | Services provided by Red Sheriff. | 13,200 |
| Emitch Pty Ltd | Upgrade of web central servers. | 44,553 |
| Employment National | Assist in recruiting staff. | 11,838 |
| Englund, Robert | Investigation of review of action. | 7,620 |
| F1 Solutions | Interface development. | 3,754 |
| F1 Solutions | Oversee DEFCARE development and strategy. | 533,089 |
| Farrar, R | Administrative support. | 960 |
| Ferncrest Pty Ltd | Accreditation maintenance. | 6,667 |
| Ferncrest Pty Ltd | Assisting with the quality project Defence Health Service branch. | 43,867 |
| Fernerest Pty Ltd | Monitoring and implementing quality systems. | 10,000 |
| Financial Access Pty Ltd | Transition management. | 1,909 |
| Flight Simulations For Leaders | Pilot training course. | 4,527 |
| Freebody Cogent Pty Ltd | Financial services. | 7,332 |
| Freeman, Pamela | Writing services. | 6,400 |
| Gemtech Consulting | Technical network performance monitoring services to PMKeyS project. | 245,400 |
| Godfrey Pembroke Financial | Transition management. | 1,727 |
| Goodman, Fiona R | Administrative support. | 1,360 |
| Gordon Consulting | Assessor for graduate recruiting 2002. | 11,659 |
| Goulburn Ovens Institute Tafe | Media skills/training and career lecture. | 1,200 |
| Gration, P C | Payment of honorarium to ADC board chairperson. | 1,000 |
| Greaves, Caroline L | Psychological assessments for ADF members. | 935 |
| Greg Farrugia Enterprises Pty Ltd | Development of web site. | 77,549 |
| Gribben, Susan | Investigation of review of action. | 1,992 |
| Hamilton, Jo-Anne M | Recruiting assessment support. | 2,628 |
| Hansar, Leander P | Complaint investigation. | 1,636 |
| Hansar, P | Investigation of review of action. | 5,700 |
| Hase, Detlef R | Payment of expenses related to complaint mediation. | 30 |
| Hastings, A | Administrative support. | 2,700 |
| HBA Consulting | Research and advice on Defence Employees Certified Agreement (DECA) issues. | |
| Health Services International | Occupational health and safety training. | 13,950 |
| Heaney Blaylock And Associates | Draft outline of DECA. | 27,900 |

| Professional Service Provider | | Total Amount Paid |
|---|---|-------------------|
| Hedley, Rose | Attend and give presentation at quality conference. | 280 |
| Hewitt Associates Pty Ltd | Employer of choice project. | 74,557 |
| Holdsworth, Marcy | Contract quality manager for Queensland region. | 510 |
| Hornsby Ku-Ring-Gai Lifeline | Suicide intervention workshop. | 700 |
| Hoult Consulting Pty Ltd | Market testing Victoria ADF health services. | 53,406 |
| Howard, Garry J | Administrative support. | 1,482 |
| Howarth, Barry | Indexing. | 500 |
| Hunt, Chris | Investigation of review of action. | 13,732 |
| Hutchinson, Rebecca Jane | Administrative support. | 2,669 |
| IBM Australia Ltd | Provision of functional and technical support to | 1,293,882 |
| | PMKeyS. | 1,637,572 |
| IBM Australia Ltd | Provision of technical and functional support. | |
| Impart Corporation Pty Ltd | Creating on-line compliance training capability for Defence on occupational health and safety and fraud and ethics. | 79,364 |
| Impart Corporation Pty Ltd | Investigate Defence's information and communication systems capability to support elearning. | 31,244 |
| Improved communication skills | Facilitate smart reading skills course. | 4,950 |
| Infologic Systems Consultants Pty | IT services. | 27,018 |
| Institute For Healthy Communities | Quality Improvement Council review/accreditation agreement. | 17,270 |
| Integrated Software & Training | Annual training management review. | 715 |
| Integrated Software & Training | Development work on graduate database. | 6,215 |
| Integrated Software & Training | Establish database for annual training management review. | 605 |
| Integrated Software & Training | Maintain and improve database. | 11,110 |
| Integrated Software & Training | Programming services. | 935 |
| Integrated Software & Training | Software programming. | 7,645 |
| Intelligroup Australia Pty Ltd | Provision of review and advisory services to PMKeyS project. | 139,395 |
| Intime HR Consultants | Analysis and design for PMKeyS payroll. | 59,760 |
| Inventory - General Store | Database maintenance. | 34,225 |
| ITC Australasia Pty Ltd | E-Learning package. | 100,000 |
| J.B. Were Ltd | Executive outplacement. | 1,200 |
| Jenny Firman Pty Ltd | Provision of contract health practitioner. | 14,160 |
| | Professional services. | 2,850 |
| Johnson, Lynne Johnston, Paul R | Administration support to Williamtown health centre. | 3,570 |
| | | 4,354 |
| JWEC Consulting Pty Ltd Keatsdale Pty Ltd | Workshop facilitation. Rationalisation review Western Australia - assist with | |
| | diagnosis related groups of in patients. | CO1 707 |
| Keatsdale Pty Ltd | Market testing ADF Health services ACT/Southern NSW. | 681,707 |
| Keatsdale Pty Ltd | Rationalisation review - baseline costing and activity review. | 29,991 |
| Kings Creek Joinery | Build trophy cabinet. | 385 |
| Knowledge Pond Pty Ltd | Provision of advice on strategic workforce planning, | 10,000 |
| Knowledge Fond Fty Eta | attendance at meetings and drafting of terms of | |
| TZ . | reference and request for tender. | 86,005 |
| Koomarri | Bulk mail out services | 2,175 |
| Kowalski Consulting | Scribe services. | 2,175 |
| Lawrence Computing Pty Ltd | Scribe services. | 500 |
| Lawrence Computing Pty Ltd | Software services. | |
| Lax, Margaret | Administrative support. | 1,590 |
| Layton, Theresa | Reinbursement for cab charges. | 87.73 |
| Learning Curve Pty Ltd | Development of PMKeyS on-line training. | 336,864 |
| Learning For Change Pty Ltd | Advice on competency profiling. | 4,950 |
| Leonardo Consulting | Coolong process analysis. | 10,970 |
| Lifeline Canberra | Training. | 300 |

| Professional Service Provider | Purpose | Total Amount Paid |
|-----------------------------------|--|-------------------|
| LNB Computing Consultancy Pty | Development of DCATS (electronic selection | 26,400 |
| Ltd | assessment system). | |
| Loss Control Management Systems | Hazardous substance audit Defence sites. | 64,136 |
| Loss Control Management Systems | Occupational health and safety training. | 7,802 |
| Love, Ursula J A | Psychology support to ADF recruiting. | 9,570 |
| M&T Resources | Project management, data management, testing | 340,793 |
| | management and implementation to the PMKeyS | |
| | project. | |
| M. Mckenna Education | English language support to overseas course members | 3,822 |
| | at the Australian Defence College. | * 000 |
| Major Training Services Pty Ltd | Develop business plan. | 1,000 |
| Management Consortium | Assessment centre coordinator. | 10,546 |
| Manktelow, C P | Defence Force Psychology Organisation support. | 275 |
| Manktelow, C P | Recruiting assessment support. | 2,390 |
| Manpower Defence Recruiting | Enlistment fees. | 8,825,596 |
| Manpower Defence Recruiting | Recruitment services. | 972,120 |
| Manpower Defence Recruiting | System testing access testing centre. | 145,664 |
| Margaret Stolmack & Associates | Attend and present conference. | 1,400 |
| Marmatcla Pty Ltd | Delivery of financial management program. | 26,182 |
| Marsh Pty Ltd | Probity advice service. | 6,638 |
| Massey, D | Administrative support. | 2,230 |
| Mastech Asia Pacific Pty Ltd | Analysis and design of PMKeyS functionality. | 100,452 |
| McArthur, Morag | Survey of ADFA cadets. | 74,182 |
| McCann And Associates | Valuation of group housing in Canberra. | 409 |
| McDowell, Anne | Quality manager contactor for Queensland region. | 2,125 |
| Mcguigan, Stephen | Defence strategy workshop. | 2,400 |
| Media Gurus | Media awareness training. | 25,455 |
| Merant Pty Ltd | Software support. | 1,800 |
| Mercer Human Resource Consulting | Provision of data to be used in the calculation of | 30,009 |
| | entitlements for members on duty at overseas | |
| on management | locations. | |
| Michael Forwood Consulting Pty | Consultancy advice for contract - market testing of | 189,256 |
| Ltd | health services in Victoria. | |
| Mind Your Web | Provision of process testing services to the PMKeyS | 52,540 |
| | payroll team. | |
| Moreton Institute Of Tafe | Training. | 17,160 |
| Nelsen, Ronald | Psychology support. | 2,764 |
| Networks Economics Consulting | Cohort and critical skill modeling. | 20,000 |
| Group | | |
| New Focus Pty Ltd | Market research testing of ADF television | 431,607 |
| · | advertisements. | |
| New Focus Pty Ltd | Presentation at Defence personnel symposium. | 787 |
| Noetic Solutions Pty Ltd | Provision of workforce planning concepts, principles, | |
| - | models and tools for the strategic workforce planning | |
| | review. | |
| Norsol Consulting and Investment | Hosting of the professional career search book. | 9,800 |
| O'Brien, Leisl | Administrative support. | 1,395 |
| Olims Canberra Hotel | Mediation/meeting. | 1,095 |
| Open Learning Agency Of Australia | Public service training package. | 847,006 |
| Open Systems Pty Ltd | Maintenance of support software. | 2,995 |
| P3 Pty Ltd | ADF aircrews television production report. | 5,636 |
| Patriot Alliance | Development of PMKeyS reports. | 3,960 |
| Paul Jones & Associates | Preparation, presentation and facilitation of planning | 6,857 |
| | workshop. | |
| Pauza, I & SK | Chaplains competency development. | 12,783 |
| Pauza, I & SK | Development of learning outcomes against explosive | 30,000 |
| | ordnance competencies to be used for training | |
| | development purposes. | |
| Paxus Australia Pty Ltd | Provision of technical and functional support. | 51,450 |