

**Senate Standing Committee on Education Employment and Workplace  
Relations**

**QUESTIONS ON NOTICE  
Supplementary Budget Estimates 2011-2012**

**Cross Portfolio**

**DEEWR Question No. EW0519\_12**

**Senator Back provided in writing.**

**Question**

**Efficiency Dividend**

How has the efficiency dividend been implemented? Please list where and what spending has been reduced to meet the efficiency dividend.

**Answer**

The efficiency dividend is applied to the total departmental budget and not allocated to specific functions. Each year the department undertakes robust business planning processes through which resources are matched to workload and priorities.