

**Senate Finance and Public Administration Legislation Committee**  
**ANSWERS TO QUESTIONS ON NOTICE**  
Additional Estimates 2016 - 2017

Prime Minister and Cabinet Portfolio

**Department/Agency:** Department of the Prime Minister and Cabinet  
**Outcome/Program:** Outcome 1: Prime Minister and Cabinet  
**Topic:** Functional and Efficiency Review – PM&C

**Senator:** McAllister, Jenny

**Question reference number:** 73

**Type of question:** FPA Monday 27 February 2017, pages 130 & 131

**Date set by the committee for the return of answer:** 13 April 2017

**Number of pages:** 2

**Question:**

Dr Kennedy: David Thodey. Its functions were examined through that and Mr Thodey did review its operations and reported his views on its effectiveness through that exercise, and the department more broadly.

Senator McALLISTER: Could you just step me through the timeline for that review, when the functional efficiency review of PM&C was concluded?

Dr Kennedy: I apologise for this, I am going to have to take it on notice.

Senator McALLISTER: Was it before or after the election, or during the caretaker period?

Dr Kennedy: I think it was completed after the election but I will get the precise dates for you on the functional efficiency review.

Senator McALLISTER: I wonder if that could be done in the time remaining. It is presumably something—

Dr Kennedy: I do not expect that there is an officer down there watching at the moment, but there may be. I will check whether there is a colleague. The timing you are talking about, from memory, is roughly right. I started in April and I do not think the functional efficiency review kicked off for another couple of months. Roughly in my mind I have it kicking off around June-Julyish and then running for a month and a half along those lines. I will confirm the details.

Senator McALLISTER: Has that report been released?

Dr Kennedy: Apparently I have been left alone. If you do not mind I will take it on notice but I should be able to respond quickly tomorrow.

**Answer:**

The appointment of Mr David Thodey as the Independent Review Leader was agreed by the Minister of Finance, Senator the Hon Mathias Cormann, on 3 May 2016. The Functional and Efficiency Review was to be concluded by September 2016 and was submitted by Mr Thodey to the Prime Minister, the Hon Malcolm Turnbull MP, and the Minister of Finance, Senator the Hon Mathias Cormann, on 25 August 2016. The Department of the Prime Minister and Cabinet

Functional and Efficiency Review was commissioned by Government and is a document prepared for Cabinet. It has not been released.