

PARLIAMENT OF THE COMMONWEALTH OF AUSTRALIA

Eighty-Second Annual Report (2018)

Parliamentary Standing Committee on Public Works

April 2019
CANBERRA

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Committee Membership

Chair

Hon Scott Buchholz MP (*until 28 August 2018*)

Hon Dr John McVeigh MP (*from 13 September 2018*)

Deputy Chair

Mr Tony Zappia MP

Members

Senator Alex Gallacher

Mr Ian Goodenough MP

Mr Julian Hill MP (*until 10 September 2018*)

Ms Justine Keay MP (*from 10 September 2018*)

Ms Joanne Ryan MP

Senator Amanda Stoker

Mr Andrew Wallace MP

Senator John Williams

Committee Secretariat

Committee Secretary Pauline Cullen

Inquiry Secretary James Bunce

Senior Researcher Emma Banyer

Phillipa Blackwood

Office Manager Tanya Pratt

1. Annual Report

- 1.1 Under Section 16 of the *Public Works Committee Act 1969* (the Act), the Parliamentary Standing Committee on Public Works must table in each House of the Parliament a report of its proceedings for 1 January to 31 December for the preceding year.
- 1.2 All public works that have an estimated cost exceeding \$15 million must be referred to the Committee. Public works cannot commence until the Committee has reported on the works to Parliament and the House of Representatives resolves that it is expedient to carry out the works.¹
- 1.3 The Act states that in considering and reporting on a public work, the Committee shall have regard to:
 - The stated purpose of the work and its suitability for that purpose;
 - The necessity for, or the advisability of, carrying out the work;
 - The most effective use that can be made, in the carrying out of the work, of the monies to be expended on the work;
 - Where the work purports to be of a revenue-producing character, the amount of revenue that it may reasonably be expected to provide; and
 - The present and prospective public value of the work.²
- 1.4 During 2018, the Committee reported on 14 works. The combined cost of works approved was approximately \$1.602.8 billion. A list of the works and their individual costs is at Appendix A.

¹*Public Works Committee Act 1969*, Part III, Section 18(8). Exemptions from this requirement are provided for works of an urgent nature, defence work referral of which is contrary to the public interest, repetitive works and work by prescribed authorities listed in the *Regulations*.

² The Act, Part III, Section 17(3).

- 1.5 The Committee also requires proponent entities to notify it of proposed expenditure on public works with an estimated value of between \$2 million and \$15 million (medium works). This practice has arisen because, in the past, some proponent entities divided proposed works into several smaller components, each costing less than the referral threshold, to avoid scrutiny.
- 1.6 The Committee reviews medium works notifications to determine whether it has any concerns or objections to works proceeding. Medium works must not proceed until the Committee has given its approval.
- 1.7 In its *Eighty-First Annual Report*, the Committee reported an increase in the number of medium works submitted in 2017, largely to a change in processes at the Department of Defence.³ This increase in the number of medium works notifications has continued in 2018. A list of medium works approved by the Committee is at Appendix B.
- 1.8 In 2018, the Committee held a total of 36 meetings comprising private meetings, inspections, public and in-camera hearings. Of these meetings, 23 were in Canberra, 9 were interstate, with the remaining meetings being conducted by teleconference. A list of all Committee meetings and hearings held during 2018 is at Appendix C.
- 1.9 For referrals made after 2010, the Committee expects to receive post-implementation reports on completed projects. These reports indicate whether projects have been delivered within the advised scope, cost and timeframe. A list of all post-implementation reports received in 2018 is at Appendix D.
- 1.10 The Committee's website provides information on all past and current projects referred to it for inquiry, a regularly updated list of medium works approved by the Committee and information on project delivery for completed projects where post-implementation reports have been received.⁴
- 1.11 The Committee's website also features a copy of the Act and the *Public Works Committee Procedure Manual*. The Procedure Manual provides guidance for Australian Government entities involved in delivering public works. It presents information to help entities understand:
 - Their obligations to the Committee;
 - The information that must be provided to the Committee; and

³ Parliamentary Standing Committee on Public Works, *Eighty-First Annual Report*, pp. 4-5.

⁴ Parliament of Australia, viewed at <www.aph.gov.au/pwc>

- The Committee inquiry process.⁵

1.12 The Public Works Committee Procedure Manual is regularly updated to provide additional and clarifying information. In June 2018, version 9.2 of the Procedure Manual was made available on the Committee's website. Updates made in 2018 clarified the Committee's expectations for the content of medium works notifications.

Inquiries and Reports

- 1.13 The Act requires that the Committee consider and report on each referred work 'as expeditiously as practicable'.⁶ The Committee takes this very seriously and acts to ensure that referred works are scrutinised and reported on in a timely manner and without compromising the rigour of the scrutiny.
- 1.14 The standard inquiry process allows time for public comment on proposed works and opportunities for the Committee to inspect the proposed work site(s), should it wish to, prior to holding public and in-camera hearings.
- 1.15 When planning inquiry timetables, the Committee and proponent entities must consider the parliamentary sitting calendar. Generally referrals are initiated only when the House is sitting, and reports needs to be tabled in both houses of the Parliament.
- 1.16 The number of inquiries undertaken by the Committee is determined by the number of referrals it receives from the Parliament. During 2018, the Committee scrutinised 14 referrals, compared to 24 referrals in 2017 and seven referrals in the 2016 election year.
- 1.17 The Committee tabled four reports and one annual report in 2018.

Medium Works

- 1.18 The Committee must be notified of proposed public works projects with an estimated cost between \$2 million and \$15 million (excluding GST, unless GST is not recoverable). These projects are referred to as 'medium works'.
- 1.19 This is a longstanding practice of the Committee and one where the process requires proponent entities to provide less information in the notification process than that required for a full referral. The process also usually has a

⁵ Parliamentary Standing Committee on Public Works, *Procedure Manual*, Edition 9.1.

⁶ The Act, Part III, Section 17(1).

faster approval cycle but this is dependent on the Committee receiving all the necessary information up front, and on the parliamentary sitting pattern.

- 1.20 In 2018, there were 158 medium works approved with a combined value of \$854 million. In 2017, the Committee approved 147 medium works with a combined value of \$718 million and in 2016 approved 66 medium works with a combined value of \$371 million.
- 1.21 The statistics show that the increase in medium works experienced in 2017 has continued into 2018. As was the case in 2017, this is mostly due to a change in processes in the Department of Defence.
- 1.22 As noted in its *Eighty-First Annual Report*, the Committee has been actively refining its processes to address the increase in medium works notifications. This continued in 2018, with the Committee both updating its Procedure Manual and liaising with proponent entities regarding the Committee's practices.

Failure to notify medium works

- 1.23 In 2018, the Committee examined two medium works which had, at the time of notification, already been completed. One of these came from a proponent entity that had failed to notify the Committee of another medium work earlier in the 45th Parliament.
- 1.24 The Committee notes that its Procedure Manual states that all works with an estimated cost between \$2 million and the current threshold limit require Committee consideration and approval before entities seek tenders for construction.⁷ This is a long standing practice of the Committee, and entities should seek to ensure that all personnel engaged in construction projects with the potential to cost more than \$2 million are aware of this requirement.
- 1.25 In cases where entities fail to notify the Committee of medium works, the Committee will often seek a briefing on the project, and will require entities to provide details of the steps taken to ensure that all future works are notified in accordance with Committee practice.
- 1.26 The Committee has been pleased to note that several entities have made notifications for medium works, when projects were anticipated to be below the \$2 million and the resultant price was over the medium works threshold. The Committee has been able to scrutinize these notifications as part of their normal processes.

⁷ Parliamentary Standing Committee on Public Works, *Procedure Manual*, Edition 9.1, p. 33.

Operation Tetris

- 1.27 A key part of the Department of Finance National Property Efficiency Program is Operation Tetris. Tetris is focused on achieving efficiencies through ‘absorbing entities’ lease requirements, where feasible, into existing vacant office accommodation’.⁸
- 1.28 The Committee notes that Operation Tetris has achieved considerable efficiencies in 2016 and 2017. Specifically, between 2015 and 2017, more than 60,000 square metres of vacant and surplus office space in the Australian Capital Territory, and 7,000 square metres in other capital cities, had been filled under Operation Tetris. This has resulted in considerable savings to the Commonwealth, and reduced the net lettable area leased by the Commonwealth from 3.13 million square metres in 2015 to 2.89 million square metres in 2016 alone.⁹
- 1.29 As a part of the Committee’s oversight of proposed medium works, during 2018 the Committee has had a particular focus on the extent to which entities have satisfied the requirements of Operation Tetris when considering medium works notification. In particular, in cases where entities are proposing to take up a new lease, the Committee has sought assurances that consideration of existing vacant lease space was considered before a commitment to new leased premises was made.
- 1.30 The Committee intends to continue pursuing a focus on Operation Tetris in 2019.

Engagement of Contractors

- 1.31 One of the key issues pursued by the Committee through several inquiries in 2018 has been the issue of the costs borne by the Commonwealth for engaging contractors to deliver projects on behalf of entities.
- 1.32 The two main concerns for the Committee are the additional costs incurred by the government using a head or main contractor model and the inability

⁸ Department of Finance, *National Property Efficiency Program*, <<https://www.finance.gov.au/property/property/national-property-efficiency-program/>>, accessed 20 June 2018.

⁹ Government News, *Government outsources office management*, <<https://www.governmentnews.com.au/2017/09/commonwealth-outsources-office-management/>>, accessed 20 June 2018.

of smaller local contractors to directly tender for work that is appropriate for them.

Cost of Contractors

- 1.33 The Committee examined contractor costs closely during several inquiries in 2018, and noted that the use of head or managing contractors seems to add an additional layer of cost to projects. This was particularly evident in cases where the role of these contractors was primarily to manage a series of subcontracts. The use of tier one contractors also appears to disadvantage local businesses and contractors, as it puts them in a position where they can only engage with Commonwealth construction projects as subcontractors, at best.
- 1.34 Conversely, the Committee was pleased to find that in some of the projects it examined the tender process was actually targeting tier two and tier three contractors. This facilitates greater involvement of local contractors in delivering the works, and the Committee encourages all proponent entities to continue to identify projects which are suitable for tier two and three contractors.
- 1.35 The Committee has determined that it will continue to focus on the issue of contractors in the future, as this is a key area where the Commonwealth can ensure that the opportunities presented can be of benefit to local businesses and communities.

Local Engagement of contractors

- 1.36 A related area of focus for 2018 was the use of local contractors. The Committee was interested to see to what extent the capacity of local contractors was examined during the design phase of projects, and to what extent local contractors were engaged during the construction phase of projects.
- 1.37 The Committee is concerned that, in some cases, contractors and subcontractors are being 'flown in' to undertake construction, and that local contractors are essentially being locked out of Commonwealth construction projects. While this may often be the case in remote areas where there is limited capacity to undertake construction works, the Committee will continue to focus on this area in the future to ensure that local capacity is drawn on to the greatest extent possible.

- 1.38 In this regard, it was encouraging to note that Defence is collecting statistics on the use of local contractors, and the Committee looks forward to seeing this information in post-implementation reports from entities in future.

Per and poly-fluoroalkyl substances (PFAS)

- 1.39 In 2018, when considering referred and medium works projects the Committee has taken an interest in how entities such as the Department of Defence and AirServices Australia are managing the impacts of per- and poly-fluoroalkyl substances (PFAS) on its bases and sites around Australia.
- 1.40 Per- and polyfluoroalkyl substances (PFAS) are a group of manufactured chemicals that have been widely used globally, since the 1950s, in the manufacture of household and industrial products that resist heat, stains, grease and water.¹⁰
- 1.41 The Department of Defence notes:
- Legacy firefighting foams containing perfluorooctane sulfonate (PFOS) and perfluorooctanoic acid (PFOA) as active ingredients were once used extensively worldwide and within Australia, including at Defence bases, due to their effectiveness in fighting liquid fuel fires.¹¹
- 1.42 In light of considerable community concerns the Committee has sought additional information on how the presence of PFAS is being assessed and managed within the course of referred and medium works projects.
- 1.43 The Committee notes the recent report from the inquiry into the management of per- and polyfluoroalkyl substances (PFAS) contamination in and around Defence bases by the Joint Standing Committee on Foreign Affairs, Defence and Trade.
- 1.44 The Committee will continue to seek information on the management of PFAS in projects.

Community Consultation

- 1.45 The Committee maintains an interest in how entities are engaging with the local community when proposing projects.

¹⁰ Australian Government, *PFAS*, <<https://www.pfas.gov.au/about>>, accessed 14 November 2018.

¹¹ Department of Defence, *What are PFAS*, <<http://www.defence.gov.au/Environment/PFAS/PFAS.asp>>, accessed 14 November 2018

1.46 The Committee noted in Report 2/2018

The local impact of proposed public works is always an important facet of the Committee's scrutiny, and this is particularly an issue when projects take place in close proximity to residential areas.

1.47 In the Committee's examination of projects that are situated in the midst of urban development, the Committee considers that entities should ensure that they use a wide range of strategies to ensure that the local communities are informed of the project and have the opportunity to raise any concerns through open forums, drop in sessions and through email or a website. As well the community should have confidence that their concerns will be considered and responded to where possible.

1.48 The Committee encourages entities to continue to cast a wide net with their community consultation to ensure that the local community feels informed to the greatest extent possible.

1.49 The Committee was pleased to receive a submission from the Gallipoli Precinct Action Group Committee for the inquiry into the Chemical, Biological, Radiological and Nuclear Defence Capability Facilities Project – component at Gallipoli Barracks, Enoggera, Brisbane. The group, which has a long involvement with projects at Gallipoli Barracks, commended the project team on their liaison with the group about this project.

1.50 In future, projects such as Defence Establishment Orchard Hills which are in an area of high future development, consideration should be given to how community consultation takes place.

Conclusion

1.51 The Committee considers that 2018 was another busy and productive year, and is thankful to all those who have supported its inquiries and other work during this time.

1.52 In particular, the Committee would like to thank the former Chair, the Hon Scott Buchholz MP, who was discharged from the Committee following his appointment as Assistant Minister for Roads and Transport in August 2018. The Committee recognises his important contribution to the work of the Committee.

1.53 The Committee would also like to recognise the work done by Mr Julian Hill MP during his time on the Committee.

1.54 Finally, the Committee thanks everyone who has assisted or participated in its inquiries in 2018. The Committee always appreciates the input of proponent entities, interested parties and members of the public.

A. Reports presented and value of works approved by the Committee

In 2018, the Committee reported on various works that were referred in 2017 and 2018. The Committee received some referrals late in 2018 that may be report on in 2019.

Report	Project title	Tabled	Cost (\$m)¹
1/2018	Engine Test Cell 1 Upgrade, RAAF Base Amberley, Qld	26/03/2018	23.7
1/2018	Joint Health Command Garrison Health Facilities Upgrade Project	26/03/2018	212.5
1/2018	JP157 Replacement Aviation Refuelling Vehicles Infrastructure Project	26/03/2018	40.4
1/2018	SEA1654 Phase 3 Maritime Operational Support Capability Facilities Project	26/03/2018	220.5

¹ Costs do not necessarily include GST; see relevant report for full details. Figures are rounded to the nearest one hundred thousand dollars.

2/2018	Facilities to Support Naval Operations in the North	18/06/2018	272.5
2/2018	Larrakeyah Barracks Redevelopment Project	18/06/2018	223
2/2018	Stage Two Garden Island (East) Critical Infrastructure Recovery Program	18/06/2018	286.5
3/2018	Chemical, Biological, Radiological and Nuclear Defence Capability Facilities Project	20/08/2018	16.6
3/2018	Jindalee Operational Radar Network Phase 6 Facilities Project	20/08/2018	50.7
4/2018	CSIRO Myall Vale New Cotton Breeding Research Facilities	03/12/2018	17.9
4/2018	LAND 200 Tranche 2 Battlefield Communications Systems Facilities	03/12/2018	24.3
4/2018	Naval Guided Weapons Maintenance Facilities	03/12/2018	95.5
4/2018	LAND 4502 Phase 1 Additional CH-47F Chinook Facilities	03/12/2018	49.9
4/2018	Defence High Performance Computing Centre	03/12/2018	68.8

B. Works between \$2 million and \$15 million approved by the Committee in the year ending 31 December 2018

The table lists all medium works approved by the Committee in 2018.

Medium Works notified in late 2018 which are approved by the Committee in 2019 will be listed in the next Annual Report.

45th Parliament

Project Title	Agency Name	Date Notified to the Committee
Defence Force School of Signals Redevelopment – remaining scope and additional budget	Department of Defence	04/09/2017
Project for the Australian Pesticides and Veterinary Medicines Authority Armidale Office	Australian Pesticides & Veterinary Medicines Authority	30/01/2018
Army Aboriginal Community Assistance Programme 2018 Project for the township of Yalata, SA	Department of the Prime Minister and Cabinet	01/02/2018

CW11993 Solar Photovoltaic Installations at RAAF Darwin and Robertson Barracks, NT	Department of Defence	01/02/2018
Project NN11142 Fuel storage tank repair and repaint at RAAF Base Williamtown, NSW	Department of Defence	01/02/2018
Defence Plaza Melbourne Fitout Project, Melbourne Victoria	Department of Defence	01/02/2018
Defence Science and Technology Group U4 Hypersonics Project	Department of Defence	01/02/2018
Australian Embassy Dublin, Ireland, relocation project	Department of Foreign Affairs and Trade	02/02/2018
Upgrade of potable water infrastructure project RAAF Base Pearce	Department of Defence	02/02/2018
Capability Project 11544 - Kapooka Building Refurbishment Works, Blamey Barracks, NSW	Department of Defence	09/02/2018
NT11685 Building Refurbishments, RAAF Base Tindal, Northern Territory	Department of Defence	09/02/2018
Defence Information Infrastructure Security Improvement Program, New ICT Security Hosting Facility, HMAS Harman ACT	Department of Defence	09/02/2018
NN11673 - RAAF Richmond Building and Maintenance Works, Richmond NSW	Department of Defence	09/02/2018
Project 10632 Woomera Air Movement Upgrade and related works, Woomera SA	Department of Defence	09/02/2018
Project CW11715 - Underground Storage Tank Decommissioning and removal at HMAS Stirling, RAAF Curtin and Harold E Holt, WA	Department of Defence	09/02/2018

PDS Project 11059 - Woomera Water Supply Infrastructure Works at Woomera, SA	Department of Defence	26/02/2018
PDS Project 11595 - HMAS Cairns Fuel Installation Works	Department of Defence	26/02/2018
NA11006 Lighting Replacement HMAS Calms, Army Aviation Base Oakey and Gallipoli Barracks Enoggera, QLD	Department of Defence	26/02/2018
11511 - Defence Science and Technology Group Edinburgh Security Works	Department of Defence	26/02/2018
PDS Project 10508 Royal Australian Airforce Base Tindal - Central Emergency Power System - Reliability, Tindal NT	Department of Defence	26/02/2018
PDS Project No. 11770 - Holsworthy Range Remediation Works	Department of Defence	26/02/2018
PDS project 10733 Tank, Pipe and Building Works, RAAF Base, Amberley, Qld	Department of Defence	26/02/2018
10659 Range Roads and Fire Trail Maintenance, Holsworthy Barracks, NSW	Department of Defence	26/02/2018
PDS Project 10552 - Woomera Explosive Ordnance Processing Facility at Woomera Test Range, SA	Department of Defence	26/02/2018
PDS Project No NA10268 - National Sydney Maritime	Department of Defence	26/02/2018
PDS Project 11630 - Darling Downs Sporting Facility Works	Department of Defence	26/02/2018
PDS project 11995 Building 104 Window Refurbishment, RAAF Base Richmond, NSW	Department of Defence	27/02/2018

P0007 Defence Airlift Maintenance Works	Department of Defence	13/03/2018
Executive Office Accommodation Capital Works Project - L1, 4 National Circuit, Barton, ACT	Department of Home Affairs	14/03/2018
Fit-out works on Level 1, 121 Henry Street, Penrith, Sydney, NSW	Department of Social Services	15/03/2018
Project QD11627 Building Refurbishments at Gallipoli Barracks, QLD	Department of Defence	19/03/2018
QD11615 Civil Works at Townsheend Island, Shoalwater Bay Training Area, QLD	Department of Defence	19/03/2018
NT11998 Lighting replacement RAAF Base Tindal and Robertson Barracks NT	Department of Defence	19/03/2018
Project QD10759 Vehicle and Boat storage works at Bamaga, Thursday Island and Weipa	Department of Defence	19/03/2018
PDS Project 11844 Robertson Barracks electrical works NT	Department of Defence	19/03/2018
Replacement of Aluminium Composite Panels used as Cladding, AIS Campus, Bruce, Canberra	Australian Sports Commission	19/03/2018
SN11548 Duntroon Badcoe Hall HVAC Replacement, ACT	Department of Defence	20/03/2018
SN11541, ADFA Cadet Accommodation Refurbishment, ACT	Department of Defence	20/03/2018
Mess and Building Works at HMAS Creswell, Jervis Bay Territory, NSW	Department of Defence	20/03/2018
SN11569, Accommodation works at HMAS Creswell, Jervis Bay Territory, NSW	Department of Defence	20/03/2018

SN11549 - Duntroon Building Maintenance Works, Canberra Training Bases, ACT	Department of Defence	20/03/2018
PDS Project 11741 - WONCO Wing Demountable Replacement, Robertson Barracks	Department of Defence	20/03/2018
PDS Project 11135 - RAAF Wagga HVAC Replacement - RAAF Base Wagga NSW	Department of Defence	23/03/2018
PDS Project 11524 - Kapooka Health Centre Refurbishment Works, Blamey Barracks Kapooka, NSW	Department of Defence	23/03/2018
PDS Project 11798 Randwick Building Maintenance Works, Randwick Barracks NSW	Department of Defence	23/03/2018
ANAO Canberra Office Fit-Out Project	Australian National Audit Office	24/03/2018
Modular Building Lot 266, Corner of Riyalanura Road and Nalkanna Street, Galiwinku, NT	Department of Human Services	01/05/2018
CW10678 - Transformer Replacement at Woomer Range E, South Australia	Department of Defence	03/05/2018
NN10958 Safety and Asbestos Work at HMAS Penguin Mosman, NSW	Department of Defence	03/05/2018
SN11517 R7 Refurbishment, Russell Offices, ACT	Department of Defence	03/05/2018
NN11703 Coral Lines Works at Holsworthy Barracks, NSW	Department of Defence	03/05/2018
NT11754 Building Works at Robertson Barracks, NT	Department of Defence	03/05/2018
CW11819 PV Solar Array Transmit Site T3 at Harts Range, NT	Department of Defence	03/05/2018

EST03388 College Galley and Building Works at HMAS Creswell, Jervis Bay Territory	Department of Defence	03/05/2018
CW11739 Mt Everard Electrical Works, NT	Department of Defence	03/05/2018
CW11285 Defence Fuel Installation Remediation Fuel Farm 3 and Fuel Farm 7 at RAAF Darwin, NT	Department of Defence	03/05/2018
EST03597 RAAF Pearce Hangar 93 Refurbishment Works at Bullsbrook WA	Department of Defence	03/05/2018
NN11641 Building Works at Defence Establishment Orchard Hills, NSW	Department of Defence	03/05/2018
NN11670 Building Works at RAAF Glenbrook, NSW	Department of Defence	03/05/2018
11681 RAAF Pearce Electrical Works	Department of Defence	03/05/2018
11475 Victoria Barracks A, A1, M Blocks and the Chapel Maintenance Works	Department of Defence	03/05/2018
11441 Victoria Barracks B, C and D Block Maintenance Works	Department of Defence	03/05/2018
11497 Cabarlah Building Refurbishments – Borneo Barracks	Department of Defence	03/05/2018
11752 NNSW, Singleton Military Area, NSW, SMA Building Works	Department of Defence	03/05/2018
Bldg 106 Extensions & Alterations, Environmental Test Facility Project Experimental Establishment, Port Wakefield, SA	Department of Defence	03/05/2018
Facilities for SEA1354 Ph 1 Submarine Escape, Rescue and Abandonment System, Submarine Rescue System, WA	Department of Defence	03/05/2018

Australian Government Detector Dog Agency, Banksmeadow, NSW	Department of Home Affairs	31/05/2018
The Ian Potter National Conservatory, Clunies Ross Street, Acton, ACT	Australian National Botanic Gardens	04/06/2018
Project EST03408 High Voltage Ring Mains at RAAF Base, Darwin, NT	Department of Defence	14/06/2018
Project CW11721 Woomera Range E Main Access Road Reconstruction at Woomera Range E, SA	Department of Defence	14/06/2018
Project EST03301 Building 654 Refurbishment at RAAF Base Amberley, QLD	Department of Defence	14/06/2018
Capability Project QD11491, Amberley Civil Works, at RAAF Amberley, QLD	Department of Defence	14/06/2018
Proposed Conservation and Maintenance Works	National Film and Sound Archives	20/06/2018
Fit-out works at Kings Square, 556 Wellington Street, Perth WA	Department of Human Services	20/06/2018
Fit-out of office accommodation at 480 Queen Street, Brisbane, Qld	Department of Veterans' Affairs	21/06/2018
Project NN11945 Aircraft Shelter Repairs at RAAF Williamtown, NSW	Department of Defence	12/07/2018
Fit-out Project - Lot 12 Liverpool Place, Townsville, Qld	Australian Taxation Office	21/07/2018
PDS Project No 12392 NNSW Region Wide P3 RCD Compliance Works - L4L Replacement	Department of Defence	08/08/2018
EST03312 Upgrades to Military Working Dog Facilities at RAAF Amberley, QLD	Department of Defence	08/08/2018

Project NN11749 Building Works at HMAS Penguin Mosman, NSW	Department of Defence	08/08/2018
Project NN11389 Building 94 Upgrade works at Garden Island Defence Precinct, NSW	Department of Defence	08/08/2018
Project 11711 Cultana Roads and Environmental Infrastructure Works, Cultana Training Area, SA	Department of Defence	08/08/2018
Project EST03307 Gymnasium Refurbishment RAAF Amberley, QLD	Department of Defence	08/08/2018
PDS Project VT11463 Civil and Fencing works RAAF Williams, Laverton and Point Cook, VIC	Department of Defence	08/08/2018
Project 11540 Fyshwick Building Refurbishments Fyshwick, ACT	Department of Defence	08/08/2018
Project NN11930 Orchard Hills Asbestos Remediation Defence Establishment Orchard Hills, NSW	Department of Defence	08/08/2018
Project VT11452 Accommodation Works at Simpson Barracks, VIC	Department of Defence	08/08/2018
Project CW10713 Electrical Works Package 1 at RAAF Base Learmonth, WA	Department of Defence	08/08/2018
Project EST03654 Ross Island Hardstand Works Townsville South, QLD	Department of Defence	08/08/2018
Project NN11944 Swimming Pool Remediation at RAAF Williamtown, NSW	Department of Defence	08/08/2018
Installation of Solar Photovoltaic Systems at Nine CSIRO Sites	CSIRO	06/09/2018

PDS Project CW10700 New Generator for Central Emergency Power Station at RAAF Darwin NT	Department of Defence	06/09/2018
PDS Project EST03398 Civil Works at Damascus Barracks Qld	Department of Defence	06/09/2018
PDS Project EST04012 Earthen Cover Installation works at RAAF Darwin NT	Department of Defence	06/09/2018
PDS Project EST03405 Electrical Intake Switching Station at RAAF Base Darwin NT	Department of Defence	06/09/2018
PDS Project EST03572 Range Building Works at Mount Stuart Townsville Qld	Department of Defence	06/09/2018
Yongah Hill Immigration Detention Centre Security Enhancement and Unplanned Works following a Disturbance in September 2018	Department of Home Affairs	11/09/2018
CSIRO, Acton Data 61 Building 003 Refurbishment Project, Acton, Australian Capital Territory	CSIRO	13/09/2018
CSIRO, Australian Animal Health Laboratory Receiving Building Project, Geelong, Victoria	CSIRO	13/09/2018
PDS Project 10646 Water Supply Infrastructure, RAAF Richmond	Department of Defence	13/09/2018
PDS Project 11890, Rowell Centre Remediation Works, Robertson Barracks, NT	Department of Defence	13/09/2018
Australian Government Security Vetting Agency Fit out Project	Department of Defence	14/09/2018

Fitout of the Commonwealth Office of the Director of Public Prosecution's new leased office accommodation, Level 20, 275 George Street, Brisbane, QLD	Commonwealth Director of Public Prosecutions	24/09/2018
Australian Consulate General, Shenyang, China	Department of Foreign Affairs and Trade	08/10/2018
11545 Australian Defence Force Academy Heating, Ventilation and Air Conditioning Replacement	Department of Defence	11/10/2018
EST03360 Canungra Field Training Area Roads and Fire Trail Works at Canungra Field Training Area, QLD	Department of Defence	11/10/2018
Project NN11765 Hanger and Flight Line Works At RAAF Base Richmond, NSW	Department of Defence	11/10/2018
PDS Project 11551 Duntroon LIA Refurbishment	Department of Defence	11/10/2018
PDS Project 12025 Oakey Fire Safety Works Sub Package 1, Swartz Barracks, Darling Downs, QLD	Department of Defence	11/10/2018
PDS Project 12030 Lavarack Fire Safety Survey Remedial Works, Lavarack Barracks, Townsville, QLD	Department of Defence	11/10/2018
PDS Project EST03348 Cabarlah Transit Accommodation Refurbishment, Borneo Barracks, Cabarlah, QLD	Department of Defence	11/10/2018
CW11529 Berrimah Electrical Works, at Darwin, NT	Department of Defence	11/10/2018
PDS Project 11572 ADFA Sports Centre Refurbishment, Canberra, ACT	Department of Defence	11/10/2018

PDS Capability Project 11512 Russell R4 building refurbishment, Canberra, ACT	Department of Defence	11/10/2018
PDS Project EST03516 Canungra Defence Force School of Intelligence Field Training Facility, Kokoda Barracks, Canungra, QLD	Department of Defence	11/10/2018
PDS Project EST03447 Range Road Works at Enoggera Close Training Area, QLD	Department of Defence	11/10/2018
PDS Project 11623 Lavarack Townsville BMS Works at Lavarack Barracks, Queensland	Department of Defence	11/10/2018
PDS Project EST03313 Police Training School Refurbishment at RAAF Base Amberley, QLD	Department of Defence	11/10/2018
New Service Residences, Morris Street, Fort Gellibrand, Williamstown, VIC	Department of Defence	12/10/2018
ARFFS New Service Program – Whitsunday Coast Airport	Airservices Australia	23/10/2018
Building works at Borrooloola, NT	Department of the Prime Minister and Cabinet	31/10/2018
PDS Project QD11616 High Risk Asset and Non-Asset Road Maintenance, Shoalwater Bay Training Area, QLD	Department of Defence	07/11/2018
PDS Project 10884 RAAF Base Curtin Fire Compliance Works	Department of Defence	13/11/2018
AMSA 82N Restack, Canberra Office 'Refresh' Fit-out Project	Australian Maritime Safety Authority	21/11/2018

Army Aboriginal Community Assistance Programme Jigalong, Western Australia	Department of the Prime Minister and Cabinet	21/11/2018
Civil Military Air Traffic Management System Support Facilities Program – Contractor System Verification Facility	Airservices Australia	21/11/2018
PDS Project 11562 RAAF Wagga Building Works	Department of Defence	22/11/2018
PDS Project 11473 East Sale Building Works, RAAF East Sale, VIC	Department of Defence	22/11/2018
PDS Project 11763 Fleet Base East Building Works	Department of Defence	22/11/2018
PDS Project 11795 RAAF Base Wagga Health Centre Works, Wagga Wagga, NSW	Department of Defence	22/11/2018
PDS Project EST03487 Greenbank Training Area Road Works, Greenbank QLD	Department of Defence	22/11/2018
EST00489 Stormwater Works at RAAF Base Learmonth, WA	Department of Defence	22/11/2018
PDS Project EST03553 - RAAF Learmonth Aircraft Shelter Works, Learmonth, WA	Department of Defence	22/11/2018
PDS Project EST03687 Facility Safety Works at HMAS Stirling, WA	Department of Defence	22/11/2018
PDS Project EST03619, Port Wakefield Test Facility Works, Port Wakefield Proof & Experimental Establishment, SA	Department of Defence	22/11/2018
PDS Project N11638, RAAF Base Williamtown Building Works, NSW	Department of Defence	22/11/2018

PDS Project EST03715 Civil Works to Hervey Range Development Road at Townsville Field Training Area, QLD	Department of Defence	22/11/2018
PDS Project 11744, Tindal Security Gate Works, at RAAF Base Tindal, Katherine, NT	Department of Defence	22/11/2018
PDS Project EST00390 Minor Infrastructure and Compliance Works, HMAS Cerberus, VIC	Department of Defence	22/11/2018
EST03765 Building Works at HMAS Waterhen, Waverton NSW	Department of Defence	22/11/2018
PDS Project EST03422 - Defence Science and Technology Group Building Works, Edinburgh, SA	Department of Defence	22/11/2018
PDS Project EST03784, RAAF Woomera Airfield Perimeter Fence, Woomera, SA	Department of Defence	22/11/2018
PDS Project 10762, RAAF Base Scherger, Fuel works and Testing, Scherger, QLD	Department of Defence	22/11/2018
PDS Project EST04231, ETC1 DFI Design, RAAF Amberley, QLD	Department of Defence	22/11/2018
PDS Project CW11737 Erosion, Dump and Dam Works at Cultana Training Area, South Australia	Department of Defence	22/11/2018
PDS Project 11438 Fishermans Bend Fuel Compliance Works, DSTG Fishermans Bend, VIC	Department of Defence	22/11/2018
PDS Project EST03284 CEPS Breakers at RAAF Darwin, NT	Department of Defence	22/11/2018
PDS Project 10255 Swanbourne Building Works, Campbell Barracks, Swanbourne, WA	Department of Defence	22/11/2018

Office fit-out for part of Level 17 and 18, 180 Ann Street Brisbane, Queensland	Civil Aviation Safety Authority	27/11/2018
Project EST01365 Range Targetry Works at Puckapunyal, Victoria	Department of Defence	29/11/2018
PDS Project EST01602 Defence Communication Station Power Upgrade, Gallipoli Barracks Enoggera, QLD	Department of Defence	29/11/2018
EST01997 Building 67 Refurbishment Works at Garden Island Defence Precinct, NSW	Department of Defence	29/11/2018
EST03520 Building Works at Garden Island Defence Precinct and HMAS Kuttabul, NSW	Department of Defence	29/11/2018
EST03603 Building Works at HMAS Penguin, Mosman NSW	Department of Defence	29/11/2018
PDS Project EST03786 Civil Works at Woomera, SA	Department of Defence	29/11/2018
NN11984 HVAC Upgrade, Mould Remediation and Make Good Works at Fleet Headquarters, Garden Island Defence Precinct, NSW	Department of Defence	29/11/2018
NN12406 Cinema Refurbishment at RAAF Richmond NSW	Department of Defence	29/11/2018
NN12436 Submarine Charging System and Related Works at Garden Island Defence Precinct, NSW	Department of Defence	29/11/2018
Walker House Fitout, Canberra	Department of Defence	29/11/2018

C. Committee meetings and hearings

Private meetings may include deliberative meetings, private briefings, site inspections and in-camera hearings. Public indicates public hearings.

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Number	Date	Location	Meeting Type
53	30 January 2018	Ipswich, QLD	Public/Private
54	31 January 2018	Brisbane, QLD	Public/Private
55	08 February 2018	Canberra, ACT	Private
56	15 February 2018	Canberra, ACT	Private
57	01 March 2018	Canberra, ACT	Private
58	02 March 2018	Canberra, ACT	Public/Private
59	06 March 2018	Rockingham, WA	Public/Private
60	21 March 2018	Teleconference	Private
61	28 March 2018	Canberra, ACT	Private
62	23 April 2018	Teleconference	Private
63	01 May 2018	Darwin, NT	Public/Private
64	10 May 2018	Canberra, ACT	Private
65	11 May 2018	Sydney, NSW	Public/Private
66	31 May 2018	Canberra, ACT	Private

67	13 June 2018	Canberra, ACT	Private
68	21 June 2018	Canberra, ACT	Private
69	28 June 2018	Canberra, ACT	Private
70	23 July 2018	Teleconference	Private
71	30 July 2018	Canberra, ACT	Public/Private
72	16 August 2018	Canberra, ACT	Private
73	23 August 2018	Canberra, ACT	Private
74	24 August 2018	Lara, VIC	Public/Private
75	13 September 2018	Canberra, ACT	Private
76	20 September 2018	Canberra, ACT	Private
77	18 October 2018	Canberra, ACT	Private
78	25 October 2018	Canberra, ACT	Private
79	29 October 2018	Canberra, ACT	Public/Private
80	29 October 2018	Canberra, ACT	Public/Private
81	02 November 2018	Teleconference	Private
82	09 November 2018	Townsville, QLD	Public/Private
83	09 November 2018	Townsville, QLD	Public/Private
84	09 November 2018	Townsville, QLD	Public/Private
85	29 November 2018	Canberra, ACT	Private
86	06 December 2018	Canberra, ACT	Private
87	07 December 2018	Canberra, ACT	Public/Private
88	07 December 2018	Canberra, ACT	Public/Private

D. Post-implementation reports received

Project Title	Agency	PWC Report	PIR Received
Fit-out of new leased premises at Greenway, Australian Capital Territory	Department of Social Services	5/2014	23 January 2018
OneSKY Equipment Rooms Project in Melbourne and Brisbane	Airservices Australia	8/2015	20 August 2018