

## **CONCLUSIONS AND RECOMMENDATIONS**

1. The Committee's conclusions and recommendations and the paragraphs in which they appear in the report are set out below:

1. Provision of new airconditioned living-in accommodation should improve living standards for on-base personnel and should lift the morale of personnel. (Paragraph 63)

2. There is a need for new messes, on a scale commensurate with requirements identified in Department of Defence planning studies, to be provided at Lavarack Barracks adjacent to the sites proposed for new living-in accommodation. (Paragraph 86)

3. There are concerns about the appropriateness of the cook-chill method of food preparation based on its untested nature in the Australian Defence Force. (Paragraph 87)

4. The Department of Defence should report back to the Committee on the operation of the cook-chill process after it has been fully tested at Lavarack Barracks, before its wider implementation within the Australian Defence Force. (Paragraph 88)

5. Operational integrity, communications management and message security should be improved by the provision of the new Communications Centre. (Paragraph 93)

6. Provision of new facilities for 3BASB's Transport Squadron should enable its activities to be consolidated in modern facilities, with a consequential improvement in Unit management and performance. In addition, overall management of 3BASB should improve with the co-location of its Transport Squadron with the rest of the Battalion. (Paragraph 100)

7. The provision of the Eastern Deployment and Assembly Area would allow assembly of deployment equipment at a single location and avoid road congestion which occurs under present arrangements. (Paragraph 111)

8. The Eastern Deployment and Assembly Area could also provide a large hard standing area suitable for a parade ground or as a helicopter landing area. (Paragraph 112)

9. Provision of a new heavy vehicle east-west trunk road linking the three zones would enable heavy traffic to be kept away from residential areas, improve traffic flow with consequential savings in running costs and improve safety and security. (Paragraph 117)

10. Installation of waste collection facilities and the provision of the new Common Wash Facility should improve environmental management on the Barracks. (Paragraph 123)

**11. The Committee recommends the construction of Lavarack Barracks Redevelopment Stage 2, Townsville, at an estimated out turn cost of \$139.3 million. (Paragraph 173)**