

Enquiries  
Telephone:

26 July 2002

The Secretary  
House of Representatives  
Standing Committee on Economics,  
Finance and Public Administration  
Parliament House  
CANBERRA ACT 2600

By facsimile: (02) 6277 4774 and post.

Dear Sir/Madam



WARRNAMBOOL  
CITY COUNCIL

House of representatives Standing Committee on  
Economics, Finance and Public Administration

Submission No: 75

Date Received: 27/7/02

Secretary: Bardell

**RE: INQUIRY INTO COST SHIFTING ONTO LOCAL GOVERNMENT BY THE HOUSE  
OF REPRESENTATIVES STANDING COMMITTEE ON ECONOMICS, FINANCE AND  
PUBLIC ADMINISTRATION.**

Warrnambool City Council is pleased to lodge this submission to the above inquiry.

Warrnambool is Victoria's largest coastal city outside Port Phillip Bay and is the fastest growing economy and population centre in South West Victoria. The City's population is approximately 30,000 and growing steadily. Council's total budgeted expenditure for all functions in 2002/03 is \$43.96 million across 44 discrete service areas – refer Appendix A. 2002/03 capital works expenditure is \$11.8 million.

It is noted that the Terms of Reference of this inquiry relate broadly to funding arrangements for Local Government in the context of Local Government's current roles and responsibilities. It is therefore taken that the scope of the inquiry will not simply take a narrow view of incremental shifting of costs for services which were typically established on the basis of specific purpose revenue grants from State Government. Hence, it would appear that the inquiry should take into account the following overall categories of "cost shifting":-

- Transfer of Commonwealth/State responsibility to Local Government without any funding.
- Insufficient or short-term funding for new responsibilities.
- New/amended Commonwealth or State legislation requiring compliance by Local Government, resulting in unfunded costs/resources.
- Additional levies (increase or new) imposed on Local Government without compensatory return.
- Indirect costs which Local Government incurs as a result of compliance, under funding or cost shifting or responsibilities.

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- 2 -

## **1. Local Government's current roles and responsibilities**

Appendix A demonstrates the diversity of roles and responsibilities for Warrnambool City Council, particularly in relation to services to the overall population and for economic development, in addition to traditional property services. However, for this Council and generally across Local Government, this can lead to a tension for demands on funding and has arguably contributed to the decline of capital expenditure by Local Government generally.

Local Government's roles and responsibilities are evolving to meet community requirements and desires. As the "government" closest to the people, Local Government must therefore retain some degree of flexibility to ensure it can adequately meet with these requirements.

## **2. Current funding arrangements for local government, including allocation of funding from other levels of Government and utilisation of alternative funding sources by local government**

The inquiry will no doubt confirm that funding arrangements are very complex. The Victorian Local Government raises revenue from 3 main sources:-

- Rates, fees, fines and charges.
- General purposes payments.
- Specific purpose payments.

Rates, as the primary source of the Local Government income are subject to a range of overt and covert limitations on their growth. For Warrnambool City Council, rates account for only 32% of total income.

Hence, payments from Commonwealth and State Governments – through general purpose payments (GPPs) and specific purpose payments (SPPs) – are an important source of income. However, GPPs and SPPs are paid through the decisions of other levels of Government and, as such, are subject to discretionary pressures beyond Local Government's control.

The use of CPI as the platform for increases in Commonwealth and State GPPs and SPPs is a major issue. This is due to the fact that Local Government's costs are increasing in line with increases in adjusted average weekly earnings. As a result, Government funding increases are below the cost increases faced by the Local Government sector.

Council would submit that the argument should not be about alternative funding arrangements but actually using the existing arrangements more appropriately.

The Commonwealth's Financial Assistance Grants programs (FAG's) provide an ideal vehicle for financing Victoria's revenue deficit. However, the issue is setting the quantum of funds at a reasonable level.

.../3

- 3 -

**3. The capacity of local government to meet existing obligations and take on an enhanced role in developing opportunities at a regional level including opportunities for councils to work with other councils and pool funding to achieve regional outcomes**

With respect to the capacity of Local Government to meet existing obligations, it is agreed that regional cooperation is important in delivering optimum outcomes for the community.

It may be that opportunities exist to achieve some efficiencies through "aggregating" together a number of councils to deal with common issues. However, experience has shown that regional groupings are most effective when they converge around common interests, rather than through any "top-down" approach in creating regional groupings of councils.

**4. Local government expenditure and the impact on local government's financial capacity as a result of changes in the powers, functions and responsibilities between State and local governments**

In terms of the impact of Local Government's financial capacity as a result of changes in powers, functions and responsibilities between State and Local Governments, it is understood the identified funding deficit in the Victorian Local Government sector was approximately \$430 million in 2000/01. However, cost shifting, as a result of statutory and non-statutory responsibilities, accounts for only 10-15%.

The above deficit manifests itself in under-spending on capital items such as roads and buildings. A number of State Government reports, including the recent Victorian Auditor-General's "Report on Management of Roads by Local Government" have identified this gap.

Community and government expectations have been a contributing factor to the focus on daily operational expenditure, typically provided on behalf of the State Government, at the expense of capital renewal and replacement.

**5. The scope for achieving a rationalisation of roles and responsibilities between the levels of Government, better use of resources and better quality services to local communities**

On the issue of achieving a rationalisation of roles and responsibilities between the levels of Government, there is concern about competition and duplication between Commonwealth, State and Local Government programs and expenditure. The best example is in aged care where there is potential competition between the Commonwealth's Community Aged Care Program (CACPs) and the State's Linkages Program. There is also the potential for duplication between these two programs and the HACC core services provided by Local Government.

.../4

- 4 -

It would seem there is potential for far greater cooperation between the levels of Government on various issues. These could include:-

- Increasing Local Government's participation in policy development and planning.
- Recognising the natural advantages of using Local Government to deliver certain programs.
- Acknowledging the limited financial capacity of Local Government to tackle major issues eg. infrastructure and aged care.
- Maintaining and increasing Commonwealth and State program flexibility to enable Government to deliver outcomes to the community.

**6. *The findings of the Commonwealth Grants Commission (CGC) Review of Local Government (Financial Assistance) Act 1995 of June 2001, taking into account the views of interested parties as sought by the Committee***

In relation to the Commonwealth Grants Commission (CGC) Review of the Local Government (Financial Assistance) Act 1995 of June 2001, the following general comments are given:-

- There is general support for the findings of this review.
- The biggest single factor limiting the value and effectiveness of the FAGs process is the limited quantum of funds available. The size of the national pool is simply inadequate to deal realistically with the financial constraints facing Local Government. Untied assistance is vital of Local Government is going to tackle the massive capital expenditure gap.
- The State-based per capita of distribution must be maintained through the current structure of the FAGs program.

**7. Other Comments**

**Appendix B** shows overall trends in Victorian Local Government, as prepared by the Municipal Association of Victoria ("MAV"). As seen, since 1995/96 there has been significant real-terms decline in SPPs relative to both average weekly earnings and CPI. It is understood that the MAV will comment on these trends in further detail.

As commented above, funding arrangements are complex and any trend examples of cost shifting must take account of whether there has also been any change in the level of scope of any particular service over a period of time due to decisions reached by Commonwealth, State or Local Government, with combinations thereof.

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- 5 -

Appendix C depicts SPP's as a percentage of various total recurrent services costs since 1997/98 for Warrnambool City Council. For the 17 service areas listed, the SPP has declined as a percentage of total costs in 7 of these services. In particular, real-terms cost shifting has occurred in the more major expenditure service areas of:-

- Maternal and child health services.
- Home care services.
- Meals on wheels.

Council will be pleased to provide further specific comments, including the opportunity to be heard at one of the regional hearings scheduled for January/February 2003.

Please initially contact the undersigned for any further information or assistance.

Yours sincerely



LINDSAY A. MERRITT  
CHIEF EXECUTIVE

Enc.

APPENDIX

A

BEST VALUE PROGRAM

Council intends reviewing the existing Warrnambool Best Value Program 2001-2005 in August 2002, taking into account organisation imperatives, including the Australia Quality Council continuous improvement program.

Service No.	Groupings for Primary Community Consultation Purposes	SERVICES INVENTORY & GROUPINGS	Overall timing, Implementation Phases, A, B	Co-ordinating Senior Officer for each grouping
1	A	Council Governance		
2	A	Executive Services and Organisation Development	Complete	CE
3	A	External/Internal Audit	Complete	CE
4	A	Customer Services	13 August 13 August	CE CE
5	B	Corporate Services Directorate		
6	B	Financial Services	3 September	DCS
7	B	Revenue Services	3 September	DCS
8	B	Property Services (combined with Revenue)	3 September	DCS
9	B	Information Services	3 September	DCS
10	C	Physical Services Directorate		
11	C	Town Planning	Oct-Dec 01	DPS
12	C	Building Services	Oct-Dec 01	DPS
13	C	Environmental Health	Oct-Dec 01	DPS
14	C	Traffic, Local Laws, Animal Control	Oct-Dec 01	DPS
15	D	Infrastructure Planning		
16	D	Roads, Traffic, Drainage	May-Aug 02	DPS
17	D	Waste Management/Cleansing	May-Aug 02	DPS
18	E2	Parks, Reserves, Foreshore	Feb-May 02	DPS
19	E2	Recreation & Cultural Planning	Feb-May 02	DRS
20	E1	Pool Recreation Facilities	Aug-Oct 01	DRS
21	F	Resident Services Directorate		
22	F	Pre-School Services	March - May 02	DRS
23	F	Family Support	March - May 02	DRS
24	F	Maternal and Child Health	March - May 02	DRS
25	F	Child Care Services	March - May 02	DRS
26	F	Youth Services	March - May 02	DRS
27	G	Home Care		
28	G	Food Services and Home Maintenance	Sept - Dec 01	DRS
29	G	Adult Day Care	Sept - Dec 01	DRS
30	G	Family Day Care	Sept - Dec 01	DRS
31	G	Archie Graham Community Centre	Sept - Dec 01	DRS
32	H	Library		
33	H	PAC	May-Aug 02	DRS
34	H	Art Gallery	May-Aug 02	DRS
35	I	Economic Development Directorate		
36	I	Warrnambool Promotion	Feb - Apr 02	DED
37	I	Major Events	Feb - Apr 02	DED
38	I	Environmental Sustainability	Feb - Apr 02	DED
39	I	Tourism Facilities/Holiday Parks	Feb - Apr 02	DED
40	J	Multimedia		
41	J	Business Centre	Feb - Apr 02	DED
42	K	Livestock Exchange		
43	L	Warrnambool Airport	Mar-June 02	DCS
44	L	Port of Warrnambool	June-Sep 02	DPS DPS

Notes:

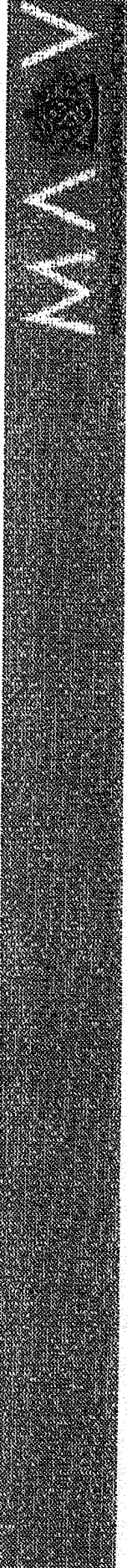
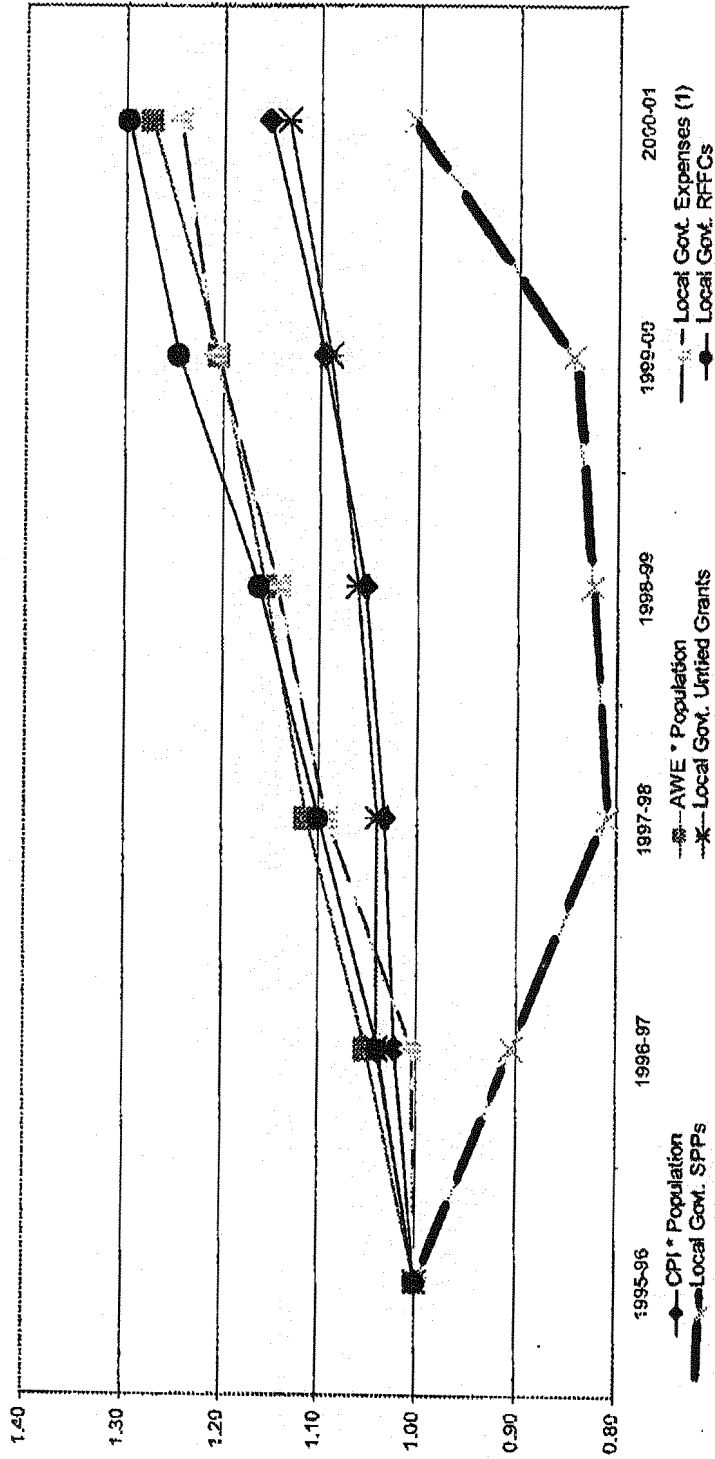
- b) Services description needs to be clear for community understanding/communication but also aligned with Budget programs and organisational responsibilities.
  - c) Community consultation regarding services needs, priorities and standards can be effectively handled by groupings of services having affinity or common interest in community consultation terms.
  - d) Groupings of services shown for A to L inclusive (ie: 12 No.). Assuming Council discussion, community consultation in "services review" and "partnering" phases takes 3 months minimum per grouping, this would mean approximately 36 months in services for such process. Allowing for community consultation processes to run in parallel for various groupings, this still means a minimum period from say Feb 2001 - Oct 2002 for Phases A, B.
- One or more service specifications will be required for each listed service, as above.

# Overall Trends in Victorian Local Government

## APPENDIX

B

Overall Trends Victorian Local Govt.



APPENDIX

C

Council Report 2001/02

Detailed Report for January 2002

A/c Number	Account Description	97/98	98/99	99/00	00/01	01/02	Grant Funding as a % of service costs
<b>Council Contributions</b>							
<b>Council Contribution Recurrent Expenditure</b>							
1001170	Council Contribution - S.E.S. Operations	10,291.71	16,769.39	5,873.45	7,762.81	10,000.00	
Total	Council Contribution Recurrent Expenditure	10,291.71	16,769.39	5,873.45	7,762.81	10,000.00	
<b>Council Contribution Recurrent Revenue</b>							
1001500	Grant - State Emergency Service	-2,845.00	-2,850.00	-2,885.00	-3,500.00	-4,500.00	
Total	Council Contribution Recurrent Revenue	-2,845.00	-2,850.00	-2,885.00	-3,500.00	-4,500.00	
Total	Council Contributions	7,446.71	13,919.39	2,988.45	4,262.81	5,500.00	28%
<b>Banking &amp; Treasury</b>							
<b>Banking &amp; Treasury Recurrent Revenue</b>							
1002200	Grant - Grants Commission General	-1,900,000.00	-1,920,000.00	-1,730,000.00	-1,790,000.00	-1,975,444.72	
Total	Banking & Treasury Recurrent Revenue	-1,900,000.00	-1,920,000.00	-1,730,000.00	-1,790,000.00	-1,975,444.72	
Total	Banking & Treasury	-1,900,000.00	-1,920,000.00	-1,730,000.00	-1,790,000.00	-1,975,444.72	17%
<b>Regulatory Control</b>							
<b>Regulatory Control Recurrent Expenditure</b>							
6903040	Traffic Control - School Crossing Supervision	0.00	103,632.01	98,684.37	106,121.85	119,963.72	
Total	Regulatory Control Recurrent Expenditure	0.00	103,632.01	98,684.37	106,121.85	119,963.72	
<b>Regulatory Control Recurrent Revenue</b>							
1023310	Traffic Control - School Crossing Grant	-52,272.00	-54,648.00	-54,648.00	-55,200.00	-60,480.00	
Total	Regulatory Control Recurrent Revenue	-52,272.00	-54,648.00	-54,648.00	-55,200.00	-60,480.00	
Total	Regulatory Control	-52,272.00	48,984.01	44,036.37	50,921.85	59,483.72	49%
<b>Maternal &amp; Child Health Services</b>							
<b>Maternal &amp; Child Health Recurrent Expenditure</b>							
1051530	Maternal & Child Health - Contract - Supervision	15,689.91	15,525.02	17,346.85	17,621.60	7,133.58	
5900000	Maternal & Child Health - Salaries & Oncoets	148,145.44	154,387.14	156,174.37	161,022.31	168,491.84	
5900010	Maternal & Child Health - Travel Reimbursement	0.00	1,870.20	1,479.69	1,519.81	2,468.05	
5900170	Maternal & Child Health - Sundry Items	5,189.75	1,795.35	3,246.72	3,391.78	2,470.47	
5900180	Maternal & Child Health - Hire 17 Fleetwood Ct	0.00	2,995.00	3,145.00	2,224.36	3,888.72	
5900200	Maternal & Child Health - Offices Equipment	0.00	0.00	293.40	1,333.18	0.00	
5900280	Maternal & Child Health - Cleaning	0.00	7,057.40	8,516.08	7,416.65	10,369.09	
5900290	Maternal & Child Health - Utilities	0.00	1,268.97	1,478.61	702.27	561.85	
Total	Maternal & Child Health Recurrent Expenditure	169,025.10	184,899.08	191,689.72	195,231.96	195,383.58	
<b>Maternal &amp; Child Health Recurrent Revenue</b>							
1051600	Maternal & Child Health - Grant - Operations	-108,380.96	-101,978.03	-102,806.00	-103,491.00	-106,808.45	



**Council Report 2001/02**

**Detailed Report for January 2002**

A/c Number	Account Description	97/98	98/99	99/00	00/01	01/02
<b>Maternal &amp; Child Health Recurrent Revenue</b>						
Total		-108,380.96	-101,978.03	-192,896.00	-103,491.00	-106,808.45
<b>Maternal &amp; Child Health Services</b>						
Total		69,644.14	82,921.05	88,874.72	91,740.96	88,575.13
<b>Pre Schools</b>						
<b>Pre School Recurrent Expenditure</b>						
1050500	Field Officer - Salaries & Oncoets	46,659.50	46,708.79	47,124.88	46,798.80	50,025.66
1050510	Field Officer - Operations	1,659.04	922.95	789.29	1,737.79	1,756.33
1050520	Field Officer - Plant Operating Costs	6,682.33	5,507.70	8,370.31	10,066.20	12,264.35
1050535	Pre School Enrolment	9,278.43	13,463.20	11,657.89	11,669.71	11,132.68
1050580	Pre Schools Sundry - Contract - Supervision	15,689.91	14,932.08	16,583.07	17,812.37	20,858.61
1050665	Pre School - Personnel Admin Costs	0.00	0.00	60.00	0.00	0.00
1060700	CSRDO - Salaries & Oncoets	4,746.87	33,922.00	36,058.66	38,377.22	46,146.29
1050710	CSRDO - Operations	384.24	5,617.91	6,871.79	6,892.03	4,973.02
1050715	CSRDO - Playwork's Payments	0.00	2,406.00	6,290.00	0.00	1,959.89
1050720	CSRDO - Plant Operating Costs	0.00	4,161.49	0.00	3,046.35	3,265.82
1050725	Non Contract - Indigenous Expenditure	0.00	6,961.25	6,364.01	10,738.90	4,479.35
5200000	Allansford - Salaries & Relief	37,022.79	33,581.88	35,833.01	37,306.21	41,431.33
5200010	Allansford - Consumables & Equipment	4,412.68	5,029.74	7,834.85	4,142.99	6,516.25
5200100	Allansford - Operations	28.65	1,423.62	853.22	1,694.37	1,374.03
5200110	Beamish St - Salaries & Relief	65,564.62	63,078.88	71,437.57	67,948.63	71,089.82
5200120	Beamish St - Consumables & Equipment	2,852.62	3,873.05	7,196.19	7,038.85	5,984.20
5200200	Beamish St - Operations	-22.00	1,949.30	368.80	1,176.99	941.21
5200210	Central - Salaries & Relief	64,195.32	68,065.83	69,252.26	68,393.11	71,021.02
5200220	Central - Consumables & Equipment	4,807.01	6,475.99	6,261.96	5,521.85	4,558.68
5200400	Central - Operations	272.06	682.30	543.41	690.57	810.87
5200390	Dennington - Salaries & Relief	58,790.50	58,795.95	66,318.16	66,844.43	69,550.04
5200310	Dennington - Consumables & Equipment	5,602.76	5,687.19	6,000.26	5,575.59	5,121.08
5200320	Dennington - Operations	499.03	1,797.70	2,983.17	2,444.15	822.88
5200400	East - Salaries & Relief	126,745.25	128,179.75	136,457.42	133,768.20	128,500.31
5200410	East - Consumables & Equipment	12,378.81	13,040.20	13,641.79	14,053.36	10,451.21
5200420	East - Operations	1,246.19	4,149.67	892.41	654.53	1,037.88
5200500	Lions Hopkins - Salaries & Relief	63,566.39	67,249.57	73,860.43	70,763.69	72,698.23
5200510	Lions Hopkins - Consumables & Equipment	3,852.52	3,875.38	7,786.15	5,966.04	4,696.35
5200520	Lions Hopkins - Operations	336.45	1,452.14	315.49	656.92	674.25
5200600	South - Salaries & Relief	52,343.76	32,886.95	29,556.44	29,558.39	45,551.01
5200610	South - Consumables & Equipment	3,009.83	2,689.33	5,326.70	4,032.85	6,982.37
5200700	South - Operations	299.28	642.79	1,012.86	265.33	706.96
5200700	Pre Schools Sundry - Healthcard Rebate	8,052.00	0.00	0.00	0.00	0.00
5252790	Pre Schools Sundry - Cleaning	13,153.98	19,476.37	19,476.37	23,778.85	25,321.62
5252800	Pre Schools Sundry - Utilities	0.00	15,197.54	16,370.25	16,938.92	16,388.74
5252810	Pre Schools Sundry - Prime Costs	0.00	0.00	0.00	0.00	0.00
5252820	Pre Schools Sundry - Indirect Administration Costs	0.00	0.00	0.00	0.00	0.00
5252825	Pre Schools - Operations	0.00	0.00	0.00	0.00	1,367.66

Grant Funding as a % of service costs



**Council Report 2001/02**  
**Detailed Report for January 2002**

A/c Number	Account Description	97/98	98/99	99/00	00/01	01/02	Grant Funding as a % of service costs
1052020	Florence Collins - Primary Contact - Qualified	130,415.55	130,806.69	136,157.61	189,710.97	223,057.59	
1052030	Florence Collins - Primary Contact - Unqualified	111,290.98	99,420.90	94,494.66	86,154.17	125,654.70	
1052040	Florence Collins - Relief Staff	39,589.14	49,198.78	61,702.19	124,265.32	105,652.22	
1052045	Florence Collins - Contract - Supervision	4,678.21	8,185.94	8,293.23	8,812.13	4,930.12	
1052050	Florence Collins - Plant Operating Costs	1,245.30	2,111.32	409.69	4,629.62	2,721.16	
1052070	Florence Collins - Consumables - Support	27,745.09	32,488.31	38,220.08	45,259.39	58,675.21	
1052080	Florence Collins - Equipment - Support	8,794.94	4,682.47	3,231.74	6,860.05	0.00	
1052090	Florence Collins - Equipment - Consumable	1,086.78	1,086.78	1,692.95	3,186.89	0.00	
1052110	Florence Collins - Equipment - Maintenance	2,504.71	5,558.23	8,621.87	5,653.25	10,558.52	
1052125	Florence Collins - TAFE Management Fees	5,396.61	24,000.00	24,900.00	26,090.00	26,800.00	
1052135	Florence Collins - Cleaning	0.00	11,792.40	11,989.20	12,661.60	13,151.20	
1052140	Florence Collins - Utilities	0.00	2,737.97	5,024.71	1,363.66	1,350.39	
1052500	Matron Swinton - Co-Ordinator	15,522.78	16,235.00	14,992.31	16,290.32	15,621.42	
1052510	Matron Swinton - Ancillary Staff	15,143.44	16,815.28	16,574.42	16,802.86	17,157.77	
1052520	Matron Swinton - Primary Contact - Qualified	105,127.29	110,042.91	121,634.79	116,699.36	110,646.82	
1052530	Matron Swinton - Primary Contact - Unqualified	43,345.69	50,242.93	53,388.31	54,626.01	55,317.80	
1052540	Matron Swinton - Relief Staff	38,350.10	29,561.87	38,850.30	45,978.27	43,386.45	
1052545	Matron Swinton - Contract - Supervision	1,583.42	840.39	0.00	0.00	4,594.72	
1052550	Matron Swinton - Plant Operating Costs	3,273.59	4,472.76	5,482.88	4,058.49	4,266.20	
1052570	Matron Swinton - Consumables - Support	23,206.05	26,190.75	26,161.88	28,012.75	30,787.64	
1052580	Matron Swinton - Equipment - Support	7,018.50	3,432.75	2,614.26	6,516.63	4,373.89	
1052590	Matron Swinton - Equipment - Consumable	252.37	2,482.79	427.43	1,187.24	457.22	
1052605	Matron Swinton - Cleaning	0.00	7,474.85	7,711.52	7,031.22	8,025.58	
1052610	Matron Swinton - Operations	5,706.93	8,896.05	4,371.20	3,627.02	4,965.98	
1052615	Matron Swinton - Fund Raising	150.00	4,372.25	8,498.00	342.19	10,745.20	
1052625	Matron Swinton - Utilities	0.00	4,563.72	4,241.25	4,836.52	3,360.03	
1053000	Sherwood Park - Co-Ordinator	15,079.08	16,214.06	14,992.31	16,290.32	15,583.14	
1053010	Sherwood Park - Ancillary Staff	14,339.81	14,553.56	15,056.86	14,480.84	16,379.49	
1053020	Sherwood Park - Primary Contact - Qualified	92,782.75	103,507.35	102,106.17	100,165.19	104,863.41	
1053030	Sherwood Park - Primary Contact - Unqualified	50,062.17	50,970.16	58,056.61	59,473.37	67,434.23	
1053040	Sherwood Park - Relief Staff	32,172.00	35,285.27	37,605.75	39,082.66	30,294.53	
1053045	Sherwood Park - Contract - Supervision	1,583.42	840.39	0.00	0.00	4,594.72	
1053050	Sherwood Park - Plant Operating Costs	1,063.15	845.97	0.00	4,058.49	4,266.20	
1053070	Sherwood Park - Consumables - Support	19,730.12	23,899.49	26,830.51	26,433.85	25,232.81	
1053080	Sherwood Park - Equipment - Support	4,707.25	2,115.88	1,896.04	4,725.00	4,702.90	
1053090	Sherwood Park - Equipment - Consumable	0.00	2,132.38	1,025.16	1,096.89	442.32	
1063110	Sherwood Park - Equipment - Maintenance	536.20	1,711.08	5,613.13	5,219.66	5,431.76	
1106380	Building Maintenance - Florence Collins Centre	7,787.10	1,943.45	9,380.63	453.63	2,917.32	
1106390	Building Maintenance - Infant Welfare Centre	3,354.52	223.63	0.00	457.82	457.42	
1106390	Building Maintenance - Matron Swinton Centre	3,164.96	1,896.55	3,060.63	1,791.58	2,399.08	
Total	Child Care Centres Recurrent Expenditure	885,025.78	964,666.36	1,019,088.40	1,141,537.06	1,239,108.90	
1062220	Child Care Centres Recurrent Revenue	-155,140.00	-173,978.00	-168,045.12	-322,055.98	-392,709.34	
	Florence Collins - Grant - Fee Relief						



**Council Report 2001/02**

**Detailed Report for January 2002**

A/c Number	Account Description	97198	98999	99000	00001	01002	Grant Funding as a % of service costs
5600150	Home Care - Salaries & Oncosts - Personal Care	0.00	5,523.78	19,342.72	18,272.39	22,854.00	
5600200	Home Care - Protective Clothing	0.00	193.69	2,292.80	2,951.36	3,863.76	
5500230	Home Care - Printing & Stationery	140.00	24.00	731.76	204.69	56.90	
5500250	Home Care - Staff Training	0.00	150.50	1,053.13	1,705.01	522.68	
5500270	Home Care - Operations	4,840.66	2,536.95	497.84	741.39	361.01	
5500610	Home Care - Co-Ordination	90,577.51	56,649.62	56,165.15	60,234.47	57,277.22	
5600000	Home Maintenance - Salaries & Oncosts	132,906.52	125,264.69	126,429.81	131,061.47	129,681.15	
5600010	Home Maintenance - Travel Reimbursement	10,317.67	10,304.56	10,625.59	13,082.57	12,622.67	
5600020	Home Maintenance - Equipment	14,472.64	20,630.28	17,586.72	17,055.74	18,285.49	
5600030	Home Maintenance - Home Modifications	4,143.01	3,601.02	3,508.98	5,646.25	5,031.15	
5600150	Home Maintenance - Staff Training	520.00	0.00	200.00	0.00	414.93	
5600160	Home Maintenance - Protective Clothing	0.00	0.00	597.74	1,155.06	1,440.34	
5600170	Home Maintenance - Sundry Items	1,502.00	561.94	205.31	-99.79	405.45	
5600180	Home Maintenance - Tip Charges	0.00	0.00	0.00	289.00	4,429.57	
5600260	Home Maintenance - Utilities	0.00	1,521.03	1,552.48	1,367.80	1,286.32	
5600410	Home Maintenance - Co-Ordination	0.00	20,068.97	16,462.12	18,152.70	19,508.72	
<b>Total</b>	<b>Home Care Services Recurrent Expenditure</b>	<b>832,423.44</b>	<b>887,211.96</b>	<b>949,562.22</b>	<b>1,025,347.96</b>	<b>1,010,313.47</b>	
<b>Home Care Services Recurrent Revenue</b>							
1054900	Home Care - Grant - Home Care	-456,129.00	-143,503.00	-380,904.00	-389,685.00	-403,811.00	
1054950	Home Maint - Grant - Property Maintenance	-128,148.00	-105,387.00	-139,112.00	-136,846.00	-136,000.00	
1055100	Home Care - Grant - Respite	-78,684.00	-117,422.00	-71,162.02	-69,558.69	-78,734.99	
1055100	SWOARN - Grant Income	-15,839.35	-13,148.61	-12,000.00	-16,000.00	0.00	
1055760	Home Care - Grant - Personal Care	0.00	-122,355.00	-29,760.00	-30,549.00	-26,530.20	
1055760	Assessment Services - Grant Income	0.00	-23,519.00	-24,438.92	-25,679.00	-25,327.00	
<b>Total</b>	<b>Home Care Services Recurrent Revenue</b>	<b>-678,800.35</b>	<b>-525,334.61</b>	<b>-657,376.94</b>	<b>-668,317.69</b>	<b>-670,403.19</b>	
<b>Total</b>	<b>Home Care Services</b>	<b>153,623.09</b>	<b>361,877.35</b>	<b>292,185.28</b>	<b>357,030.27</b>	<b>339,910.28</b>	
<b>Adult Day Care Recurrent Expenditure</b>							
1056045	Adult Day Care - Contract - Supervision	9,950.45	17,668.61	21,374.26	24,403.32	6,021.10	
5700000	Adult Day Care - Staff Salaries & Oncosts	127,265.00	163,652.18	169,599.99	178,560.14	150,859.99	
5700115	Adult Day Care - Plant Operating Costs - Bus	0.00	31,424.35	25,802.34	13,085.54	16,704.66	
5700150	Adult Day Care - Staff Training	233.32	2,520.10	2,471.50	719.70	1,347.89	
5700165	Adult Day Care - Meals	11,224.21	21,808.95	18,132.67	19,370.11	17,566.51	
5700170	Adult Day Care - Operations	10,675.74	2,892.42	977.00	3,013.48	4,003.79	
5700200	Adult Day Care - Equipment	0.00	1,956.45	1,960.25	1,696.74	1,617.12	
5700260	Adult Day Care - Utilities	0.00	993.26	1,155.71	1,614.53	1,235.57	
5700410	Adult Day Care - Salaries & Oncosts Co-Ordination	0.00	17,356.53	23,615.19	24,205.65	34,148.01	
5700500	Adult Day Care - Salaries - Day Activity Options	0.00	12,759.90	28,592.92	25,992.54	20,982.51	
<b>Total</b>	<b>Adult Day Care Recurrent Expenditure</b>	<b>159,348.72</b>	<b>273,032.75</b>	<b>293,681.83</b>	<b>292,661.75</b>	<b>254,487.15</b>	
<b>Total</b>	<b>Adult Day Care Recurrent Revenue</b>						

**Council Report 2001/02**

**Detailed Report for January 2002**

A/C Number	Account Description	97/98	98/99	99/00	00/01	01/02	62%	27%	61%	19%	16%	85%
1056100	Adult Day Care - Grant Social Support Centre Core	-98,040.00	-74,284.60	-180,517.66	-190,787.00	-217,340.20						
Total	Adult Day Care Recurrent Revenue	-98,040.00	-74,284.60	-180,517.66	-190,787.00	-217,340.20						
Total	Adult Day Care	61,308.72	198,748.15	113,164.17	101,874.75	37,146.95	62%	27%	61%	19%	16%	85%
<b>Archie Graham Centre</b>												
<b>Archie Graham Centre Recurrent Expenditure</b>												
1057000	Archie Graham Centre - Salaries & Oncosts	47,103.40	65,032.32	58,766.40	65,844.25	82,518.36						
1057005	Archie Graham Centre - Contract Supervision	0.00	9,420.54	11,153.24	12,873.56	6,070.13						
1057010	Archie Graham Centre - Operations	13,078.84	8,219.44	8,351.52	8,107.26	13,118.71						
1057020	Archie Graham Centre - Equipment	1,858.18	2,638.90	2,364.37	5,001.11	6,356.04						
1057030	Archie Graham Centre - Hydrotherapy	7,758.92	9,298.08	9,873.77	8,373.84	9,774.41						
1057040	Archie Graham Centre - Plant Operating Costs	19,401.78	18,281.45	12,977.18	14,76	15,807.60						
1057045	Archie Graham Centre - Cleaning	0.00	12,166.44	17,728.08	20,537.94	22,736.08						
1057055	Archie Graham Centre - Utilities	0.00	12,004.15	14,522.15	16,545.03	13,018.80						
1057062	Archie Graham Centre - Security	0.00	0.00	0.00	0.00	1,201.59						
1057065	Building Maintenance - Archie Graham Centre 1	1,116.44	4,133.20	9,964.33	27,427.00	14,119.94						
1057070	Building Maintenance - Archie Graham Centre	4,740.21	11,776.59	7,481.64	1,540.83	0.00						
1057080	Building Maintenance - Archie Graham Centre (CRS)	377.54	4,097.74	457.30	653.01	0.00						
Total	Archie Graham Centre Recurrent Expenditure	95,435.31	157,068.85	153,639.98	166,918.59	184,721.66						
<b>Archie Graham Centre Recurrent Revenue</b>												
1057160	Archie Graham Centre - Grant CSO Operations Suppo	0.00	0.00	-27,865.00	-32,122.35	-29,095.14						
Total	Archie Graham Centre Recurrent Revenue	0.00	0.00	-27,865.00	-32,122.35	-29,095.14						
Total	Archie Graham Centre	95,435.31	157,068.85	125,774.98	134,796.24	155,626.52	0%	0%	18%	19%	16%	85%
<b>Senior Citizens Centre</b>												
<b>Senior Citizens Recurrent Expenditure</b>												
1055500	Senior Citizens - Salaries & Oncosts	17,413.69	22,024.31	21,330.17	24,050.28	29,260.58						
1055510	Senior Citizens - Chiropody Expenditure	9,385.55	10,093.34	9,544.53	11,654.76	10,962.12						
1055520	Senior Citizens - Meals Expenditure	16,132.75	17,091.05	16,424.35	15,891.21	20,304.80						
1055530	Senior Citizens - Operations	553.21	690.20	1,183.31	922.97	451.33						
1055540	Senior Citizens - Tai Chi Expenditure	2,080.15	2,337.26	2,134.02	2,613.52	3,089.48						
1055550	Senior Citizens - Telecare & Telephones	90.20	43.00	2,691.80	633.96	586.97						
1055560	Senior Citizens - Week Committees	6,875.51	6,983.94	7,596.68	5,992.78	6,479.17						
1055565	Senior Citizens Contract Supervision	6,745.51	9,420.54	11,153.24	12,870.48	5,997.67						
1055575	Senior Citizens - Utilities	0.00	10,957.59	8,453.65	10,616.87	13,261.99						
1055595	Senior Citizens - Programs Expenditure	0.00	0.00	0.00	0.00	5,470.13						
Total	Senior Citizens Recurrent Expenditure	59,276.57	79,641.23	80,511.75	85,246.83	95,864.24						
<b>Senior Citizens Recurrent Revenue</b>												
1055710	Senior Citizens - Grant - Support & Management SC	-6,000.00	-6,000.00	-6,000.00	-6,000.00	-6,000.00						
1055740	Senior Citizens - Grant - Social Support Volunteer	-1,814.00	-458.00	-235.00	0.00	0.00						



**Council Report 2001/02**

**Detailed Report for January 2002**

AC Number	Account Description	97/98	98/99	99/00	00/01	01/02	Grant Funding as a % of service costs
5800280	Meals on Wheels - Utilities	0.00	1,068.42	1,073.74	841.53	927.43	
Total	Meals on Wheels Recurrent Expenditure	175,588.16	188,710.33	211,596.10	224,790.98	281,059.70	
	Meals on Wheels Recurrent Revenue						
1056800	Meals on Wheels - Grant - Delivered Meals	-75,516.00	-75,514.00	-38,507.80	-38,747.70	-47,175.70	
Total	Meals on Wheels Recurrent Revenue	-75,516.00	-75,514.00	-38,507.80	-38,747.70	-47,175.70	
Total	Meals on Wheels	100,072.16	113,196.33	173,090.30	186,043.28	233,884.00	
	Performing Arts Centre						
	Performing Arts Centre Recurrent Expenditure						
6103630	Building Maintenance - PAC (Building)	7,173.05	12,653.59	3,225.53	3,294.06	10,260.05	
6103635	Building Maintenance - PAC (Air Conditioning)	0.00	0.00	1,838.46	11,245.06	15,317.14	
6103640	Building Maintenance - PAC Electrical Maintenance	2,932.00	1,755.38	5,921.28	889.37	214.73	
6600000	PAC - Salaries/Wages & Oncoots	143,904.92	130,383.34	136,335.58	141,071.74	150,077.48	
6600010	PAC - Contract Staff	11,530.57	27,082.74	31,963.40	29,161.79	34,644.14	
6600100	PAC - Marketing	38,727.62	27,428.66	35,418.26	24,550.64	36,083.26	
6600102	PAC - Bank Fees	0.00	3,909.42	6,878.39	6,531.83	7,481.81	
6600113	PAC - Civic Hall Operating Costs	0.00	0.00	0.00	0.00	0.00	
6600115	PAC - Cleaning Contract	22,767.80	23,202.55	23,013.85	23,018.80	21,555.16	
6600120	PAC - Network Meetings	2,235.33	196.35	4,312.56	1,745.87	650.00	
6600140	PAC - Staging Items & Maintenance	3,705.77	4,896.53	4,296.12	6,345.85	6,126.45	
6600145	PAC - Electricity	27,856.32	19,774.78	21,850.00	21,850.00	0.00	
6600150	PAC - Equipment Maintenance	4,599.46	5,508.04	4,705.55	4,276.57	1,522.99	
6600160	PAC - Fringe Benefits Tax	888.07	620.77	1,864.05	0.00	0.00	
6600165	PAC - Hirers' Other Costs	0.00	0.00	0.00	0.00	4,359.71	
6600170	PAC - Insurance	0.00	1,600.00	1,650.00	1,700.00	0.00	
6600177	PAC - WYPAC Presentations	83,901.40	67,931.32	103,962.08	59,930.20	73,813.48	
6600180	PAC - Hire's Ticket Sales Reimbursement	203,197.94	114,236.81	199,026.38	226,933.44	300,908.39	
6600190	PAC - Postage	4,391.35	4,627.41	5,735.67	5,163.15	7,818.76	
6600200	PAC - Printing, Stationery & Photocopying	10,747.36	8,630.42	13,003.77	10,112.56	13,305.31	
6600220	PAC - Ticketmaster7 Coats (Inc Telstra Connection)	2,482.50	2,103.00	518.70	1,920.88	4,551.41	
6600225	PAC - Telephones & Facsimiles	7,764.90	5,627.74	6,471.06	5,319.11	5,342.20	
6600235	PAC - Product Development	0.00	0.00	0.00	0.00	337.18	
6600250	PAC - Subscriptions & Memberships	900.00	547.21	796.09	1,333.16	1,516.20	
6600265	PAC - Operations	0.00	0.00	0.00	0.00	4,359.00	
6600270	PAC - Rubbish Removal	576.00	1,410.29	1,065.00	810.00	1,026.00	
6600300	PAC - Plant Operating Costs	4,423.50	5,992.84	4,733.04	12,574.20	9,659.68	
6602410	PAC - Piano Maintenance	0.00	0.00	0.00	0.00	0.00	
6602520	PAC - Gas	4,813.10	4,612.90	5,158.25	4,898.10	4,810.82	
6602530	PAC - Water	0.00	1,068.32	0.00	0.00	0.00	
6602540	PAC - Contract Supervision	0.00	0.00	0.00	0.00	0.00	
6602550	PAC - Professional Development	0.00	0.00	0.00	0.00	13,907.19	
6602995	PAC - Cleaning Equipment (Account Closed)	4,365.50	2,362.85	4,539.27	2,301.86	0.00	





**Council Report 2001/02**  
**Detailed Report for January 2002**

Grant Funding as a % of service costs

A/c Number	Account Description	97/98	98/99	99/00	00/01	01/02
1060400	Art Gallery - Grant - Operations	-70,500.00	-70,500.00	-70,500.00	-70,500.00	-70,500.00
Total	Art Gallery Recurrent Revenue	-70,500.00	-70,500.00	-70,500.00	-70,500.00	-70,500.00
Total	Art Gallery	223,929.74	224,065.33	318,408.17	259,089.90	314,672.10
<b>Warrnambool Marketing</b>						
<b>Warrnambool Marketing Recurrent Expenditure</b>						
1066901	W/bood Marketing - Fun 4 Kids 2002 - Venue	0.00	0.00	61,031.00	7,908.82	70,250.66
1066902	W/bood Marketing - Fun 4 Kids 2002 - Programs	0.00	0.00	52,619.66	6,622.21	63,524.08
1066903	W/bood Marketing - Fun 4 Kids 2002 - Staff	0.00	0.00	45,762.47	8,071.43	60,325.29
1066904	W/bood Marketing - Fun 4 Kids 2002 - Printing	0.00	0.00	25,335.00	0.00	36,705.09
1066905	W/bood Marketing - Fun 4 Kids 2002 - Off/Equip Rent	0.00	0.00	0.00	0.00	11,497.99
1066908	W/bood Marketing - Fun 4 Kids 2002 - Contingency	0.00	0.00	9,164.56	8,936.38	4,409.09
1066907	W/bood Marketing - Fun 4 Kids 2002 - Logistics	0.00	0.00	15,300.85	1,295.95	13,991.85
1066909	W/bood Marketing - Fun 4 Kids 2002 - Advertising	0.00	0.00	15,976.84	514.09	35,552.62
1066910	W/bood Marketing - Fun 4 Kids 2002 - Miscellaneous	0.00	0.00	10,433.66	1,195.83	4,937.22
1066911	W/bood Marketing - Fun 4 Kids 2002 - Product Purc	0.00	0.00	0.00	0.00	4,580.25
1066912	W/bood Marketing - Fun 4 Kids 2002 - Materials	0.00	0.00	6,118.93	1,685.06	3,698.57
1066913	W/bood Marketing - Fun 4 Kids 2002 - School Proj's	0.00	0.00	7,032.24	0.00	0.00
1066914	W/bood Marketing - Fun 4 Kids 2002 - Commissions	0.00	0.00	0.00	1,198.30	0.00
1066915	W/bood Marketing - Fun 4 Kids 2002 - Venues Hire	0.00	0.00	0.00	0.00	23,400.00
1066922	W/bood Marketing - Fun 4 Kids 2002 - Net Reduction	0.00	0.00	0.00	0.00	0.00
1066951	W/bood Marketing - Fun 4 Kids 2002 - Ice Skating E	0.00	0.00	0.00	0.00	8,200.00
1066952	W/bood Marketing - Fun 4 Kids 2001 - Venue	0.00	0.00	0.00	85,527.97	20,115.68
1066953	W/bood Marketing - Fun 4 Kids 2001 - Program	0.00	0.00	0.00	59,297.70	12,052.09
1066954	W/bood Marketing - Fun 4 Kids 2001 - Staff	0.00	0.00	0.00	76,240.21	27,284.44
1066955	W/bood Marketing - Fun 4 Kids 2001 - Printing	0.00	0.00	0.00	34,133.63	686.00
1066956	W/bood Marketing - Fun 4 Kids 2001 - Off/Equip Rent	0.00	0.00	0.00	871.72	0.00
1066957	W/bood Marketing - Fun 4 Kids 2001 - Contingency	0.00	0.00	0.00	3,547.36	601.61
1066958	W/bood Marketing - Fun 4 Kids 2001 - Logistics	0.00	0.00	0.00	18,128.94	17,127.45
1066959	W/bood Marketing - Fun 4 Kids 2001 - Advertising	0.00	0.00	0.00	40,161.90	2,937.46
1066960	W/bood Marketing - Fun 4 Kids 2001 - Miscellaneous	0.00	0.00	0.00	22,267.49	1,738.45
1066961	W/bood Marketing - Fun 4 Kids 2001 - Product Purch	0.00	0.00	0.00	5,053.67	22,542.53
1066962	W/bood Marketing - Fun 4 Kids 2001 - Materials	0.00	0.00	0.00	1,527.57	838.46
1066963	W/bood Marketing - Fun 4 Kids 2001 - School Proj's	0.00	0.00	0.00	0.00	1,208.00
1066967	W/bood Marketing - Fun 4 Kids 2001 - Commissions	0.00	0.00	0.00	0.00	573.95
1066968	W/bood Marketing - Fun 4 Kids 2001 - Tourism Vic Mktg	0.00	0.00	0.00	0.00	0.00
Total	Warrnambool Marketing Recurrent Expenditure	0.00	0.00	10,983.25	4,321.58	0.00
Total	Warrnambool Marketing Recurrent Revenue	259,758.46	391,435.54	449,659.55		
<b>Warrnambool Marketing Recurrent Revenue</b>						
1066920	W/bood Marketing - Fun 4 Kids 2002 - Grants	0.00	0.00	-30,000.00	0.00	-36,000.00
1066950	W/bood Marketing - Fun 4 Kids - Cemetary Grant	0.00	0.00	0.00	-25,000.00	0.00
1066970	W/bood Marketing - Fun 4 Kids 2001 - Grants	0.00	0.00	0.00	-55,475.00	-31,818.18
1066998	W/bood Marketing - Fun 4 Kids - Tourism Vic Grant	0.00	0.00	-13,500.00	0.00	0.00

**Council Report 2001/02**

**Detailed Report for January 2002**

A/c Number	Account Description
1066699	W/bood Marketing - Fun 4 Kids - Arts Grants
Total	Warrnambool Marketing Recurrent Revenue
Total	Warrnambool Marketing
Bottom Line Total	

Grant Funding as a % of service costs

97/96	98/99	99/00	00/01	91/02
0.00	0.00	-4,000.00	0.00	0.00
0.00	0.00	-47,500.00	-80,475.00	-67,818.18
0.00	0.00	212,258.46	310,960.54	381,832.57
411,995.16	844,168.12	1,539,150.58	1,465,370.34	1,523,462.81

