

PARLIAMENT OF THE COMMONWEALTH OF AUSTRALIA

Eighty-First Annual Report (2017)

Parliamentary Standing Committee on Public Works

© Commonwealth of Australia

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Committee Membership

Chair Mr Scott Buchholz MP

Deputy Chair Mr Tony Zappia MP

Members

Mr David Coleman MP (*until 20/12/2017*)

Senator Alex Gallacher

Mr Ian Goodenough MP

Ms Justine Keay MP

Ms Joanne Ryan MP

Senator Dean Smith

Senator John Williams

Committee Secretariat

Committee Secretary	Pauline Cullen
Inquiry Secretary	James Bunce
Senior Researcher	Phillipa Blackwood Stacey Borg
Researcher	Belynda Zolotto
Office Manager	Fiona McCann (<i>until 09/10/2017</i>) Tanya Pratt (<i>from 09/10/2017</i>)

1. Annual Report

- 1.1 Under Section 16 of the *Public Works Act 1969* (the Act), the Parliamentary Standing Committee on Public Works must table in each House of the Parliament a report of its proceedings from 1 January to 31 December for the preceding year.
- 1.2 All public works that have an estimated cost exceeding \$15 million must be referred to the Committee. Public works cannot commence until the Committee has reported on the works to Parliament and the House of Representatives resolves that it is expedient to carry out the works.¹
- 1.3 The Act states that in considering and reporting on a public work, the Committee shall have regard to:
 - the stated purpose of the work and its suitability for that purpose;
 - the necessity for, or the advisability of, carrying out the work;
 - the most effective use that can be made, in the carrying out of the work, the monies to be expended on the work;
 - where the work purports to be of a revenue-producing character, the amount of revenue that it may reasonably be expected to produce; and
 - the present and prospective public value of the work.²
- 1.4 During 2017, the Committee reported on 24 works. The combined cost of works approved was approximately \$2.033 billion. A list of the works and their individual costs is at Appendix A.

¹*Public Works Act 1969*, Part III, Section 18(8). Exemptions from this requirement are provided for work of an urgent nature, defence work referral of which is contrary to the public interest, repetitive work and work by prescribed authorities listed in the *Regulations*.

² The Act, Part III, Section 17(3).

- 1.5 The Committee also requires proponent entities to notify it of proposed expenditure on public works with an estimated value of between \$2 million and \$15 million (medium works). This practice has arisen because, in the past, some proponent entities divided proposed works into several smaller components, each costing less than the referral threshold, to avoid scrutiny.
- 1.6 The Committee reviews medium works notifications to determine whether it has any concerns or objections to works proceeding. Medium works must not proceed until the Committee has given its approval. In 2017, there was an increase in numbers of medium works submitted to the Committee which is discussed later in this chapter. A list of medium works approved by the Committee is at Appendix B.
- 1.7 In 2017, the Committee held a total of 45 meetings comprising private meetings, inspections, public and in-camera hearings. Of these meetings 29 were in Canberra, 11 were interstate, with the remaining meetings being conducted by teleconference. A list of all Committee meetings and hearings held during 2017 is at Appendix C.
- 1.8 For referrals made after 2010, the Committee expects to receive post-implementation reports on completed projects. These reports indicate whether projects have been delivered within the advised scope, cost and timeframe. A list of all post-implementation reports received in 2017 is at Appendix D.
- 1.9 The Committee's website provides information on all past and current projects referred to it for inquiry, a regularly updated list of medium works approved by the Committee and information on project delivery for completed projects where post-implementation reports have been received.³
- 1.10 The Committee's website also features a copy of the Act and the Public Works Committee Procedure Manual. The Procedure Manual provides guidance for Australian Government entities involved in delivering public works. It presents information to help entities understand:
- their obligations to the Committee;
 - the information that must be provided to the Committee; and
 - the Committee inquiry process.⁴
- 1.11 The Public Works Committee Procedure Manual is regularly updated to provide additional information and clarifying information. In December

³ Parliament of Australia, viewed at www.aph.gov.au/pwc

⁴ Parliamentary Standing Committee on Public Works, *Procedure Manual*, Edition 9.1.

2017, version 9.1 of the Procedure Manual was made available on the Committee's website.

Inquiries and Reports

- 1.12 The Act requires that the Committee consider and report on each referred work 'as expeditiously as is practicable'.⁵ The Committee takes this very seriously and acts to ensure that referred works are scrutinised and reported on in a timely manner and without compromising the rigour of the scrutiny.
- 1.13 The standard inquiry process allows time for public comment on proposed works and opportunities for the Committee to inspect the proposed work site(s), should it wish to, prior to holding public and in-camera hearings.
- 1.14 When planning inquiry timetables, the Committee and proponent entities must consider the parliamentary sitting calendar. Generally referrals are initiated only when the House is sitting, and reports need to be tabled in both houses of the Parliament.
- 1.15 2017 was expected to be a busy year for the Committee and the number and total amount of referrals attested to this. The Committee scrutinised 24 referrals which was higher than the seven referrals of the 2016 election year. By comparison in 2015 the Committee dealt with 22 referrals.
- 1.16 The Committee tabled eight reports and one annual report in 2017.

Medium Works

- 1.17 The Committee must be notified of proposed public works projects with an estimated cost between \$2 million and \$15 million (excluding GST, unless GST is not recoverable). These projects are referred to as 'medium works.'
- 1.18 This is a longstanding practice of the Committee and one where the process requires proponent entities to provide less information in the notification process than that required for a full referral. The process also usually has a faster approval cycle but this is dependent on the Committee receiving all the necessary information up front.
- 1.19 In 2017 there were 147 medium works approved with a combined value of \$718 million. In 2016 the Committee approved 66 medium works with a combined value of \$371 million and in 2015 approved 37 medium works with a combined value of \$235.3 million.

⁵ The Act, Part III, Section 17(1).

- 1.20 The statistics show that there has been an increase in the number and value of medium works notifications to the Committee. This is due mostly to a change in processes in the Department of Defence.
- 1.21 This significant increase in notifications has resulted in the Committee spending considerable time in the scrutiny of medium works notifications, particularly as the combined value of these works is \$718 million. The Committee is considering refinements to its process to address this increase in medium works notifications and will advise relevant agencies in due course.

Community Consultation

- 1.22 Public Works projects may often have an impact on local communities and as a result the Committee may receive submissions from members of the community, local councils and other interested parties regarding a particular project. These submissions may not be against the project but may raise an issue or present a factor for the consideration of the Committee.
- 1.23 During 2017 several of the referred works under scrutiny by the Committee received submissions from members of the local community close to the proposed works. These projects included the Yongah Hill Immigration Detention Centre Security upgrades, hardening works at the Melbourne Immigration Transit Accommodation Hardening Project and HMAS *Moreton* Unit Relocation project.
- 1.24 Two of these projects related to the Department of Immigration and Border Protection's review of its immigration detention network and resultant changes to detention facilities. The changes were required to address an increase in higher risk populations in immigration detention, in some cases close to residential areas.
- 1.25 The other project, HMAS *Moreton* Unit Relocation, was the relocation of a naval site which was adjacent to a site proposed to be disposed of by the Department of Defence close to the centre of Brisbane.
- 1.26 The Committee noted that they received a larger than usual amount of submissions in relation to these projects and many of the submissions were from members of the local community. A consistent theme within the submissions was the lack of consultation with the local community particularly in the early stages of the project. The Committee noted that in

one of these projects the proponent entity's attempts at community consultation were 'severely lacking'.⁶

- 1.27 It is not the intention of the Committee to revisit the specific issues from these projects but rather to draw attention of proponent entities to the importance of community consultation from the outset.
- 1.28 The Committee is concerned that the community consultation being undertaken by proponent entities may not be appropriate for the project or context. In some cases, the level of consultation was minimal and only addressed after direct intervention from the Committee.
- 1.29 The Committee expects that details of any consultation with relevant stakeholders, including the local community, should take place at early in the process, should recognise the environment that the project is taking place in and should be provided to the Committee in the submission under the 'other issues' section.
- 1.30 The Committee notes that failure to pay attention to community consultation early in the project has the potential to lead to delays in project scrutiny until appropriate consultation has taken place or may require ongoing scrutiny by the Committee during the project lifetime.

Office Fit-out

- 1.31 Office fit-outs are one of the defined works that are under consideration by the Committee, as per Section 5 of the Act.⁷
- 1.32 The Procedure Manual notes that additional information is required for fit-out projects, including an estimate of occupational density and fit-out costs presented as a 'per square metre' estimate.⁸
- 1.33 The Committee has noted that some submissions from proponent entities do not follow the requirements as listed in the Procedure Manual. Particularly, the submissions do not exclude costs from the 'per square metre' cost such as non-construction contingencies, relocations and fixtures and fittings. The Committee is then required to seek clarification from the proponent entity which can add time to the scrutiny process.

⁶ Australian Parliament, Parliamentary Standing Committee on Public Works, *Report 2/2017*, 'Chapter 3: Yongah Hill Immigration Detention Centre Security Upgrades'.

⁷ The Act, Part I, Section 5.

⁸ Parliamentary Standing Committee on Public Works, *Procedure Manual*, Edition 9.1, p. 26.

- 1.34 Of greater concern to the Committee are the submissions that present higher than recommended per square metre cost for a fit-out without adequate explanation. The Committee has an expectation that a standard office fit-out in metropolitan areas in Australia should fall between \$1,200 and \$1,800 per square metre. Explanations for variance from this range should be provided in the initial submission and should give appropriate detail and justification why such a variance is necessary.
- 1.35 The Committee wishes to stress to proponent entities the importance of ensuring that fit-out costs are within the acceptable range as the case for variations to this will need to be made strongly.

Lease incentives

- 1.36 Owners of office space, particularly in the central business districts of the major capital cities of Australia, often provide incentives to induce businesses to enter into leases of the premises. Lease incentives include provision of a rent free period, a cash payment towards a fit-out or a cash payment not linked to a fit-out.
- 1.37 Lease incentives are often included as part of a submission from a proponent entity as part of overall project funding, either to fund an office fit-out or as a reduction in the overall lease cost.
- 1.38 The Committee is particularly interested in how lease incentives are used by proponent entities and how they contribute to the overall project funding. In most instances, this has been clearly indicated in the submission and the proponent entity has demonstrated how the lease incentive contributes to the effective use of the 'moneys to be expended on the work'.⁹
- 1.39 During the course of the Committee's inquiry into the proposed Department of Immigration and Border Protection Headquarters project, it emerged that a large portion of what was reported to the Committee as being a lease incentive was an interest-bearing loan being used towards funding the proposed works.
- 1.40 The Committee does not consider an interest-bearing loan to be a lease incentive in any case and has accordingly made clarifications to the Procedure Manual noting:

⁹ The Act, Part III, Section 17(3)(c).

Such incentives or loans can lead to hidden ongoing costs to proponent entities, and in the Committee's experience, could be used to understate the costs of the project to the Commonwealth.¹⁰

- 1.41 Proponent entities are required to provide details of lease incentives in cases where a lease incentive has been used to finance a project. Further, the Committee expects that proponent entities provide an analysis of the benefits gained by financing through a lease incentive, rather than utilising proponent entity funds.¹¹
- 1.42 Proponent entities who are considering lease incentives are encouraged to contact the committee secretariat who can provide additional advice.

Procedural

- 1.43 In December 2016 the Committee was referred the proposed Department of Immigration and Border Protection Headquarters project. This was a large, complex project with a budget of \$255 million to fit-out four buildings in Canberra, constituting the largest office fit-out conducted in the Committee's history.
- 1.44 The Committee undertook an extensive scrutiny process with a greater than usual number of hearings and submissions from the proponent entity. This was in response to the extensive scope of the project and the need for the Committee to obtain pertinent details that were lacking in the initial submissions from the then Department of Immigration and Border Protection.
- 1.45 Pursuant to Section 14 of the *Public Works Committee Act 1969*, the Committee divided on the inclusion of the relevant Chapter relating to the DIBP project in *Report 4/2017* of the Committee. Upon request from the non-government members and pursuant to Section 14 (3)(a) of the Act, the way that each member voted was recorded in both the minutes and the Committee's report.¹²
- 1.46 In May 2017 following the Chair's tabling statement, the Deputy Chair also spoke to the report. During this statement, the Deputy Chair told the House that the non-government members were primarily unconvinced on the

¹⁰ Parliamentary Standing Committee on Public Works, *Procedure Manual*, Edition 9.1, p. 31.

¹¹ Parliamentary Standing Committee on Public Works, *Procedure Manual*, Edition 9.1, p. 31.

¹² Australian Parliament, Parliamentary Standing Committee on Public Works, *Report 4/2017*, Appendix C.

second and third points listed in Section 17(3) of the *Public Works Committee Act 1969*; specifically that they did not believe there was a need for the works, and that they remained unconvinced that the proposal represented the most effective use of public money.

Conclusion

- 1.47 The Committee considers that 2017 was a busy and productive year, and the Committee thanks all those who have assisted or participated in its inquiries over the period for their cooperation and efforts to facilitate the work of the Committee.
- 1.48 The Committee would like to register its appreciation of the work of Mr David Coleman MP who was a valuable member of the Committee until December 2017.
- 1.49 The Committee appreciates the assistance provided by the Department of Finance as well as the proponent entities who participated in the scrutiny process.

Mr Scott Buchholz MP
Chair

A. Reports presented and value of works approved by the Committee

In 2017, the Committee reported on various works that were referred in 2016 and 2017. The Committee received some referrals late in 2017 that it will report on in 2018.

Report	Project title	Tabled	Cost (\$m) ¹
1/2017	Land 17 Phase 1B/1C – Construction and upgrade of indirect fire support facilities	13/02/2017	\$57.1
1/2017	Australian Federal Police Security Enhancement Project	13/02/2017	\$39.4
1/2017	JP500 Phase 2A – Electronic Warfare Support Facility	13/02/2017	\$24.9
1/2017	Woomera Range Remediation Facilities Project	13/02/2017	\$48.6
N/A	Eightieth Annual Report (2016)	27/03/2017	N/A

¹ Costs do not necessarily include GST; see relevant report for full details. Figures are rounded to the nearest one hundred thousand dollars.

2/2017	Proposed fit-out and relocation of the Australian Cyber Security Centre, Canberra, ACT	27/03/2017	\$38.8
2/2017	Proposed Yongah Hill Immigration Detention Centre Hardening Project at Mitchell Avenue, Northam, Western Australia	27/03/2017	\$27.4
3/2017	Australian Chancery Project Paris, France – Base Building Refurbishment, International Energy Agency Tenancy fit-out	29/03/2017	\$27.7
3/2017	Proposed fit-out of new leased premises for the National Disability Insurance Agency and the Department of Human Service, Geelong, Victoria	29/03/2017	\$27
4/2017	Australian Embassy Project Washington, District of Columbia, United States of America	22/05/2017	\$236.9
4/2017	Proposed fit-out of new leased premises for the Department of Immigration and Border Protection Headquarters Project	22/05/2017	\$255.3
4/2017	Proposed fit-out of leased premises for the Administrative Appeals Tribunal, 15 William Street, Melbourne, Victoria	22/05/2017	\$15.7
5/2017	Stage One of the Garden Island (East), Critical Infrastructure Recovery Program, Sydney	29/05/2017	\$213.4
5/2017	Russell Office building 5 and 6, infrastructure upgrade, Russell, Australian Capital Territory	29/05/2017	\$75.4
5/2017	Main Building Refresh Project, Geoscience Australia Building, Symonston, Australian Capital	29/05/2017	\$17.5

	Territory		
5/2017	Proposed Melbourne Immigration Transit Accommodation Project, Broadmeadows, Victoria	29/05/2017	\$29.1
5/2017	Seaward Village – Proposed upgrades to housing for Defence families at Seaward Village, Swanbourne, Western Australia	29/05/2017	\$48.3
6/2017	LAND 155 – Enhanced Gap Crossing Capability Facilities Project	14/08/2017	\$23.4
6/2017	HMAS <i>Moreton</i> Unit Relocation Project, HMAS <i>Moreton</i> , Bulimba, Queensland	14/08/2017	\$15.6
7/2017	Australian War Memorial, Treloar E Large Technology Objects Store Project, Australian Capital Territory	16/10/2017	\$16.1
7/2017	IP Australia Accommodation Project, Woden, Australian Capital Territory	16/10/2017	\$39.7
7/2017	JP 2008 Phase 5B2 Wideband Satellite Capability Project, Satellite Ground Station – East Facilities Project, New South Wales	16/10/2017	\$33.9
7/2017	Explosive Ordnance Logistics Reform Program	16/10/2017	\$230.9
7/2017	HMAS <i>Cerberus</i> Redevelopment Project, West Port Bay, Victoria	16/10/2017	\$463.1
8/2017	Airservices Australia New Aviation Infrastructure and Fire Station Works, Brisbane Airport, Queensland	04/12/2017	\$24.9
Total			\$2,030.1

B. Works between \$2 million and \$15 million approved by the Committee

The table lists all medium works approved by the Committee in 2017.

Medium works notified in late 2017 which are approved by the Committee in 2018 will be listed in the next Annual Report.

45th Parliament

Project Title	Agency Name	Date Notified to the Committee
CSIRO Agricultural Research Farm, Boorowa NSW	CSIRO	19/01/2017
Proposed Fit-out for the 75 kilometre Refurbishment Project, Mitchell ACT	National Archives of Australia	31/01/2017
Mascot Relocation Project	Australian Federal Police	02/02/2017
PM&C Activity Based Working Project, Canberra ACT	Department of Prime Minister and Cabinet	10/02/2017
Replacement of Mechanical Water Cooling System, Brisbane and Melbourne Air Traffic Services Centre	Air Services Australia	15/03/2017

Stockpile Remediation Works, RAAF Base, Darwin NT	Department of Defence	17/03/2017
Sydney Regional Office Fit-out Project	Department of Agriculture and Water Resources	17/03/2017
Wollongong Regional Office Project	National Disability Insurance Agency	22/03/2017
Next Generation Desktop – End User Computing Project	Department of Defence	22/03/2017
Brisbane Immigration Transit Accommodation Facility Project (BITA)	Department of Immigration and Border Protection	27/03/2017
Fit-out of new office accommodation at Level 4, Darling Park Tower 3, 201 Sussex Street, Sydney NSW	Australian Financial Security Authority	27/03/2017
Fit-out works on Levels 1 to 4 of Centennial Plaza Tower B, 280 Elizabeth St, Sydney NSW	Department of Veterans' Affairs	28/03/2017
Upgrade Project at 111 Alinga Street, Canberra ACT	Department of Infrastructure and Regional Development	01/05/2017
Replacement Pedestrian Suspension Bridge & Stoke Litters Project, Tully Combat Training Centre, North Qld	Department of Defence	01/05/2017
Q10776 – RAAF Base Amberley – Building 361 Refurbishment, Qld	Department of Defence	03/05/2017
QD10738 and QD10832 Padmount Substation Replacement and Remediation Works at RAAF Amberley, Qld	Department of Defence	03/05/2017
QD11002 Substation Replacement Works, RAAF Base Amberley, Qld	Department of Defence	03/05/2017
QD11828 Airfield Ring Main	Department of	03/05/2017

Replacement at RAAF Base Amberley, Qld	Defence	
QD10737 Electrical Remediation Works at Gallipoli Barracks Enoggera, Qld	Department of Defence	03/05/2017
QD10741 Electrical and Mechanical Replacement at Lavarack Barracks, Qld	Department of Defence	03/05/2017
NA10032 Government Furnished Facilities Compliance Works at Multiple National Sites	Department of Defence	03/05/2017
CW11516 Range Sniper Tower at Bindoon in Western Australia	Department of Defence	03/05/2017
CW10623 Building Construction, Civil and Mechanical Works at Cocos and Keeling Islands	Department of Defence	03/05/2017
NN10994, Development of Garden Island Dockyard Precinct, Dock Ship Repair and Maintenance Contractor Facilities at Garden Island, NSW	Department of Defence	03/05/2017
IB15000600 Woomera Test Range Road, RAAF Base Woomera, SA	Department of Defence	03/05/2017
QD10753 Fire Safety Non Compliance Remediation at Lavarack Barracks Townsville, Qld	Department of Defence	03/05/2017
QD11020 Electrical Infrastructure Works at Cabarlah and Swartz Barracks Toowoomba, Qld	Department of Defence	03/05/2017
QD10763 Armoury Remediation to various buildings at Lavarack Barracks, Townsville, Qld	Department of Defence	03/05/2017
QD11199 Residual Current Device Compliance Works, Qld	Department of Defence	03/05/2017

CW11382, Photo-voltaic Solar Array at Australian Defence Satellite Communications Station in Geraldton, WA	Department of Defence	03/05/2017
Australian Federal Police – Project Wattle in Sydney NSW	Australian Federal Police	04/05/2017
Modular Building, Lot 403, Angurugu, Northern Territory	Department of Human Services	06/06/2017
Underwater Explosive Test Facility, Nagambie, Victoria	Department of Defence	07/06/2017
Armour Test Facility, Graytown Proof & Experimental Establishment, Victoria	Department of Defence	07/06/2017
Austrade Canberra Office Relocation Fit-out, Nishi Building, New Acton, ACT	Australian Trade and Investment Commission	08/06/2017
Land 500 Phase 1 -Remediation of Land Tactical Electronic Warfare Facilities Borneo NSW and Holsworthy Qld Barracks	Department of Defence	09/06/2017
Thursday Island Residential Housing Project	Department of Agriculture and Water Resources	16/06/2017
Redevelopment of the Forecourt at the National Museum Australia, Acton Peninsula, Canberra	National Museum of Australia	16/06/2017
Robertson Barracks 25-metre/100-metre Open Range, Darwin, NT	Department of Defence	19/06/2017
QD11635 Refurbishment of Explosive Ordnance Preparation Facility at RAAF Amberley, Qld	Department of Defence	19/06/2017
Investigation and Clearance Activities at the Former Defence Science and Technology Group Precinct, Maribyrnong, Victoria	Department of Defence	21/06/2017

New Australian Consulate General in Lae, Papua New Guinea	Department of Foreign Affairs and Trade	21/06/2017
Working Your Way Fit-out, One National Circuit, Barton, ACT	Department of Prime Minister and Cabinet	28/06/2017
Joint Cyber Security Centres – Melbourne and Sydney	Attorney-General's Department	17/07/2017
QD11489, Amberley Buildings & Refurbishments at RAAF Base Amberley, Qld	Department of Defence	08/08/2017
10834 – HMAS Coonawarra Wharf Precinct Works, Darwin, NT	Department of Defence	08/08/2017
11582 – JMCO Accommodation, Lavarack Barracks, Townsville QLD	Department of Defence	08/08/2017
11555 – HMAS Harman Water Infrastructure Works, Canberra	Department of Defence	08/08/2017
11730 – Woomera West Electrical Infrastructure Upgrade, Woomera, South Australia	Department of Defence	08/08/2017
11444 – Victoria Barracks K Block Maintenance Work, Melbourne, Victoria	Department of Defence	08/08/2017
LAND 9000 Cargo Helicopter Capability Alignment Program, Townsville, Qld	Department of Defence	11/08/2017
Relocation of the Australian Embassy in Athens, Greece	Department of Foreign Affairs and Trade	31/08/2017
New Australian Consulate General in Surabaya, East Java, Indonesia	Department of Foreign Affairs and Trade	31/08/2017

	Trade	
Australian Delegation to the (OECD) Fit-out, Australian Chancery Paris, France	Department of Foreign Affairs and Trade	31/08/2017
Construction of a Modular Building, Lot 158, Great Northern Highway, Fitzroy Crossing, WA	Department of Human Services	31/08/2017
Fit-out Refurbishment and Fire Damage Rectification, 20 Davey Street, Frankston, Victoria	Department of Human Services	31/08/2017
Fit-out Refurbishment, 8 Boland Street, Launceston, Tasmania	Department of Human Services	31/08/2017
New Fit-out, 40 Hasler Road, Osborne Park, WA	Department of Human Services	31/08/2017
QD11494 – Amberley Fire School and Simulator Water Recycling Facility, RAAF Base Amberley, Qld	Department of Defence	31/08/2017
10990 – RAAF Base Edinburgh Building 180B 1 Combat Communication Squadron Unit Facility, Adelaide, SA	Department of Defence	31/08/2017
QD11624, Fuel Installation Works at Gallipoli Barracks, Enoggera, Qld	Department of Defence	31/08/2017
Office Fit-outs, Mount Gravatt Service Delivery Centre, 643 Kessels Rd, Mount Gravatt, Qld	National Disability Insurance Agency	01/09/2017
Office Fit-outs, Beenleigh Service Delivery Centre, 6 Ewings Road, Logan Central, Qld	National Disability Insurance Agency	01/09/2017
Office Fit-outs, Levels 2 & 3, 22 Harry Chan Avenue, Darwin, Northern Territory	National Disability Insurance Agency	01/09/2017

Office Fit-outs, Chermside Service Delivery Hub, Ground Floor, Tenancy C, 960 Gympie Road, Chermside, Qld	National Disability Insurance Agency	01/09/2017
Office Fit-outs, Ipswich Service Delivery Centre, Mezzanine, 117 Brisbane St, Ipswich, Qld	National Disability Insurance Agency	01/09/2017
Fit-out Works, Levels 5 to 8, Aviation House, 16 Furzer St, Philip, ACT	Department of Social Services	01/09/2017
VT10784 Electrical and Equipment Replacement Works at Defence Science and Technology Group, Fishermans Bend, Victoria	Department of Defence	01/09/2017
CW11076, Fire Safety Remediation Works, various NT sites	Department of Defence	08/09/2017
11785 – Hangar 564 Maintenance Facility Upgrade, South Australia	Department of Defence	08/09/2017
11674 – Orchard Hills Maintenance Works, New South Wales	Department of Defence	08/09/2017
10693 – NROC Electrical and HVAC, RAAF Tindal NT	Department of Defence	08/09/2017
11186 Region wide Residual Current Device Priority 3 Compliance Works	Department of Defence	08/09/2017
10719 RAAF Base Pearce Building Works, Western Australia	Department of Defence	08/09/2017
10660 RAAF Base Richmond Civil Works Land Remediation and Construction of Airside Landside Fence, NSW	Department of Defence	08/09/2017
10653, Williamtown Newcastle, Building Plant Room 536 – Upgrade Electrics and Air Conditioning, NSW	Department of Defence	08/09/2017

10648 RAAF Base Richmond General Building Works of Building 104 and USAF 308, NSW	Department of Defence	08/09/2017
SN11052, HMAS Albatross Dental Surgery Refurbishment, HMAS Albatross, NSW	Department of Defence	08/09/2017
11565 HMAS Albatross Building Works, HMAS Albatross, NSW	Department of Defence	08/09/2017
11568 Fleet Support Building Refurbishment, HMAS Creswell, Jervis Bay Territory	Department of Defence	08/09/2017
CW11902 – Installation of Rainwater Tanks, Katherine, NT	Department of Defence	08/09/2017
11772 – RAAF Darwin Electrical Project, NT	Department of Defence	08/09/2017
10748 – Lavarack Barracks Road and Bridge Maintenance, Qld	Department of Defence	15/09/2017
10714 – Learmonth Plumbing Works, RAAF Base Learmonth, WA	Department of Defence	15/09/2017
SN10591 Refurbishment, Uninterrupted Power Supply and Server Room Works for the Australian Hydrographic Office, Wollongong, NSW	Department of Defence	15/09/2017
10712 – RAAF Learmonth Civil Works, RAAF Base Learmonth, WA	Department of Defence	15/09/2017
10804, Small Arms Range Compliance, Beecroft Weapons Range, NSW	Department of Defence	15/09/2017
10709, Road Infrastructure Project, HMAS Sterling, WA	Department of Defence	15/09/2017

11075 RAAF Curtin Electrical Infrastructure Upgrade, WA	Department of Defence	15/09/2017
10792 – Puckapunyal Army Living In Accommodation Refurbishment, VIC	Department of Defence	15/09/2017
Q10038, Hangar 410 Emergency Repairs Project, RAAF Base Amberley, Qld	Department of Defence	15/09/2017
N10642, Holsworthy & Moorebank General Buildings – New Awning and Battery Storage Facility, NSW	Department of Defence	15/09/2017
10851 – Enoggera, Internal & External Building Refurbishment for 6RAR 7CSSB 1MP, Queensland	Department of Defence	15/09/2017
11021 – Pavement Resurfacing Works at Borneo Barracks, Cabarlah, Queensland	Department of Defence	15/09/2017
Renewal Project 20170824 – Former HMAS Platypus site, North Sydney	Sydney Harbour Federation Trust	20/09/2017
11692, Swanbourne Building Maintenance Works, Campbell Barracks, WA	Department of Defence	20/09/2017
SN11535 – RMC Duntroon Cadets Mess & Sergeants Mess Refurbishment, Canberra, ACT	Department of Defence	11/10/2017
SN10812 – HMAS Creswell Main Wharf Refurbishment Works, HMAS Creswell, ACT	Department of Defence	11/10/2017
VT10782, Repairs to Roofs, Gutters and Downpipes at DSTG Fishermans Bend and RAAF Williams Point Cook, Victoria	Department of Defence	11/10/2017
11187, Region Wide Residual Current Device Priority 3 Compliance Works	Department of Defence	11/10/2017

(across 24 sites)		
VT11043, Range Civil Works at Puckapunyal Military Area and Proof and Experimental Establishment Graytown, Victoria	Department of Defence	11/10/2017
SN10800, Officers Mess Refurbishment at ADFA, Canberra ACT	Department of Defence	11/10/2017
QD10745, Townsville Bases Building Works, Qld	Department of Defence	11/10/2017
NN10625, Building Modifications and Relocations at HMAS Penguin, NSW	Department of Defence	11/10/2017
11202, Region Wide Residual Current Device Priority 3 Compliance Works (across 36 sites)	Department of Defence	11/10/2017
DEF799 Phase 1, Enhanced Commercial Access, RAAF Edinburgh, SA; Woomera, SA; RAAF Tindal, NT and Christmas Island	Department of Defence	11/10/2017
NN11099, Low Voltage Pillar Upgrade at RAAF Base Williamtown, NSW	Department of Defence	12/10/2017
NN11082, Randwick and Victoria Barracks Building & Building Services Works – Base Engineering Assessment Programme Items, NSW	Department of Defence	12/10/2017
SN11814, Defence Intelligence Organisation Maintenance and Upgrade, Russell Offices, ACT	Department of Defence	12/10/2017
Refurbishment of the Hellfire Pass Memorial Museum and Walking Trail	Department of Defence	14/11/2017
Facilities to support SEA 1778 Phase	Department of	16/11/2017

1 Task Group Mine Counter-measures -Organic Mine Counter-measures – Multiple sites	Defence	
New On-base Service Residences – Joongah Street – Randwick Barracks, NSW	Department of Defence	20/11/2017
ATO – Refurbishment of existing leased premises of 14 floors, 2-12 Macquarie Street, Parramatta, NSW	Australian Taxation Office	21/11/2017
10718 – Asbestos remediation at Irwin Barracks, Campbell Barracks and HMAS Sterling, WA	Department of Defence	22/11/2017
Construction of pump pit access and electrical remediation, RAAF Base Edinburgh, Edinburgh Defence Precinct, SA	Department of Defence	22/11/2017
CW11089 – Remediation of electrical infrastructure within the Edinburgh Defence Precinct, Woomera, SA	Department of Defence	22/11/2017
QD10764, RAAF Base Amberley & AP6 Fire Works, RAAF Base Amberley, Queensland	Department of Defence	22/11/2017
QD11496 – Construction of a purpose-built 5 bay standalone hazardous chemical (HAZCHEM) storage facility and the remediation of the workshop, RAAF Base Amberley, Queensland	Department of Defence	22/11/2017
NA10860 – Maintenance and repairs for identified Defence Fuel Installation Pipelines for RAAF Bases: Richmond NSW; Various	Department of Defence	22/11/2017
VT11468 – Operations Building Maintenance Works, Simpson Barracks, Victoria	Department of Defence	22/11/2017

VT11469 – Sergeants Officers Accommodation Building Maintenance Works, Simpson Barracks, Victoria	Department of Defence	22/11/2017
VT11476 – Other ranks accommodation building maintenance works, Simpson Barracks, Victoria	Department of Defence	22/11/2017
10101 – Repairs and maintenance within the Explosive Ordnance Area, RAAF Base Darwin, Northern Territory	Department of Defence	22/11/2017
NN10588 – Construction of Logistics Warehouse with Connected Annex for No 1 Security Forces Squadron, RAAF Base Williamtown, NSW	Department of Defence	22/11/2017
10944 – Compliance works to 16 buildings, RMC Duntroon, Canberra ACT	Department of Defence	22/11/2017
10982 – Construction of swimming pool and upgrade of adjacent existing facilities (Gymnasium and Attendant building), Defence Establishment Berrimah, Darwin, Northern Territory	Department of Defence	22/11/2017
11554 – Construction of new guard house and associated works at Gaza Ridge barracks (North Bandiana) and an all-weather shelter, Latchford Barracks, Bonegilla, Victoria	Department of Defence	22/11/2017
NN10431 – Replacement of substation 5R21 including associated equipment and housing structure, East Dock Wharf, Garden Island, NSW	Department of Defence	22/11/2017
NN11361 – Replacement of Ground	Department of	22/11/2017

Fuelling Facilities and a new Central Emergency Power Supply (CEPS) generator installed inside building 110, Defence Estate Orchard Hills, NSW	Defence	
NN11656 – Holsworthy Barracks Water Infrastructure, Liverpool Military Area, NSW	Department of Defence	22/11/2017
Fit-out for Level 5, 280 Elizabeth Street, Surry Hills NSW	National Disability Insurance Scheme	22/11/2017
VT10793 – Range maintenance works, Puckapunyal Military Area and Proof and experimental establishment, Graytown VIC	Department of Defence	22/11/2017
11699 – Mount Bunday Training Area road works, Mount Bunday NT	Department of Defence	22/11/2017
VT11472 – Building works at RAAF Williams, Laverton VIC	Department of Defence	22/11/2017
11718 – Minor new works and ICT power works, RAAF Edinburgh, SA	Department of Defence	23/11/2017
11686 – Randwick Barracks Electrical Infrastructure Works, Randwick, NSW	Department of Defence	23/11/2017
C11537 – Perimeter Fencing and Internal Civil Works, RAAF Edinburgh, SA	Department of Defence	24/11/2017
BRIGHT – design, installation and commissioning of eight new beamlines for Australian Synchrotron, Clayton, VIC	Australian Nuclear Science and Technology Organisation	27/11/2017
Fit-out for the Australian Criminal Intelligence Commission Victoria, Victoria Police Centre, 311 Spencer Street, Melbourne, VIC	Australian Criminal Intelligence Commission	29/11/2017

CW11084 – Water Infrastructure Works, RAAF Base Tindal, NT	Department of Defence	29/11/2017
NN11056 – Electrical upgrade replacement works, RAAF Base Richmond, NSW	Department of Defence	29/11/2017
NA10271 – CW Larrakeyah Structural Remediation for wharves, HMAS Coonawarra, Darwin, NT	Department of Defence	29/11/2017
NN10640 – Electrical infrastructure works, RAAF Base Richmond, NSW	Department of Defence	29/11/2017
Electrical Switchboard Replacement and Retrofitting of Residual Current Devices Fitment	Air Services Australia	06/12/2017
Melbourne Immigration Transit Accommodation Capital Works Package [2017-05], Broadmeadows Victoria	Department of Immigration and Border Protection	08/12/2017
CSIRO Centre for Industrial Flow Chemistry – FloWorks, Clayton Victoria	CSIRO	13/12/2017
CSIRO AAHL Dry Fire Upgrade, CSIRO Australian Animal Health Laboratory, Geelong Victoria	CSIRO	13/12/2017

C. Committee meetings and hearings

Private meetings may include deliberative meetings, private briefings, site inspections and in-camera hearings. Public indicates public hearings.

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Number	Date	Location	Meeting Type
08	23 January 2017	Adelaide, SA	Public/Private
09	23 January 2017	Adelaide, SA	Public/Private
10	03 February 2017	Perth, SA	Public/Private
11	03 February 2017	Perth, SA	Public/Private
12	09 February 2017	Canberra, ACT	Private
13	10 February 2017	Canberra, ACT	Public/Private
14	10 February 2017	Canberra, ACT	Public/Private
15	16 February 2017	Canberra, ACT	Private
16	17 February 2017	Canberra, ACT	Public/Private
17	17 February 2017	Canberra, ACT	Public/Private
18	20 February 2017	Melbourne, VIC	Public/Private
19	20 February 2017	Melbourne, VIC	Public/Private
20	07 March 2017	Teleconference	Private
21	20 March 2017	Canberra, ACT	Public/Private

22	23 March 2017	Canberra, ACT	Private
23	28 March 2017	Canberra, ACT	Private
24	30 March 2017	Canberra, ACT	Private
25	31 March 2017	Canberra, ACT	Public/Private
26	31 March 2017	Canberra, ACT	Public/Private
27	04 May 2017	Sydney, NSW	Public/Private
28	05 May 2017	Canberra, ACT	Public/Private
29	05 May 2017	Canberra, ACT	Public/Private
30	05 May 2017	Canberra, ACT	Public/Private
31	11 May 2017	Canberra, ACT	Private
32	25 May 2017	Canberra, ACT	Private
33	15 June 2017	Canberra, ACT	Private
34	22 June 2017	Canberra, ACT	Private
35	06 July 2017	Teleconference	Private
36	20 July 2017	Canberra, ACT	Private
37	28 July 2017	Brisbane, QLD	Public/Private
38	10 August 2017	Canberra, ACT	Private
39	17 August 2017	Canberra, ACT	Private
40	07 September 2017	Canberra, ACT	Private
41	14 September 2017	Canberra, ACT	Private
42	15 September 2017	Canberra, ACT	Public/ Private
43	15 September 2017	Canberra, ACT	Public/Private
44	15 September 2017	Canberra, ACT	Public/Private
45	28 September 2017	Balnarring, VIC	Public/Private
46	29 September 2017	Seymour, VIC	Public/Private
47	11 October 2017	Teleconference	Private
48	19 October 2017	Canberra, ACT	Private
49	20 November 2017	Brisbane, QLD	Public/Private

50	29 November 2017	Teleconference	Private
51	29 November 2017	Teleconference	Private
52	07 December 2017	Canberra, ACT	Private

D. Post-implementation reports received

Project Title	Agency	PWC Report	PIR Received
Fit out of the new leased premises at 71 Athllon Drive, Greenway, ACT	Department of Social Services	5/2015	29/01/2017
Hamilton Island Replacement Fire Station Project	Airservices Australia	2/2015	27/03/2017
Facilities for the Introduction into Service of LAND 121 Vehicles at RAAF Base Amberley and Damascus Barracks, Meeandah, Qld and at Gaza Ridge Barracks, Vic	Department of Defence	2/2011	29/03/2017
Fit-out of refurbished leased premises at 121-125 Henry Street, Penrith, NSW	Australian Taxation Office	8/2015	23/08/2017
National Archives Preservation Facility	National Archives of Australia	1/2013 & 6/2012	09/10/2017