



Appendix A – Indicative list of information required for casino concept proposal¹

Details of the proposed owner, licensee, operator and key personnel

- Details of the proposed casino owner, casino licence holder and casino operator and the proposed business relationships between them;
- ownership, trust or corporate structure details for those entities and persons, including full names and details of directors and key executives;
- Identities of any other proposed business partners (e.g. airlines, suppliers etc. who are to be exclusively engaged in activities associated with the casino).

The initial assessment will be without prejudice to a separate, independent assessment of probity, financial standing and risk profile of the respective companies, associated parties and their key personnel which would be undertaken if the proposal proceeds beyond the initial concept stage.

Operational aspects of the proposal

This should outline in broad terms the way the business will be run and how it will ensure that the operations of the casino are fair, honest and free of criminal influence.

Please outline the business model for the proposed casino operations including –

- i. Who are the proposed patrons? If overseas patrons are critical to the business model, how will they get to Christmas Island?

¹ Department of Regional Australia, Local Government, Arts and Sport, *Submission 6*, pp. 27–8.

- ii. What would be the management structure and roles of key employees? Where would employees be sourced? (Note that an employee licensing regime will apply.) What supervision arrangements are proposed?
- iii. Proposed hours of operation, types of gaming and layout of the premises;
- iv. Proposed control procedures, including: cash/gambling chip handling processes; provision of credit; measures for preventing money laundering; security of premises, gaming equipment, cash and chips, and safety of patrons;
- v. Harm minimisation strategies – including strategies for managing problem gambling, methods for exclusion from premises, availability of cash facilities on the premises. (In this regard the ACT Government's *Gambling and Racing Control (Code of Practice) Regulation 2002* may provide you with some guidance).

Please spell out any critical assumptions underpinning the business model such as increased airline flights, special visas and the like which would require separate policy consideration or input from Government. You should also identify the process for seeking approval from relevant State and Commonwealth agencies for addressing these matters.

Economic benefits

Outline the projected economic benefits to the Christmas Island community in terms of community contributions, employment, economic stimulus, tourism etc. and mechanisms for delivering these. This should recommend an approved assessment framework for benchmarking these benefits.

Social Impact on the Christmas Island Community

Provide an assessment of the social impacts of a casino on the Christmas Island community, including canvassing the degree of local support and identifying any cultural or other community objections. Outline strategies for community consultation, education and counselling support and any other mechanisms for addressing concerns and mitigating negative impacts.

Legislation, regulation and oversight

The previous Christmas Island casino legislation has been revoked and will not be re-enacted. If you have a preferred legislative and regulatory regime from another jurisdiction please state it, but note the decision on legislation will ultimately be one for the Commonwealth. It is suggested you look at the casino and gambling regime in the ACT, which appears to be the most up to date and provides an

indication of the matters likely to be covered. An independent regulatory and oversight body with inspectorial powers will need to be established on Christmas Island to administer casino operations on the Commonwealth's behalf. Functions would include

- advising the Minister on the issuing of casino and operator licenses,
- approving gaming activities,
- conducting probity and financial checks,
- assessment and issuing of employee licences,
- collection of taxes, licence fees and charges and
- conducting financial and operational audits.

It is envisaged that at least six Christmas Island-based staff would be required to conduct these functions. All costs associated with establishing and operating the regulatory authority would need to be met by the Casino licensee.

Any other projected benefits for Australia?

Please outline these.

