

# Community Sport Infrastructure 2018

## Community Sport Infrastructure Grant Application Form

### Application CSI021342018 From Anglesea Golf Club

## Eligibility

\* indicates a required field

For a reminder of the eligibility criteria, please see the FAQs on the [Sport Australia website](#)

### 1-1. What type of organisation do you represent? \*

- ☒ Sporting Organisation
- ☐ Local Government
- ☐ Remote or very remote educational institution\*
- ☐ Not for Profit Organisation\*
- ☐ Other

\*There are very specific criteria around not-for-profits and educational institutions. Please check the guidelines.

### 1-2. Has your organisation been operating for 12 months or longer? \*

- ☒ Yes
- ☐ No

### 1-3. Has your project received funding from a Commonwealth Government department? \*

- ☐ Yes
- ☒ No

### 1-4. Has the project that you are applying for already commenced works? \*

- ☐ Yes
- ☒ No

### 1-5. Does your project involve building or upgrading an area dedicated to alcohol sale/consumption? \*

- ☐ Yes
- ☒ No

### 1-6. Does your project involve building or upgrading an area that includes gaming facilities? \*

- ☐ Yes
- ☒ No

## Project and Organisation Details

\* indicates a required field

### 2-1. Project Name \*

Anglesea Golf Club - Creating a multisport community hub

### 2-2. Project overview \*

Anglesea Golf Club (AGC) will increase their attractiveness and accessibility as both a sporting facility and community meeting place. The facility will foster interconnectivity

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amongst multiple user groups in the community, and increase sporting participation across golf, footgolf, minigolf, cycling, mountain biking, and jogging.  
Very brief overview - no more than 50 words.

#### 2-3. Location of proposed project \*

Golf links Rd  
Anglesea VIC 3230 Australia



Address Line 1, Suburb/Town, State/Province, Postcode, and Country are required. Country must be Australia

#### 2-4. Does your organisation own the land on which this project will take place? \*

- ☒ Yes  
☐ No

#### 2-5. Project start date: \*

01/02/2019  
Must be no later than 30/06/2019

#### 2-6. Estimated project end date: \*

30/06/2019

#### 2-7. Which grant stream are you applying for? \*

- ☐ Stream 1 (grants of up to \$50,000)  
☐ Stream 2 (grants of \$50,001-\$200,000)  
☒ Stream 3 (grants of \$200,001-\$500,000)  
The exact costings will be requested later in this form.

### Organisation Details

#### 2-8. Organisation Name \*

Anglesea Golf Club

#### 2-9. Postal Address \*

Golf links Rd  
Anglesea VIC 3230 Australia

#### 2-10. Website Address

<http://www.angleseagolfclub.com.au>

#### 2-11. Organisation ABN

22 239 574 957

Information from the Australian Business Register

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|   |   |
|---|---|
| ABN                                     | 22 239 574 957                                |
| Entity name                             | Anglesea Golf Club Inc                        |
| ABN status                              | Active  |
| Entity type                             | Other Incorporated Entity                     |
| Goods & Services Tax (GST)              | Yes   |
| DGR Endorsed                            | No  |
| ATO Charity Type                        | Not endorsed <a href="#">More information</a> |
| ACNC Registration                       | No  |
| Tax Concessions                         | No tax concessions                            |
| Main business location                  | 3230 VIC                                      |
| Information current as at 12:00am today |   |
| Must be an ABN.                         |   |

**2-12. What is your organisation's primary purpose? \***

Provision of a golf course, practice facilities and meeting place for members and the local community  
Brief summary of the activities and programs you deliver. - no more than 50 words.

### Contact for this application

**2-13. Contact Name \***

[REDACTED]

**2-14. Position held \***

General Manager

**2-15. Contact number (business hours): \***

+61 3 5263 1582

**2-16. Email address \***

[REDACTED]

The "Secondary Contact" fields below are optional. Please note that if you complete this information, all correspondence regarding the status of the application will be emailed to both contacts.

**2-17. Secondary Contact**

[REDACTED]

**2-18. Secondary Contact position held**

Office Administrator

**2-19. Secondary Contact Phone Number**

(03) 5263 1582

**2-20. Secondary Contact Email**

info@angleseagolfclub.com.au

## Community Participation

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\* indicates a required field

## Further Project Details

### 3-1. Why is this project needed? \*

Anglesea Golf Club (AGC) is a 6028 metre, 18-hole golf course located at 1 Golf Links Rd, Anglesea Victoria 3230 (See Attachment 1 for demographic data). The golf course has been a community icon since its formation in 1950. Aside from the main course, the AGC offers:

- Practice driving range, short practice fairway, two putting greens, two chipping greens, an 18-hole mini-golf course and practice nets.
- Golf club and cart hire.
- Tuition with club professionals and golf clinics
- The Clubhouse Bistro, open 7 days a week for lunch and dinner, with function rooms available for hire.
- Since 2015 AGC have been offering guided tours to tourists wishing to view their resident population of Eastern Grey kangaroos. This has proved to be an extremely popular service.

The membership of AGC is as follows:

- There are a total of 1100 members, 350 of which are social members.
- 50% of members are Melbourne-based.
- 50% of members are Geelong and Surf Coast-based.
- The average age bracket of members is between 65–70 years.
- Average length of membership is 10 years.

Anglesea does not have a large community centre with facilities:

- The local town hall has no heating, furniture or staff, and the local hotel charges groups to use their conference rooms.
- The football club has a clubhouse, but this is only open during football season.

The AGC fills this crucial gap by providing a free of charge meeting space for local community groups with in-built staff and facilities:

- The AGC hosts 100 total community meetings per year across different sporting and interest groups free of charge, with an average of 40 members per meeting (total of 4000 visitors per year for meetings alone).
- Community groups of bridge (40 members) and Mahjong (10 members) convene at the clubhouse each week.
- The probus club (100 members) meets monthly at the club.
- The lions club hosts annual dinners at AGC.
- The Australian Golf Industry Council (2017) acknowledges that golf clubs and courses are often the venue for many social events, thus providing an interactive social hub for the local community.

However, there are currently a number of deficiencies impeding AGC's ability to be an accessible and available community sporting hub.

Firstly, the 7 kilometres of rocky pathways surrounding the main course need replacing:

- Elderly players cannot golf as they cannot physically traverse the steep and rocky paths. This has resulted in a decreasing membership base.
- Disabled players cannot comfortably and safely traverse the paths.

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- During wet weather, the pathway stones become slippery and the paths themselves wash away and become rutted and uneven underfoot. A number of complaints from members have been received about the unsafe nature of the paths.
- Although 15 golf carts are available for hire, the uneven paths make riding very shaky and rough.

Secondly, some of the clubhouse facilities are nearly 40 years old, giving a dated and tired feel to the space. This has made the AGC an increasingly unattractive option as a central gathering space for the Anglesea community:

- The clubhouse has a capacity of 180 people total, with a partitioned wall that can block off a 12 m by 11 m function room (so both AGC members and meeting delegates can have their own spaces).
- The clubhouse is in desperate need of repainting, and water-stained tiles on the roof need replacing. Lighting is also inadequate for the meetings held there.
- A 2018 Member's survey showed members were vocal about the dated, ugly décor, with AGC receiving lots of feedback that the space needs improving.
- The clubhouse lacks the proper IT and projector technology required for many meetings.
- This has also proven to be a serious barrier to attracting younger (less than 30 years) members and young families.

Thirdly, the amenities of the AGC are currently incapable of supporting the needs of all members:

- There is only one disabled toilet at AGC, which is located at the opposite end of the club from the locker room areas.
- The men's locker room is 125m<sup>2</sup> with a wall of 5 showerheads (no partitions), 2 toilets, and one urinal, serving a total capacity of 40 people.
- The women's locker room is 120m<sup>2</sup> has 2 showers (no partitions but with curtains), 5 toilets, with a total capacity of 30 people.
- Both the men's and women's locker room facilities have not been updated since the 1950s and are thus off-putting to existing and new members.

Finally, the AGC is being used solely for golf and kangaroo tourism purposes. The facility is therefore not being maximally used by the community.

Outline the rationale for the project.

### **3-2. How will your project address an identified need, gap or deficiency in community sport and physical activity facilities? \***

There are a number of current deficiencies in the AGC preventing its maximum use and relevance as a community sport hub, as discussed in Section 3-1.

The project will allow AGC to revitalise itself as a "new town hall" and multi-sport hub for the community by:

1. Replacing the old path with 7 kilometres of 1.5-metre-wide bitumen
  - This will allow elderly golfers to safely and comfortably walk around the green, allowing them to remain physically active and involved in the AGC for a longer amount of time.
  - The new path will also allow the greens to be more accessible for physically disabled players, creating a more inclusive sporting environment.
  - This will allow AGC to offer facilities for multiple sports, as discussed below.
2. Upgrading the clubhouse
  - Much-needed renovations to the clubhouse will be undertaken and an overhead projector will be purchased to facilitate meetings.

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- This will provide an important refreshment to one of the only available community meeting space/function venue within Anglesea.
- AGC will continue to offer the new clubhouse free of charge for community sport and interest groups in Anglesea; thereby enhancing community connection and pride.
- AGC will specifically encourage minority community groups to use their space, such as a multicultural food and conversation night and hosting the any new Community Groups.
- Golf Australia (2018)'s data shows that social club members are the only growing member base across golf in Australia, proving the need for improved club social facilities to attract and retain members.

#### 3. Renovating the male and female locker rooms

- The project will revamp the locker rooms to bring them up to a modern standard, increasing the appeal of the golf club to current and new athletes. Golf Australia (2018) showed that for males, 61% of new members were under the age of 60 and 31% for females, demonstrating the importance of catering to younger participants.
- The project will also create a more inclusive environment by allowing for the addition of one disabled toilet and shower to both the male and female change rooms.

#### 4. Providing facilities for multiple sports

- The 7 km bitumen pathway will be open to cyclists and runners outside of golfing hours (9am-5pm).
- The paths will be lit by solar path lights to create a safe environment and increase potential hours of usage.
- The new bitumen path will be open for other sports from 5.00am – 9.00am and from 6.00pm – 9.00pm; creating an additional 7 hours per day or 49 additional hours per week of operation, generating more flexible options for sporting participation.
- New sporting features, such as family foot golf competitions, will be scheduled once per week on weekends.

Delivery of project will specifically involve:

- Replacing the old stone path around the 18-hole course with a 1.5-metre-wide bitumen path estimated cost \$100,000
- Installation of pathway lighting around the 7 kilometres of bitumen path and the minigolf course estimated cost \$50,000.
- Renovation of the men's locker rooms to install partitions between individual showers, replace the dilapidated lino floor with new non-slip tiles, install new carpet, retile walls, and enable disability access to the locker room with a specific disabled toilet and shower estimated cost \$50,000.
- Renovation of the women's locker rooms to install 2 new showers, replacing 2 toilet cubicles, adding in a disabled toilet and shower cubicle, retiling the floors and walls, and installing partitions between individual showers, estimated cost \$100,000.
- Upgrading the clubhouse by installing new carpet, repainting, replacing warped water-stained roof tiles, purchasing an overhead projector, and installing new lighting estimated cost \$120,000.

As a result of the project, AGC has set the following quantitative outcomes to be achieved within the first 12 months of operation:

1. Double the rate of participation in sport at AGC per week from 1500 to 3000 people.
2. Increase the number of free of charge community meetings per year from 100 to 150 by 50%, representing an increase from 4000 to 6000 community visits.
3. Increase Anglesea residents' use of the AGC facilities by 100%.
4. Double visit time spent by guests to 6 hours.

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5. Increase the number of disabled visitors from 2% of all visitors to 10% , a 500% increase.
6. Raise the number of members under 30 years of age from 5-10% of the membership base to 20-25%.
7. Increase the number of people walking on the golf course path, 7 km total, from 100 to 150 per day.
8. Employ an additional 1 FTE staff and 10 additional part-time staff.

The project will allow AGC to better serve the community of Anglesea as both a community and sporting facility, bringing the community together and enhancing participation across multiple sports.

### **3-3. Describe how your project will lead to an increase in sport and physical activity participation**

The project will double weekly sport participation to 3000 participants each week through a number of measures:

1. Increased participation in golfing
  - The new pathway, upgraded clubhouse, and new locker room facilities are expected to increase golfing participation by making AGC a more attractive facility; it is expected membership will increase by 65% as a result of the project, total of 1815 members.
  - The new pathway will allow for a 50% increase in the number of people walking the 7 km path per day to 150 people per day.
  - The more accessible course will allow a 5-fold increase in disabled visitors, as well as extending average membership length by 25% as older players can continue to access the course.
2. Increased multi-sport participation through the construction of a bitumen pathway
  - The new bitumen path will allow AGC to become a multi-sport centre, supporting local joggers, walkers, and cyclists.
  - The path will be lit by solar lights, enhancing safety and accessibility of the pathway.
  - There will be 49 additional hours of sporting opportunity created by the pathway.
  - It is expected that 100 people will use the pathway each week.
3. Increased sports promotion within the Anglesea community
  - Meeting members at the clubhouse will be encouraged to participate in sport at AGC through promotional offers. This is expected to increase participation by 50 people per week.
  - By increasing the annual number of community visitors in meetings to 6000 per year, sports promotion at AGC will have extended community reach.
  - The clubhouse has windows that open out onto the golf course. The members of the community who use the clubhouse for meetings will therefore be encouraged to participate in sport by seeing others at play.
  - Family foot golf competitions will be held once per week, resulting in 50 of weekly participants.
4. Increasing participation and inclusiveness of under-represented groups
  - The project will enhance participation equity and increase inclusiveness for new and under-represented groups, as discussed in Section 3-4.

The project will also allow for increased support of other sporting clubs in the Anglesea community, and will thus indirectly increase participation in these clubs too:

- The AGC has supported the Surf Life Saving club Anglesea chapter for the past 50 years (average annual membership of 1600 people).



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- AGC allow the Anglesea Football and Netball club total of 500 members to host their annual charity golf days at the course, where all visitors including AGC members donate to the club to play a game of golf.
- This is the major fundraising event of the year for the clubs.
- The project will increase the draw of the AGC as a community sporting facility and thus increase funding for these clubs, indirectly supporting participation in sport in the Anglesea community.
- Thus, the project indirectly supports a total of 2100 Anglesea residents sporting participation.

#### **3-4. Describe how your project will enhance participation equity and increase inclusiveness for new or under-represented user groups**

The project will enhance participation equity and inclusiveness for a number of new or under-represented groups:

##### **1. Elderly players**

- Since 1901, Australians have added 40 years of life, with the 80 plus being the fastest growing age group. By 2030, ABS projects there will be more people over 65 than under in five years. Most of the increase in years lived are lived in good health.
- It is recommended that elderly people partake in at least 30 mins of physical activity per day. There is an obvious and present demand for sports that cater to the elderly (AGIC 2012).
- Currently, elderly and infirm players are unable to safely and comfortably navigate the 18-hole course due to the uneven and slippery rocky path.
- The new 7 km bitumen path will ameliorate this problem, allowing elderly players to continue to use the course. It is expected that the number of people walking the paths each day will increase by 50% to 150 people per day, many of whom will be elderly average age of AGC members is 65-70 years.
- The local bridge and Mahjong groups use the clubhouse for free for their weekly meetings. with the upgrade to the clubhouse as a result of the project, the AGC will become an even more attractive meeting place that will aid in keeping elderly members of the Anglesea community socially and mentally engaged.
- Specific health benefits of golf which are mainly reaped by the elderly are discussed in Attachment 1 – Demographic Data.

##### **2. Disabled players**

- The project will enhance the inclusiveness of AGC by adding a disabled toilet and shower cubicle to both the men's and women's locker rooms.
- The paved path will also increase accessibility of the course and comfort of those in hire carts.
- As a result, it is expected that the number of disabled visitors/participants will increase by 500% to represent 10% of AGC's visitor count or 300 people per week.

##### **3. Young adults**

- Just 15% of AGC's membership are under age 50, with under 30s accounting for less than 3% of the membership base.
- The upgrades to AGC's facilities will make the club a more attractive place for younger members of the community to congregate and participate in sport. As a result of the project, AGC will increase the number of members under 30 currently 3% of total membership to 10-15% of all members.
- New opportunities to engage in cycling and jogging on the new path will increase participation in this group, with an expected 100 number of participants per week.



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- AusPlay and ERASS shows that cycling and athletics have had increasing overall and regular participation rates across the past decade (Golf Australia 2018). This proves a demonstrated need for facilities to participate in these sports.

#### 4. Young families

- As a result of the project, AGC will host weekly family competitions of foot golf.
- This will result in an expected increase of 20 young families participating in sport per week and will also increase community connectivity.
- AGC also has an 18-hole minigolf course that is appealing to young families, on average there are 100 visitors per week.
- Lighting will enable the minigolf course to extend its hours of operation by 20 hours per week.

#### 5. Diverse backgrounds

- The project will allow AGC to provide the right facilities to host a number of different community groups.
- AGC will encourage minority groups and groups of different cultural heritage within the greater Anglesea community to have free use of their space for community meetings, such as multicultural food and heritage nights.
- 12 number of these events will be hosted per year, increasing inclusivity in Anglesea.

#### **Will your project address gender inequality?**

☒ Yes ☐ No ☐ Don't know

Answer 'yes' if your project/program is specifically designed to improve opportunities for women and girls, or you think this may occur as a side-benefit to your initiative.

#### **How will your initiative address gender inequality? \***

The project will increase gender equality by:

- Currently, 40% of AGC's membership base is female. This is double the average national rate (Golf Australia 2018).
- Women rate sufficient number of restrooms in the top tier of factors of importance, and more than a third of women feel that there are an insufficient number of restrooms on the course (Sports & Leisure Research Group 2009).
- The female locker rooms will be renovated in the project to update the amenities and add a disabled toilet and shower cubicle, creating a more inclusive environment for female golfers of all abilities. Sports & Leisure Research Group's 2009 study on x specifically states a well-designed and appointed ladies' locker room is essential to attracting and retaining female golfers.
- AGC actively foster women's participation in golf, holding 30 clinics for female golfers, creating 30 additional participation opportunities per year.
- AGC also support golfing for young women and girls, hosting Golf Victoria's Anglesea Girls Camp; an annual 3-day competition for junior girls aged 9-17 years with 40 participants.
- The new pathway and minigolf course will have lights installed, increasing security and safety for all sportspeople.
- Half of current female golfers say that for them, golf is a primarily social activity (Sports & Leisure Research Group 2009). AGC actively encourage local women's community and sporting groups to hire their venue for free. The project will allow their venue space to become a 'new town hall', increasing AGC's relevance and draw as a central gathering place.

As a result of the project, it is expected that:

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- AGC will continue to retain and potentially even increase their higher than average female membership base.
- With improved facilities and increased attractiveness for female members, the AGC will have the opportunity to increase the number or participation in women's golf clinics if demand is shown.

What will you do to address gender inequality and what changes do you expect will occur as a result?

### 3-6. Current Participation Numbers

**Current Participant Total**

1300

Must be a number.

**Per**

Week

Participants per ... (time period)

### 3-7. Projected Participation Numbers

Participants who will benefit from the project

**Projected Participant Total**

3000

Must be a number.

**Per**

Week

Participants per...(time period)

## Community Need

\* indicates a required field

#### 4-1. Select the sports/activities which will benefit from this project.

- |  |  |   |   |
|--|--|---|---|
| <input type="checkbox"/> Aircraft Sport                | <input type="checkbox"/> Eight Ball                | <input type="checkbox"/> Modern Pentathlon        | <input type="checkbox"/> Sport Climbing           |
| <input type="checkbox"/> Archery                       | <input type="checkbox"/> Equestrian                | <input type="checkbox"/> Motor Sport              | <input type="checkbox"/> Squash                   |
| <input type="checkbox"/> Athletics                     | <input type="checkbox"/> Fencing                   | <input type="checkbox"/> Motorcycling             | <input type="checkbox"/> Strength Training        |
| <input type="checkbox"/> AFL                           | <input type="checkbox"/> Fishing<br>(recreational) | <input checked="" type="checkbox"/> Mountain Bike | <input type="checkbox"/> Surf Life Saving         |
| <input type="checkbox"/> Badminton                     | <input type="checkbox"/> Fitness/Gym               | <input type="checkbox"/> Muaythai                 | <input type="checkbox"/> Surfing                  |
| <input type="checkbox"/> Baseball                      | <input type="checkbox"/> Floorball                 | <input type="checkbox"/> Netball                  | <input type="checkbox"/> Swimming                 |
| <input type="checkbox"/> Basketball                    | <input type="checkbox"/> Flying Disc               | <input type="checkbox"/> Orienteering             | <input type="checkbox"/> Synchronised<br>Swimming |
| <input type="checkbox"/> Billiards / Snooker /<br>Pool | <input type="checkbox"/> Football (Soccer)         | <input type="checkbox"/> Outrigger Canoeing       | <input type="checkbox"/> Table Tennis             |
| <input type="checkbox"/> BMX                           | <input type="checkbox"/> Gaelic Football           | <input type="checkbox"/> Petanque                 | <input type="checkbox"/> Taekwondo                |
| <input type="checkbox"/> Bocce/Boules                  | <input type="checkbox"/> Goalball                  | <input type="checkbox"/> Pilates                  | <input type="checkbox"/> Tennis                   |
| <input type="checkbox"/> Boccia                        | <input checked="" type="checkbox"/> Golf           | <input type="checkbox"/> Polo                     | <input type="checkbox"/> Tenpin Bowling           |

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- |  |   |  |   |
|--|---|--|---|
| <input type="checkbox"/> Bowls                     | <input type="checkbox"/> Gridiron                   | <input type="checkbox"/> Polocrosse                            | <input type="checkbox"/> Tai Chi                                      |
| <input type="checkbox"/> Boxing                    | <input type="checkbox"/> Gymnastics                 | <input type="checkbox"/> Pony Club                             | <input type="checkbox"/> Touch Football                               |
| <input type="checkbox"/> Calisthenics              | <input type="checkbox"/> Handball                   | <input type="checkbox"/> Powerlifting                          | <input type="checkbox"/> Triathlon                                    |
| <input type="checkbox"/> Campdraft                 | <input type="checkbox"/> Hockey                     | <input type="checkbox"/> Rock Climbing /<br>Abseiling / Caving | <input type="checkbox"/> Underwater Sports                            |
| <input type="checkbox"/> Canoeing/<br>Paddlesports | <input type="checkbox"/> Hurling                    | <input type="checkbox"/> Roller Sports                         | <input type="checkbox"/> Volleyball                                   |
| <input type="checkbox"/> Cricket                   | <input type="checkbox"/> Ice Hockey                 | <input type="checkbox"/> Rowing                                | <input checked="" type="checkbox"/> Walking<br>(Recreational)         |
| <input type="checkbox"/> Croquet                   | <input type="checkbox"/> Ice Racing                 | <input type="checkbox"/> Rugby League                          | <input type="checkbox"/> Water Aerobics                               |
| <input type="checkbox"/> Crossfit                  | <input type="checkbox"/> Ice Skating                | <input type="checkbox"/> Rugby Union                           | <input type="checkbox"/> Water Polo                                   |
| <input type="checkbox"/> Curling                   | <input type="checkbox"/> Indoor Football/<br>Futsal | <input type="checkbox"/> Sailing                               | <input type="checkbox"/> Water Skiing /<br>Wakeboarding               |
| <input checked="" type="checkbox"/> Cycling        | <input type="checkbox"/> Judo                       | <input type="checkbox"/> Shooting                              | <input type="checkbox"/> Weightlifting                                |
| <input type="checkbox"/> DanceSport                | <input type="checkbox"/> Jujitsu                    | <input type="checkbox"/> Skateboarding                         | <input type="checkbox"/> Wheelchair Rugby                             |
| <input type="checkbox"/> Dancing<br>(recreational) | <input type="checkbox"/> Karate                     | <input type="checkbox"/> Skiing                                | <input type="checkbox"/> Wrestling                                    |
| <input type="checkbox"/> Darts                     | <input type="checkbox"/> Kendo                      | <input type="checkbox"/> Snowboarding                          | <input type="checkbox"/> Yoga   |
| <input type="checkbox"/> Diving                    | <input type="checkbox"/> Kung Fu - Wushu            | <input type="checkbox"/> Softball                              | <input checked="" type="checkbox"/> Other activity not<br>listed here |
| <input type="checkbox"/> Dodgeball                 | <input type="checkbox"/> Lacrosse                   |  |   |

#### 4-2. Other sports/activities not listed above:

Jogging/Running, Foot Golf & Mini Golf

#### 4-3. How will your project support multiple sports and/or user groups?

The project will allow AGC to become a community sporting hub, offering support for multiple different sports/user groups in Anglesea:

##### 1. Golf

- The project will support golfing in Anglesea by upgrading AGC's facilities so that they are more inclusive, and increase its draw as a community sports hub; it is expected AGC's total membership will increase by 50% as a result of the project.
- The main 18-hole course will be more accessible on foot and via cart with the new bitumen pathway.
- Renovated locker room facilities will increase access for golfers of all abilities and increase AGCs appeal to modern athletes.
- The upgrades to the clubhouse will help centre the community at AGC, promoting golf and sporting participation as well as supporting community connections.

##### 2. Walking, jogging, mountain biking and cycling

- The new pathway will also be open to cyclers and joggers for 49 hours per week.
- The number of people walking on the path per day is expected to increase by 50% to 150 people.
- The pathway will be able to provide flexible options for sporting time, being open early in the morning and later at night. These flexible hours will be achievable as the path will be lit by solar-powered lights.
- The 18-hole course is hilly and will prove to be a fun and challenging run for these athletes.
- It is expected that 50 joggers and 100 number of cyclists will use the path each week.

##### 3. Minigolf and foot golf

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- As a result of the project, AGC will hold weekly family foot golf competitions with an expected 50 participants.
- The minigolf course will be able to extend its hours of operation by 28 hours per week with the installation of lighting.

#### **4-4. Describe the additional programming and/or scheduling opportunities this project will provide.**

This project will provide a total of 87 hours of new sports programming per week at AGC, including the introduction of multiple sports (as discussed in Section 4-3):

- The new bitumen path will be open for cyclers, runners and recreational walkers from 5.00am – 9.00am and from 6.00pm – 9.00pm creating an additional 7 hours per day or 49 additional hours per week of operation, generating more flexible options for sporting participation.
- Weekly 4 hour competitions of foot golf will be held for families in the Anglesea community, with an expected 50 participants.
- With lighting installed, the minigolf course will open for an additional 28 hours per week.
- The upgraded clubhouse will have increased functionality and draw for community meetings free of charge. It is expected that the project will allow for 50 additional meetings per year with an average of 40 members per meeting an additional 2000 visits each year.
- The average length of stay for visitors will double from 3 hours to 6 hours.

e.g. the installation of the floodlights will allow night time bookings for user groups X, Y and Z.

#### **Evidence of Facility Use:**

To demonstrate that your project leads to an increase in sport and physical activity participation, all applicants are required to upload a Schedule of Use with details of current and proposed use. The Schedule of Use template is available [here](#)

#### **4-5. Schedule of Use \***

---

Filename: Scheduling\_and\_Usage\_Form.pdf

File size: 170.2 kB

A form for the current and proposed schedule of use can be downloaded here. For any questions about the Schedule of Use form please contact the CSI team on (02) 6214 1201.

#### **4-6. How would your project improve the quality or standard of facilities for community use?**

Currently, AGC's facilities are not up to standard:

- Details of current issues are outlined in Section 3-1.
- This is causing AGC to have decreasing membership and inequitable access to their facilities.

The project will improve the quality of AGCs facilities so that the whole community of Anglesea will benefit:

- AGC is one of three options in town for community groups to meet. The town hall has no staff, furniture or heating, and the local hotel charges a fee for venue hire.
- With the project, AGC will have an upgraded function room that will have adequate lighting and a more modern feel.
- Community groups will continue to be able to use this space for free, centring AGC as an important community hub, a new 'town hall'.

The quality of sporting facilities will also increase as a result of the project:

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- The new bitumen path will support cyclers, runners and walkers in Anglesea in providing a scenic, sloping scape to participate in sports on.
- The path will be lit, providing a safe place to exercise across different hours of the day.
- The bitumen path will be far safer and easier to traverse than its current stony path.
- The locker room renovations and path upgrade will increase AGC's accessibility, so that people of all abilities have appropriate amenities, helping to support diversity within Anglesea.

By improving the standard of AGC's facilities, the project will help increase sports participation and build strong community ties across different groups within the wider Anglesea community.

#### **4-7. Has your project been prioritised through a facility planning process, or identified as a priority for local government, or any sporting organisation?**

- ☒ Yes
- ☐ No

#### **4-8. If yes, please provide details of this prioritisation:**

The project aligns with the priorities of a number of organisations:

- Objective 1.2 of the Surf Coast Shire Health and Wellbeing Plan 2013-2017 is to increase participation in physical activities. It highlights the need for increasing the number of residents involved with physical activity, and creating safe, inclusive and accessible environments for physical activity.
- Golf Australia's Strategic Priorities for 2018-2021 identify the need for increasing participation and access to golf for all Australians. It also identifies the need for increasing participation equity for women and girls in golf.
- The Surf Coast Shire Anglesea Structure Plan 2012 supports the enhancement of community facilities, public open space and recreation areas, and notes that ageing existing facilities require continuous maintenance and renewal in the region.

e.g. identified as a priority in an organisation's strategic plan.

#### **4-9. Provide details of your project's economic impact during construction and operation, including employment during and after construction.**

Construction of the project will occur across 5 months February 2019 to June 2019 During this time, the project will have the following economic impacts:

- 18 FTE workers will be hired for the duration of construction, including 2 builders, 1 plasterer, 2 painters, 3 plumbers, 2 electricians, 2 carpet layers and 6 tradespersons.
- AGC will hire local tradesmen, resulting in \$90,000 in wages alone being injected into the local economy over the construction period.
- Construction will also indirectly generate increased business and revenue to local shops and restaurants in Anglesea.

The project will create a lasting economic benefit to the community of Anglesea:

- The project will help increase AGC's membership base and revenue, supporting the growth of the company.
- AGC is a major employer in the town, currently hiring 11 FTE and 20 part-time staff.
- The project will directly result in the creation of 1 FTE and 10 part-time positions a total of 13 FTE and 30 part-time staff members.
- Two of these full time positions will be for apprentices, supporting youth employment in the area.

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- The project will thus generate \$100,000 in wages within its first 12 months of operation alone.
- These positions will be year-long, reducing the seasonality of work in Anglesea and providing residents with stable employment.

#### **4-10. Have you secured any co-contributions (in-kind or financial) for your project? \***

- ☒ Yes  
☐ No

Funding partners and co-contributions are acceptable. You will be asked to provide details of co-contributions in the budget table.

#### **Co-Contribution Details**

Proof of co-contribution (financial or in-kind) is required through a letter of confirmation. Further detail can be provided in the Budget section.

#### **First Co-Contributor Name \***

Anglesea Golf Club

#### **First Co-Contributor Address**

#### **First Co-Contributor Email Address**

[REDACTED]

Must be an email address.

#### **First Co-Contributor Phone Number**

+61 3 5263 1582

Must be an Australian phone number.

#### **First Co-Contributor evidence of cash or in kind contribution**

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Filename: June 2018 BSheet.pdf

File size: 21.8 kB

Please upload written confirmation on the letterhead of the co-contributor, or use the Project Support Form

#### **Second Co-Contributor Name**

#### **Second Co-Contributor Address**

#### **Second Co-Contributor Email Address**

Must be an email address.

#### **Second Co-Contributor Phone Number**

Must be an Australian phone number.

#### **Second Co-Contributor evidence of cash or in kind contribution**

*No files have been uploaded*



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Please upload written confirmation on the letterhead of the co-contributor, or use the Project Support Form

#### **More than two co-contributors:**

If you have more co-contributors, please complete a separate confirmation for each and upload them all in the field below.

#### **Further Co-contributors' evidence**

*No files have been uploaded*

Please upload written confirmation on the letterhead of the co-contributor(s), or use the Project Support Form

## Project Design and Delivery

\* indicates a required field

### Project Design and Delivery

This section is about the operation of the project. How will it be managed and implemented?

Demonstrate how your project shows appropriate project design and planning has been undertaken. You might wish to refer to:

- a project plan that details how and when the project will be commenced and completed;
- appropriate approvals submitted or in place to commence the project in the 2018/19 financial year;
- site plans that clearly address community safety, risk management, universal design principles and environmental sustainability where appropriate; and
- detail on how project costs have been accurately identified.

#### **5-1. Provide details of your project design and planning. What are the planned activities of the project, and who will be responsible for them? \***

##### 1. Project Plan

Construction for the project is scheduled to begin in February 2019 and is due to be completed by 30 June 2019.

Delivery of project will specifically involve:

- Replacing the old stone path around the 18-hole course with a 1.5-metre-wide bitumen path estimated cost \$100,000, February 2019 to June 2019.
- Installation of pathway lighting around the 7 kilometres of bitumen path and the minigolf course estimated cost \$50,000, May 2019.
- Renovation of the men's locker rooms to install partitions between individual showers, replace the dilapidated lino floor with new non-slip tiles, install new carpet, retile walls, and enable disability access to the locker room with a specific disabled toilet and shower estimated cost \$50,000, May – June 2019.
- Renovation of the women's locker rooms to install 2 new showers, replacing 2 toilet cubicles, adding in a disabled toilet and shower cubicle, retiling the floors and walls, and installing partitions between individual showers estimated cost \$100,000, May – June 2019.

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- Upgrading the clubhouse by installing new carpet, repainting, replacing warped water-stained roof tiles, purchasing an overhead projector, and installing new lighting estimated cost \$120,000, April – May 2019.

February Earthworks commence for new path works

April Clubhouse interior painting & electrical work

May Carpet replacement

Demolish existing male & female locker room amenities

Commence rebuild

June Final fit out and new hardware installation locker rooms

Final fit out upgraded conference technology

Installation path lighting

#### 2. Required Approvals

AGC privately owns their land, no council approval is required for the project.

Building permit from Surf Coast Shire will be required for internal alterations to locker rooms

#### 3. Site Plans

#### 4. Correct Identification of Project Costs

Briefly list the specific activities required to deliver the project.

Demonstrate the applicant's proven capacity and capability to complete the project through:

- experience delivering similar projects
- skills and experience to manage both the project and the grant funding.

### 5-2. Capacity and capability statement

#### 1. Project Management Team with Decades of Experience

The project will be managed by:

- [REDACTED] General Manager: [REDACTED] has over 30 years of experience in the regional golf industry. Similar projects she has successfully overseen and implemented included the \$500,000 construction of a clubhouse from scratch at Amstel Golf Club's Ranfurly Clubhouse, 2006. This was completed within 10 months, and on time and budget.
- AGC's Board of Directors: 2 Board members have extensive experience in Insurance and Risk Management
- [REDACTED] Course Superintendent: [REDACTED] has been working at AGC for over 20 years.

The construction team AGC has confirmed to deliver the project is GD & CA Daffy.

Relevant experience includes:

- Local Builders – built many homes in Anglesea and were involved in the Anglesea Football Club's major renovations.

#### 2. Demonstrated Success with Previous Government Grants

In 2015 AGC received a \$20,000 federal solar power grant Solar Towns Project.

- This project was completed to time and on budget.
- AGC successfully managed the grant funds and satisfied all grant requirements.

### 5-3. How do you approach risk management?

To achieve the objectives and outcomes for Anglesea Golf Club, the following risk management principle has been adopted:

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- Anglesea Golf Club will develop an organisational culture that optimises its ability to achieve business objectives while ensuring appropriate management of risks.

The risk management framework will help all parties to address not only the risks that Anglesea Golf Club may elect to insure against, but also risks associated with areas such as change management, project delivery and regulatory compliance. This will provide a sound basis for strategic planning, help to minimise costly surprises, lead to better outcomes in terms of program efficiency and effectiveness, and support management decision making on a daily basis. All of these will ultimately enhance Anglesea Golf Club's delivery of the project to the wider community.

Anglesea Golf Club views risk management as integral to the successful execution of its strategic direction. In order to achieve the aims set out in the vision for the project, Anglesea Golf Club must pursue opportunities that involve some degree of risk.

It is the responsibility of all Anglesea Golf Club Project team members to identify, evaluate and treat risks as they arise. Managers and other senior staff have particular responsibility for managing risk in their areas. Where appropriate, risk management responsibilities will be reflected in the position descriptions and key performance indicators of staff.

AGC's risk framework sets out the way in which risk should be managed through identification, evaluation, mitigation, monitoring and reporting.

#### **5-4. Please attach any relevant risk management plans approved by your local authority**

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Filename: Attachment 2 - Anglesea Golf Club Risk Management Plan v1cc.pdf  
File size: 236.9 kB

#### **5-5. If applicable, what outcomes relating to universal design are anticipated?**

Aspects of universal design included in the projects are:

- The bitumen pathway that can accommodate the smooth travelling of golf carts, mobility aids, and make walking for people of all abilities easier.
- Hand rails in all showers in both the women's and men's locker room
- Having locker rooms that have facilities and accessibility for people of all physical abilities.

This will result in the following outcomes:

- 50% increase in the number of people of all abilities walking the path along the greens.
- 500% increase in the total number of disabled visitors, growing from just 2% of all visitors to 10%.

For more information on universal design, see <https://www.playbytherules.net.au/resources/articles/universal-design>

#### **5-6. If applicable, what outcomes relating to environmentally sustainable design are anticipated?**

The project includes the following elements of environmentally sustainable design:

- Pathway and minigolf lights will be solar-powered.
- Hot water for the locker rooms will be solar-heated.

This will result in the following outcomes:

- Solar lighting will result in a 5% reduction in electricity use.

See <https://new.gbca.org.au/green-star/>

#### **5-7. Budget**

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Amounts should be exclusive of GST.

Please list other income and expenditure by adding new line items to this budget grid.

| Income                    | \$           | Expenditure                   | \$           |
|---------------------------|--------------|-------------------------------|--------------|
| ASC Grant funds requested | \$420,000.00 | Project Construction          | \$480,000.00 |
| Other approved grants     |              | Professional Planning /Advice | \$10,000.00  |
| Applicant contribution    | \$50,000.00  | Project Management            | \$5,000.00   |
| In-kind contribution      | \$50,000.00  | Contingency                   | \$25,000.00  |
|                           |              |                               |              |
|                           |              |                               |              |

## 5-8. Budget Totals

### Total Income Amount

\$520,000.00

This number/amount is calculated.

### Total Expenditure Amount

\$520,000.00

This number/amount is calculated.

### Co-contribution evidence (optional)

*No files have been uploaded*

If you have a more detailed budget already prepared, please upload it here.

### Income - Expenditure

\$0.00

This number/amount is calculated.

## 5-9. Budget Totals Review

### Total Project Cost

\$520,000.00

This number/amount is calculated.

### Total Grant Amount Requested \*

\$380,000

What is the grant amount you are requesting? (it must tally with the project stream nominated)

## Evaluation

### 5-10. How will you know if your project has achieved its objectives?

There are a number of ways AGC will track the achievement of the objectives listed in Section 3-2:

- Internal records will be used to track trends in visitors and golf club (social and playing) membership rates and information (e.g. age, gender, disability)
- A members' survey will be conducted at 12 months of operation and compared to the 2018 survey.

# Community Sport Infrastructure 2018

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### Application CSI021342018 From Anglesea Golf Club

What changes to do you expect to see? How will you measure success?

## Supporting Documentation

\* indicates a required field

### Uploading supporting documents

You will need to upload all relevant supporting documentation, as outlined in the [Program Guidelines](#) to show that your project meets the selection criteria.

Applicants can upload more than one file per question.

It is up to all applicants to ensure that mandatory documentation requirements are met.

If you have any questions about uploading forms please contact the CSI team on (02) 6214 1201.

### Documentation for all applicants

#### Landowner approval

Filename: Land Owners Consent Support Form.pdf

File size: 130.2 kB

Landowner approval form can be downloaded [here](#)

#### Local Government Approval

Filename: Surf Coast Shire Letter of Support.pdf

File size: 690.4 kB

Local Government approval form can be downloaded [here](#)

#### Additional Documents

Filename: Anglesea Golf Club\_Support Letter\_ASLSCL.pdf

File size: 441.2 kB

Please attach any general or additional documents [here](#)

### Applicants seeking \$200,001 to \$500,000:

#### Evidence of support from relevant peak sporting organisations \*

Filename: Golf Vic Letter of Support.pdf

File size: 431.1 kB

Peak organisation support form can be downloaded [here](#)

#### Income and Expenditure Statement \*

Filename: June 2018 BSheet.pdf

File size: 21.8 kB

Filename: June 2018 P&L.pdf

File size: 52.8 kB

Balance sheet for the most recent completed financial year.

### Applicants seeking \$50,001 to \$500,000:

# Community Sport Infrastructure 2018

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#### Project Plan \*

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Filename: Attachment 1 - Anglesea Golf Club Demographic Data.pdf  
File size: 1.6 MB

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Filename: Attachment 3 - Anglesa Golf Club Business Case.pdf  
File size: 1.8 MB

#### Describe the consultation process you have undertaken \*

AGC has undertaken the following consultation process for the project:

- A 2018 Membership survey on satisfaction with AGC's facilities has been undertaken with 379 responses, representing 36% of the membership base. This has proven the need and desire for the current project.

#### Incorporated trustee applicants

##### Relevant trust documents

*No files have been uploaded*

Evidence of the relationship of the incorporated trustee to the trust.

#### Non ABN holder applicants

##### ATO Statement by Supplier

*No files have been uploaded*

See the ATO website or download the Statement by Supplier Form

## Declaration and Privacy Statement

\* indicates a required field

Personal information submitted via the online application is collected by the ASC for the purpose of considering applications and administering the program. The information collected may be disclosed to other government agencies for this purpose.

The details of successful applicants, including organisational name; the value of the grant awarded; and a brief description of the purpose for the grant, will be released by the ASC to the public and the media, and may be placed on the ASC website, including for use of promotional purposes.

The ASC Privacy Policy can be found at [https://www.ausport.gov.au/legals/privacy\\_statement](https://www.ausport.gov.au/legals/privacy_statement)

If you have any concerns about the privacy of your information please contact [privacy@ausport.gov.au](mailto:privacy@ausport.gov.au)

#### Certification \*

- I certify that the information supplied in this application is true and correct, and that I will contact the ASC immediately should any details change.

#### Consent \*

- I consent to the ASC holding the personal information I have provided and its management under the provisions of the ASC Privacy Policy



# Community Sport Infrastructure 2018

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### Application CSI021342018 From Anglesea Golf Club

**Submitter Name \***

[REDACTED]

an individual who is authorised by their organisation  
to make this application.

**Position held \***

General Manager