



12 August 2019

Ms Ann Palmer  
Secretary  
Senate Finance and Public Administration References Committee  
PO Box 6100, Parliament House Canberra ACT 2600  
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Email: [fpa.sen@aph.gov.au](mailto:fpa.sen@aph.gov.au)

Dear Ms Palmer,

Thank you for your recent letter dated 25 July 2019.

We strongly endorse the requirement for former Ministers of State to adhere to all obligations concerning post-ministerial employment.

With regards to the inquiry, please let us know should you require any further information.

Yours sincerely,

Christopher Hirst  
Chief Executive Officer  
Palladium