



**Australian Government**  
**Defence**

Air Commodore RM Tilley  
Director General  
Capital Facilities and Infrastructure  
Brindabella Business Park [REDACTED]  
PO Box 7925  
CANBERRA BC ACT 2610  
[REDACTED]

[REDACTED]

**Mr Graham Perrett MP**

Chair  
Parliamentary Standing Committee on Public Works  
Parliament House  
CANBERRA ACT 2600

Dear Mr Perrett

**COMMUNITY CONSULTATION REPORT  
CANBERRA DEFENCE PRECINCT TRANCHE 1 AUSTRALIAN DEFENCE  
FORCE ACADEMY LIVING-IN ACCOMMODATION**

1. The Canberra Defence Precinct Tranche 1 Australian Defence Force Academy (ADFA) Living-In Accommodation Project was referred to the Parliamentary Standing Committee on Public Works on 28 November 2023. The project proposes to deliver facilities and infrastructure at ADFA in Campbell, Australian Capital Territory.
2. This letter is to inform the Committee of the nature and extent of community consultation that has been undertaken by the Department of Defence for the proposed works. The aim of the consultation is to ensure local communities and other stakeholders are:
  - a. well informed about project details through effective and proven communication channels; and
  - b. provided the opportunity to raise any concerns or issues, or to seek further information so that, wherever feasible, Defence could address these in its proposed works.
3. The following stakeholder and community consultation activities were delivered in accordance with the project's comprehensive community engagement strategy:
  - a. Community information forums were advertised in relevant local newspapers in the Canberra and Queanbeyan regions, and a project website and email address was established to receive submissions and questions about the project. These details are provided at **Annex A**.
  - b. Four community information forums were conducted at ADFA on 6, 7 and 9 December 2023 and 8 February 2024. The type of information Defence presented to the public is shown at **Annexes B and C**, and the level of attendance is provided at **Annex D**.
  - c. Key stakeholders, including Federal, State and Local Members of Government, and local community and business groups were offered a personal briefing about the project. An example of the invitation that was sent out is at **Annex E**, and a list of all stakeholders engaged by the project, including the status of each engagement, is provided at **Annex F**.

4. A summary of topics and key issues raised during the community information forums is provided at **Annex G**. A summary of topics raised via the online consultation survey is provided at **Annex H**.

5. Overall, information about the proposed works was well received at the community information forums and feedback to date has been positive. Defence is not aware of any objections to the proposed works.

6. Consultation activities have concluded. Defence will provide a briefing to Federal, State and Local Members of Government, as well as Aboriginal organisations contacted during the consultation process should they request one.

Yours sincerely,

**RM Tilley**  
Air Commodore  
Director General Capital Facilities and Infrastructure

30 March 2024

**Annexes:**

- A. Newspaper and Online Advertisements
- B. Examples of Community Information Forum Resources (Information Boards and Reel)
- C. Examples of Community Information Forum Resources (Leaflet)
- D. Community Information Forum Attendance and Summary
- E. Examples of Letters and Email Invitations to Key Stakeholders
- F. Status of Key Stakeholder Communications
- G. Summary of Topics and Key Issues Raised during Consultation
- H. Consultation Survey Outcomes

**NEWSPAPER AND ONLINE ADVERTISEMENTS**

<b>Format</b>	<b>Publication</b>	<b>Dates Published</b>
Print	Canberra Times	29 November 2023 2 December 2023 24 January 2024 27 January 2024 31 January 2024 3 February 2024
Online	Canberra Times	30 November 2023 – 6 December 2023 24 January 2024 – 7 February 2024
Print	Canberra Weekly	30 November 2023 7 December 2023 25 January 2024 1 February 2024
Print	Canberra City News	30 November 2023 7 December 2023 24 January 2024 31 January 2024
Online	The Queanbeyan Age	30 November 2023 – 6 December 2023 24 January 2024 – 7 February 2024
Online	Defence Infrastructure Project Website	From 1 December 2023 to current

## EXAMPLE OF NEWSPAPER ADVERTISEMENTS

### Canberra Times

#### December 2023 Community Information Forums

**Australian Government**  

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**Defence**

**NOTICE OF COMMUNITY INFORMATION FORUMS**  
**Australian Defence Force Academy Living-In Accommodation Project**

The Department of Defence will conduct three information forums to outline the proposed construction works associated with the Australian Defence Force Academy (ADFA) Living-In Accommodation Project. Subject to Parliamentary Approval, the works will be delivered from mid to late 2024 through to late 2026 at ADFA, Campbell, ACT.

The proposed works include replacement of the existing Living-In facilities with contemporary, safe and suitable accommodation which will support recruitment, retention and wellbeing of trainee officers.

Information about the proposed works will be available at the forums with representatives from the Department of Defence available to answer any questions.

**Venue:** Academy Cadets Mess, Building 4, Gallipoli Rd, ADFA, Campbell, ACT

**Community Information Forum Details**

Wednesday, 6 December 2023	6:00pm – 8:00pm
Thursday, 7 December 2023	8:00am – 10:00am
Saturday, 9 December 2023	10:00am – 12:00pm

If you would like further information on the forums or would like to provide feedback, please contact the Project Team via email at [ADFALIA@aurecongroup.com](mailto:ADFALIA@aurecongroup.com)

### Canberra Weekly

#### February Community Information Forum

**Australian Government**  

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**Defence**

**NOTICE OF COMMUNITY INFORMATION FORUM**  
**Australian Defence Force Academy**  
**Living-In Accommodation Project**

The Department of Defence will conduct an information forum to outline the proposed construction works associated with the Australian Defence Force Academy (ADFA) Living-In Accommodation Project. Subject to Parliamentary Approval, the works will be delivered from mid to late 2024 through to late 2026 at ADFA, Campbell, ACT.

The proposed works include replacement of the existing Living-In facilities with contemporary, safe and suitable accommodation which will support recruitment, retention and wellbeing of trainee officers.

Information about the proposed works will be available at the forum with representatives from the Department of Defence available to answer any questions.

**Venue:** Academy Cadets Mess, Building 4, Gallipoli Rd, ADFA, Campbell, ACT

**Community Information Forum Details**

Thursday, 8 February 2024	8:00am – 10:00am
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If you would like further information on the forum or would like to provide feedback, please contact the Project Team via email at [ADFALIA@aurecongroup.com](mailto:ADFALIA@aurecongroup.com)



Scan me  
Cadets Mess  
Car Park

## Canberra City News

### February Community Information Forum



**Australian Government**  

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**Defence**

**NOTICE OF COMMUNITY INFORMATION FORUM**  
**Australian Defence Force Academy**  
**Living-In Accommodation Project**

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The proposed works include replacement of the existing Living-In facilities with contemporary, safe and suitable accommodation which will support recruitment, retention and wellbeing of trainee officers.

Information about the proposed works will be available at the forum with representatives from the Department of Defence available to answer any questions.

**Venue:** Academy Cadets Mess, Building 4,  
Gallipoli Rd, ADFA, Campbell, ACT

**Community Information Forum Details**  
Thursday, 8 February 2024 8:00am – 10:00am

If you would like further information on the forum or would like to provide feedback, please contact the Project Team via email at [ADFALIA@aurecongroup.com](mailto:ADFALIA@aurecongroup.com)



**Scan me**  
**Cadets Mess**  
**Car Park**

## The Queanbeyan Age

### February Community Information Forum



**Australian Government**  

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**Defence**

**NOTICE OF COMMUNITY INFORMATION FORUM**  
**Australian Defence Force Academy Living-In Accommodation Project**

The Department of Defence will conduct an information forum to outline the proposed construction works associated with the Australian Defence Force Academy (ADFA) Living-In Accommodation Project. Subject to Parliamentary Approval, the works will be delivered from mid to late 2024 through to late 2026 at ADFA, Campbell, ACT.

The proposed works include replacement of the existing Living-In facilities with contemporary, safe and suitable accommodation which will support recruitment, retention and wellbeing of trainee officers.

Information about the proposed works will be available at the forum with representatives from the Department of Defence available to answer any questions.

**Venue:** Academy Cadets Mess, Building 4, Gallipoli Rd,  
ADFA, Campbell, ACT

**Community Information Forum Details**  
Thursday, 8 February 2024 8:00am – 10:00am

If you would like further information on the forum or would like to provide feedback, please contact the Project Team via email at [ADFALIA@aurecongroup.com](mailto:ADFALIA@aurecongroup.com)



**Scan me**  
**Cadets Mess**  
**Car Park**

## Online Campaign Breakdown – Canberra News and The Queanbeyan Age

### Community Information Forums – December 2023

From 30 November to 5 December 2023, two digital advertisements were placed online in the Canberra Times and The Queanbeyan Age.

The digital advertisement appeared on users’ screens 25,103 times. Of the 25,103 views, the advertisement was clicked 188 times by users which resulted in users being re-directed to the PWC website. The clicks all came from readers of the Canberra Times, no readers from the Queanbeyan Age interacted with the advertisement.

The average time the advertisement appeared on an individual’s screen was 14.29 seconds, and the total campaign time on screen, or cumulative time across all individuals’ screens, was 1 hour and 15 minutes.

The advertisement was most popular in a desktop format, followed by tablet and smartphone at 36.7%, 35.5% and 27.7% respectively (see Figure 1).

**Figure 1: Campaign Breakdown for Community Consultation Forums in December 2023**



## Community Information Forum – February 2024

From 24 January to 7 February 2024, two digital advertisements were placed online in the Canberra Times and Queanbeyan Age.

The digital advertisement appeared on users’ screens approximately 50,111 times. Of the 50,111 views, there were 210 ‘clicks’ from users who interacted with the advert resulting in them being re-directed to the PWC website. The clicks all came from readers of the Canberra Times with no readers from the Queanbeyan Age interacting with the advertisement.

The average time the advertisement appeared on an individual’s screen was 12.79 seconds, and the total campaign time on screen, or cumulative time across all individuals’ screens, was 1 hour and 58 minutes. The advertisement was most popular on a desktop computer, followed by smartphone and then a tablet (see Figure 2 for details).

Figure 2: Campaign Breakdown for Community Consultation Forum in February 2024



## Defence Infrastructure Project Website



Defence

Home Defence Activities ▾ ADF Members & Families ▾ Business & Industry ▾ Jobs & Careers ▾ News & Events ▾ About ▾

← Home / About / Locations and property / Infrastructure projects / Australian Defence Force Academy Living-in Accommodation

# Australian Defence Force Academy Living-In Accommodation

The aim of the Australian Defence Force Academy (ADFA) Living-In Accommodation (LIA) project is to replace the current LIA facilities and related infrastructure at the ADFA with contemporary, safe and suitable accommodation to support recruitment, retention and wellbeing of Trainee Officers.

In response to Government direction following the Defence Strategic Review, the project has been prioritised by Defence and is an investment in the future growth of the Defence workforce.

Proposed works will take place on Defence managed land at ADFA, Campbell, Australian Capital Territory. The ADFA precinct is approximately 5 kilometres from Canberra International Airport.

These works are subject to Parliamentary approval and the project has been referred to the Parliamentary Standing Committee on Public Works (PWC). The function of the PWC is to openly inquire into the purpose, need, cost-effectiveness, revenue and value of proposed Commonwealth projects.

### Contacts

[adfalia@arecongroup.com](mailto:adfalia@arecongroup.com)

### Parliamentary Standing Committee on Public Works

[Department of Defence — Canberra Defence Precinct Tranche 1 Australian Defence Force Academy Living-in Accommodation project](#)

## Community information

Defence recognises the importance of providing consultation opportunities and has engaged with statutory authorities and key users, such as the Trainee Officers and Defence stakeholders, to understand the existing facility concerns and requirements for the new LIA precinct.

### Community forums

Defence will hold community forums to provide details and an opportunity to learn about the project.

#### 2023 Sessions

Wednesday 6 December  
6:00 pm – 8:00 pm

Thursday 7 December  
8:00 am – 10:00 am

Saturday 9 December  
10:00 am – 12:00 pm

#### 2024 Sessions

Thursday 8 February  
8:00 am – 10:00 am

### Venue

Academy Cadets Mess, Building 4  
ADFA, Gallipoli Road, Campbell, ACT

Car parking will be off Tobruk Road, Campbell, ACT.

All feedback received will be included in the community consultation report and be provided to the PWC (early 2024). If attendance to a forum is not possible, or to provide further feedback, please email [adfalia@arecongroup.com](mailto:adfalia@arecongroup.com).

### Site Investigations

Environmental, heritage and contamination investigations have been conducted and the project is not expected to have a significant impact on the existing precinct values.

### Construction Management

The contractor will implement strategies to reduce the potential impact of construction activities.

## Project details

The proposed works include a staged construction approach to minimise disruption to Trainee Officers and staff. The scope of the Project includes:

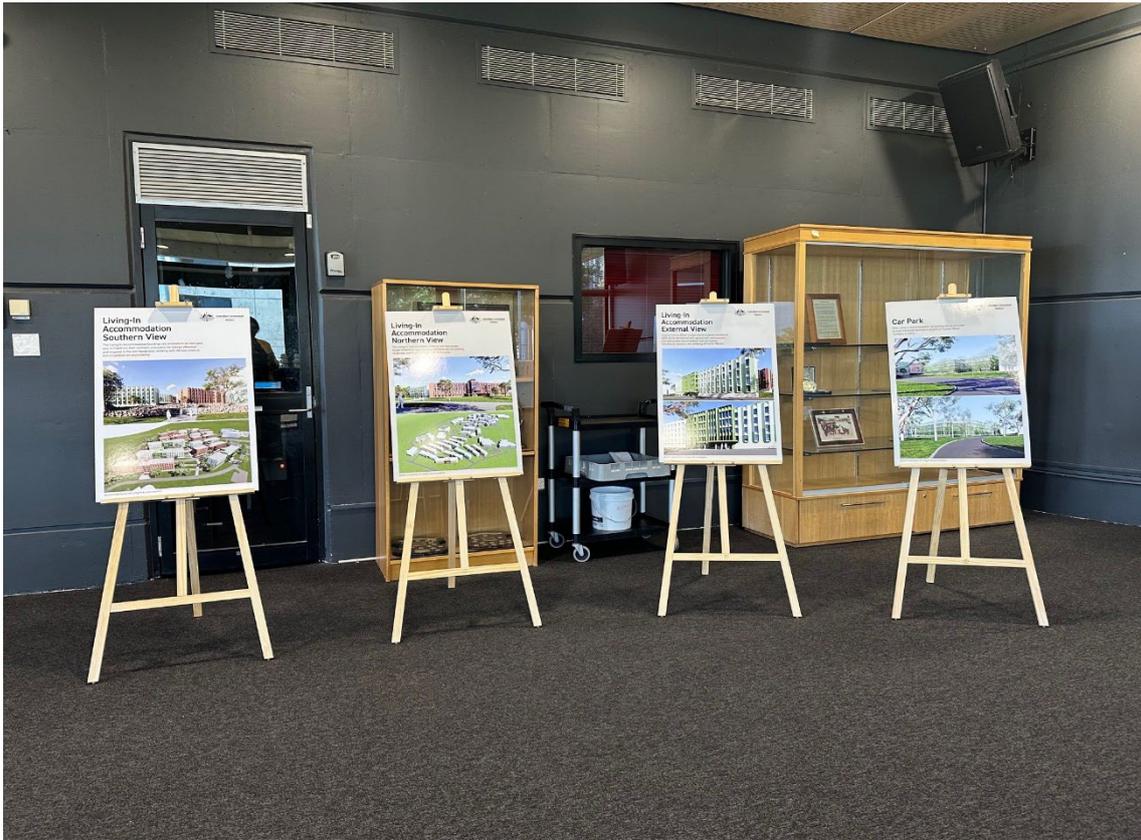
- demolition of existing living-in accommodation and replacement with 1,500 living-in accommodation rooms for Trainee Officers. Offices will be provided within the accommodation blocks for up to 100 supervisory staff
- an increase of 1,265 car parks, to provide a total of 1,600 car parks for Trainee Officers and supervisory staff
- multi-purpose study / common spaces within the accommodation blocks to enable study and engagement with and between Trainee Officers
- external landscaped areas along with access and links to existing ADFA precinct amenities.

## Timeframe

The project was referred to the PWC on 28 November 2023. The public hearing is expected to be held in early-2024.

Subject to approval, construction is expected to start in mid to late-2024 for completion by late-2026.

**EXAMPLES OF COMMUNITY INFORMATION FORUM  
(INFORMATION BOARDS)**





Australian Government  
Defence

# Living-In Accommodation Southern View

The Living-In Accommodation buildings are oriented on an east-west axis to maximise their northern orientation for **energy efficiency** and respond to the site topography, working with the site levels to ensure **pedestrian accessibility**.



Artist's impression of Living-In Accommodation



# Car Park

New Living-In Accommodation car parking will be provided to meet the future **demand in growth** of Trainee Officer numbers at ADFA.



Artist's impression of Living-In Accommodation



# Communal Spaces

The kitchen and communal spaces have been deliberately designed as **open-plan** areas for workflow and functionality and to support a range of **study** and **social activities**.

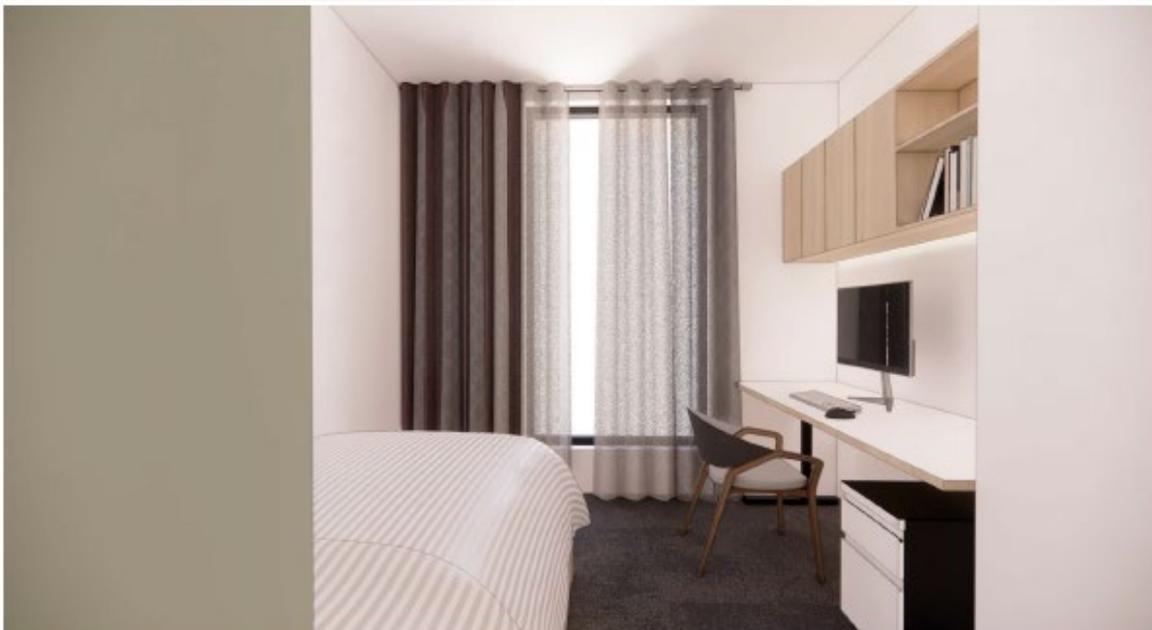


Artist's impression of Living-In Accommodation



# Trainee Officer Bedrooms

Trainee Officer bedrooms are distributed along a central corridor and include **ensuite bathrooms**, **personal storage** and a **study space**.



Artist's impression of Living-In Accommodation

**EXAMPLES OF COMMUNITY INFORMATION FORUM  
 (PRESENTATION REEL SLIDES)**



10 Shot name  
Description



20 Shot name  
Description



30 Shot name  
Description



40 Shot name  
Description



50 Shot name  
Description



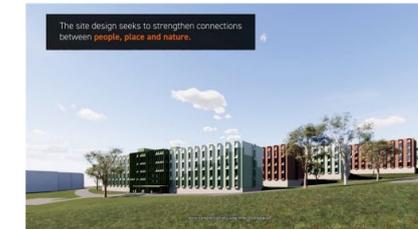
60 Shot name  
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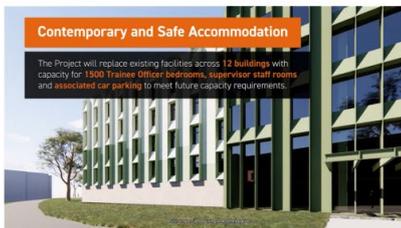
70 Shot name  
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110 Shot name  
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120 Shot name  
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130 Shot name  
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140 Shot name  
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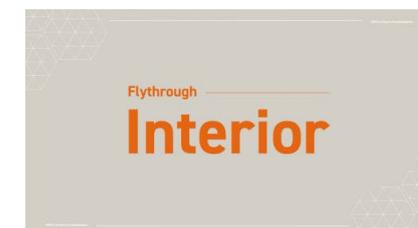
150 Shot name  
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160 Shot name  
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170 Shot name  
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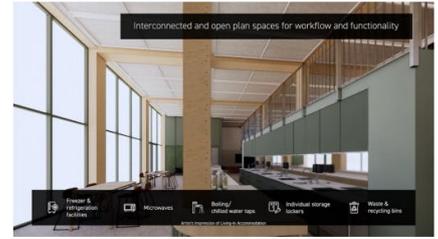
180 Shot name  
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190 Shot name  
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200 Shot name  
Camera moves



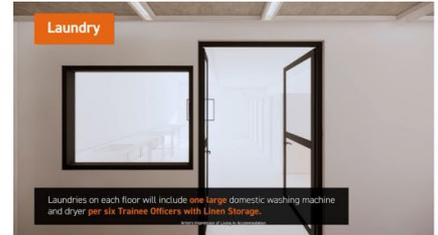
210 Shot name  
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220 Shot name  
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230 Shot name  
Description



240 Shot name  
Description



250 Shot name  
Description



260 Shot name  
Description



270 Shot name  
Description

## EXAMPLE OF COMMUNITY INFORMATION FORUM (LEAFLET)



Australian Government  
Department of Defence

### The Australian Defence Force Academy Living-In Accommodation Project

The Department of Defence is proposing to replace the current Living-In Accommodation facilities and related infrastructure at the Australian Defence Force Academy (ADFA) with contemporary, safe, and suitable accommodation which will support recruitment, retention, and wellbeing of Trainee Officers.

The proposed works include:

- Demolition of existing living-in accommodation and replacement with 1,500 living-in accommodation rooms for Trainee Officers.
- Supervisory staff offices within the accommodation block for up to 100 staff.
- An additional 1,265 car parks, to provide a total of 1,600 car parks for Trainee Officers and supervisory staff.
- Multi-purpose study / common spaces within the accommodation blocks to enable study and engagement with and between Trainee Officers.
- External landscaped areas along with access and links to existing ADFA precinct amenities.
- Engineering services and supporting infrastructure.

#### Ongoing consultation

Following the community consultation forums, a community consultation report will compile all feedback and be provided to the Parliamentary Standing Committee on Public Works, expected to be held in early 2024.

#### For more information

The Project team can continue to be contacted via the Project email [ADFALIA@aurecongroup.com](mailto:ADFALIA@aurecongroup.com)



North view of an accommodation building



A common area within an accommodation building



Aerial view of accommodation buildings and carparks



**COMMUNITY INFORMATION FORUM  
 ATTENDANCE AND SUMMARY**

Details

Public Information Forums

- Campbell, ACT (ADFA Cadets Mess, Building 4, Gallipoli Road, Campbell, ACT)
- 6 December 2023, 6:00pm to 8:00pm
- 7 December 2023, 8:00am to 10:00am
- 9 December 2023, 10:00am to 12:00pm
- 8 February 2024, 8:00am to 10:00am

Resources

- Materials on display included:
  - Information boards shown at **Annex B**
  - Visual presentation played on loop
- Defence consultation team in attendance included members from:
  - ADFA Representatives
  - Project Delivery Team
  - Consultant Project Management Team
  - Consultant Design Management Team

Attendance

**Summary of Community Information Forum Attendance**

<b>Number of attendees</b>	<b>Interest Group</b>
<b>6 December 2023</b>	
2	Construction Industry Representatives
1	Australian Defence Force
<b>7 December 2023</b>	
3	Australian Federal Police
1	Icon Water
1	RMC Duntroon Representative
3	Local Residents
<b>9 December 2023</b>	
1	Community Member
73	Trainee Officers
<b>8 February 2024</b>	
3	Community Members
2	ABC Representatives
35	Australian Defence Force
<b>Total:</b>	<b>125</b>

Key points raised related to:

- Facilities and services
- Availability of sufficient car parks
- Project construction timeline and process
- Trainee Officer room design
- Building and room design
- ICT, utilities and security
- Cost, operation and contract management
- Environmental sustainability
- Existing LIA facilities

EXAMPLE OF A LETTER OF INVITATION TO KEY STAKEHOLDERS

OFFICIAL



Australian Government  
Defence

Ms Jo Bamford  
Project Director  
Capital Facilities & Infrastructure  
PO Box 7925  
CANBERRA BC ACT 2610

[Redacted]

Ms Alicia Payne MP  
Federal Member for Canberra  
221 London Circuit  
Canberra ACT 2601

Dear Minister,

AUSTRALIAN DEFENCE FORCE ACADEMY LIVING-IN ACCOMMODATION PROJECT

I would like to inform you of the works proposed by the Department of Defence at the Australian Defence Force Academy (ADFA), Campbell, Australian Capital Territory, under the ADFA Living-In Accommodation Project (The Project).

The Project was referred to the Parliamentary Standing Committee on Public Works on 28 November 2023. The Project, which is subject to Parliamentary Approval, can be viewed on the Parliamentary Standing Committee on Public Works website:

[https://www.aph.gov.au/Parliamentary\\_Business/Committees/Joint/Public\\_Works/DoDADFALIA](https://www.aph.gov.au/Parliamentary_Business/Committees/Joint/Public_Works/DoDADFALIA)

The aim of the Project is to replace living-in accommodation facilities and related infrastructure at ADFA with contemporary, safe and suitable accommodation. This will support recruitment, retention, and the wellbeing of Defence's Trainee Officers.

The Department of Defence will be conducting community information forums to provide details of the proposed works. These forums will be held at the following times and location:

When	Times
Wednesday 6 December 2023	6pm – 8pm
Thursday 7 December 2023	8am – 10am
Saturday 9 December 2023	10am – 12pm

Where: Academy Cadets Mess, Building 4, Gallipoli Road, ADFA, Campbell, ACT.

If you or your staff are unable attend the above, I would be happy to provide a personal briefing on the proposed works, please send a request via email to [ADFALIA@aurecongroup.com](mailto:ADFALIA@aurecongroup.com).

Yours faithfully,

[Redacted Signature]

Jo Bamford  
Project Director  
Capital Facilities and Infrastructure

30 November 2023

## EXAMPLE OF AN EMAIL INVITATION TO KEY STAKEHOLDERS

**From:** ADFALIA <adfalia@aurecongroup.com>  
**Sent:** Wednesday, January 31, 2024 1:39 PM  
**Subject:** Australian Defence Force Academy Living-In Accommodation Project

Good Afternoon,

As previously advised, works are proposed by the Department of Defence at the Australian Defence Force Academy (ADFA), Campbell, Australian Capital Territory, under the ADFA Living-In Accommodation Project (The Project).

Three community information forums were held in December 2023 to provide details of the proposed works. The Department of Defence will be conducting an additional forum next week which will be held at the following time and location:

**When:** Thursday 8 February 2024

**Time:** 8am – 10am

**Where:** Academy Cadets Mess, Building 4, Gallipoli Road, ADFA, Campbell, ACT.

The Project was referred to the Parliamentary Standing Committee on Public Works on 28 November 2023. The Project, which is subject to Parliamentary Approval, can be viewed on the Parliamentary Standing Committee on Public Works website: [https://www.aph.gov.au/Parliamentary\\_Business/Committees/Joint/Public\\_Works/DoDADFALIA](https://www.aph.gov.au/Parliamentary_Business/Committees/Joint/Public_Works/DoDADFALIA) or the Department of Defence website: [Australian Defence Force Academy Living-In Accommodation Project](#)

The aim of the Project is to replace living-in accommodation facilities and related infrastructure at ADFA with contemporary, safe and suitable accommodation. This will support recruitment, retention, and the wellbeing of Defence's Trainee Officers.

For more information, please contact the Project Team at [ADFALIA@aurecongroup.com](mailto:ADFALIA@aurecongroup.com).

Regards,

**ADFA LIA Project Team**

STATUS OF KEY STAKEHOLDER COMMUNICATIONS

ORGANISATION AND MEMBER	NOTES
<b>FEDERAL GOVERNMENT</b>	
<p>Mr David Smith MP Federal Member for Bean</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Smith providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email to Mr Smith reminding them of the upcoming community consultation forums.</p> <p><b>12 December 2023.</b> Defence called Mr Smith’s office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. It was confirmed that the email had been received.</p> <p><b>13 December 2023.</b> Defence called Mr Smith’s office to follow up regarding a personal briefing and left a voice message.</p> <p><b>14 December 2023.</b> Defence called Mr Smith’s office to follow up regarding a personal briefing.</p> <p><b>31 January 2024.</b> Defence sent an email to Mr Smith providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Ms Alicia Payne MP Federal Member for Canberra</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Ms Payne providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>5 December 2023.</b> Defence sent an email to Ms Payne informing that Hon. Dr Andrew Leigh requested that they be contacted regarding a personal briefing as the project is within their electorate.</p> <p><b>6 December 2023.</b> Defence sent a follow up email to Ms Payne reminding them of the upcoming community consultation forums.</p> <p><b>12 December 2023.</b> Defence called Ms Payne’s office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. Ms Payne’s office requested that the email be resent.</p> <p><b>13 December 2023.</b> Defence forwarded the email sent on 1 December 2023 to Ms Payne including project information links and a reminder regarding the invitation for a personal briefing.</p> <p><b>14 December 2023.</b> Ms Payne’s office called back, confirming that the follow up email had been received and that a personal briefing would not be required.</p>

ORGANISATION AND MEMBER	NOTES
<p>Hon. Dr Andrew Leigh                      MP                      Federal Member for                      Fenner</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Hon. Dr Leigh providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>4 December 2023.</b> Hon. Dr Leigh’s office responded with an email requesting that Defence contact Ms Alicia Payne MP given that the project is within her electorate.</p> <p><b>6 December 2023.</b> Defence sent a follow up email to Hon. Dr Leigh reminding them of the upcoming community consultation forums.</p>
<p>Hon Kristy McBain MP                      Federal Member for Eden-                      Monaro</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Hon. McBain providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email to Hon. McBain reminding them of the upcoming community consultation forums.</p> <p><b>12 December 2023.</b> Defence called Hon. McBain’s office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. It was confirmed that the email had been received.</p> <p><b>13 December 2023.</b> Defence called Hon. McBain’s office to follow up regarding a personal briefing. Call was answered by representative’s office who confirmed no further update was received from Member.</p> <p><b>14 December 2023.</b> Defence called to follow up regarding a personal briefing again. The office advised no confirmation was received from Member.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<b>STATE/TERRITORY GOVERNMENT</b>	
<p>Senator the Hon Katy                      Gallagher                      Senator for ACT</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Senator the Hon. Gallagher providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding the Senator of the upcoming community consultation forums.</p> <p><b>12 December 2023.</b> Defence called the Senator’s office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. It was confirmed that the email had been received and that no personal briefing was required.</p>

ORGANISATION AND MEMBER	NOTES
<p>Senator David Pocock                      Senator for ACT</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Senator Pocock providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>5 December 2023.</b> Response received via email informing that the Senator cannot attend the consultation forums but requests a written overview of the project when available.</p> <p><b>7 December 2023.</b> Defence sent an email on 7 December 2024 directing the recipient to the PWC website and Infrastructure Projects ADFA LIA project page and extended an invitation for a personal briefing.</p> <p><b>9 December 2023.</b> Response received by Senator Pocock’s office confirming a personal briefing is not required.</p>
<p>Mr Andrew Barr, MLA                      Chief Minister of the ACT                      and State Member for                      Kurrajong</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Barr providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding the Chief Minister of the upcoming community consultation forums.</p> <p><b>12 December 2023.</b> Defence called the Chief Minister’s office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. It was confirmed that the email had been received and that no personal briefing was required.</p> <p><b>13 December 2023.</b> Defence emailed the ACT Chief Minister’s Chief of Staff offering a personal briefing.</p> <p><b>2 January 2024.</b> A/Chief of Staff responded and accepted the invitation of a personal briefing on behalf of the Chief Ministers Chief of Staff.</p> <p><b>24 January 2024.</b> Defence provided a personal briefing to Mr Andrew Barr’s Chief of Staff at the Canberra office of Aurecon at 10:00am.</p>
<p>Ms Rebecca Vassarotti,                      MLA                      ACT State Member for                      Kurrajong</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Ms Vassarotti providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Ms Vassarotti of the upcoming community consultation forums.</p> <p><b>13 December 2023.</b> Defence called Ms Vassarotti’s office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. It was confirmed that the email had been received and that no personal briefing was required.</p>

ORGANISATION AND MEMBER	NOTES
<p>Ms Rachel Stephen-Smith,                      MLA                      ACT State Member for                      Kurrajong</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Ms Stephen-Smith providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Ms Stephen-Smith of the upcoming community consultation forums.</p> <p><b>12 December 2023.</b> Defence called Ms Stephen-Smith's office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. Ms Stephen-Smith's representative requested that the initial email be resent.</p> <p><b>13 December 2023.</b> Defence forwarded the email sent on 1 December 2023 to Ms Stephen-Smith including project information links and a reminder regarding the invitation for a personal briefing.</p> <p><b>13 December 2023.</b> Defence called to follow up regarding a personal briefing. Call was answered by representative's office who confirmed no further update was received from Member.</p> <p><b>14 December 2023.</b> Defence called to follow up regarding a personal briefing again, office advised no confirmation was received from Member.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Mr Shane Rattenbury,                      MLA                      ACT Attorney-General &amp;                      Greens Leader,                      State Member for                      Kurrajong</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Rattenbury, providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Rattenbury of the upcoming community consultation forums.</p> <p><b>12 December 2023.</b> Defence called Mr Rattenbury's office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. It was confirmed that the email had been received and that no personal briefing was required.</p>
<p>Ms Elizabeth Lee, MLA                      ACT Liberal Leader, State                      Member for Kurrajong</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Ms Lee providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding the ACT Liberal Leader of the upcoming community consultation forums.</p> <p><b>12 December 2023.</b> Defence called Ms Lee's office to confirm that the email sent on 1 December 2023 had been received and to</p>

ORGANISATION AND MEMBER	NOTES
	<p>again extend the invitation for a personal briefing. Ms Lee's representative requested that the initial email be resent.</p> <p><b>13 December 2023.</b> Defence forwarded the email sent on 1 December 2023 to Ms Lee including project information links and a reminder regarding the invitation for a personal briefing.</p> <p><b>13 December 2023.</b> An email was received from Ms Lee's office informing that both emails have been received and forwarded to the appropriate person. The email stated that they will be in touch if a personal briefing is required.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Mr Ken Marshall                      Executive Group Manager,                      City Operations, Roads                      ACT</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Marshall providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Marshall of the upcoming community consultation forums.</p> <p><b>12 December 2023.</b> Defence called Mr Marshall's office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. Mr Marshall's representative requested that the initial email be resent.</p> <p><b>13 December 2023.</b> Defence forwarded the email sent on 1 December 2023 to Mr Marshall including project information links and a reminder regarding the invitation for a personal briefing.</p> <p><b>14 December 2023.</b> An email was received from Mr Marshall's office confirming that no personal briefing is required, and that a representative from City Operations was identified who will be responsible for monitoring the project going forward.</p>
<p>Mr Ben McHugh                      Deputy Director General,                      Transport Canberra and                      City Services</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr McHugh providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr McHugh of the upcoming community consultation forums.</p> <p><b>13 December 2023.</b> Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p><b>14 December 2023.</b> Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p>

ORGANISATION AND MEMBER	NOTES
	<p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Ms Sally Barnes                      Chief Executive, National Capital Authority</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Ms Barnes providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Ms Barnes of the upcoming community consultation forums.</p> <p><b>12 December 2023.</b> Defence called Ms Barnes’s office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. Ms Barnes’s representative requested that the initial email be resent to the address info@nca.gov.au.</p> <p><b>13 December 2023.</b> Defence forwarded the email sent on 1 December 2023 to Ms Barnes to the requested address including project information links and a reminder regarding the invitation for a personal briefing.</p> <p><b>20 December 2023.</b> Letter addressed to Defence’s Project Director, Ms Jo Bamford, was sent via email and advised that officers of the National Capital Authority had been briefed on the project and are aware of its importance to the continued training of military personnel in Australia.</p>
<p><b>COMMUNITY AND BUSINESS GROUP</b></p>	
<p>Mr Richie Allan, Mr Warren Daly, Ms Violet Sheridan                      Traditional Owners Aboriginal Corporation, Canberra Region Director</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Allan, Mr Daly and Ms Violet Sheridan providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminder for the upcoming community consultation forums.</p> <p><b>13 December 2023.</b> Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p><b>13 December 2023.</b> A phone call was returned by Mr Richie Allan informing that a personal briefing is not required.</p>
<p>Mr Wally Bell                      Buru Ngunnawal Aboriginal Corporation (BNAC)                      Chair/Cultural Heritage Officer</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Bell providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Bell of the upcoming community consultation forums.</p>

ORGANISATION AND MEMBER	NOTES
	<p><b>13 December 2023.</b> Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p><b>14 December 2023.</b> Defence called to follow up regarding a personal briefing.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community consultation forum planned for 8 February 2024.</p>
<p>Mr Paul Girrawah House                      Senior Ngambri-                      Ngunnawal elder,                      Mirrabee</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Girrawah House providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Girrawah House of the upcoming community consultation forums.</p> <p><b>13 December 2023.</b> Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community consultation forum planned for 8 February 2024.</p>
<p>Dr Matilda House                      Ngambri Elder, Mirrabee</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Dr House providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Dr House of the upcoming community consultation forums.</p> <p><b>13 December 2023.</b> Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p><b>13 December 2023.</b> Dr House returned a phone call requesting a personal briefing including Mr Paul Girrawah House.</p> <p><b>20 December 2023.</b> Defence sent a follow up email proposing a personal briefing at 3:00pm on 12 January 2024, and requesting confirmation of time and location.</p> <p><b>11 January 2024.</b> Defence left a voicemail to follow up on proposed briefing appointment for 12 January 2024. Dr House returned the call and discussed the possibility of the briefing to take place at private residence.</p> <p><b>12 January 2024.</b> Defence sent a follow up email to suggest an alternative location for the briefing and proposed the date of 18 January 2024 between 11:00am – 2:00pm.</p> <p><b>January - February 2024.</b> Continued communication with Mr Paul Girrawah House to coordinate a briefing on behalf of</p>

ORGANISATION AND MEMBER	NOTES
	<p>Dr House. Project continuing to engage and confirmed a potential briefing date.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Ms Tina Brown                      King Brown Tribal Group (KBTG)                      Ngunnawal Elder</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Ms Brown providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Ms Brown of the upcoming community consultation forums.</p> <p><b>13 December 2023.</b> Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p><b>14 December 2023.</b> Defence called to follow up regarding a personal briefing.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Ms Nevada Brown                      King Brown Tribal Group (KBTG)                      Heritage Consultant</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Ms Brown providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email Ms Brown of the upcoming community consultation forums.</p> <p><b>13 December 2023.</b> Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p><b>14 December 2023.</b> Defence called to follow up regarding a personal briefing.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Mr Adrian Brown                      King Brown Tribal Group (KBTG)                      Heritage Consultant</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Brown providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Brown of the upcoming community consultation forums.</p> <p><b>13 December 2023.</b> Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p><b>14 December 2023.</b> Defence called to follow up regarding a personal briefing.</p>

ORGANISATION AND MEMBER	NOTES
	<p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Mr James Mundy                      Ngarigu Currawong Clan,                      Elder</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Mundy providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Mundy of the upcoming community consultation forums.</p> <p><b>12 December 2023.</b> Defence left a message with a relative to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p><b>13 December 2023.</b> Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p><b>14 December 2023.</b> Defence called to follow up regarding a personal briefing.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Paul McMahon                      ServeGate                      Head Strategy                      Implementation and                      General Manager                      Restoring Country</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr McMahon providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr McMahon of the upcoming community consultation forums.</p> <p><b>13 December 2023.</b> Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p><b>14 December 2023.</b> Defence called to follow up regarding a personal briefing.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Mr Stephen Byron                      Canberra Airport Group                      Managing Director</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Byron providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Byron of the upcoming community consultation forums.</p> <p><b>13 December 2023.</b> Defence called Mr Byron’s office to confirm that the email sent on 1 December 2023 had been received and to</p>

ORGANISATION AND MEMBER	NOTES
	<p>again extend the invitation for a personal briefing. Mr Byron's representative requested that the initial email be resent.</p> <p><b>14 December 2023.</b> Defence forwarded the email sent on 1 December 2023 to Mr Byron, including project information links and a reminder regarding the invitation for a personal briefing.</p> <p><b>18 December 2023</b> A Canberra Airport Group representative responded via email advising that discussion on the project was underway with the Defence project management team. No mention of requiring a personal briefing was included in the email response.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Mr Bob Hogan                      Royal Military College                      Golf Course management                      President</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Hogan providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Hogan of the upcoming community consultation forums.</p> <p><b>13 December 2023.</b> Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p><b>15 December 2023.</b> A personal briefing was requested in an email addressed to Defence.</p> <p><b>11 January 2024.</b> Defence provided a personal briefing to Mr Hogan and staff at the RMC Golf Club at 3:30pm.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Mr Ray Hezkial                      Icon Water                      Managing Director</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Hezkial providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>4 December 2023.</b> In an email addressed to Defence, Mr Hezkial's representative informed that he is endeavouring to have a staff member attend the community consultation forum and requested a personal briefing on the project. A personal briefing was scheduled for 11 December 2023.</p> <p><b>11 December 2023.</b> Defence provided a personal briefing to Mr Hezkial via a Teams link at 1:30pm.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>

ORGANISATION AND MEMBER	NOTES
<p>Councillor Kenrick                      Winchester                      Queanbeyan-Palerang                      Regional Council                      Mayor</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Councillor Winchester providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Councillor Winchester of the upcoming community consultation forums.</p> <p><b>13 December 2023.</b> Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p><b>14 December 2023.</b> Defence called to follow up regarding a personal briefing. A voicemail was left. No response was received.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>

**General stakeholder group**

ORGANISATION AND MEMBER	NOTES
<b>COMMUNITY AND BUSINESS GROUP</b>	
<p>Mr Greg Harford                      Canberra Business                      Chamber                      Chief Executive Officer</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Harford providing project information, contact details, community consultation forum details and a site link.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Harford of the upcoming community consultation forums.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Mr Michael Hopkins                      Master Builders                      Association of the ACT                      Chief Executive Officer</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Hopkins providing project information, contact details, community consultation forum details and a site link.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Hopkins of the upcoming community consultation forums.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Mr Shane Martin                      Property Council of                      Australia                      ACT Executive Director</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Martin providing project information, contact details, community consultation forum details and a site link.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Martin of the upcoming community consultation forums.</p>

ORGANISATION AND MEMBER	NOTES
	<p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Ms Torie Brown                      Property Council of Australia                      Student Accommodation Executive Director,                      Student Accommodation Council</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Ms Brown providing project information, contact details, community consultation forum details and a site link.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Ms Brown of the upcoming community consultation forums.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Ms Louise Wakefield                      Industry Capability Network – ACT                      Business Manager</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Ms Wakefield providing project information, contact details, community consultation forum details and a site link.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Ms Wakefield of the upcoming community consultation forums.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Mr Chris Appleton                      Duntroon Society                      President &amp; Chair</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Appleton providing project information, contact details, community consultation forum details and a site link.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Appleton of the upcoming community consultation forums.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Dr Mike Ryan                      Duntroon Society                      Editor</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Dr Ryan providing project information, contact details, community consultation forum details and a site link.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Ryan of the upcoming community consultation forums.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Mr Jochen Zeil                      North Canberra                      Community Council                      Chair</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Zeil providing project information, contact details, community consultation forum details and a site link.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Zeil of the upcoming community consultation forums.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>

ORGANISATION AND MEMBER	NOTES
<p>Campbell Community Association</p>	<p><b>1 December 2023.</b> Defence emailed a letter to the Campbell Community Association providing project information, contact details, community consultation forum details and a site link.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding the Campbell Community Association of the upcoming community consultation forums.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information consultation forum planned for 8 February 2024.</p>
<p>Ms Elle Lawless                      Conservation Council                      ACT Region                      Executive Director</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Ms Lawless providing project information, contact details, community consultation forum details and a site link.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Ms Lawless of the upcoming community consultation forums.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Mr Richard Reid                      Canberra Historical                      Society                      President</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Reid providing project information, contact details, community consultation forum details and a site link.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Reid of the upcoming community consultation forums.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Ms Michelle Hoy                      EMOS Operations                      Manager</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Ms Hoy providing project information, contact details, community consultation forum details and a site link.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Ms Hoy of the upcoming community consultation forums.</p>
<p>Professor Emma Sparks                      University New South                      Wales (UNSW), Canberra                      Dean and Rector</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Professor Sparks providing project information, contact details, community consultation forum details and a site link.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Professor Sparks of the upcoming community consultation forums.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Mr John Knox                      ActewAGL                      Chief Executive Officer</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Knox providing project information, contact details, community consultation forum details and a site link.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Knox of the upcoming community consultation forums.</p>

ORGANISATION AND MEMBER	NOTES
	<p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Mr Matthew Mavity                      ACT Fire and Rescue                      Chief Officer</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Mavity providing project information, contact details, community consultation forum details and a site link.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Mavity of the upcoming community consultation forums.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Mr Wayne Phillips                      ACT Emergency Services                      Agency                      Interim Commissioner</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Phillips providing project information, contact details, community consultation forum details and a site link.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Phillips of the upcoming community consultation forums.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Mr Howard Wren, ASM                      ACT Ambulance Service                      Chief Officer</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Wren providing project information, contact details, community consultation forum details and a site link.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Wren of the upcoming community consultation forums.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Mr Peter Whowell                      ACT Policing                      Executive General                      Manager Corporate</p>	<p><b>1 December 2023.</b> Defence emailed a letter providing project information, contact details, community consultation forum details and a site link.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Whowell of the upcoming community consultation forums.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>
<p>Mr Brad Eagle                      Evoenergy                      Group Manager Major                      Projects</p>	<p><b>1 December 2023.</b> Defence emailed a letter to Mr Eagle providing project information, contact details, community consultation forum details and a site link.</p> <p><b>6 December 2023.</b> Defence sent a follow up email reminding Mr Eagle of the upcoming community consultation forums.</p> <p><b>31 January 2024.</b> Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p>

## SUMMARY OF TOPICS AND KEY ISSUES RAISED DURING CONSULTATION

Comments were raised by members of the community and attendees at the community information forums. The following points provide a summary of the queries raised and their responses by Defence, which were current at the time of consultation:

- a. **Building and Room Design:** Members of the public queried Defence regarding the design of both the LIA buildings and the Trainee Officer's individual rooms. Defence confirmed that the current design proposes a 17 square metre room for each Trainee Officer that includes an ensuite, personal storage, study space and adequate power outlets. Defence also advised that each building will have a central communal area with wings on either side where the Trainee Officer rooms will be located. The proposed communal area is designed to combat psychosocial, safety and wellbeing issues and support a range of study and social activities.
- b. **Project Construction Timeline and Process:** Attendees of the community information forums enquired about the timeline of the construction of the LIA buildings and car parks as well as the manner in which works will be undertaken. Defence responded that the project will be undertaken in a staged build, starting in mid-2024 and reaching completion in late 2026, subject to Parliamentary approval. Defence confirmed that the staged construction approach will result in the demolition and construction of selected LIA buildings and car parks at each stage and temporary facilities will be provided as required to reduce any impacts to Trainee Officers during this time. The delivery timeframe has been expedited due to the importance of the project as well as to meet recruitment and training requirements ahead of the 2027 intake.
- c. **Consultation Approach:** Members of the public asked about the methods of consultation that Defence is undertaking prior to construction. Defence confirmed that consultation with Trainee Officers has been undertaken to understand the constraints of the existing LIA and mitigate impacts during construction of the new facilities. Defence noted that benchmarking exercises and site visits were undertaken by the design team at Australian National University (ANU) to assess the impacts of other accommodation developments and use the outcomes to complete the needs analysis for the current project.
- c. **Facilities and Services:** Attendees of the community consultations asked Defence about the Facilities and Services that would be provided to the Trainee Officers as part of the Tranche 1 redevelopment of ADFA. Defence responded that there will be multi-level car parks with spaces for student use at a ratio of one car space to one Trainee Officer room. Defence highlighted that each building will have a kitchen equipped with a cooktop, fridges freezers and food storage areas. Ovens and dishwashers will not be provided. Further, every building will have a laundry room per floor, a mud room, a multi-use room that may be used for meditation or prayer and bike storage areas.
- d. **Information, Communication and Technology (ICT), Utilities and Security:** During the community information forums, queries regarding the energy capacity of the car parks and LIA buildings, high voltage (HV) upgrades, fire water tank placements and wireless network cabling were raised. Defence discussed their initiatives around energy efficiency to create the desired outcomes for design and also the installation of electric vehicle (EV) charging station conduit infrastructure to enable the installation of EV charging stations in the future. Defence discussed the required standards that will be met as part of the design of the ICT infrastructure and their relationship with the University of New South Wales (UNSW) and the need to connect with UNSW's ICT network.
- e. **Cost, Operation and Contract Management:** Members of the public queried Defence about the project value, tender status, future management of the site, and the cost of the refurbishment. Defence confirmed that the project will cost approximately \$1.2 billion

which includes the building of new living-in accommodation facilities, carpark structures, and infrastructure upgrades to facilitate future needs. The cost is also inclusive of the demolition of existing living-in accommodation buildings including existing car parking. Defence noted that they are currently working towards reducing that cost. The early contractor involvement tender has been awarded through a limited tender process to Lendlease and early contractor involvement activities are underway. The contract for construction will be subject to a value for money assessment prior to engagement of the contractor. The buildings will be maintained by Defence post construction.

- f. **Environmental Sustainability:** Questions regarding the capacity for environmental sustainability within the design were raised at the community consultation. Particularly e-bike storage, solar panels, measures to reduce energy usage, EV charging in car parks and the use of geothermal energy. Defence discussed key principles for the project's design considers sustainability and climate resilient design. The project will be delivered within the existing footprint and incorporates outcomes from engagement with environmental and conservation groups. Defence noted that there are provisions for EV charging stations being investigated as part of the car park building design and the inclusion of solar panels and other energy saving devices have been incorporated into the project.
- g. **Existing LIA Facilities:** Members of the public queried the capacity of the existing LIA and the current works that are taking place. Defence confirmed that by the end of 2026, the current LIA capacity will be reached and noted the facilities are reaching end of design life. Defence discussed a separate issue affecting the current LIA related to the black mould which had been found within the parts of the buildings and the current efforts in place to remediate this matter. The future capacity of the LIA facilities was outlined as 1,500 Training Officer bedrooms with supervisory staff offices.

The table below provides a summary of topics and key issues raised during community information forums by the relevant attendees:

#### Summary of Key Issues and Topics Raised During Community Information Forums

TOPIC	RAISED BY	DEFENCE RESPONSE
<b>Building and room design</b>		
Size of the rooms.	Australian Federal Police Trainee Officer Community Member	The bedrooms will be the same size approximately 17 square metres, inclusive of an ensuite.
Inclusions within new LIA plans, number of rooms in LIA building and number of rooms per floor.	Australian Federal Police Defence Member Trainee Officer RMC Duntroon Representative Community Member	In the new proposed designs, there will be a communal kitchen and common area for each floor. There will also be study and social areas and have office spaces for supervisory staff for each floor. 1,500 Training Officer bedrooms with supervisory staff rooms which is an increase of approximately 50% on the existing LIA room numbers. Four floors per building across 12 buildings.
Will there be mixed dorms?	Community Member	There will be no segregation between males and females. In the current LIA buildings, there is segregation in the hallways, but with ensuites in the new

TOPIC	RAISED BY	DEFENCE RESPONSE
		bedrooms, there will be no need to segregate.
Number of LIA buildings.	RMC Duntroon Representative	12 in total.
Will the other buildings be refurbished?	Construction Industry	No, they will be demolished.
Sight lines in the design.	Defence Member	Corridors in the proposed buildings have been designed to ensure clear lines of sight and minimise blind spots, enabling full visibility (passive surveillance) by supervisors and surrounding Trainee Officers.
Height of buildings.	RMC Duntroon Representative Trainee Officer	Limited to four storeys per building which is the height restriction requirement by the National Capital Plan.
Arrangement of rooms and common areas.	Trainee Officer	Each building will have a central communal area on each floor and the bedrooms will be in wings on each side.
Rationale behind ensuites and inclusions within ensuites.	Trainee Officer	Personal ensuites avoid the potential issues of shared bathroom facilities. Each ensuite will have a toilet, shower and hand basin.
Communal area design.	Trainee Officer Community Member	The proposed communal area is designed to combat psychosocial, safety and wellbeing issues and support a range of modern methods of study and social activities.
Design life (life of buildings).	Trainee Officer	Structurally designed for 50 years as per the requirements set out in the National Construction Code (NCC).
Design justification.	Community Member	The Royal Commission into Defence and Veteran Suicide found that the current design is not psychosocially safe and has a 'cluster-plex' design. The Royal Commission also found that straight lines of sight, passive surveillance and ensuites, in line with modern contemporary standards would assist in elimination of unacceptable behaviour. The current LIA buildings house 48 Trainee Officers on three floors and the communal space has capacity for 12 people which is not adequate, as it is based on an historical system where only third year Trainee Officers could use the communal space.
<b>Construction timeline and process</b>		

TOPIC	RAISED BY	DEFENCE RESPONSE
What stage of the PWC process are you at?	Australian Federal Police Community Member	Referral to PWC occurred on 28 November 2023; a hearing date has not yet been set. Anticipated to occur in March 2024.
Project delivery timeframes.	Defence Member Icon Water RMC Duntroon Representative Australian Federal Police Trainee Officer Community Member	Subject to Parliamentary Approval, estimated to commence in June 2024 and be completed in late 2026, prior to 2027 Trainee Officer intake. Staged build with buildings made available as they are ready.
Staging process.	Defence Member RMC Duntroon Representative Trainee Officer Construction Industry	The staging plan is in development but will not vary significantly from what has been shown. There is flexibility with staging options. Car park replacement will also be staged. Decanting is a key focus to minimise disruption. Staging schedule is currently being determined with the Early Contractor Involvement Head Contractor (ECI-HC).
Demolishing of buildings.	Icon Water	Demolition of selected buildings to be done in accordance with construction stages.
When did the project start?	Australian Federal Police	Planning commenced in March 2023.
Use of Rugby ground for training while construction is in progress.	Community Member	The Rugby ground may be offline while the staged build is underway. Potential to use the RMC facilities for use of training grounds.
Why has the timeframe been expedited?	Trainee Officer	Due to the importance of the project and to meet recruitment and training needs for the 2027 intake.
Temporary accommodation.	Trainee Officer	Good quality temporary accommodation will be provided if required and will be accounted for as part of the staged build.
Will car parks be delivered at same time?	Trainee Officer	Car parks will be delivered as part of the staged build process.
Proximity of construction zone to local community.	Community Member	Campbell is the closest residential area.
<b>Consultation</b>		
Consultation with Traditional Owners and involvement in the design.	Construction Industry Trainee Officer	Consultation has commenced with the Traditional Owner groups.
Consultation with other LIA projects.	Defence Member	Carried out benchmarking exercises with ANU and used the outcomes to complete the needs analysis.
Engagement with UNSW.	Construction Industry	Input is primarily from ADFA. UNSW owns the ICT infrastructure and is therefore being consulted regarding this

TOPIC	RAISED BY	DEFENCE RESPONSE
		matter as the ICT systems will need to be integrated with UNSW.
Why drop-in session instead of a public forum?	Community Member	To allow for flexibility and inclusivity for all those who would like to attend.
<b>Cost, operation and contract management</b>		
Contract status and the current works that are occurring.	Construction Industry Community Member	The ECI-HC contractor has been engaged.
Tender award and process.	Construction Industry Community Member	Tender has been awarded to Lendlease for the development phase. The standard Defence procurement procedures were followed in awarding the contract.
Are Lendlease completing all the construction works?	Construction Industry	Lendlease are engaged for the development phase. The successful party for the construction will be engaged in line with the Commonwealth procurement policies
Which consultants are currently engaged?	Construction Industry	Aurecon are the Project Management/Contract Administrator and Design Consultant with DesignInc as the Architect.
Cost of refurbishment of current buildings.	RMC Duntroon Representative	In the order of \$50 million which was necessary to ensure the habitability of the existing LIA and associated wellbeing of Trainee Officers until new facilities are constructed. These works include efforts to remediate black mould in the existing buildings, which were undertaken under the management of the Directorate of the estate works program office that was commenced in 2018 and is estimated to be complete in March 2024.
Maintenance and management post construction.	Trainee Officer	The buildings will be maintained by Service Delivery Division.
Who will clean the buildings.	Trainee Officer	Estate Maintenance and Operations Support (EMOS) will do some cleaning, but most will be done by the Trainee Officers.
Contract value of project.	Trainee Officer	Approx. \$1 billion.
<b>Environmental sustainability</b>		
What sustainability measures are included in the design.	Australian Federal Police	Solar orientation, appropriate landscaping (includes native species that minimises the need for irrigation). Project will be delivered in existing footprint and incorporates outcomes from engagement with environmental and conservative groups.
E-bike storage.	Defence Member	Will be considered in the design.

TOPIC	RAISED BY	DEFENCE RESPONSE
Solar panels and reducing energy use.	Defence Member Australian Federal Police	Conducting whole of life analysis. Reducing energy use is going through review and approval.
Electric vehicle plug-ins in car parks to respond to Canberra commitment to electric cars by 2030.	RMC Duntroon Representative	Currently being assessed. Defence policy has not been finalised, but consultation is ongoing. Provision will be made with the ability to upgrade EV charging points at a future date.
Use of geothermal energy.	Community Member	Detailed design has not been completed yet and this will be assessed as part of final design.
<b>Facilities and services</b>		
Is there a mess in the buildings?	Australian Federal Police	There is a kitchen with facilities for limited cooking that the students can use located within the communal area on each floor; there are no ovens or dishwashers.
Is there a laundry?	Australian Federal Police Trainee Officer	A communal laundry space with washing machines and dryers will be on each floor.
Is there a prayer room?	Australian Federal Police	There is a multi-purpose room that may be utilised for prayer or meditation.
Is there a study facility?	Australian Federal Police	Each bedroom is equipped with a desk and chair as a study space for Trainee Officers.
Bike storage.	Defence Member	Bike storage is included in the design.
Undercover car parking.	RMC Duntroon Representative Trainee Officer Community Member	Multi-level car parking for approximately 1,600 spaces with storage cages on each level.
Storage for field and combat equipment.	RMC Duntroon Representative	Each room has an allocated storage space and there are additional personal storage areas accounted for within the design.
Toilets and showers.	RMC Duntroon Representative	Each room will have an ensuite.
Will there be recreation areas?	RMC Duntroon Representative	Landscaping will allow for useful outdoor space.
Accessibility for wheelchair users and discussion around lifts.	Community Member	There will be one Disability Discrimination Act (DDA) compliant room on the ground level of every building. Stairs are the primary way of movement though there will lifts for moving and transporting people who cannot access stairs.
Will the kitchen be fully fitted and will the cooktops be gas or electric?	Trainee Officer	There will be a kitchen on each floor equipped with cooktops, fridges, freezers, and storage cabinets. The cooktops will be electric. There will not be any ovens or dishwashers.

<b>TOPIC</b>	<b>RAISED BY</b>	<b>DEFENCE RESPONSE</b>
Will the car parks be far from the buildings?	Trainee Officer	The car parks will not be situated adjacent to the buildings but there will be road access to the front of the LIA.
<b>ICT, utilities and security</b>		
Concerns about existing capacity and HV upgrade.	Defence Member	Discussions are underway with Evoenergy.
Fire water tanks placement.	Defence Member	Still under development and pending site selection board.
Security and safety aspects of car parks.	RMC Duntroon Representative	This is considered as part of the design.
Is there wireless network cabling and what are the specifications for cabling?  Why is it not Defence standard cabling?	Community Member	As it is part of UNSW infrastructure, network access will be completely wireless and available in all bedrooms. Passive cabling is part of the design and active infrastructure will be by UNSW. As this is a university campus the cabling needs to integrate with their systems, all cabling will meet required standards.
<b>Existing LIA situation</b>		
Current LIA capacity.	Community Member	The current LIA buildings are approaching their structural/design end of useful life. By the end of 2026, the current LIA capacity will be reached.
What are the current works that are happening?	Community Member	Removing black mould to make the LIA buildings habitable.
How many international trainee officers are there?	Community Member	There are currently 60 international Trainee Officers.
Is there a weekly inspection of the dorms?	Community Member	Yes, inspections are carried out weekly.
<b>Miscellaneous/other</b>		
Trainee Officer duration in LIA – How long will the Trainee Officers live on site?	Australian Federal Police	3-4 years depending on course.
Age of current buildings.	Australian Federal Police	Built in the early 1980s.
What are the current challenges around recruitment of cadets?	Community Member	Recruitment is tending upwards, however, not significantly. It is currently on the upper limit for each service.

**CONSULTATION SURVEY OUTCOMES**

In addition to the comments received during community information forums, a number of communication channels were also implemented to obtain feedback during the consultation period, including:

			
Project email to receive feedback submissions and questions	Project website to provide a platform for information and feedback	Briefing notes at meetings	Digital and hard copy feedback forms

**Feedback Form**

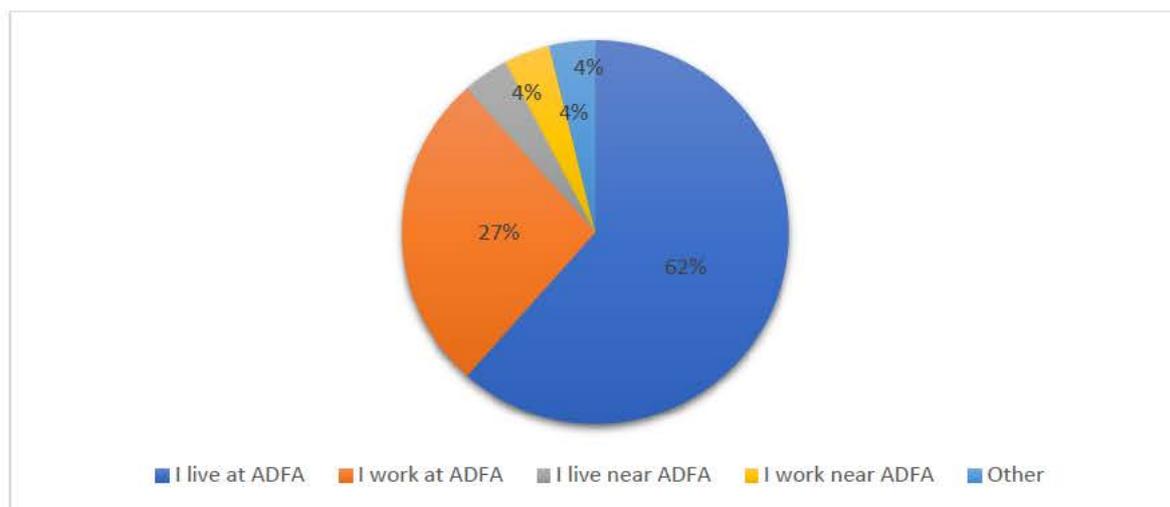
Feedback forms were made available at the three community information forums through a hardcopy form and a digital tool, which was accessible via a QR code link. Attendees did not opt to complete a hardcopy form and utilised the digital tool instead to provide feedback.

The survey comprised of three key question areas that sought information on the respondent’s association with the current ADFA facility and their perception around construction impacts. Respondents were also requested to provide any general comments they had on the project as well as any concerns they had on the planned activity. Excerpts of the digital and hard-copy feedback forms are provided for reference at the end of this annex.

In total, there were 19 responses received over four community information forums, the following information provides a summary of the results:

**Key area 1: Background of respondents**

Multiple responses were able to be selected as part of the first key question that sought to understand participant’s background in relation to the current ADFA facility. Majority of responses (62%) indicated that participants resided at ADFA, six of these participants were employed at the facility with and only one attending in their sole capacity as a staff member. Other figures show one respondent who resided near ADFA and one respondent who was an industry representative.



**Figure 3 : Background of respondents**

Three respondents detailed their perceptions on construction impacts. It was noted that one of these respondents had interpreted the current refurbishments of the existing facilities as related to the proposed ADFA LIA project. Defence has taken this on-board as a recommendation to distinguish the separate initiatives more clearly.

### Key area 2: General comments on the project

Amongst the 19 responses received, over 60% of responses provided feedback in support of general elements of the proposal. Key themes identified within these responses include:

- support for the modern design of the facility
- considerations around capacity requirements.

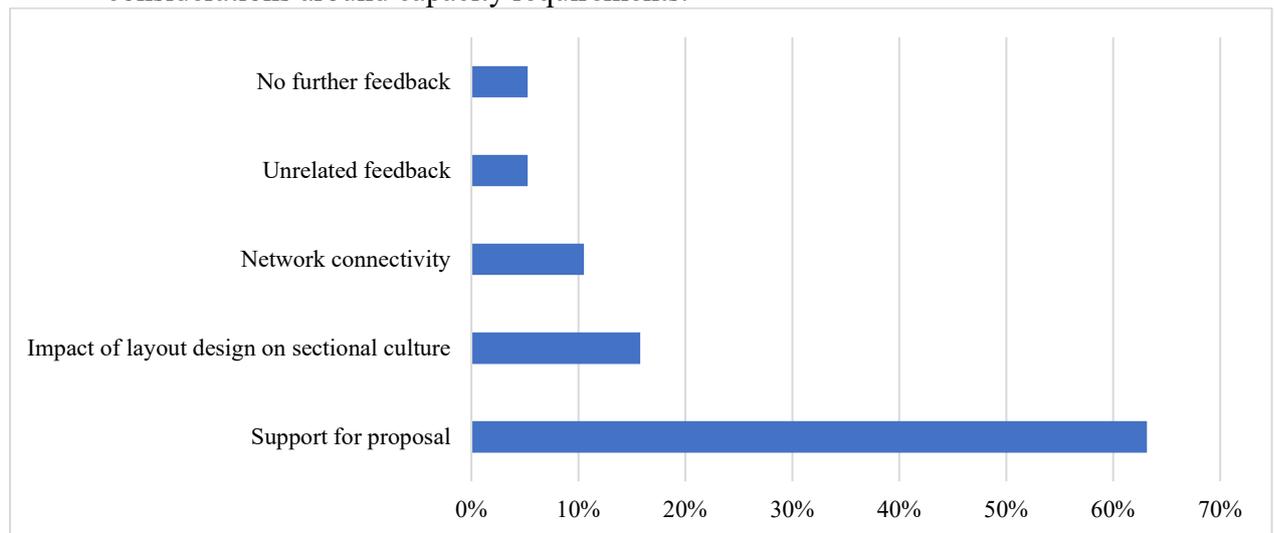


Figure 4: General feedback categories

The respondents who expressed their support for the proposal also raised other general points in their comments including:

- identification of active transport storage solutions
- expectation for the project to be delivered on time and within budget
- potential for vegetation removal to affect morale and create unwelcoming atmosphere.

A common consideration reflected by 16% of respondents related to the impact of layout design on sectional culture. There were varied perspectives on the matter, some indicating that the open plan communal spaces enable a sense of divisional/squadron morale and comradery. Whereas one respondent noted that sectional culture has been overlooked by the design and provided additional feedback as follows:

- maintain the current H shape though expand to accommodate communal areas
- some provisions within the communal areas are not necessary such as the mud room and section common rooms
- laundry facilities are limited
- external facade of the buildings has a corporate appearance and it not distinguishable as an LIA
- the new proposal should combine elements of the current layout and incorporate high level of input by Trainee Officers.

Two respondents expressed the importance of network connectivity and reliable access to the Defence digital gateway.

### Key area 3: Concerns about the planned activity

Over two thirds of respondents indicated they did not have any concerns about the proposal and noted the following compliments:

- the project will support future recruitment
- the overview provided was comprehensive and addressed most questions and concerns raised by attendees.

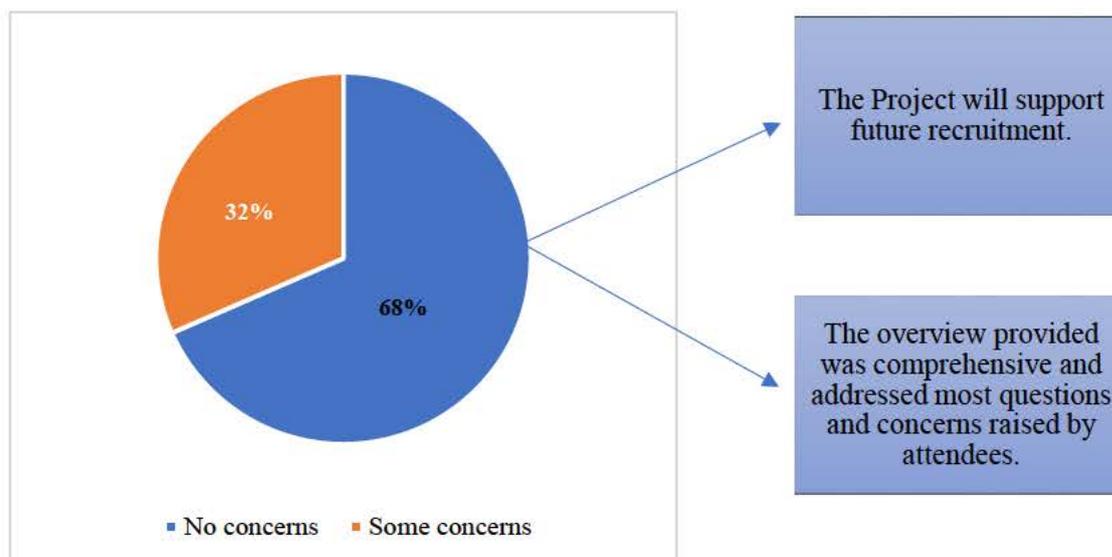


Figure 5: Responder concerns about planned activities

Some concerns on the planned activity were expressed by under a third of respondents including:

- meeting timeframes for delivery
- limitation of laundry facilities
- management of parking during construction
- distance between LIA to classes
- the relevancy of the project.

### Conclusion

The overall sentiment by survey participants has been highly supportive of the project. There has been a strong level of receptiveness observed around the benefits of the project as well as the potential of the design to improve the conditions and experience within the new LIA.

There have been several recommendations put forward as related to the layout of communal areas, aesthetic of the façade, and increase in key amenities that may be considered by Defence where practicable in the next stages of the design development process.