



Australian Government
Defence

Air Commodore RM Tilley
Director General
Capital Facilities and Infrastructure
Brindabella Business Park [REDACTED]
PO Box 7925
CANBERRA BC ACT 2610
[REDACTED]

[REDACTED]

Mr Graham Perrett MP

Chair
Parliamentary Standing Committee on Public Works
Parliament House
CANBERRA ACT 2600

Dear Mr Perrett

**COMMUNITY CONSULTATION REPORT
CANBERRA DEFENCE PRECINCT TRANCHE 1 AUSTRALIAN DEFENCE
FORCE ACADEMY LIVING-IN ACCOMMODATION**

1. The Canberra Defence Precinct Tranche 1 Australian Defence Force Academy (ADFA) Living-In Accommodation Project was referred to the Parliamentary Standing Committee on Public Works on 28 November 2023. The project proposes to deliver facilities and infrastructure at ADFA in Campbell, Australian Capital Territory.
2. This letter is to inform the Committee of the nature and extent of community consultation that has been undertaken by the Department of Defence for the proposed works. The aim of the consultation is to ensure local communities and other stakeholders are:
 - a. well informed about project details through effective and proven communication channels; and
 - b. provided the opportunity to raise any concerns or issues, or to seek further information so that, wherever feasible, Defence could address these in its proposed works.
3. The following stakeholder and community consultation activities were delivered in accordance with the project's comprehensive community engagement strategy:
 - a. Community information forums were advertised in relevant local newspapers in the Canberra and Queanbeyan regions, and a project website and email address was established to receive submissions and questions about the project. These details are provided at **Annex A**.
 - b. Four community information forums were conducted at ADFA on 6, 7 and 9 December 2023 and 8 February 2024. The type of information Defence presented to the public is shown at **Annexes B and C**, and the level of attendance is provided at **Annex D**.
 - c. Key stakeholders, including Federal, State and Local Members of Government, and local community and business groups were offered a personal briefing about the project. An example of the invitation that was sent out is at **Annex E**, and a list of all stakeholders engaged by the project, including the status of each engagement, is provided at **Annex F**.

4. A summary of topics and key issues raised during the community information forums is provided at **Annex G**. A summary of topics raised via the online consultation survey is provided at **Annex H**.

5. Overall, information about the proposed works was well received at the community information forums and feedback to date has been positive. Defence is not aware of any objections to the proposed works.

6. Consultation activities have concluded. Defence will provide a briefing to Federal, State and Local Members of Government, as well as Aboriginal organisations contacted during the consultation process should they request one.

Yours sincerely,

RM Tilley
Air Commodore
Director General Capital Facilities and Infrastructure

30 March 2024

Annexes:

- A. Newspaper and Online Advertisements
- B. Examples of Community Information Forum Resources (Information Boards and Reel)
- C. Examples of Community Information Forum Resources (Leaflet)
- D. Community Information Forum Attendance and Summary
- E. Examples of Letters and Email Invitations to Key Stakeholders
- F. Status of Key Stakeholder Communications
- G. Summary of Topics and Key Issues Raised during Consultation
- H. Consultation Survey Outcomes

NEWSPAPER AND ONLINE ADVERTISEMENTS

| Format | Publication | Dates Published |
|---------------|--|---|
| Print | Canberra Times | 29 November 2023 2 December 2023 24 January 2024 27 January 2024 31 January 2024 3 February 2024 |
| Online | Canberra Times | 30 November 2023 – 6 December 2023 24 January 2024 – 7 February 2024 |
| Print | Canberra Weekly | 30 November 2023 7 December 2023 25 January 2024 1 February 2024 |
| Print | Canberra City News | 30 November 2023 7 December 2023 24 January 2024 31 January 2024 |
| Online | The Queanbeyan Age | 30 November 2023 – 6 December 2023 24 January 2024 – 7 February 2024 |
| Online | Defence Infrastructure Project Website | From 1 December 2023 to current |

EXAMPLE OF NEWSPAPER ADVERTISEMENTS

Canberra Times

December 2023 Community Information Forums

**Australian Government**
Defence

NOTICE OF COMMUNITY INFORMATION FORUMS
Australian Defence Force Academy Living-In Accommodation Project

The Department of Defence will conduct three information forums to outline the proposed construction works associated with the Australian Defence Force Academy (ADFA) Living-In Accommodation Project. Subject to Parliamentary Approval, the works will be delivered from mid to late 2024 through to late 2026 at ADFA, Campbell, ACT.

The proposed works include replacement of the existing Living-In facilities with contemporary, safe and suitable accommodation which will support recruitment, retention and wellbeing of trainee officers.

Information about the proposed works will be available at the forums with representatives from the Department of Defence available to answer any questions.

Venue: Academy Cadets Mess, Building 4, Gallipoli Rd, ADFA, Campbell, ACT

Community Information Forum Details

| | |
|----------------------------|-------------------|
| Wednesday, 6 December 2023 | 6:00pm – 8:00pm |
| Thursday, 7 December 2023 | 8:00am – 10:00am |
| Saturday, 9 December 2023 | 10:00am – 12:00pm |

If you would like further information on the forums or would like to provide feedback, please contact the Project Team via email at ADFALIA@aurecongroup.com

Canberra Weekly

February Community Information Forum

**Australian Government**
Defence

NOTICE OF COMMUNITY INFORMATION FORUM
Australian Defence Force Academy
Living-In Accommodation Project

The Department of Defence will conduct an information forum to outline the proposed construction works associated with the Australian Defence Force Academy (ADFA) Living-In Accommodation Project. Subject to Parliamentary Approval, the works will be delivered from mid to late 2024 through to late 2026 at ADFA, Campbell, ACT.

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Information about the proposed works will be available at the forum with representatives from the Department of Defence available to answer any questions.

Venue: Academy Cadets Mess, Building 4, Gallipoli Rd, ADFA, Campbell, ACT

Community Information Forum Details

| | |
|---------------------------|------------------|
| Thursday, 8 February 2024 | 8:00am – 10:00am |
|---------------------------|------------------|

If you would like further information on the forum or would like to provide feedback, please contact the Project Team via email at ADFALIA@aurecongroup.com



Scan me
Cadets Mess
Car Park

Canberra City News

February Community Information Forum



Australian Government

Defence

NOTICE OF COMMUNITY INFORMATION FORUM

**Australian Defence Force Academy
Living-In Accommodation Project**

The Department of Defence will conduct an information forum to outline the proposed construction works associated with the Australian Defence Force Academy (ADFA) Living-In Accommodation Project. Subject to Parliamentary Approval, the works will be delivered from mid to late 2024 through to late 2026 at ADFA, Campbell, ACT.

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Venue: Academy Cadets Mess, Building 4,
Gallipoli Rd, ADFA, Campbell, ACT

Community Information Forum Details

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Scan me
Cadets Mess
Car Park

The Queanbeyan Age

February Community Information Forum



Australian Government

Defence

NOTICE OF COMMUNITY INFORMATION FORUM

Australian Defence Force Academy Living-In Accommodation Project

The Department of Defence will conduct an information forum to outline the proposed construction works associated with the Australian Defence Force Academy (ADFA) Living-In Accommodation Project. Subject to Parliamentary Approval, the works will be delivered from mid to late 2024 through to late 2026 at ADFA, Campbell, ACT.

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Venue: Academy Cadets Mess, Building 4, Gallipoli Rd,
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Scan me
Cadets Mess
Car Park

Online Campaign Breakdown – Canberra News and The Queanbeyan Age

Community Information Forums – December 2023

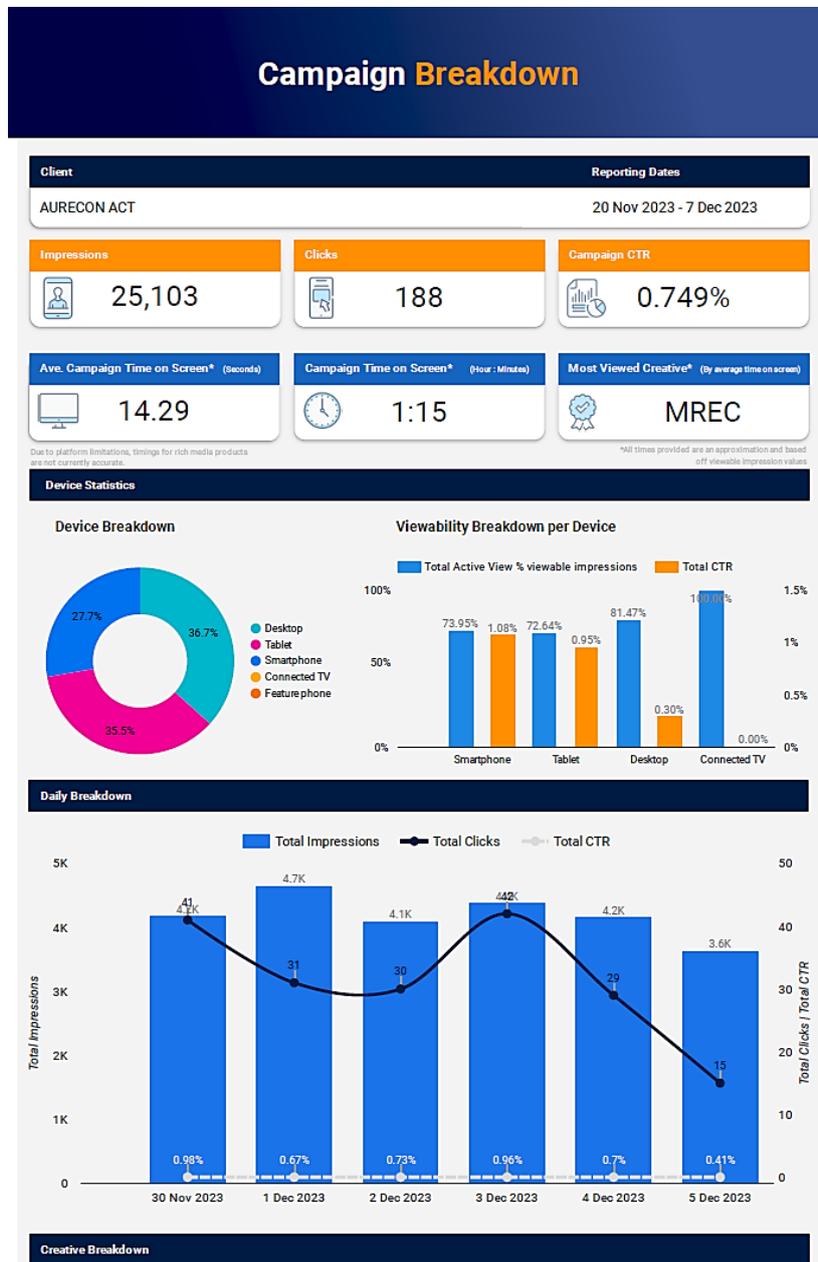
From 30 November to 5 December 2023, two digital advertisements were placed online in the Canberra Times and The Queanbeyan Age.

The digital advertisement appeared on users’ screens 25,103 times. Of the 25,103 views, the advertisement was clicked 188 times by users which resulted in users being re-directed to the PWC website. The clicks all came from readers of the Canberra Times, no readers from the Queanbeyan Age interacted with the advertisement.

The average time the advertisement appeared on an individual’s screen was 14.29 seconds, and the total campaign time on screen, or cumulative time across all individuals’ screens, was 1 hour and 15 minutes.

The advertisement was most popular in a desktop format, followed by tablet and smartphone at 36.7%, 35.5% and 27.7% respectively (see Figure 1).

Figure 1: Campaign Breakdown for Community Consultation Forums in December 2023



Community Information Forum – February 2024

From 24 January to 7 February 2024, two digital advertisements were placed online in the Canberra Times and Queanbeyan Age.

The digital advertisement appeared on users’ screens approximately 50,111 times. Of the 50,111 views, there were 210 ‘clicks’ from users who interacted with the advert resulting in them being re-directed to the PWC website. The clicks all came from readers of the Canberra Times with no readers from the Queanbeyan Age interacting with the advertisement.

The average time the advertisement appeared on an individual’s screen was 12.79 seconds, and the total campaign time on screen, or cumulative time across all individuals’ screens, was 1 hour and 58 minutes. The advertisement was most popular on a desktop computer, followed by smartphone and then a tablet (see Figure 2 for details).

Figure 2: Campaign Breakdown for Community Consultation Forum in February 2024



Defence Infrastructure Project Website



Defence

Home Defence Activities ▾ ADF Members & Families ▾ Business & Industry ▾ Jobs & Careers ▾ News & Events ▾ About ▾

← Home / About / Locations and property / Infrastructure projects / Australian Defence Force Academy Living-in Accommodation

Australian Defence Force Academy Living-In Accommodation

The aim of the Australian Defence Force Academy (ADFA) Living-In Accommodation (LIA) project is to replace the current LIA facilities and related infrastructure at the ADFA with contemporary, safe and suitable accommodation to support recruitment, retention and wellbeing of Trainee Officers.

In response to Government direction following the Defence Strategic Review, the project has been prioritised by Defence and is an investment in the future growth of the Defence workforce.

Proposed works will take place on Defence managed land at ADFA, Campbell, Australian Capital Territory. The ADFA precinct is approximately 5 kilometres from Canberra International Airport.

These works are subject to Parliamentary approval and the project has been referred to the Parliamentary Standing Committee on Public Works (PWC). The function of the PWC is to openly inquire into the purpose, need, cost-effectiveness, revenue and value of proposed Commonwealth projects.

Contacts

adfalia@arecongroup.com

Parliamentary Standing Committee on Public Works

[Department of Defence — Canberra Defence Precinct Tranche 1 Australian Defence Force Academy Living-in Accommodation project](#)

Community information

Defence recognises the importance of providing consultation opportunities and has engaged with statutory authorities and key users, such as the Trainee Officers and Defence stakeholders, to understand the existing facility concerns and requirements for the new LIA precinct.

Community forums

Defence will hold community forums to provide details and an opportunity to learn about the project.

2023 Sessions

Wednesday 6 December
6:00 pm – 8:00 pm

Thursday 7 December
8:00 am – 10:00 am

Saturday 9 December
10:00 am – 12:00 pm

2024 Sessions

Thursday 8 February
8:00 am – 10:00 am

Venue

Academy Cadets Mess, Building 4
ADFA, Gallipoli Road, Campbell, ACT

Car parking will be off Tobruk Road, Campbell, ACT.

All feedback received will be included in the community consultation report and be provided to the PWC (early 2024). If attendance to a forum is not possible, or to provide further feedback, please email adfalia@arecongroup.com.

Site Investigations

Environmental, heritage and contamination investigations have been conducted and the project is not expected to have a significant impact on the existing precinct values.

Construction Management

The contractor will implement strategies to reduce the potential impact of construction activities.

Project details

The proposed works include a staged construction approach to minimise disruption to Trainee Officers and staff. The scope of the Project includes:

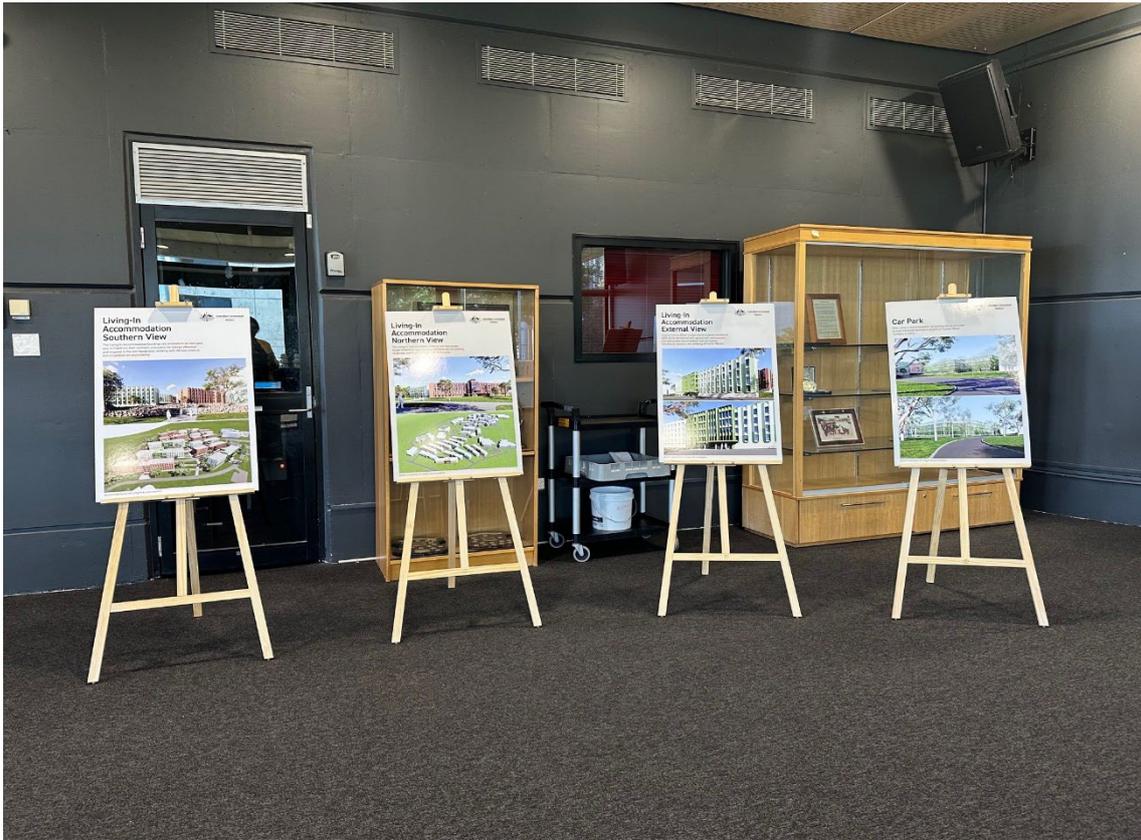
- demolition of existing living-in accommodation and replacement with 1,500 living-in accommodation rooms for Trainee Officers. Offices will be provided within the accommodation blocks for up to 100 supervisory staff
- an increase of 1,265 car parks, to provide a total of 1,600 car parks for Trainee Officers and supervisory staff
- multi-purpose study / common spaces within the accommodation blocks to enable study and engagement with and between Trainee Officers
- external landscaped areas along with access and links to existing ADFA precinct amenities.

Timeframe

The project was referred to the PWC on 28 November 2023. The public hearing is expected to be held in early-2024.

Subject to approval, construction is expected to start in mid to late-2024 for completion by late-2026.

**EXAMPLES OF COMMUNITY INFORMATION FORUM
(INFORMATION BOARDS)**





Australian Government
Defence

Living-In Accommodation Southern View

The Living-In Accommodation buildings are oriented on an east-west axis to maximise their northern orientation for **energy efficiency** and respond to the site topography, working with the site levels to ensure **pedestrian accessibility**.



Artist's impression of Living-In Accommodation



Australian Government
Defence

Car Park

New Living-In Accommodation car parking will be provided to meet the future **demand in growth** of Trainee Officer numbers at ADFA.



Artist's impression of Living-In Accommodation



Communal Spaces

The kitchen and communal spaces have been deliberately designed as **open-plan** areas for workflow and functionality and to support a range of **study** and **social activities**.

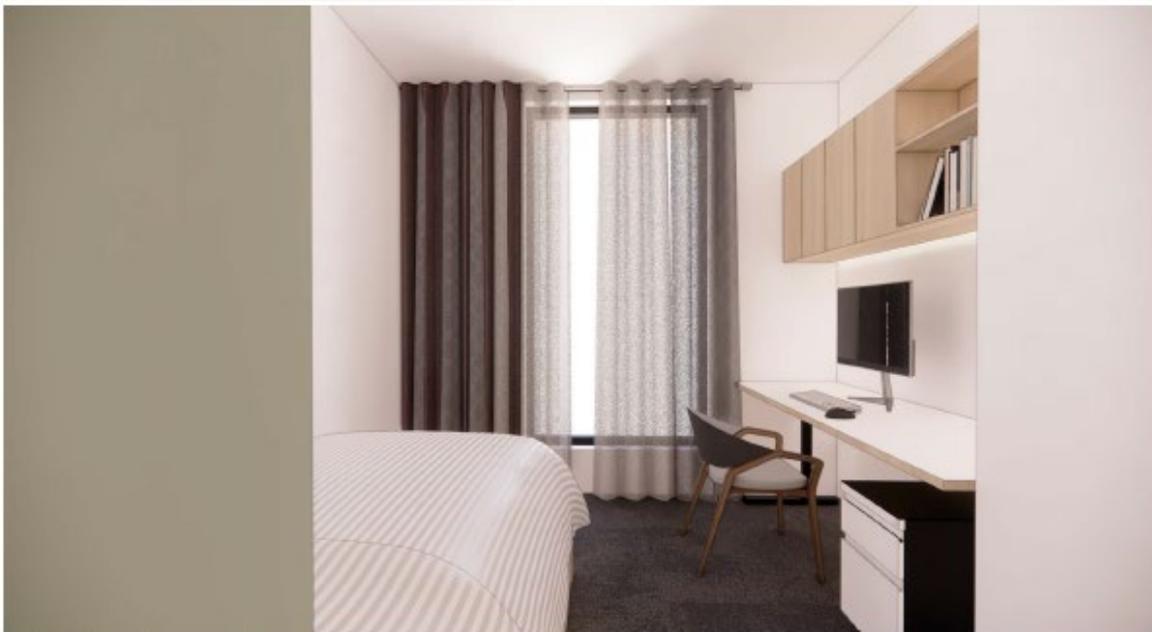


Artist's impression of Living-In Accommodation



Trainee Officer Bedrooms

Trainee Officer bedrooms are distributed along a central corridor and include **ensuite bathrooms**, **personal storage** and a **study space**.



Artist's impression of Living-In Accommodation

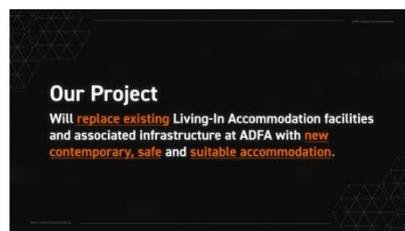
**EXAMPLES OF COMMUNITY INFORMATION FORUM
 (PRESENTATION REEL SLIDES)**



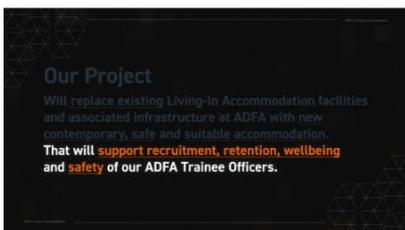
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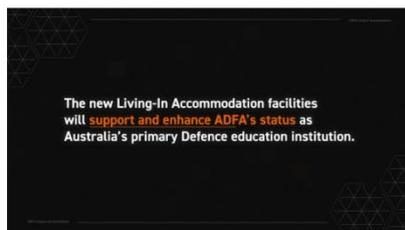
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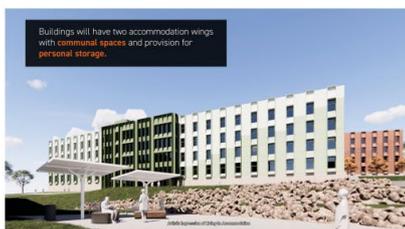
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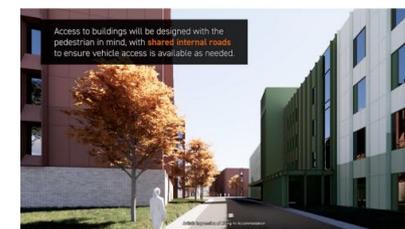
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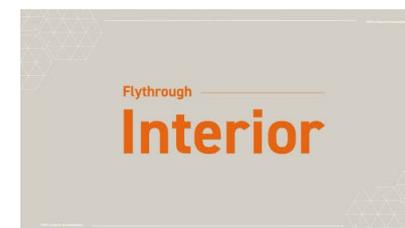
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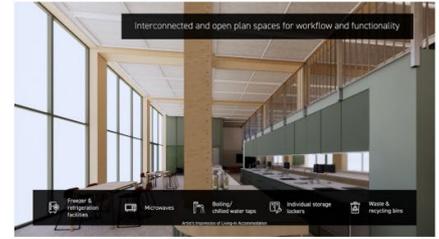
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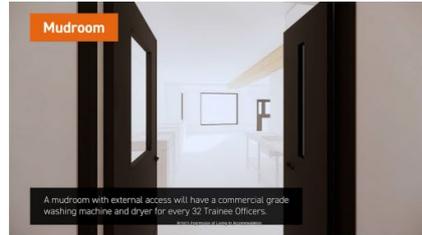
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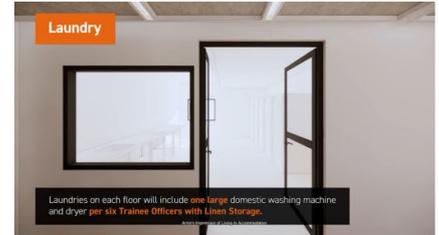
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EXAMPLE OF COMMUNITY INFORMATION FORUM (LEAFLET)



Australian Government
Department of Defence

The Australian Defence Force Academy Living-In Accommodation Project

The Department of Defence is proposing to replace the current Living-In Accommodation facilities and related infrastructure at the Australian Defence Force Academy (ADFA) with contemporary, safe, and suitable accommodation which will support recruitment, retention, and wellbeing of Trainee Officers.

The proposed works include:

- Demolition of existing living-in accommodation and replacement with 1,500 living-in accommodation rooms for Trainee Officers.
- Supervisory staff offices within the accommodation block for up to 100 staff.
- An additional 1,265 car parks, to provide a total of 1,600 car parks for Trainee Officers and supervisory staff.
- Multi-purpose study / common spaces within the accommodation blocks to enable study and engagement with and between Trainee Officers.
- External landscaped areas along with access and links to existing ADFA precinct amenities.
- Engineering services and supporting infrastructure.

Ongoing consultation

Following the community consultation forums, a community consultation report will compile all feedback and be provided to the Parliamentary Standing Committee on Public Works, expected to be held in early 2024.

For more information

The Project team can continue to be contacted via the Project email ADFALIA@arecongroup.com



North view of an accommodation building



A common area within an accommodation building



Aerial view of accommodation buildings and carparks



**COMMUNITY INFORMATION FORUM
 ATTENDANCE AND SUMMARY**

Details

Public Information Forums

- Campbell, ACT (ADFA Cadets Mess, Building 4, Gallipoli Road, Campbell, ACT)
- 6 December 2023, 6:00pm to 8:00pm
- 7 December 2023, 8:00am to 10:00am
- 9 December 2023, 10:00am to 12:00pm
- 8 February 2024, 8:00am to 10:00am

Resources

- Materials on display included:
 - Information boards shown at **Annex B**
 - Visual presentation played on loop
- Defence consultation team in attendance included members from:
 - ADFA Representatives
 - Project Delivery Team
 - Consultant Project Management Team
 - Consultant Design Management Team

Attendance

Summary of Community Information Forum Attendance

| Number of attendees | Interest Group |
|----------------------------|---------------------------------------|
| 6 December 2023 | |
| 2 | Construction Industry Representatives |
| 1 | Australian Defence Force |
| 7 December 2023 | |
| 3 | Australian Federal Police |
| 1 | Icon Water |
| 1 | RMC Duntroon Representative |
| 3 | Local Residents |
| 9 December 2023 | |
| 1 | Community Member |
| 73 | Trainee Officers |
| 8 February 2024 | |
| 3 | Community Members |
| 2 | ABC Representatives |
| 35 | Australian Defence Force |
| Total: | 125 |

Key points raised related to:

- Facilities and services
- Availability of sufficient car parks
- Project construction timeline and process
- Trainee Officer room design
- Building and room design
- ICT, utilities and security
- Cost, operation and contract management
- Environmental sustainability
- Existing LIA facilities

EXAMPLE OF A LETTER OF INVITATION TO KEY STAKEHOLDERS

OFFICIAL



Australian Government
Defence

Ms Jo Bamford
Project Director
Capital Facilities & Infrastructure
PO Box 7925
CANBERRA BC ACT 2610

[Redacted]

Ms Alicia Payne MP
Federal Member for Canberra
221 London Circuit
Canberra ACT 2601

Dear Minister,

AUSTRALIAN DEFENCE FORCE ACADEMY LIVING-IN ACCOMMODATION PROJECT

I would like to inform you of the works proposed by the Department of Defence at the Australian Defence Force Academy (ADFA), Campbell, Australian Capital Territory, under the ADFA Living-In Accommodation Project (The Project).

The Project was referred to the Parliamentary Standing Committee on Public Works on 28 November 2023. The Project, which is subject to Parliamentary Approval, can be viewed on the Parliamentary Standing Committee on Public Works website:

https://www.aph.gov.au/Parliamentary_Business/Committees/Joint/Public_Works/DoDADFALIA

The aim of the Project is to replace living-in accommodation facilities and related infrastructure at ADFA with contemporary, safe and suitable accommodation. This will support recruitment, retention, and the wellbeing of Defence's Trainee Officers.

The Department of Defence will be conducting community information forums to provide details of the proposed works. These forums will be held at the following times and location:

| When | Times |
|---------------------------|-------------|
| Wednesday 6 December 2023 | 6pm – 8pm |
| Thursday 7 December 2023 | 8am – 10am |
| Saturday 9 December 2023 | 10am – 12pm |

Where: Academy Cadets Mess, Building 4, Gallipoli Road, ADFA, Campbell, ACT.

If you or your staff are unable attend the above, I would be happy to provide a personal briefing on the proposed works, please send a request via email to ADFALIA@aurecongroup.com.

Yours faithfully,

[Redacted Signature]

Jo Bamford
Project Director
Capital Facilities and Infrastructure

30 November 2023

EXAMPLE OF AN EMAIL INVITATION TO KEY STAKEHOLDERS

From: ADFALIA <adfalia@aurecongroup.com>
Sent: Wednesday, January 31, 2024 1:39 PM
Subject: Australian Defence Force Academy Living-In Accommodation Project

Good Afternoon,

As previously advised, works are proposed by the Department of Defence at the Australian Defence Force Academy (ADFA), Campbell, Australian Capital Territory, under the ADFA Living-In Accommodation Project (The Project).

Three community information forums were held in December 2023 to provide details of the proposed works. The Department of Defence will be conducting an additional forum next week which will be held at the following time and location:

When: Thursday 8 February 2024

Time: 8am – 10am

Where: Academy Cadets Mess, Building 4, Gallipoli Road, ADFA, Campbell, ACT.

The Project was referred to the Parliamentary Standing Committee on Public Works on 28 November 2023. The Project, which is subject to Parliamentary Approval, can be viewed on the Parliamentary Standing Committee on Public Works website: https://www.aph.gov.au/Parliamentary_Business/Committees/Joint/Public_Works/DoDADFALIA or the Department of Defence website: [Australian Defence Force Academy Living-In Accommodation Project](#)

The aim of the Project is to replace living-in accommodation facilities and related infrastructure at ADFA with contemporary, safe and suitable accommodation. This will support recruitment, retention, and the wellbeing of Defence's Trainee Officers.

For more information, please contact the Project Team at ADFALIA@aurecongroup.com.

Regards,

ADFA LIA Project Team

STATUS OF KEY STAKEHOLDER COMMUNICATIONS

| ORGANISATION AND MEMBER | NOTES |
|---|--|
| FEDERAL GOVERNMENT | |
| <p>Mr David Smith MP Federal Member for Bean</p> | <p>1 December 2023. Defence emailed a letter to Mr Smith providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email to Mr Smith reminding them of the upcoming community consultation forums.</p> <p>12 December 2023. Defence called Mr Smith’s office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. It was confirmed that the email had been received.</p> <p>13 December 2023. Defence called Mr Smith’s office to follow up regarding a personal briefing and left a voice message.</p> <p>14 December 2023. Defence called Mr Smith’s office to follow up regarding a personal briefing.</p> <p>31 January 2024. Defence sent an email to Mr Smith providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Ms Alicia Payne MP Federal Member for Canberra</p> | <p>1 December 2023. Defence emailed a letter to Ms Payne providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>5 December 2023. Defence sent an email to Ms Payne informing that Hon. Dr Andrew Leigh requested that they be contacted regarding a personal briefing as the project is within their electorate.</p> <p>6 December 2023. Defence sent a follow up email to Ms Payne reminding them of the upcoming community consultation forums.</p> <p>12 December 2023. Defence called Ms Payne’s office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. Ms Payne’s office requested that the email be resent.</p> <p>13 December 2023. Defence forwarded the email sent on 1 December 2023 to Ms Payne including project information links and a reminder regarding the invitation for a personal briefing.</p> <p>14 December 2023. Ms Payne’s office called back, confirming that the follow up email had been received and that a personal briefing would not be required.</p> |

| ORGANISATION AND MEMBER | NOTES |
|--|---|
| <p>Hon. Dr Andrew Leigh MP Federal Member for Fenner</p> | <p>1 December 2023. Defence emailed a letter to Hon. Dr Leigh providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>4 December 2023. Hon. Dr Leigh’s office responded with an email requesting that Defence contact Ms Alicia Payne MP given that the project is within her electorate.</p> <p>6 December 2023. Defence sent a follow up email to Hon. Dr Leigh reminding them of the upcoming community consultation forums.</p> |
| <p>Hon Kristy McBain MP Federal Member for Eden- Monaro</p> | <p>1 December 2023. Defence emailed a letter to Hon. McBain providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email to Hon. McBain reminding them of the upcoming community consultation forums.</p> <p>12 December 2023. Defence called Hon. McBain’s office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. It was confirmed that the email had been received.</p> <p>13 December 2023. Defence called Hon. McBain’s office to follow up regarding a personal briefing. Call was answered by representative’s office who confirmed no further update was received from Member.</p> <p>14 December 2023. Defence called to follow up regarding a personal briefing again. The office advised no confirmation was received from Member.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| STATE/TERRITORY GOVERNMENT | |
| <p>Senator the Hon Katy Gallagher Senator for ACT</p> | <p>1 December 2023. Defence emailed a letter to Senator the Hon. Gallagher providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminding the Senator of the upcoming community consultation forums.</p> <p>12 December 2023. Defence called the Senator’s office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. It was confirmed that the email had been received and that no personal briefing was required.</p> |

| ORGANISATION AND MEMBER | NOTES |
|--|--|
| <p>Senator David Pocock Senator for ACT</p> | <p>1 December 2023. Defence emailed a letter to Senator Pocock providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>5 December 2023. Response received via email informing that the Senator cannot attend the consultation forums but requests a written overview of the project when available.</p> <p>7 December 2023. Defence sent an email on 7 December 2024 directing the recipient to the PWC website and Infrastructure Projects ADFA LIA project page and extended an invitation for a personal briefing.</p> <p>9 December 2023. Response received by Senator Pocock’s office confirming a personal briefing is not required.</p> |
| <p>Mr Andrew Barr, MLA Chief Minister of the ACT and State Member for Kurrajong</p> | <p>1 December 2023. Defence emailed a letter to Mr Barr providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminding the Chief Minister of the upcoming community consultation forums.</p> <p>12 December 2023. Defence called the Chief Minister’s office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. It was confirmed that the email had been received and that no personal briefing was required.</p> <p>13 December 2023. Defence emailed the ACT Chief Minister’s Chief of Staff offering a personal briefing.</p> <p>2 January 2024. A/Chief of Staff responded and accepted the invitation of a personal briefing on behalf of the Chief Ministers Chief of Staff.</p> <p>24 January 2024. Defence provided a personal briefing to Mr Andrew Barr’s Chief of Staff at the Canberra office of Aurecon at 10:00am.</p> |
| <p>Ms Rebecca Vassarotti, MLA ACT State Member for Kurrajong</p> | <p>1 December 2023. Defence emailed a letter to Ms Vassarotti providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminding Ms Vassarotti of the upcoming community consultation forums.</p> <p>13 December 2023. Defence called Ms Vassarotti’s office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. It was confirmed that the email had been received and that no personal briefing was required.</p> |

| ORGANISATION AND MEMBER | NOTES |
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| <p>Ms Rachel Stephen-Smith, MLA ACT State Member for Kurrajong</p> | <p>1 December 2023. Defence emailed a letter to Ms Stephen-Smith providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminding Ms Stephen-Smith of the upcoming community consultation forums.</p> <p>12 December 2023. Defence called Ms Stephen-Smith's office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. Ms Stephen-Smith's representative requested that the initial email be resent.</p> <p>13 December 2023. Defence forwarded the email sent on 1 December 2023 to Ms Stephen-Smith including project information links and a reminder regarding the invitation for a personal briefing.</p> <p>13 December 2023. Defence called to follow up regarding a personal briefing. Call was answered by representative's office who confirmed no further update was received from Member.</p> <p>14 December 2023. Defence called to follow up regarding a personal briefing again, office advised no confirmation was received from Member.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Mr Shane Rattenbury, MLA ACT Attorney-General & Greens Leader, State Member for Kurrajong</p> | <p>1 December 2023. Defence emailed a letter to Mr Rattenbury, providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Rattenbury of the upcoming community consultation forums.</p> <p>12 December 2023. Defence called Mr Rattenbury's office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. It was confirmed that the email had been received and that no personal briefing was required.</p> |
| <p>Ms Elizabeth Lee, MLA ACT Liberal Leader, State Member for Kurrajong</p> | <p>1 December 2023. Defence emailed a letter to Ms Lee providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminding the ACT Liberal Leader of the upcoming community consultation forums.</p> <p>12 December 2023. Defence called Ms Lee's office to confirm that the email sent on 1 December 2023 had been received and to</p> |

| ORGANISATION AND MEMBER | NOTES |
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| | <p>again extend the invitation for a personal briefing. Ms Lee's representative requested that the initial email be resent.</p> <p>13 December 2023. Defence forwarded the email sent on 1 December 2023 to Ms Lee including project information links and a reminder regarding the invitation for a personal briefing.</p> <p>13 December 2023. An email was received from Ms Lee's office informing that both emails have been received and forwarded to the appropriate person. The email stated that they will be in touch if a personal briefing is required.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Mr Ken Marshall Executive Group Manager, City Operations, Roads ACT</p> | <p>1 December 2023. Defence emailed a letter to Mr Marshall providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Marshall of the upcoming community consultation forums.</p> <p>12 December 2023. Defence called Mr Marshall's office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. Mr Marshall's representative requested that the initial email be resent.</p> <p>13 December 2023. Defence forwarded the email sent on 1 December 2023 to Mr Marshall including project information links and a reminder regarding the invitation for a personal briefing.</p> <p>14 December 2023. An email was received from Mr Marshall's office confirming that no personal briefing is required, and that a representative from City Operations was identified who will be responsible for monitoring the project going forward.</p> |
| <p>Mr Ben McHugh Deputy Director General, Transport Canberra and City Services</p> | <p>1 December 2023. Defence emailed a letter to Mr McHugh providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr McHugh of the upcoming community consultation forums.</p> <p>13 December 2023. Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p>14 December 2023. Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> |

| ORGANISATION AND MEMBER | NOTES |
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| | <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Ms Sally Barnes Chief Executive, National Capital Authority</p> | <p>1 December 2023. Defence emailed a letter to Ms Barnes providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminding Ms Barnes of the upcoming community consultation forums.</p> <p>12 December 2023. Defence called Ms Barnes’s office to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing. Ms Barnes’s representative requested that the initial email be resent to the address info@nca.gov.au.</p> <p>13 December 2023. Defence forwarded the email sent on 1 December 2023 to Ms Barnes to the requested address including project information links and a reminder regarding the invitation for a personal briefing.</p> <p>20 December 2023. Letter addressed to Defence’s Project Director, Ms Jo Bamford, was sent via email and advised that officers of the National Capital Authority had been briefed on the project and are aware of its importance to the continued training of military personnel in Australia.</p> |
| <p>COMMUNITY AND BUSINESS GROUP</p> | |
| <p>Mr Richie Allan, Mr Warren Daly, Ms Violet Sheridan Traditional Owners Aboriginal Corporation, Canberra Region Director</p> | <p>1 December 2023. Defence emailed a letter to Mr Allan, Mr Daly and Ms Violet Sheridan providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminder for the upcoming community consultation forums.</p> <p>13 December 2023. Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p>13 December 2023. A phone call was returned by Mr Richie Allan informing that a personal briefing is not required.</p> |
| <p>Mr Wally Bell Buru Ngunnawal Aboriginal Corporation (BNAC) Chair/Cultural Heritage Officer</p> | <p>1 December 2023. Defence emailed a letter to Mr Bell providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Bell of the upcoming community consultation forums.</p> |

| ORGANISATION AND MEMBER | NOTES |
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| | <p>13 December 2023. Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p>14 December 2023. Defence called to follow up regarding a personal briefing.</p> <p>31 January 2024. Defence sent an email providing details of an additional community consultation forum planned for 8 February 2024.</p> |
| <p>Mr Paul Girrawah House Senior Ngambri- Ngunnawal elder, Mirrabee</p> | <p>1 December 2023. Defence emailed a letter to Mr Girrawah House providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Girrawah House of the upcoming community consultation forums.</p> <p>13 December 2023. Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p>31 January 2024. Defence sent an email providing details of an additional community consultation forum planned for 8 February 2024.</p> |
| <p>Dr Matilda House Ngambri Elder, Mirrabee</p> | <p>1 December 2023. Defence emailed a letter to Dr House providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminding Dr House of the upcoming community consultation forums.</p> <p>13 December 2023. Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p>13 December 2023. Dr House returned a phone call requesting a personal briefing including Mr Paul Girrawah House.</p> <p>20 December 2023. Defence sent a follow up email proposing a personal briefing at 3:00pm on 12 January 2024, and requesting confirmation of time and location.</p> <p>11 January 2024. Defence left a voicemail to follow up on proposed briefing appointment for 12 January 2024. Dr House returned the call and discussed the possibility of the briefing to take place at private residence.</p> <p>12 January 2024. Defence sent a follow up email to suggest an alternative location for the briefing and proposed the date of 18 January 2024 between 11:00am – 2:00pm.</p> <p>January - February 2024. Continued communication with Mr Paul Girrawah House to coordinate a briefing on behalf of</p> |

| ORGANISATION AND MEMBER | NOTES |
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| | <p>Dr House. Project continuing to engage and confirmed a potential briefing date.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Ms Tina Brown King Brown Tribal Group (KBTG) Ngunnawal Elder</p> | <p>1 December 2023. Defence emailed a letter to Ms Brown providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminding Ms Brown of the upcoming community consultation forums.</p> <p>13 December 2023. Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p>14 December 2023. Defence called to follow up regarding a personal briefing.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Ms Nevada Brown King Brown Tribal Group (KBTG) Heritage Consultant</p> | <p>1 December 2023. Defence emailed a letter to Ms Brown providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email Ms Brown of the upcoming community consultation forums.</p> <p>13 December 2023. Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p>14 December 2023. Defence called to follow up regarding a personal briefing.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Mr Adrian Brown King Brown Tribal Group (KBTG) Heritage Consultant</p> | <p>1 December 2023. Defence emailed a letter to Mr Brown providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Brown of the upcoming community consultation forums.</p> <p>13 December 2023. Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p>14 December 2023. Defence called to follow up regarding a personal briefing.</p> |

| ORGANISATION AND MEMBER | NOTES |
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| | <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Mr James Mundy Ngarigu Currawong Clan, Elder</p> | <p>1 December 2023. Defence emailed a letter to Mr Mundy providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Mundy of the upcoming community consultation forums.</p> <p>12 December 2023. Defence left a message with a relative to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p>13 December 2023. Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p>14 December 2023. Defence called to follow up regarding a personal briefing.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Paul McMahon ServeGate Head Strategy Implementation and General Manager Restoring Country</p> | <p>1 December 2023. Defence emailed a letter to Mr McMahon providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr McMahon of the upcoming community consultation forums.</p> <p>13 December 2023. Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p>14 December 2023. Defence called to follow up regarding a personal briefing.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Mr Stephen Byron Canberra Airport Group Managing Director</p> | <p>1 December 2023. Defence emailed a letter to Mr Byron providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Byron of the upcoming community consultation forums.</p> <p>13 December 2023. Defence called Mr Byron’s office to confirm that the email sent on 1 December 2023 had been received and to</p> |

| ORGANISATION AND MEMBER | NOTES |
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| | <p>again extend the invitation for a personal briefing. Mr Byron's representative requested that the initial email be resent.</p> <p>14 December 2023. Defence forwarded the email sent on 1 December 2023 to Mr Byron, including project information links and a reminder regarding the invitation for a personal briefing.</p> <p>18 December 2023 A Canberra Airport Group representative responded via email advising that discussion on the project was underway with the Defence project management team. No mention of requiring a personal briefing was included in the email response.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Mr Bob Hogan Royal Military College Golf Course management President</p> | <p>1 December 2023. Defence emailed a letter to Mr Hogan providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Hogan of the upcoming community consultation forums.</p> <p>13 December 2023. Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p>15 December 2023. A personal briefing was requested in an email addressed to Defence.</p> <p>11 January 2024. Defence provided a personal briefing to Mr Hogan and staff at the RMC Golf Club at 3:30pm.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Mr Ray Hezkial Icon Water Managing Director</p> | <p>1 December 2023. Defence emailed a letter to Mr Hezkial providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>4 December 2023. In an email addressed to Defence, Mr Hezkial's representative informed that he is endeavouring to have a staff member attend the community consultation forum and requested a personal briefing on the project. A personal briefing was scheduled for 11 December 2023.</p> <p>11 December 2023. Defence provided a personal briefing to Mr Hezkial via a Teams link at 1:30pm.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |

| ORGANISATION AND MEMBER | NOTES |
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| <p>Councillor Kenrick Winchester Queanbeyan-Palerang Regional Council Mayor</p> | <p>1 December 2023. Defence emailed a letter to Councillor Winchester providing project information, contact details, community consultation forum details, a site link, and an invitation to contact Defence for a personal briefing.</p> <p>6 December 2023. Defence sent a follow up email reminding Councillor Winchester of the upcoming community consultation forums.</p> <p>13 December 2023. Defence left a voicemail to confirm that the email sent on 1 December 2023 had been received and to again extend the invitation for a personal briefing.</p> <p>14 December 2023. Defence called to follow up regarding a personal briefing. A voicemail was left. No response was received.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |

General stakeholder group

| ORGANISATION AND MEMBER | NOTES |
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| COMMUNITY AND BUSINESS GROUP | |
| <p>Mr Greg Harford Canberra Business Chamber Chief Executive Officer</p> | <p>1 December 2023. Defence emailed a letter to Mr Harford providing project information, contact details, community consultation forum details and a site link.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Harford of the upcoming community consultation forums.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Mr Michael Hopkins Master Builders Association of the ACT Chief Executive Officer</p> | <p>1 December 2023. Defence emailed a letter to Mr Hopkins providing project information, contact details, community consultation forum details and a site link.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Hopkins of the upcoming community consultation forums.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Mr Shane Martin Property Council of Australia ACT Executive Director</p> | <p>1 December 2023. Defence emailed a letter to Mr Martin providing project information, contact details, community consultation forum details and a site link.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Martin of the upcoming community consultation forums.</p> |

| ORGANISATION AND MEMBER | NOTES |
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| | <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Ms Torie Brown Property Council of Australia Student Accommodation Executive Director, Student Accommodation Council</p> | <p>1 December 2023. Defence emailed a letter to Ms Brown providing project information, contact details, community consultation forum details and a site link.</p> <p>6 December 2023. Defence sent a follow up email reminding Ms Brown of the upcoming community consultation forums.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Ms Louise Wakefield Industry Capability Network – ACT Business Manager</p> | <p>1 December 2023. Defence emailed a letter to Ms Wakefield providing project information, contact details, community consultation forum details and a site link.</p> <p>6 December 2023. Defence sent a follow up email reminding Ms Wakefield of the upcoming community consultation forums.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Mr Chris Appleton Duntroon Society President & Chair</p> | <p>1 December 2023. Defence emailed a letter to Mr Appleton providing project information, contact details, community consultation forum details and a site link.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Appleton of the upcoming community consultation forums.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Dr Mike Ryan Duntroon Society Editor</p> | <p>1 December 2023. Defence emailed a letter to Dr Ryan providing project information, contact details, community consultation forum details and a site link.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Ryan of the upcoming community consultation forums.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Mr Jochen Zeil North Canberra Community Council Chair</p> | <p>1 December 2023. Defence emailed a letter to Mr Zeil providing project information, contact details, community consultation forum details and a site link.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Zeil of the upcoming community consultation forums.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |

| ORGANISATION AND MEMBER | NOTES |
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| <p>Campbell Community Association</p> | <p>1 December 2023. Defence emailed a letter to the Campbell Community Association providing project information, contact details, community consultation forum details and a site link.</p> <p>6 December 2023. Defence sent a follow up email reminding the Campbell Community Association of the upcoming community consultation forums.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information consultation forum planned for 8 February 2024.</p> |
| <p>Ms Elle Lawless Conservation Council ACT Region Executive Director</p> | <p>1 December 2023. Defence emailed a letter to Ms Lawless providing project information, contact details, community consultation forum details and a site link.</p> <p>6 December 2023. Defence sent a follow up email reminding Ms Lawless of the upcoming community consultation forums.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Mr Richard Reid Canberra Historical Society President</p> | <p>1 December 2023. Defence emailed a letter to Mr Reid providing project information, contact details, community consultation forum details and a site link.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Reid of the upcoming community consultation forums.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Ms Michelle Hoy EMOS Operations Manager</p> | <p>1 December 2023. Defence emailed a letter to Ms Hoy providing project information, contact details, community consultation forum details and a site link.</p> <p>6 December 2023. Defence sent a follow up email reminding Ms Hoy of the upcoming community consultation forums.</p> |
| <p>Professor Emma Sparks University New South Wales (UNSW), Canberra Dean and Rector</p> | <p>1 December 2023. Defence emailed a letter to Professor Sparks providing project information, contact details, community consultation forum details and a site link.</p> <p>6 December 2023. Defence sent a follow up email reminding Professor Sparks of the upcoming community consultation forums.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Mr John Knox ActewAGL Chief Executive Officer</p> | <p>1 December 2023. Defence emailed a letter to Mr Knox providing project information, contact details, community consultation forum details and a site link.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Knox of the upcoming community consultation forums.</p> |

| ORGANISATION AND MEMBER | NOTES |
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| | <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Mr Matthew Mavity ACT Fire and Rescue Chief Officer</p> | <p>1 December 2023. Defence emailed a letter to Mr Mavity providing project information, contact details, community consultation forum details and a site link.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Mavity of the upcoming community consultation forums.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Mr Wayne Phillips ACT Emergency Services Agency Interim Commissioner</p> | <p>1 December 2023. Defence emailed a letter to Mr Phillips providing project information, contact details, community consultation forum details and a site link.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Phillips of the upcoming community consultation forums.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Mr Howard Wren, ASM ACT Ambulance Service Chief Officer</p> | <p>1 December 2023. Defence emailed a letter to Mr Wren providing project information, contact details, community consultation forum details and a site link.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Wren of the upcoming community consultation forums.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Mr Peter Whowell ACT Policing Executive General Manager Corporate</p> | <p>1 December 2023. Defence emailed a letter providing project information, contact details, community consultation forum details and a site link.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Whowell of the upcoming community consultation forums.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |
| <p>Mr Brad Eagle Evoenergy Group Manager Major Projects</p> | <p>1 December 2023. Defence emailed a letter to Mr Eagle providing project information, contact details, community consultation forum details and a site link.</p> <p>6 December 2023. Defence sent a follow up email reminding Mr Eagle of the upcoming community consultation forums.</p> <p>31 January 2024. Defence sent an email providing details of an additional community information forum planned for 8 February 2024.</p> |

SUMMARY OF TOPICS AND KEY ISSUES RAISED DURING CONSULTATION

Comments were raised by members of the community and attendees at the community information forums. The following points provide a summary of the queries raised and their responses by Defence, which were current at the time of consultation:

- a. **Building and Room Design:** Members of the public queried Defence regarding the design of both the LIA buildings and the Trainee Officer's individual rooms. Defence confirmed that the current design proposes a 17 square metre room for each Trainee Officer that includes an ensuite, personal storage, study space and adequate power outlets. Defence also advised that each building will have a central communal area with wings on either side where the Trainee Officer rooms will be located. The proposed communal area is designed to combat psychosocial, safety and wellbeing issues and support a range of study and social activities.
- b. **Project Construction Timeline and Process:** Attendees of the community information forums enquired about the timeline of the construction of the LIA buildings and car parks as well as the manner in which works will be undertaken. Defence responded that the project will be undertaken in a staged build, starting in mid-2024 and reaching completion in late 2026, subject to Parliamentary approval. Defence confirmed that the staged construction approach will result in the demolition and construction of selected LIA buildings and car parks at each stage and temporary facilities will be provided as required to reduce any impacts to Trainee Officers during this time. The delivery timeframe has been expedited due to the importance of the project as well as to meet recruitment and training requirements ahead of the 2027 intake.
- c. **Consultation Approach:** Members of the public asked about the methods of consultation that Defence is undertaking prior to construction. Defence confirmed that consultation with Trainee Officers has been undertaken to understand the constraints of the existing LIA and mitigate impacts during construction of the new facilities. Defence noted that benchmarking exercises and site visits were undertaken by the design team at Australian National University (ANU) to assess the impacts of other accommodation developments and use the outcomes to complete the needs analysis for the current project.
- c. **Facilities and Services:** Attendees of the community consultations asked Defence about the Facilities and Services that would be provided to the Trainee Officers as part of the Tranche 1 redevelopment of ADFA. Defence responded that there will be multi-level car parks with spaces for student use at a ratio of one car space to one Trainee Officer room. Defence highlighted that each building will have a kitchen equipped with a cooktop, fridges freezers and food storage areas. Ovens and dishwashers will not be provided. Further, every building will have a laundry room per floor, a mud room, a multi-use room that may be used for meditation or prayer and bike storage areas.
- d. **Information, Communication and Technology (ICT), Utilities and Security:** During the community information forums, queries regarding the energy capacity of the car parks and LIA buildings, high voltage (HV) upgrades, fire water tank placements and wireless network cabling were raised. Defence discussed their initiatives around energy efficiency to create the desired outcomes for design and also the installation of electric vehicle (EV) charging station conduit infrastructure to enable the installation of EV charging stations in the future. Defence discussed the required standards that will be met as part of the design of the ICT infrastructure and their relationship with the University of New South Wales (UNSW) and the need to connect with UNSW's ICT network.
- e. **Cost, Operation and Contract Management:** Members of the public queried Defence about the project value, tender status, future management of the site, and the cost of the refurbishment. Defence confirmed that the project will cost approximately \$1.2 billion

which includes the building of new living-in accommodation facilities, carpark structures, and infrastructure upgrades to facilitate future needs. The cost is also inclusive of the demolition of existing living-in accommodation buildings including existing car parking. Defence noted that they are currently working towards reducing that cost. The early contractor involvement tender has been awarded through a limited tender process to Lendlease and early contractor involvement activities are underway. The contract for construction will be subject to a value for money assessment prior to engagement of the contractor. The buildings will be maintained by Defence post construction.

- f. **Environmental Sustainability:** Questions regarding the capacity for environmental sustainability within the design were raised at the community consultation. Particularly e-bike storage, solar panels, measures to reduce energy usage, EV charging in car parks and the use of geothermal energy. Defence discussed key principles for the project's design considers sustainability and climate resilient design. The project will be delivered within the existing footprint and incorporates outcomes from engagement with environmental and conservation groups. Defence noted that there are provisions for EV charging stations being investigated as part of the car park building design and the inclusion of solar panels and other energy saving devices have been incorporated into the project.
- g. **Existing LIA Facilities:** Members of the public queried the capacity of the existing LIA and the current works that are taking place. Defence confirmed that by the end of 2026, the current LIA capacity will be reached and noted the facilities are reaching end of design life. Defence discussed a separate issue affecting the current LIA related to the black mould which had been found within the parts of the buildings and the current efforts in place to remediate this matter. The future capacity of the LIA facilities was outlined as 1,500 Training Officer bedrooms with supervisory staff offices.

The table below provides a summary of topics and key issues raised during community information forums by the relevant attendees:

Summary of Key Issues and Topics Raised During Community Information Forums

| TOPIC | RAISED BY | DEFENCE RESPONSE |
|---|---|---|
| Building and room design | | |
| Size of the rooms. | Australian Federal Police Trainee Officer Community Member | The bedrooms will be the same size approximately 17 square metres, inclusive of an ensuite. |
| Inclusions within new LIA plans, number of rooms in LIA building and number of rooms per floor. | Australian Federal Police Defence Member Trainee Officer RMC Duntroon Representative Community Member | In the new proposed designs, there will be a communal kitchen and common area for each floor. There will also be study and social areas and have office spaces for supervisory staff for each floor. 1,500 Training Officer bedrooms with supervisory staff rooms which is an increase of approximately 50% on the existing LIA room numbers. Four floors per building across 12 buildings. |
| Will there be mixed dorms? | Community Member | There will be no segregation between males and females. In the current LIA buildings, there is segregation in the hallways, but with ensuites in the new |

| TOPIC | RAISED BY | DEFENCE RESPONSE |
|---|--|---|
| | | bedrooms, there will be no need to segregate. |
| Number of LIA buildings. | RMC Duntroon Representative | 12 in total. |
| Will the other buildings be refurbished? | Construction Industry | No, they will be demolished. |
| Sight lines in the design. | Defence Member | Corridors in the proposed buildings have been designed to ensure clear lines of sight and minimise blind spots, enabling full visibility (passive surveillance) by supervisors and surrounding Trainee Officers. |
| Height of buildings. | RMC Duntroon Representative Trainee Officer | Limited to four storeys per building which is the height restriction requirement by the National Capital Plan. |
| Arrangement of rooms and common areas. | Trainee Officer | Each building will have a central communal area on each floor and the bedrooms will be in wings on each side. |
| Rationale behind ensuites and inclusions within ensuites. | Trainee Officer | Personal ensuites avoid the potential issues of shared bathroom facilities. Each ensuite will have a toilet, shower and hand basin. |
| Communal area design. | Trainee Officer Community Member | The proposed communal area is designed to combat psychosocial, safety and wellbeing issues and support a range of modern methods of study and social activities. |
| Design life (life of buildings). | Trainee Officer | Structurally designed for 50 years as per the requirements set out in the National Construction Code (NCC). |
| Design justification. | Community Member | The Royal Commission into Defence and Veteran Suicide found that the current design is not psychosocially safe and has a 'cluster-plex' design. The Royal Commission also found that straight lines of sight, passive surveillance and ensuites, in line with modern contemporary standards would assist in elimination of unacceptable behaviour. The current LIA buildings house 48 Trainee Officers on three floors and the communal space has capacity for 12 people which is not adequate, as it is based on an historical system where only third year Trainee Officers could use the communal space. |
| Construction timeline and process | | |

| TOPIC | RAISED BY | DEFENCE RESPONSE |
|---|---|---|
| What stage of the PWC process are you at? | Australian Federal Police Community Member | Referral to PWC occurred on 28 November 2023; a hearing date has not yet been set. Anticipated to occur in March 2024. |
| Project delivery timeframes. | Defence Member Icon Water RMC Duntroon Representative Australian Federal Police Trainee Officer Community Member | Subject to Parliamentary Approval, estimated to commence in June 2024 and be completed in late 2026, prior to 2027 Trainee Officer intake. Staged build with buildings made available as they are ready. |
| Staging process. | Defence Member RMC Duntroon Representative Trainee Officer Construction Industry | The staging plan is in development but will not vary significantly from what has been shown. There is flexibility with staging options. Car park replacement will also be staged. Decanting is a key focus to minimise disruption. Staging schedule is currently being determined with the Early Contractor Involvement Head Contractor (ECI-HC). |
| Demolishing of buildings. | Icon Water | Demolition of selected buildings to be done in accordance with construction stages. |
| When did the project start? | Australian Federal Police | Planning commenced in March 2023. |
| Use of Rugby ground for training while construction is in progress. | Community Member | The Rugby ground may be offline while the staged build is underway. Potential to use the RMC facilities for use of training grounds. |
| Why has the timeframe been expedited? | Trainee Officer | Due to the importance of the project and to meet recruitment and training needs for the 2027 intake. |
| Temporary accommodation. | Trainee Officer | Good quality temporary accommodation will be provided if required and will be accounted for as part of the staged build. |
| Will car parks be delivered at same time? | Trainee Officer | Car parks will be delivered as part of the staged build process. |
| Proximity of construction zone to local community. | Community Member | Campbell is the closest residential area. |
| Consultation | | |
| Consultation with Traditional Owners and involvement in the design. | Construction Industry Trainee Officer | Consultation has commenced with the Traditional Owner groups. |
| Consultation with other LIA projects. | Defence Member | Carried out benchmarking exercises with ANU and used the outcomes to complete the needs analysis. |
| Engagement with UNSW. | Construction Industry | Input is primarily from ADFA. UNSW owns the ICT infrastructure and is therefore being consulted regarding this |

| TOPIC | RAISED BY | DEFENCE RESPONSE |
|---|---|---|
| | | matter as the ICT systems will need to be integrated with UNSW. |
| Why drop-in session instead of a public forum? | Community Member | To allow for flexibility and inclusivity for all those who would like to attend. |
| Cost, operation and contract management | | |
| Contract status and the current works that are occurring. | Construction Industry Community Member | The ECI-HC contractor has been engaged. |
| Tender award and process. | Construction Industry Community Member | Tender has been awarded to Lendlease for the development phase. The standard Defence procurement procedures were followed in awarding the contract. |
| Are Lendlease completing all the construction works? | Construction Industry | Lendlease are engaged for the development phase. The successful party for the construction will be engaged in line with the Commonwealth procurement policies |
| Which consultants are currently engaged? | Construction Industry | Aurecon are the Project Management/Contract Administrator and Design Consultant with DesignInc as the Architect. |
| Cost of refurbishment of current buildings. | RMC Duntroon Representative | In the order of \$50 million which was necessary to ensure the habitability of the existing LIA and associated wellbeing of Trainee Officers until new facilities are constructed. These works include efforts to remediate black mould in the existing buildings, which were undertaken under the management of the Directorate of the estate works program office that was commenced in 2018 and is estimated to be complete in March 2024. |
| Maintenance and management post construction. | Trainee Officer | The buildings will be maintained by Service Delivery Division. |
| Who will clean the buildings. | Trainee Officer | Estate Maintenance and Operations Support (EMOS) will do some cleaning, but most will be done by the Trainee Officers. |
| Contract value of project. | Trainee Officer | Approx. \$1 billion. |
| Environmental sustainability | | |
| What sustainability measures are included in the design. | Australian Federal Police | Solar orientation, appropriate landscaping (includes native species that minimises the need for irrigation). Project will be delivered in existing footprint and incorporates outcomes from engagement with environmental and conservative groups. |
| E-bike storage. | Defence Member | Will be considered in the design. |

| TOPIC | RAISED BY | DEFENCE RESPONSE |
|--|--|--|
| Solar panels and reducing energy use. | Defence Member Australian Federal Police | Conducting whole of life analysis. Reducing energy use is going through review and approval. |
| Electric vehicle plug-ins in car parks to respond to Canberra commitment to electric cars by 2030. | RMC Duntroon Representative | Currently being assessed. Defence policy has not been finalised, but consultation is ongoing. Provision will be made with the ability to upgrade EV charging points at a future date. |
| Use of geothermal energy. | Community Member | Detailed design has not been completed yet and this will be assessed as part of final design. |
| Facilities and services | | |
| Is there a mess in the buildings? | Australian Federal Police | There is a kitchen with facilities for limited cooking that the students can use located within the communal area on each floor; there are no ovens or dishwashers. |
| Is there a laundry? | Australian Federal Police Trainee Officer | A communal laundry space with washing machines and dryers will be on each floor. |
| Is there a prayer room? | Australian Federal Police | There is a multi-purpose room that may be utilised for prayer or meditation. |
| Is there a study facility? | Australian Federal Police | Each bedroom is equipped with a desk and chair as a study space for Trainee Officers. |
| Bike storage. | Defence Member | Bike storage is included in the design. |
| Undercover car parking. | RMC Duntroon Representative Trainee Officer Community Member | Multi-level car parking for approximately 1,600 spaces with storage cages on each level. |
| Storage for field and combat equipment. | RMC Duntroon Representative | Each room has an allocated storage space and there are additional personal storage areas accounted for within the design. |
| Toilets and showers. | RMC Duntroon Representative | Each room will have an ensuite. |
| Will there be recreation areas? | RMC Duntroon Representative | Landscaping will allow for useful outdoor space. |
| Accessibility for wheelchair users and discussion around lifts. | Community Member | There will be one Disability Discrimination Act (DDA) compliant room on the ground level of every building. Stairs are the primary way of movement though there will lifts for moving and transporting people who cannot access stairs. |
| Will the kitchen be fully fitted and will the cooktops be gas or electric? | Trainee Officer | There will be a kitchen on each floor equipped with cooktops, fridges, freezers, and storage cabinets. The cooktops will be electric. There will not be any ovens or dishwashers. |

| TOPIC | RAISED BY | DEFENCE RESPONSE |
|---|-----------------------------|--|
| Will the car parks be far from the buildings? | Trainee Officer | The car parks will not be situated adjacent to the buildings but there will be road access to the front of the LIA. |
| ICT, utilities and security | | |
| Concerns about existing capacity and HV upgrade. | Defence Member | Discussions are underway with Evoenergy. |
| Fire water tanks placement. | Defence Member | Still under development and pending site selection board. |
| Security and safety aspects of car parks. | RMC Duntroon Representative | This is considered as part of the design. |
| Is there wireless network cabling and what are the specifications for cabling? Why is it not Defence standard cabling? | Community Member | As it is part of UNSW infrastructure, network access will be completely wireless and available in all bedrooms. Passive cabling is part of the design and active infrastructure will be by UNSW. As this is a university campus the cabling needs to integrate with their systems, all cabling will meet required standards. |
| Existing LIA situation | | |
| Current LIA capacity. | Community Member | The current LIA buildings are approaching their structural/design end of useful life. By the end of 2026, the current LIA capacity will be reached. |
| What are the current works that are happening? | Community Member | Removing black mould to make the LIA buildings habitable. |
| How many international trainee officers are there? | Community Member | There are currently 60 international Trainee Officers. |
| Is there a weekly inspection of the dorms? | Community Member | Yes, inspections are carried out weekly. |
| Miscellaneous/other | | |
| Trainee Officer duration in LIA – How long will the Trainee Officers live on site? | Australian Federal Police | 3-4 years depending on course. |
| Age of current buildings. | Australian Federal Police | Built in the early 1980s. |
| What are the current challenges around recruitment of cadets? | Community Member | Recruitment is tending upwards, however, not significantly. It is currently on the upper limit for each service. |

CONSULTATION SURVEY OUTCOMES

In addition to the comments received during community information forums, a number of communication channels were also implemented to obtain feedback during the consultation period, including:

| | | | |
|---|---|--|---|
|  |  |  |  |
| Project email to receive feedback submissions and questions | Project website to provide a platform for information and feedback | Briefing notes at meetings | Digital and hard copy feedback forms |

Feedback Form

Feedback forms were made available at the three community information forums through a hardcopy form and a digital tool, which was accessible via a QR code link. Attendees did not opt to complete a hardcopy form and utilised the digital tool instead to provide feedback.

The survey comprised of three key question areas that sought information on the respondent’s association with the current ADFA facility and their perception around construction impacts. Respondents were also requested to provide any general comments they had on the project as well as any concerns they had on the planned activity. Excerpts of the digital and hard-copy feedback forms are provided for reference at the end of this annex.

In total, there were 19 responses received over four community information forums, the following information provides a summary of the results:

Key area 1: Background of respondents

Multiple responses were able to be selected as part of the first key question that sought to understand participant’s background in relation to the current ADFA facility. Majority of responses (62%) indicated that participants resided at ADFA, six of these participants were employed at the facility with and only one attending in their sole capacity as a staff member. Other figures show one respondent who resided near ADFA and one respondent who was an industry representative.

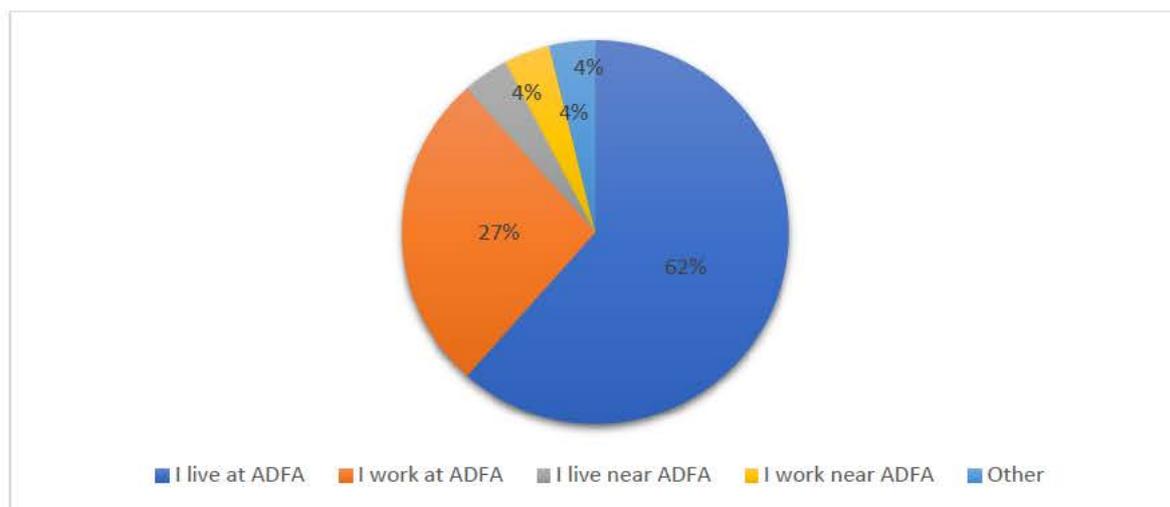


Figure 3 : Background of respondents

Three respondents detailed their perceptions on construction impacts. It was noted that one of these respondents had interpreted the current refurbishments of the existing facilities as related to the proposed ADFA LIA project. Defence has taken this on-board as a recommendation to distinguish the separate initiatives more clearly.

Key area 2: General comments on the project

Amongst the 19 responses received, over 60% of responses provided feedback in support of general elements of the proposal. Key themes identified within these responses include:

- support for the modern design of the facility
- considerations around capacity requirements.

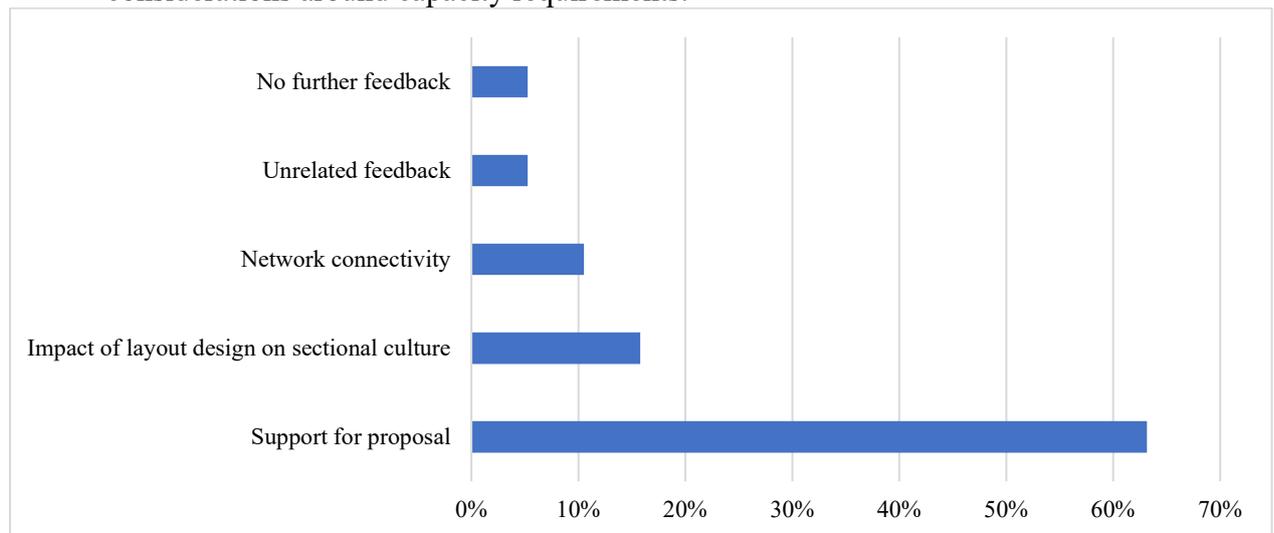


Figure 4: General feedback categories

The respondents who expressed their support for the proposal also raised other general points in their comments including:

- identification of active transport storage solutions
- expectation for the project to be delivered on time and within budget
- potential for vegetation removal to affect morale and create unwelcoming atmosphere.

A common consideration reflected by 16% of respondents related to the impact of layout design on sectional culture. There were varied perspectives on the matter, some indicating that the open plan communal spaces enable a sense of divisional/squadron morale and comradery. Whereas one respondent noted that sectional culture has been overlooked by the design and provided additional feedback as follows:

- maintain the current H shape though expand to accommodate communal areas
- some provisions within the communal areas are not necessary such as the mud room and section common rooms
- laundry facilities are limited
- external facade of the buildings has a corporate appearance and it not distinguishable as an LIA
- the new proposal should combine elements of the current layout and incorporate high level of input by Trainee Officers.

Two respondents expressed the importance of network connectivity and reliable access to the Defence digital gateway.

Key area 3: Concerns about the planned activity

Over two thirds of respondents indicated they did not have any concerns about the proposal and noted the following compliments:

- the project will support future recruitment
- the overview provided was comprehensive and addressed most questions and concerns raised by attendees.

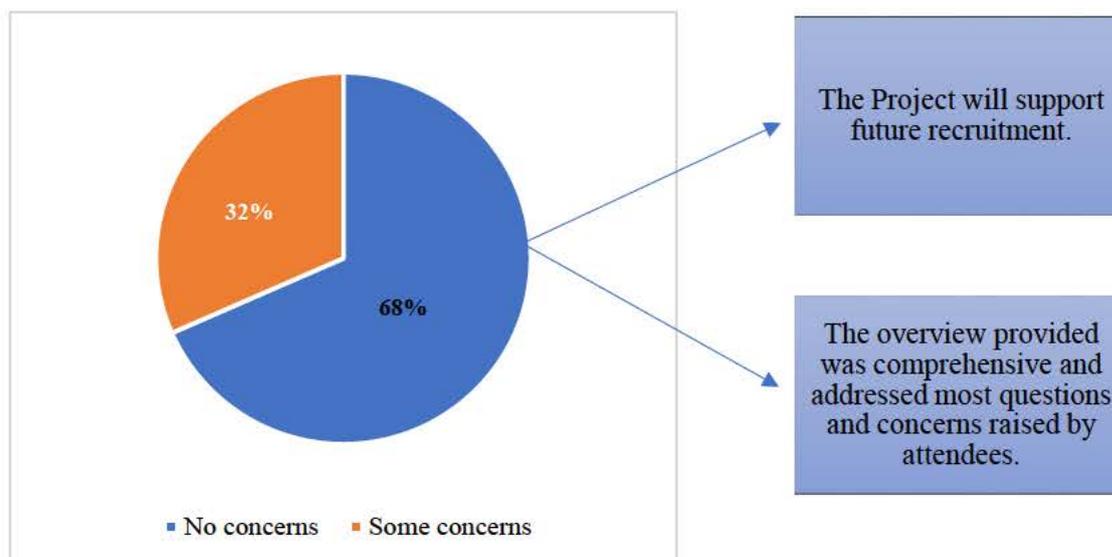


Figure 5: Responder concerns about planned activities

Some concerns on the planned activity were expressed by under a third of respondents including:

- meeting timeframes for delivery
- limitation of laundry facilities
- management of parking during construction
- distance between LIA to classes
- the relevancy of the project.

Conclusion

The overall sentiment by survey participants has been highly supportive of the project. There has been a strong level of receptiveness observed around the benefits of the project as well as the potential of the design to improve the conditions and experience within the new LIA.

There have been several recommendations put forward as related to the layout of communal areas, aesthetic of the façade, and increase in key amenities that may be considered by Defence where practicable in the next stages of the design development process.