



Australian Government  
Department of Home Affairs

Senator the Hon Kim Carr  
Chair  
Legal and Constitutional Affairs References Committee  
Parliament House  
CANBERRA ACT 2600

Dear Chair,

I refer to the Question on Notice (QoN) LCA/004 the Department of Home Affairs received following the Legal and Constitutional Affairs References Committee, *Inquiry into the impact of changes to service delivery models on the administration and running of Government programs*, held on 1 November 2019. A copy of the QoN is provided at **Attachment A**.

The response to the QoN was:

*"The Department of Home Affairs (the Department) has met with Maddocks in person and by telephone on a regular basis. Dates of these meetings are outlined in the attached spreadsheet, up until 31 October 2019. In addition to these meetings, the Department communicates with Maddocks frequently via written correspondence."*

The spreadsheet attached to the response provided 430 dates, however 493 dates should have been reported.

The majority of discrepancies were due to multiple meetings held on the same day however the incorrect number of entries were recorded (i.e. one day had two meetings, which should have been recorded as two separate dates, but was only recorded as one). Twelve dates were not recorded at all in the original response, these dates are provided below:

6/08/2018	10/10/2018	1/04/2019	26/09/2019
7/08/2018	21/12/2018	4/06/2019	3/10/2019
4/10/2018	7/02/2019	10/09/2019	30/10/2019

A revised spreadsheet with all meeting dates, up until 31 October 2019, is provided at **Attachment B**.

Yours sincerely,

**Drew Layton**  
Senior Director  
Immigration Reform Procurement  
7 April 2020

Attachment A – Question on Notice (QoN) LCA/004

Attachment B – Revised list of meeting dates

**HOME AFFAIRS PORTFOLIO  
DEPARTMENT OF HOME AFFAIRS**

**Parliamentary Inquiry  
Question taken on Notice**

**Legal and Constitutional Affairs References Committee**

Inquiry into the impact of changes to service delivery models on the administration and running of Government programs

01 November 2019

**QoN Number:** LCA/004

**Subject:** McGrathNicol - Meeting Dates

**Asked by:** Kim Carr

**Question:**

Mr Kefford: No. McGrathNicol were our probity advisers up until the end of the request for expressions of interest stage, as we have discussed with you in estimates committee. Subsequently, Maddocks have been our probity advisers through the tender stage of this procurement.

CHAIR: How many times have you met with them?

Mr Kefford: Several times a week. I don't have the—

CHAIR: Do you meet with them personally?

Mr Kefford: Yes, indeed, several times a week at different stages of the process. The probity adviser attends all of the evaluation committee meetings, for example. And then around those meetings I have ongoing interactions with the probity advisers on a very regular basis.

Ms Golightly: It's very regular contact.

CHAIR: I see. Can you provide me with the dates on which you've met with them?

Mr Kefford: I can see what we can provide, yes.

**Answer:**

The Department of Home Affairs (the Department) has met with Maddocks in person and by telephone on a regular basis. Dates of these meetings are outlined in the attached spreadsheet, up until 31 October 2019. In addition to these meetings, the Department communicates with Maddocks frequently via written correspondence.

Dates				
14/05/2018	1/08/2018	5/09/2018	8/11/2018	30/01/2019
14/05/2018	1/08/2018	5/09/2018	8/11/2018	31/01/2019
14/05/2018	1/08/2018	5/09/2018	8/11/2018	31/01/2019
14/05/2018	1/08/2018	10/09/2018	13/11/2018	31/01/2019
17/05/2018	1/08/2018	10/09/2018	13/11/2018	31/01/2019
29/05/2018	1/08/2018	10/09/2018	14/11/2018	5/02/2019
29/05/2018	2/08/2018	10/09/2018	15/11/2018	6/02/2019
4/06/2018	3/08/2018	10/09/2018	21/11/2018	6/02/2019
5/06/2018	3/08/2018	11/09/2018	22/11/2018	6/02/2019
8/06/2018	3/08/2018	11/09/2018	27/11/2018	7/02/2019
12/06/2018	6/08/2018	11/09/2018	29/11/2018	8/02/2019
14/06/2018	7/08/2018	12/09/2018	6/12/2018	8/02/2019
19/06/2018	13/08/2018	13/09/2018	6/12/2018	8/02/2019
22/06/2018	14/08/2018	13/09/2018	12/12/2018	11/02/2019
22/06/2018	16/08/2018	13/09/2018	12/12/2018	14/02/2019
25/06/2018	17/08/2018	14/09/2018	12/12/2018	18/02/2019
28/06/2018	20/08/2018	19/09/2018	13/12/2018	21/02/2019
2/07/2018	21/08/2018	20/09/2018	13/12/2018	22/02/2019
4/07/2018	22/08/2018	20/09/2018	13/12/2018	22/02/2019
9/07/2018	22/08/2018	21/09/2018	13/12/2018	25/02/2019
9/07/2018	23/08/2018	21/09/2018	14/12/2018	25/02/2019
16/07/2018	28/08/2018	26/09/2018	17/12/2018	25/02/2019
16/07/2018	31/08/2018	28/09/2018	18/12/2018	26/02/2019
18/07/2018	3/09/2018	3/10/2018	19/12/2018	26/02/2019
19/07/2018	3/09/2018	4/10/2018	19/12/2018	28/02/2019
20/07/2018	3/09/2018	10/10/2018	20/12/2018	4/03/2019
20/07/2018	3/09/2018	11/10/2018	20/12/2018	5/03/2019
23/07/2018	3/09/2018	18/10/2018	20/12/2018	5/03/2019
23/07/2018	3/09/2018	18/10/2018	21/12/2018	7/03/2019
25/07/2018	3/09/2018	19/10/2018	8/01/2019	8/03/2019
26/07/2018	4/09/2018	19/10/2018	10/01/2019	12/03/2019
27/07/2018	4/09/2018	31/10/2018	16/01/2019	12/03/2019

31/07/2018	4/09/2018	1/11/2018	17/01/2019	12/03/2019
31/07/2018	4/09/2018	6/11/2018	21/01/2019	13/03/2019
31/07/2018	5/09/2018	7/11/2018	21/01/2019	13/03/2019
31/07/2018	5/09/2018	7/11/2018	23/01/2019	13/03/2019
15/03/2019	8/04/2019	16/05/2019	17/06/2019	5/07/2019
15/03/2019	9/04/2019	16/05/2019	17/06/2019	8/07/2019
15/03/2019	9/04/2019	16/05/2019	18/06/2019	8/07/2019
18/03/2019	9/04/2019	16/05/2019	18/06/2019	9/07/2019
18/03/2019	10/04/2019	20/05/2019	19/06/2019	9/07/2019
18/03/2019	10/04/2019	21/05/2019	19/06/2019	10/07/2019
18/03/2019	10/04/2019	21/05/2019	20/06/2019	10/07/2019
19/03/2019	11/04/2019	21/05/2019	20/06/2019	10/07/2019
20/03/2019	12/04/2019	21/05/2019	20/06/2019	11/07/2019
21/03/2019	15/04/2019	24/05/2019	21/06/2019	11/07/2019
21/03/2019	15/04/2019	24/05/2019	21/06/2019	11/07/2019
21/03/2019	15/04/2019	28/05/2019	21/06/2019	11/07/2019
21/03/2019	17/04/2019	28/05/2019	21/06/2019	12/07/2019
22/03/2019	17/04/2019	29/05/2019	21/06/2019	12/07/2019
25/03/2019	18/04/2019	29/05/2019	21/06/2019	15/07/2019
25/03/2019	24/04/2019	30/05/2019	21/06/2019	22/07/2019
25/03/2019	24/04/2019	30/05/2019	24/06/2019	22/07/2019
25/03/2019	30/04/2019	30/05/2019	25/06/2019	22/07/2019
25/03/2019	1/05/2019	30/05/2019	25/06/2019	22/07/2019
25/03/2019	1/05/2019	31/05/2019	26/06/2019	22/07/2019
26/03/2019	1/05/2019	3/06/2019	26/06/2019	23/07/2019
26/03/2019	1/05/2019	4/06/2019	26/06/2019	25/07/2019
26/03/2019	1/05/2019	5/06/2019	27/06/2019	26/07/2019
27/03/2019	2/05/2019	6/06/2019	27/06/2019	26/07/2019
27/03/2019	6/05/2019	6/06/2019	27/06/2019	26/07/2019
28/03/2019	6/05/2019	6/06/2019	28/06/2019	29/07/2019
28/03/2019	7/05/2019	7/06/2019	28/06/2019	30/07/2019
28/03/2019	7/05/2019	11/06/2019	28/06/2019	30/07/2019
28/03/2019	7/05/2019	12/06/2019	1/07/2019	31/07/2019

29/03/2019	8/05/2019	12/06/2019	2/07/2019	31/07/2019
29/03/2019	8/05/2019	13/06/2019	2/07/2019	31/07/2019
29/03/2019	10/05/2019	13/06/2019	2/07/2019	31/07/2019
1/04/2019	13/05/2019	14/06/2019	2/07/2019	31/07/2019
3/04/2019	14/05/2019	14/06/2019	2/07/2019	1/08/2019
4/04/2019	14/05/2019	14/06/2019	3/07/2019	1/08/2019
5/04/2019	15/05/2019	14/06/2019	4/07/2019	1/08/2019
5/04/2019	15/05/2019	17/06/2019	5/07/2019	2/08/2019
2/08/2019	30/08/2019	17/09/2019	15/10/2019	
2/08/2019	30/08/2019	17/09/2019	16/10/2019	
5/08/2019	30/08/2019	17/09/2019	16/10/2019	
5/08/2019	30/08/2019	18/09/2019	17/10/2019	
5/08/2019	2/09/2019	18/09/2019	17/10/2019	
5/08/2019	3/09/2019	19/09/2019	17/10/2019	
7/08/2019	3/09/2019	20/09/2019	18/10/2019	
7/08/2019	4/09/2019	24/09/2019	18/10/2019	
7/08/2019	4/09/2019	24/09/2019	18/10/2019	
8/08/2019	4/09/2019	25/09/2019	21/10/2019	
8/08/2019	4/09/2019	25/09/2019	23/10/2019	
8/08/2019	4/09/2019	26/09/2019	25/10/2019	
8/08/2019	5/09/2019	27/09/2019	28/10/2019	
9/08/2019	6/09/2019	27/09/2019	28/10/2019	
9/08/2019	6/09/2019	30/09/2019	29/10/2019	
14/08/2019	6/09/2019	30/09/2019	29/10/2019	
15/08/2019	6/09/2019	1/10/2019	30/10/2019	
15/08/2019	6/09/2019	1/10/2019		
15/08/2019	6/09/2019	1/10/2019		
16/08/2019	6/09/2019	2/10/2019		
16/08/2019	6/09/2019	2/10/2019		
19/08/2019	9/09/2019	2/10/2019		
19/08/2019	9/09/2019	2/10/2019		
19/08/2019	9/09/2019	3/10/2019		
20/08/2019	9/09/2019	3/10/2019		

20/08/2019	9/09/2019	4/10/2019		
21/08/2019	10/09/2019	8/10/2019		
21/08/2019	11/09/2019	8/10/2019		
22/08/2019	11/09/2019	8/10/2019		
23/08/2019	11/09/2019	9/10/2019		
23/08/2019	12/09/2019	10/10/2019		
23/08/2019	12/09/2019	11/10/2019		
26/08/2019	12/09/2019	11/10/2019		
26/08/2019	12/09/2019	14/10/2019		
28/08/2019	12/09/2019	14/10/2019		
28/08/2019	13/09/2019	14/10/2019		
30/08/2019	16/09/2019	15/10/2019		