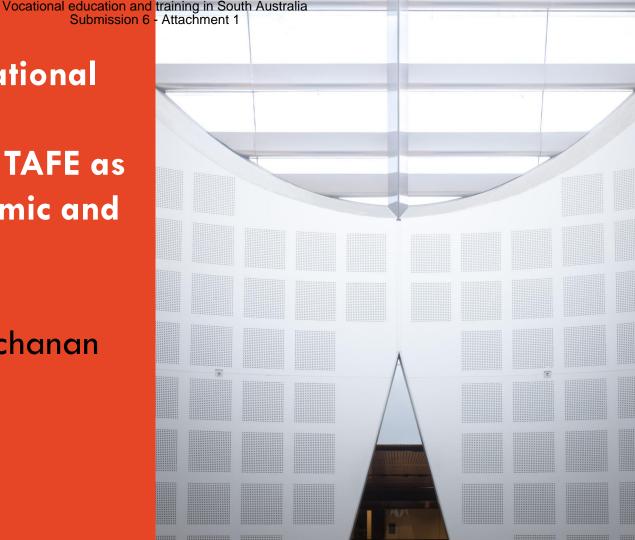
From VET to Vocational
Education —
'Saving TAFE' vs TAFE as
anchor for economic and
social renewal

Professor John Buchanan Business Analytics, Business School





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## The key ideas

The greatest power a sovereign can have is to define the terms of debate.

Thomas Hobbes

The formulation of a problem is often more essential that its solution...

Albert Einstein + Leopold Infield

#### **Overview**

- 1. The problems
- 2. Getting the questions right
- 3. Next steps

#### Conclusion

- The choice: VET crisis management or renewal of vocational education?
- TAFE: recipient of 'community service obligation' funding or anchor to quality vocational education?

#### 1 The problems

Current system failing on its own terms (COAG)

Quality (financial scandals, critical not isolated incidents)

 Relevance (huge level of VET in agricultural, no change in educational attainment)

### 1. Problem (a) – system failing on own terms (COAG)

Benchmark: Halve Australians without quals at Cert III + above 2009 – 2020	47.1%	42.5%	Not on
	(2009)	(2014)	track
Benchmark: Double higher level qual completions (Dips + Advanced Dips) 2009 – 2020	53,974 completions (2009)	74,091 Completions (2014)	Not on track
Indicator: % of VET graduate with improved employment after training	67.6%	59.7%	Negative
	(2008)	(2014)	change

### 1. Problem (b) – Quality – Private provider scandals

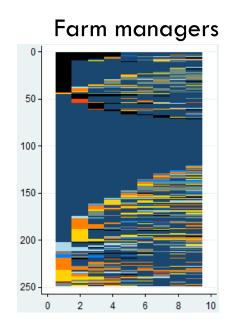
Provider	Earnings before interest and tax (EBIT) (%)				
	2011	2012	2013	Last reported status on Web	
Vocation	6	18	21	Collapsed 2015, Dawkins in court	
Ashley Institute of Training	35	35	35	Trading halt 2016	
Intuerei	29	31	35	Quits Australia 2017	
Australian Careers Network	46	40	51	AFP Raid + in administration 2016	

# 1 Problem (c) — Relevance (and churn) Employment, VET Training + Attainment, Aust Agriculture 2005-2011

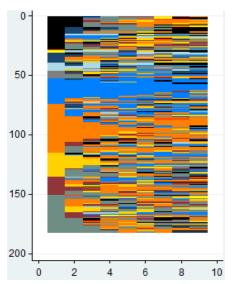
Average Employ- ment	Average Annual enrol- ments	Total VET complet-ions	Educational Attainment: VET (+Bachelors)		
			2005	2011	2015
323,000 - 353,000	85,000	160,000	29.2 (8.4)	30.4 (12.4)	29.5 (15)

## Vocational education and training in South Australia Submission 6 - Attachment 1 The rise in Bachelors degrees is not coming from career progression – but people come straight from Universities.

#### Example: Agriculture



#### Manual workers in agriculture





## 2. Getting the questions right

- Where do we want to get to?

- What are the options for tertiary education?

— What are the implications for TAFE?

### 2. Getting the questions right:

(A) Where do we want to get to? (a) Objective

- (i) maximising returns on human capital
  - => priority on infinitely flexible labour

VS

- (ii) Nurturing people living a lives they have reason to value
  - => flourishing, productive citizens

### 2. Getting the questions right

- (A) Where do we want to get to?
- (b) Reference point for skills

(i) Compentencies derived from current jobs

VS

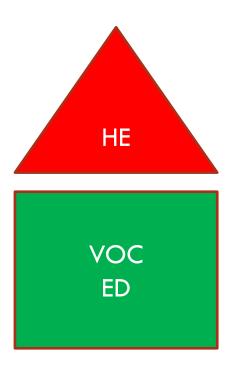
- (ii) Capabilities to adapt to an uncertain future
  - => focus on job clusters + vocational streams

#### 2. Getting the questions right?

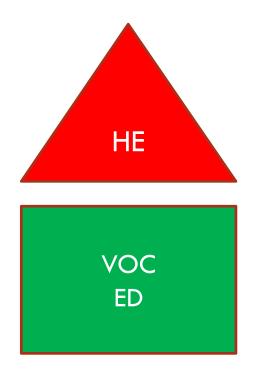
- (B) What are the options for vocational education?
- 1. 'Ground hog day' (ie muddle through with TAFE as public sector rump)
- 2. University + labour market programs (eg Sweden)
- Universities + TAFEs as integrated offerings (eg dual sector model)
- 4. Universities + TAFEs as parallel offerings (eg Ontario, Germany, Denmark)

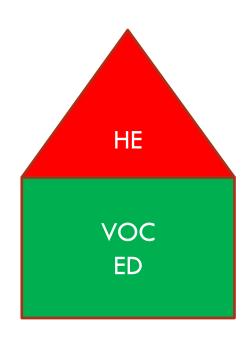
#### WAYS OF ORGANISING POST-SECONDARY EDUCATION SECTORS

#### **HIERARCHICAL**

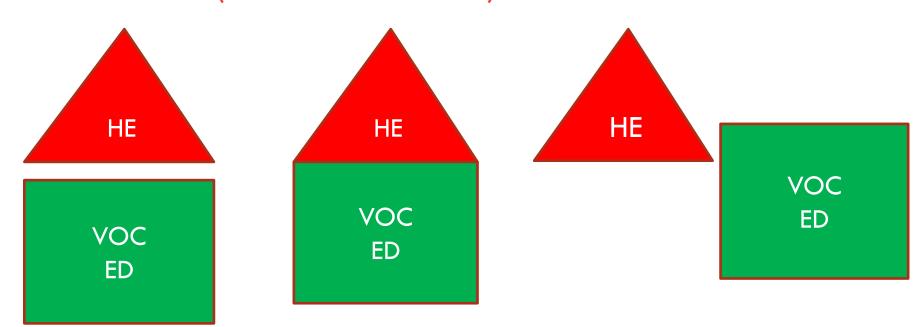


#### (DUAL SECTOR INSTITUTES)





# HIERARCHICAL INTEGRATED PARALLEL (DUAL SECTOR INSTITUTES)



### 2. Getting the questions right

(C) What is the role of TAFE?

(i) Just another RTO with CSO payments

**VS** 

(ii) Anchor for quality vocational education

#### 3. Next steps

- 1. Stabilise TAFE as prelude to renewal of vocational education
- 2. Qualifications rationalisation: beyond administrative rationalisation => foundation for new relevance + respect
- 3. Kangan Style consensus building Commission (and recent lessons from Gonski Commission)

- 4. Intermediary structures: don't just restore old AWPA/Skills Australia/Industry Skills Council model
  - Take tertiary education to the next level lessons from Health policy (eg Aust's bipartisan, nationally lead, community based response to AIDS Crisis and emergence of bipartisan commitment to universal health insurance).

#### Conclusion

'The Emperor has not clothes'

system is broken

The choice: VET crisis management or renewal of vocational education?

Vision for TAFE: recipient of 'community service obligation' funding or anchor to quality vocational education?

Remember Hobbes: time to change the terms of debate.

#### Vocational education and training in South Australia Submission 6 - Attachment 1

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Supplementary powerpoints — material used at recent ILO Asia-Pacific Workshops on Skills and Inclusive Growth (Oct 2017)





## Context – ILO Asia Pacific Policy Research Agenda

- Question of immediate interest:

What approaches to skill development are best for assisting young people navigate the future of work?

### Skills for the 21<sup>st</sup> Century – Solution or problem?

Foundational literacies	Competencies	Character qualities
1. Literacy	7. Critical	11. Curiosity
2. Numeracy	thinking/problem	12. Initiative
3. Scientific literacy	solving	13. Persistence/Grit
4. ICT literacy	8. Creativity	14. Adaptability
5. Financial literacy	9. Communication	15. Leadership
6. Cultural + Civic	10. Collaboration	16. Social + cultural
literacy		awareness

### Problem 1: 'The impossible dream...'

Australia: pursued 'employability skills' for 30 years. Is integral to competency based VET system. The design flaws are now manifest

System fragmented and rigid

Poor connection to the labour market

Recent financial scandals have highlighted system design faults

#### **Problem 2: Assumption about humans**

21<sup>st</sup> Century skills may seem comprehensive, but they are not. Compare with 4 validated frameworks for human development:

1. International Classification of Functioning (WHO/Medicine)

2. PERMA (Positive Psychology)

 Non-cognitive factors (OCEAN) impact success at work (Heckman from Economics)

4. Capabilities Approach

(Sen and Nussbaum)

#### Gaps in 21<sup>st</sup> century skills framework

Characteristic of human development	Where 21 <sup>st</sup> century skills line up (or are absent)
Physical	Absent
Psycho-social - Cognition - Affect - Social - Meaning	Narrow (eg 'capabilities' on critical thinking ) Absent Narrow (eg 'PERMA' on relationships) Absent
Personality characteristics	Covered: Openness and conscientiousness Absent: Extraversion, Agreeableness, Mental Stability

#### **Problem 3: Assumption about skills**

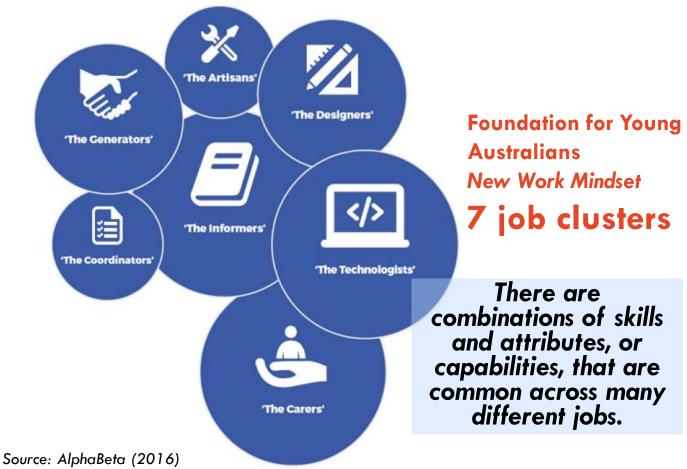
It is unhelpful to define these skills as 'generic' and assume they can be acquired in the abstract.

⇒ Paradox noted in diverse literatures

More often than not the development of specialised expertise is essential for developing employability skills.

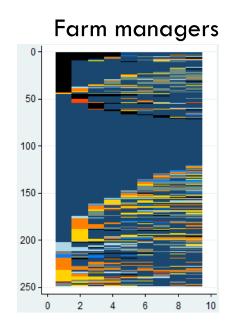
#### **Authorities**

- Cognitive psychology
- Sociology of Education (eg Bernstein, Young, Wheelahan)
- Implications in practice:
  - Rise of the 'T' professional
  - Job clusters in the German and Swiss apprenticeship system (eg

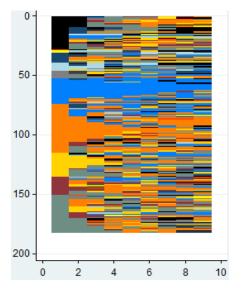


## Vocational education and training in South Australia Submission 6 - Attachment 1 We see clustering in the flows of workers as they move between job, at least in some industries.

#### Example: Agriculture



#### Manual workers in agriculture





### The choice: competencies vs capabilities

	Assumptions about humanity	Assumptions about skills
21 <sup>st</sup> Century skills model	Infinitely flexible individuals are always deployed today => higher labour productivity	Ad hoc aggregations of competencies => just in time skills (but chronic failure to achieve this)
Capabilities approach	High functioning individuals -=> flourishing productive citizens now and in the future	Ensembles of related skills (job clusters/vocational streams) => adaptive capacity to navigate the unanticipated

#### Where next?

- In local labour markets (eg Narrabri NW New South Wales)
  - Qualifications to support adaptive capacity (eg 'rural operations')
  - Support movement between agriculture, construction, local government and mining
- In systems operations
  - Vocational Education Reform Research Collaboration (VERRC)
  - Three year program with voc ed and data science researchers working with government officials and researchers
  - Three strands
    - Qualifications rationalisation
    - Predictive modelling for service management

### Conclusion: learning from Chinese history

- Australia been trying to make employability skills + competency based training work for 30 years. The system is in lower standing now than it has ever been
- Time to call an end to the experiment and work with not against reality
  - Capabilities and job clusters/vocational streams offers a way forward.
- In realm of voc ed, Australia is at cross roads like China was in political-economic policy in the early 1960s. Remains to be seen whether we'll be subject to a VET cultural revolution – or whether reason will prevail => work with reality.

#### Vocational education and training in South Australia Submission 6 - Attachment 1

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Vocational education and training in South Australia
Submission 6 - Attachment 1

More details about frameworks for understanding human development and new ways of approaching vocational development

## Human Development Framework 1: International Classification of Functioning (ICF) [from health]

- Physical functioning
  - Body structure/function
- Psycho-social functioning
  - Mental
    - Cognitive
    - Affect
  - Social
    - Communication
    - Interpersonal relations
    - Social functioning
    - Learning and applying knowledge

The University of Sydney Self care

## Human Development Framework 2: PERMA (from positive psychology, and some overlap with ICF)

- Postive emotion
- Engagement (flow)
- Relationships (positive)
- Accomplishment/Achievement
- Meaning

## Human Development Framework 3: Non-cognitive factors shaping labour market success (Economic, Heckman)]

Openness to experience

Conscienteousness

Extraversion

**A**greeableness

**N**euroticism/Mental Stability

(ie the OCEAN categories for defining and measuring character)

## Human Development Framework 4: Human capabilities approach (social sciences/humanities)

Sen: '... human capital ... concentrates on ... human being augmenting production possibilities. .... human capabilities focuses on the ability ... of people to lead lives they have reason to value.'[2007:99]

#### Nussbaum: as applied to education this means in particular:

- 1. 'the capacity for critical examination of oneself + one's traditions'
- 2. The ability to appreciate deeper connections with humanity, not just your immediate reference group
- 3. 'narrative imagination' the abilty to understand another's situatioin

### Skills for the 21<sup>st</sup> Century – Solution or problem?

Foundational literacies	Competencies	Character qualities
1. Literacy	7. Critical	11. Curiosity
2. Numeracy	thinking/problem	12. Initiative
3. Scientific literacy	solving	13. Persistence/Grit
4. ICT literacy	8. Creativity	14. Adaptability
5. Financial literacy	9. Communication	15. Leadership
6. Cultural + Civic	10. Collaboration	16. Social + cultural
literacy		awareness

#### Alpha Beta + Foundation for Young Australians 'job clusters'

- 'when a person trains or works in 1 job, they acquire skills for 13 other jobs' (FYA/Alpha Beta 2016: 4)
- There are seven job clusters
  - 'The Informers' (142 occupations within this cluster)
  - 'The Carers' (131)
  - 'The Artisans (118)
  - 'The Designers' (70)
  - 'The Generators' (65)
  - 'The Coordinators' (59)
  - 'The Technologists' (10)

Source: Foundations for Young Australians/Alpha Beta, The New Work Mindset: 7 new job clusters to help young people navigate the new work order, November, 2016 https://www.fya.org.au/wp-content/uploads/2016/11/The-New-Work-Mindset.pdf

Vocational education and training in South Australia
Submission 6 - Attachment 1

# Compare to current policy in Agriculture: too many qualifications?

#### In agriculture for example:

Qualification level	No. Available
Certificate I	13
Certificate II	36
Certificate III	70
Certificate IV	38
Diploma	33
Advanced Diploma	5
Vocational Graduate Certificate	1
Vocational Graduate Diploma	1
Total	197

#### Rethinking the question:

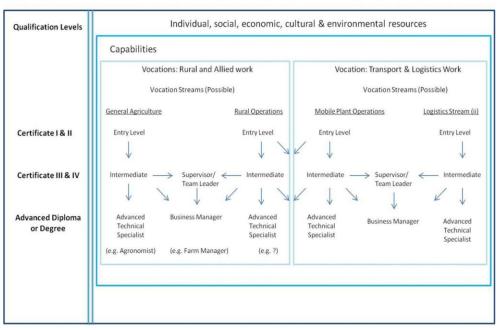
#### Vocations and the capabilities approach

	Elements of capability/	/ Qualifications				
	domains of expertise	Common Core	Certificates II, III + IV		Diploma	
admand or expert	domains or expension	Foundations	General Agriculture	Rural Operations	Agriculture	Business
		knowledge + skills at				Management(Agric
		intermediate level				ulture)
	Agribusiness (eg	Structure of ag sector	Common core	Common core	Common core	More advanced (to
	financing, marketing,	+ basic clerical + HR				articulate into
	economics)	skills				Business/managem
						ent degree
	Sustainability practices	Basic principles +	Common core	Common core	More advanced	More advanced
	(eg water, land,	standard operating			core	
	carbon management)	procedures				
	Operations of	Advanced operational	Common core	- Operation, transport +	Common core	Common core
	machinery +	+ routine maintenance		maintenance of mobile plant + specialiste machinery		
	technology	principles		- operation + recovery of 4 wheel		
				drives		
				- cleaning machinery of plant, animal + soils		
				- welding using manual + gas metal		
				arc welding		
				- traffic controls		
	Production systems	Understanding farm	Common + specialism relevant to	Common + specialist knowledge re	More advanced	More advanced
	(eg irrigation +	production systems	chosen area	chemical application, transport +		
	fertiliser use)			storage		
	Animal science +	Animal performance	Common + specialism of either:	Basic/common – ie	More advanced (to	More advanced – but not
	husbandry	nutrition + breeding	- intensive animal production - extensive animal production	working knowledge to help	articulate into a Ag	necessarily to articulation level with HE
		_	- extensive animal production	with how deploy	Science degree)	level with the
				equipment		
	Land, plant + crop	Land, plant + crop	Common + specialism of either:	Basic/common – ie	More advanced (to	More advanced –
The University of Sy	dne y science p	production/	- intensive production of horticulture for food	working knowledge to help	articulate into an Ag	but not necessarily
		management	- amenity horticulture	with how deploy	Science degree)	to articular level

### Rethinking the question:

#### Vocations and the capabilities approach

Relationship between capabilities, vocations, vocational stream & qualification levels; potential examples from Rural and Logistical Work



#### New categories – a summary

#### How a capabilities approach enriches notions of labour supply and labour demand and how they interact

