

## Department of Finance

### Response to Question on Notice

#### JOINT COMMITTEE OF PUBLIC ACCOUNTS AND AUDIT

#### Australian Government Contract Reporting Inquiry based on Auditor-General's report No. 19 (2017-18)

#### QUESTION ON NOTICE

##### Question 1

Could you provide a list of your agency's projects contracted to the 'big 4' consulting firms (Deloitte, EY, KPMG, and PwC) that have been completed or commenced in the last five years? In this list please include the following details:

- A description of the type of work contracted;
- The initial contract value; and
- The final project expenditure (including relevant contract variations or extensions), or if the project is continuing the current project expenditure.

#### Response

Attachment A provides a list of contracts (including a description) awarded to Deloitte Touche Tohmatsu Limited, Ernst and Young, KPMG Australia and PricewaterhouseCoopers and the associated expenditure incurred over the period 2014-15 to 2018-19 (as at 31 October 2018).

Vendor	Project Description	Initial Total Contract Value	Contract Expenditure (2014-15)	Contract Expenditure (2015-16)	Contract Expenditure (2016-17)	Contract Expenditure (2017-18)	Contract Expenditure (2018-19) (31 Oct YTD)	Total Contract Expenditure	
Deloitte Touche Tohmatsu	Content management system (GovCMS feasibility study - pre-initiation phase)	150,000	78,518					78,518	
	Strategic business and workforce planning services	75,000	65,700					65,700	
	GovCMS implementation support activities (pre-initiation phase 2)	168,828	153,480					153,480	
	Feasibility study for GovMail and GovDesk	155,102	141,002					141,002	
	GovCMS implementation support activities (GovCMS initiation phase 5)	93,908	82,934					82,934	
	GovCMS implementation support activities (GovCMS initiation phase 6)	50,032	45,484					45,484	
	GovCMS implementation support activities (GovCMS initiation phase 7)	19,756	17,201					17,201	
	Strategic alignment review	92,033	80,939					80,939	
	External performance audit of Commonwealth Property Data Collection (PRODACC)	186,823		167,678				167,678	
	Provision of compilation of entity compliance and reporting obligations	75,000	54,545					54,545	
	Assessment of entity compliance and reporting requirements	200,000	100,455	18,182				118,636	
	Investment data services (cyber security performance evaluation)	79,304	71,013					71,013	
	Consultancy on fair value measures	87,560		18,182				18,182	
	Accounting advisory services for the Australian Securities and Investments Commission registry project	2,650,000		1,491,352	646,365			2,137,716	
	IT advisory services for the Australian Securities and Investments Commission registry project	1,410,000		581,449	529,938			1,111,387	
	Business advisory services (Australian Submarine Corporation Reform)	745,000		677,273				677,273	
	Accounting advisory services (Australian Submarine Corporation Reform)	375,000		340,909				340,909	
	Govdex 2.0 feasibility study	142,000		128,680				128,680	
	Review an economic impact assessment (financial advice of local and economic impacts of relocation of public service entitlements around Canberra)	82,500		75,000				75,000	
	Govdex 2.0 execution plan	109,635		99,668				99,668	
	Fair value measurement of Defence Weapons Platforms	508,000		461,704				461,704	
	Coordinated procurement, ICT consultancy advice for Whole-of-Government email and desktop	248,779		113,081	113,081			226,163	
	Engagement of a business analyst (best practice reporting processes Whole-of-Government procurement panels)	135,000		107,414				107,414	
	Provision of consultancy services for online service delivery	247,718			204,725			204,725	
	Business advisory services (Australian Submarine Corporation Reform)	2,249,120			1,585,584	231,153		1,816,737	
	Development of a customer engagement model for govCMS	140,218			127,471			127,471	
	Strategic property adviser (Whole-of-Government property divestment)	874,067				208,882		208,882	
	Video creation services (Dynamic Sourcing for Panels)	31,808			28,916			28,916	
	GrantConnect video creation services	36,061			41,346			41,346	
	Strategic advice in relation to the Commonwealth's leased property portfolio	3,695,399			270,960	1,445,709		1,716,669	
	Web based Whole-of-Government training	95,300			60,939	25,500		86,439	
	GrantConnect information services	36,120			32,836			32,836	
	Service Delivery Office governance framework	44,000			40,000			40,000	
	Financial viability assessment (Financial modelling for Malabar to incorporate: upgraded shooting range)	23,340			21,218			21,218	
Business advisory panel (Australian Submarine Corporation valuation)	114,225				68,841	5,000	73,841		
Development of Govdex 2.0 prototypes	20,000				18,182		18,182		
Accounting adviser services (Snowy Hydro negotiations)	233,000				197,161		197,161		
Leasing - local impact assessments	30,000				27,273		27,273		
2017 Legal Services Panel financial viability report	85,213				82,012		82,012		
Accounting advisory services (Australian Submarine Corporation separation)	75,000					68,182	68,182		
Accounting advisory services (Australian Submarine Corporation phase 2 reform)	831,904					283,548	283,548		
Provision of risk management benchmarking services	267,348	117,693					117,693		
Ernst & Young	Accounting adviser for the Medibank scoping study and sale	2,897,000	2,569,968					2,569,968	
	Accounting advice and audit services (property special account - forensic accounting)	47,946	21,876					21,876	
	Contestability Review (Commonwealth insurable risk)	390,000	354,545					354,545	
	GST advice for the sale of Medibank Private	45,690	45,690					45,690	
	Guided discussions with Department of Finance staff (design for Finance Transformation)	44,000	40,000					40,000	
	Review of Ministerial and Parliamentary Services operating system	231,139		210,126				210,126	
	Structural and cultural change support services (Finance Transformation)	500,000		454,545				454,545	
	Expert adviser consultancy services (Shared and Common Services)	1,301,070		172,727	1,010,062			1,182,789	
	Functional and efficiency review and contestability review of Ministerial and Parliamentary Services	880,000		640,000				800,000	
	Property data strategy	668,256			607,505			607,505	
	Australian Government Property Data Collection managed service	359,835				72,577	9,114	81,691	
	Property data register	640,934				562,667		562,667	
	Expert adviser consultancy services (Shared and Common Services)	1,150,000				1,045,455		1,045,455	
	Business advisory services (National Broadband Network review)	1,634,215				700,300	510,350	1,210,650	
	Enhance the Australian Government property register	924,206					336,000	336,000	
	Consultancy and business services (Shared and Common Services and Streamlining Grants administration programs)	660,000				65,000		65,000	
	KPMG Australia	Internal audit services	1,500,000	1,246,510	633,642	614,691	1,024,200	283,093	3,802,136
		Actuarial services for Comcover	566,500	221,379	193,177	192,170	195,091		801,817
		Financial Statements 2013-14 assistance with update of Medibank Private Ltd valuation	63,686	57,896					57,896
		National Disaster Relief and Recovery Arrangements review	19,500	17,727					17,727
		Business advice - Contestability Review - property services	353,100	267,500					267,500
		Reporting tool for 2014-15 financial statements (departmental)	26,400	24,000					24,000
		Digital Government Investment and Assurance ICT consultant	72,000	65,455					65,455
		KPMG to quality assurance fringe benefit tax return for 2014-15 (Ministerial and Parliamentary Services)	10,450		9,500				9,500
Business advice for scoping study (Intra-government Communications Network)		341,000		302,592				302,592	
Program management adviser for the Streamlining Grants Administration program		103,230		91,043				91,043	
KPMG to prepare fringe benefit tax return for 2015-16 (Ministerial and Parliamentary Services)		49,500			41,100			41,100	
KPMG annual reporting model (financial statements - departmental)		45,100		41,000				41,000	
Business advisory services (Capability Reform)		118,080			107,345			107,345	
Advice in relation to investment funds accounting and impairment of software assets		33,600			24,682			24,682	
Business advisory services to Comcover		164,894			149,904			149,904	
Communications strategy development (GrantConnect Communications Plan)		34,900			31,727			31,727	
Communications strategy development (Dynamic Sourcing for Panels - communications strategy)		15,155			13,777			13,777	
KPMG to prepare fringe benefit tax return (Ministerial and Parliamentary Services)		170,500				100,000		100,000	
Communications strategy implementation - GrantConnect		78,640			31,971			31,971	
Communications strategy implementation - Dynamic Sourcing for Panels		48,760			21,365			21,365	
KPMG annual actuals model (Central Budget Management System upload model)		39,316			35,742			35,742	
Business advisory services to Comcover		92,100			75,706			75,706	
Benefits planning for the Streamlining Government Grants Administration program		63,030			57,300			57,300	
Premium allocation services for Comcover		60,000			45,000	5,000		50,000	
KPMG annual reporting model 2016-17 (annual reporting model for financial statements - departmental)		26,400			24,000			24,000	
Internal control advisory services consultancy		267,225			242,932			242,932	
Provision of services to redesign and develop a "Final Monies Package"		45,983				41,802		41,802	
IT Consultation Services (GrantConnect implementation)		70,000			63,515			63,515	
Internal controls (review for the Service Delivery Office)		135,285				122,986		122,986	
Premium allocation services for Comcover		55,000					45,455	45,455	
Accounting and financial management services (Whole-of-Government, Financial Analysis and Reporting division)		8,410,640				437,579	450,737	888,316	
Internal audit services		2,000,000					72,982	72,982	
Business advisory services (Review COMCOVER pricing for selected classes of cover)		200,000					181,818	181,818	
Fringe benefit tax return 2018-19 (Departmental)		24,750				22,500		22,500	
Actuarial services (Comcover)	858,000					65,000	65,000		
KPMG reporting model (accelerated reporting model for financial statements - departmental)	26,400				24,000		24,000		
KPMG actuals model (Central Budget Management System (redevelopment) upload model)	15,400				14,000		14,000		
PriceWaterhouseCoopers	Financial reporting alliance services for Whole-of-Government accounts	5,000,000	1,505,910	1,449,555	1,566,734	1,499,777		6,021,976	
	Business advisory services in relation to the future of Australian Hearing	1,587,364	199,876	293,963	610,888			1,104,727	
	Services in relation to the offering of shares in foreign jurisdictions for the sale of Medibank	681,000	751,575					751,575	
	Business advisory services for the wind-up of the Albury-Wodonga Corporation	381,351	259,431					259,431	
	Preparation Albury - Wodonga Development Corporation final statements and report	100,000	90,000					90,000	
	Business advice for a property review (office accommodation scoping study into divestment of Commonwealth general office accommodation in Canberra)	1,896,000	203,073	313,636	642,085	440,653		1,599,447	
	Engagement of an independent expert adviser for the shared and common services project	115,000	60,435	20,370				80,805	
	Business advice in relation to property market testing	1,445,000		222,727	490,000			712,727	
	Capital city property service provider market analysis project	80,000		66,675				66,675	
	Defence Housing Australia corporate plan review	130,000			123,008			123,008	
	Finance Future State Think Piece (budget process)	78,000			70,909			70,909	
	Business advice on Government Business Enterprises	105,000			95,455			95,455	
	Business advice for Comcover	275,000			226,540			226,540	
	Strategic property adviser	37,400				34,000		34,000	
	Cost model development (Service Delivery Office - cost and pricing model)	128,694			116,994			116,994	
	Business adviser - establishing Whole-of-Government arrangements for property services	330,000				299,999		299,999	
	Strategic property divestment adviser	237,600				822,163		822,163	
	Branding Services for ICT Products	80,000			72,727			72,727	
	Consultancy Services (ICT enabled proposals in the 2016-17 MYEFO and 2017-18 Budget)	180,000				163,636		163,636	
	Contractor Services (Payroll Function Optimisation (Service Delivery Office))	373,270				251,270		251,270	
	Management advisory services (property divestment project)	19,000				17,273		17,273	
	Business advisory services (property services coordinated procurement arrangements)	337,000					306,364	306,364	
	Specialist advice to support Government's investigation into Internodal Terminals in Melbourne and Brisbane	111,373					92,044	92,044	
	Strategic property divestment adviser	961,810					872,516	872,516	
	Consolidated financial statements for 2017-18	58,500					31,818	31,818	
	Business advisory services (transition of Department of Finance leased property to the Whole-of-Government property services)	38,500					35,000	35,000	
	Property services coordinated procurement (phase 1b)	495,000					337,500	337,500	
	Canberra Office Accommodation scoping study - phase 2	421,624		383,294				383,294	
			61,231,399	9,011,810	9,779,144	11,269,215	10,266,641	3,986,519	44,313,329