



HEARING PROGRAM

Budget Estimates 2025–26

Senate Finance and Public Administration Legislation Committee

*Thursday 27 March, Monday 31 March, Tuesday 1 April, and Friday 4 April
2025

Committee Room 2S1, Parliament House, Canberra

**Dates for the 2025-26 Budget estimates hearings are pursuant to the resolution of the Senate of 25 March 2025.*

Times listed are indicative only



Hearing location

Committee Room 2S1
Parliament House, Canberra
Waiting room: Waiting Room 2S2
Waiting overflow room: Committee Room 1S3



Broadcasts of proceedings

Television channel 112
Radio 90.3
https://www.aph.gov.au/News_and_Events/Watch_Parliament



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Committee rooms

Committee Room 2S1: (02) 6277 5843
Committee Room 2S2: (02) 6277 5851
Committee Room 1S3: (02) 6277 5845



Committee members

Senator Louise Pratt, Chair
Senator the Hon Richard Colbeck, Deputy Chair
Senator the Hon James McGrath
Senator Barbara Pocock
Senator Tony Sheldon
Senator Jana Stewart

Presiding Officer

President the Hon Sue Lines

Ministers attending

Senator the Hon Don Farrell
Senator the Hon Katy Gallagher
Senator the Hon Malarndirri McCarthy
Senator the Hon Penny Wong

Secretariat

Nicholas Craft, A/g Committee Secretary
Alexander Migdalias, Estimates Officer

Thursday, 27 March 2025

Parliamentary Departments

9.00am	<p>Department of Parliamentary Services</p> <p>Outcome 1: Support the functions of Parliament and parliamentarians through the provision of professional services, advice and facilities, maintain Australian Parliament House and engage with the community.</p> <p>Program 1.1 – Parliamentary Services</p> <p>Parliamentary Service Commissioner</p>
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Prime Minister & Cabinet Portfolio

9.15am	<p>Department of the Prime Minister and Cabinet</p> <p>Outcome 1: Provide high quality policy advice and support to the Prime Minister, the Cabinet, Portfolio Ministers and Parliamentary Secretaries including through the coordination of government activities, policy development and program delivery.</p> <p>Program 1.1 – Prime Minister and Cabinet</p>
10.30am	Morning tea
10.45am	<p>Department of the Prime Minister and Cabinet (cont.)</p> <p>Outcome 1 continued</p>
12.45pm	Lunch
1.45pm	<p>Department of the Prime Minister and Cabinet (cont.)</p> <p>Outcome 1 continued</p>

Finance Portfolio

2.15pm	<p>Department of Finance</p> <p>Outcome 2: Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice and service delivery.</p> <p>Program 2.1 – Public Sector Governance (Electoral Policy only—SMOS responsibility)</p> <p>Outcome 3: Support for Parliamentarians and others as required by the Australian Government through the delivery of and advice on, work expenses and allowances, entitlements and targeted programs.</p> <p>Program 3.1 – Ministerial and Parliamentary Services</p>
2.45pm	<p>Independent Parliamentary Expenses Authority</p> <p>Outcome 1: Support for current and former parliamentarians and others as required by the Australian Government through the delivery of, independent oversight and advice on, work resources and travel resources.</p> <p>Program 1.1 – Independent Parliamentary Expenses Authority – Travel Oversight and Reporting</p>

3.25pm	<p>Australian Electoral Commission</p> <p>Outcome 1: Maintain an impartial and independent electoral system for eligible voters through active electoral roll management, efficient delivery of polling services and targeted education and public awareness programs. Program 1.1 – Deliver Electoral Events</p>
4.00pm	Afternoon tea

Prime Minister & Cabinet Portfolio

4.15pm	<p>Department of the Prime Minister and Cabinet</p> <p>Office for Women</p> <p>Workplace Gender Equality Agency</p> <p>Outcome 1: Promote and improve gender equality in Australian workplaces including through the provision of advice and assistance to employers and the assessment and measurement of workplace gender data.</p>
4.45pm	<p>Australian Public Service Commission</p> <p>The APS Commissioner will not appear in the capacity of Parliamentary Service Commissioner in this session. Instead, questions can be asked at 10:15am, Monday, 31 March.</p> <p>Outcome 1: Increased awareness and adoption of best practice public administration by the public service through leadership, promotion, advice and professional development, drawing on research and evaluation.</p>

Finance Portfolio

5.15pm	<p>Department of Finance</p> <p>Outcome 1: Support sustainable Australian Government finances through providing high quality policy advice and operational support to the government and Commonwealth entities to maintain effective and efficient use of public resources. Program 1.1 – Budget and Financial Management</p> <p>Outcome 2: Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice and service delivery.</p> <p>Program 2.1 – Public Sector Governance (excludes—Electoral Policy) Program 2.2 – Data Scheme Program 2.3 – Property and Construction Program 2.4 – Insurance and Risk Management Program 2.5 – Procurement Program 2.6 – Delivery of government technology services Program 2.7 – Service Delivery Office Program 2.8 – Public Sector Superannuation Program 2.9 – Australian Government Investment Funds Program 2.10 – Nuclear Powered Submarine Program Advice</p>
7.15pm	Dinner

8.15pm	Department of Finance Outcome 1 and Outcome 2 continued
10.00pm	Tea break
10.15pm	Australian Naval Infrastructure Pty Ltd
10.35pm	ASC Pty Ltd
11.00pm	Adjournment

Monday, 31 March 2025 (CANCELLED*)

Parliamentary Departments

9.00am	Department of the Senate Outcome 1: Advisory and administrative support services to enable the Senate and senators to fulfil their representative and legislative duties. Program 1 – Advice and Support
9.15am	Parliamentary Budget Office Outcome 1: Inform the Parliament by providing independent and non-partisan analysis of the budget cycle, fiscal policy and the financial implications of proposals. Program 1.1 – Parliamentary Budget Office
9.30am	Department of Parliamentary Services Outcome 1: Support the functions of Parliament and parliamentarians through the provision of professional services, advice and facilities, maintain Australian Parliament House and engage with the community. Program 1.1 – Parliamentary Services Parliamentary Service Commissioner
10.35am	Morning tea

Prime Minister & Cabinet Portfolio

10.50am	Department of the Prime Minister and Cabinet Outcome 1: Provide high quality policy advice and support to the Prime Minister, the Cabinet, Portfolio Ministers and Parliamentary Secretaries including through the coordination of government activities, policy development and program delivery. Program 1.1 – Prime Minister and Cabinet
12.45pm	Lunch
1.45pm	Department of the Prime Minister and Cabinet (cont.) Outcome 1 continued
4.00pm	Afternoon tea
4.15pm	Department of the Prime Minister and Cabinet (cont.) Outcome 1 continued
5.00pm	Net Zero Economy Authority

5.30pm	<p>Office of National Intelligence</p> <p>Outcome 1: Advancement of Australia’s national interests through increased government awareness of international developments affecting Australia, and integration, coordination and evaluation of Australia’s national intelligence capabilities.</p>
6.00pm	Dinner break
7.00pm	<p>Australian National Audit Office</p> <p>Outcome 1: To improve public sector performance and accountability through independent reporting on Australian Government administration to Parliament, the Executive and the public.</p> <p>Program 1.1 – Financial Statements Audit Services Program 1.2 – Performance Audit Services Program 1.3 – Performance Statements Audit Services</p>
7.45pm	<p>National Australia Day Council</p> <p>Outcome 1: A shared celebration of Australia and Australians through promoting the meaning of and participation in Australia Day and the Australian of Year Awards.</p>

Finance Portfolio

8.15pm	<p>Department of Finance</p> <p>Outcome 2: Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice and service delivery.</p> <p>Program 2.1 – Public Sector Governance (Electoral Policy only—SMOS responsibility)</p> <p>Outcome 3: Support for Parliamentarians and others as required by the Australian Government through the delivery of and advice on, work expenses and allowances, entitlements and targeted programs.</p> <p>Program 3.1 – Ministerial and Parliamentary Services</p>
9.00pm	<p>Australian Electoral Commission</p> <p>Outcome 1: Maintain an impartial and independent electoral system for eligible voters through active electoral roll management, efficient delivery of polling services and targeted education and public awareness programs.</p> <p>Program 1.1 – Deliver Electoral Events</p>
9.45pm	Tea break
10.00pm	Parliamentary Workplace Support Service
10.30pm	<p>Independent Parliamentary Expenses Authority</p> <p>Outcome 1: Support for current and former parliamentarians and others as required by the Australian Government through the delivery of, independent oversight and advice on, work resources and travel resources.</p> <p>Program 1.1 – Independent Parliamentary Expenses Authority – Travel Oversight and Reporting</p>
11.00pm	Adjournment

*Due to the 47th Parliament being prorogued at 8.29am on Friday 28 March 2025, the estimates hearings for Friday 28 March 2025 to Friday 4 April 2025 were cancelled.

Tuesday, 1 April 2025 (CANCELLED*)

Prime Minister & Cabinet Portfolio

9:00am	<p>Office of the Official Secretary to the Governor-General</p> <p>Outcome 1: The performance of the Governor-General's role is facilitated through organisation and management of official duties, management and maintenance of the official household and property and administration of the Australian Honours and Awards system.</p>
9.30am	<p>Department of the Prime Minister and Cabinet</p> <p>Office for Women</p> <p>Workplace Gender Equality Agency</p> <p>Outcome 1: Promote and improve gender equality in Australian workplaces including through the provision of advice and assistance to employers and the assessment and measurement of workplace gender data.</p>
10.30am	<p>Australian Public Service Commission</p> <p>The APS Commissioner will not appear in the capacity of Parliamentary Service Commissioner in this session. Instead, questions can be asked at 10:15am, Monday, 24 February.</p> <p>Outcome 1: Increased awareness and adoption of best practice public administration by the public service through leadership, promotion, advice and professional development, drawing on research and evaluation.</p> <p>Department of the Prime Minister and Cabinet</p> <p>Australian Government Consulting</p>
11.30am	Morning tea

Finance Portfolio

11.45am	<p>Department of Finance</p> <p>Outcome 1: Support sustainable Australian Government finances through providing high quality policy advice and operational support to the government and Commonwealth entities to maintain effective and efficient use of public resources.</p> <p>Program 1.1 – Budget and Financial Management</p> <p>Outcome 2: Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice and service delivery.</p> <p>Program 2.1 – Public Sector Governance (excludes—Electoral Policy)</p> <p>Program 2.2 – Data Scheme</p> <p>Program 2.3 – Property and Construction</p> <p>Program 2.4 – Insurance and Risk Management</p> <p>Program 2.5 – Procurement</p> <p>Program 2.6 – Delivery of government technology services</p> <p>Program 2.7 – Service Delivery Office</p> <p>Program 2.8 – Public Sector Superannuation</p> <p>Program 2.9 – Australian Government Investment Funds</p>
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	Program 2.10 – Nuclear Powered Submarine Program Advice
1.00pm	Lunch
2.00pm	Department of Finance (cont.) Outcomes 1 and 2 continued
3.45pm	Afternoon tea
4.00pm	Department of Finance (cont.) Outcomes 1 and 2 continued
6.00pm	Dinner break
7:00pm	Department of Finance (cont.) Outcomes 1 and 2 continued
8.45pm	Australian Naval Infrastructure Pty Ltd
9.30pm	Tea break
9.45pm	Future Fund Management Agency Outcome 1: Strengthen the Commonwealth’s financial position for the benefit of the Australian people, by managing the investment activities of the Future Fund and certain other Australian Government investment funds in line with their investment mandates Program 1.1 – Management of the Investment of the Future Fund Program 1.2 – Management of the Investment of the Australian Government Investment Funds <i>To be examined concurrently with:</i> Department of Finance Program 2.9 – Australian Government Investment Funds
10.30pm	Digital Transformation Agency
11.00pm	Adjournment

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