



**Australian Government**  
**Department of Agriculture,  
Water and the Environment**

Senator the Hon David Fawcett  
Chair  
Senate Environment and Communications Legislation Committee  
Parliament House  
CANBERRA ACT 2600

Dear Senator Fawcett

On 2 March 2020 I appeared as a witness before the Senate Environment and Communications Legislation Committee Estimates Hearing.

1. During the hearing Senator McAllister said in relation to the Deloitte report (page 24 of Hansard)

*“When exactly in 2018 was that delivered?”*

In response I said

*“We engaged Deloitte at the end of 2017, and it was finished in January 2018.”*

I wish to correct this answer. We engaged Deloitte on 31 August 2017. The remainder of my answer to the question, given at the Hearing, is correct.

2. During the hearing Senator McAllister said in relation to a briefing provided to the Cockatoo Island Foundation (page 26 of Hansard)

*“When was that briefing provided?”*

In response I said

*“That was early in 2019.”*

I wish to correct this answer. The briefing was provided on 11 July 2019. The remainder of my answer to the question, given at the Hearing, is correct.

3. During the hearing Senator McAllister said in relation to contact with Mr Berg (page 27 of Hansard)

*“Since that time there’s been no further contact with Mr Berg or the foundation on any other matter?”*

In response I said

*“Certainly, he did not share the outcomes document that is now in the public domain or the submission and I have had no further engagement with Mr Berg”.*

I wish to correct this answer. Mr Berg did not share the outcomes document or the submission **prior to** it being in the public domain – he did email the documents to me and the Chair of the Harbour Trust on the day they were released to the public. The remainder of my answer to the question, given at the Hearing, is correct.

I apologise for the errors in my answers and trust this further information will be of assistance to the Committee.

Yours sincerely

Mary Darwell  
Executive Director  
Sydney Harbour Federation Trust  
9 April 2020