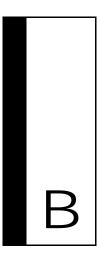


Appendix A - Submissions

- 1. Dr Keith Joiner
- 2. Australian National Audit Office
- 3. Department of Defence



Appendix B - Public Hearings

17 March 2016

Australian National Audit Office

Mr Grant Hehir, Auditor General

Dr Tom Ioannou, Group Executive Director, Performance Audit Services Group Mr Michael White, Executive Director, Assurance Audit Service Group Mr Tony Steele, Senior Director, Assurance Audit Service Group

Department of Defence

Rear Admiral Anthony Dalton, Head, Joint Systems Division, Capability Acquisition and Sustainment Group

Major General David Coghlan, Head Land Systems, Capability Acquisition and Sustainment Group

Major General Andrew Mathewson, Head, Helicopter Systems Division, Capability Acquisition and Sustainment Group

Mr Peter Croser, Director General, Specialist Ships Acquisition, Capability Acquisition and Sustainment Group

Mr Geoffrey Brown, First Assistant Secretary, Audit and Fraud Control