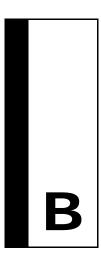


Appendix A - Submissions

- 1. Great Barrier Reef Marine Park Authority
 - 1.1 Supplementary Submission
 - 1.2 Supplementary Submission
- 2. Telstra
- 3. Australian National Audit Office
 - 3.1 Supplementary Submission
 - 3.2 Supplementary Submission
- 4. Department of Defence



Appendix B - Public Hearings

11 February 2016

Australian National Audit Office

Mr Grant Hehir, Auditor-General

Ms Rona Mellor, Deputy Auditor-General

Ms Michelle Kelly, Group Executive Director, Performance Audit Services Group

Mr Mark Simpson, Executive Director, Performance Audit Services Group

Mr Grant Caine, Senior Director, Performance Audit Services Group

Great Barrier Reef Marine Park Authority

Dr Russell Reichelt, Chairman

Mr Bruce Elliot, General Manager, Biodiversity Conservation and Sustainable Use

3 March 2016

Australian National Audit Office

Mr Grant Hehir, Auditor-General

Dr Tom Ioannou, Group Executive Director, Performance Audit Services Group

Dr Tom Clarke, Executive Director, Performance Audit Services Group

Mr Alex Wilkinson, Director, Performance Audit Services Group

Department of Defence

Mr Kim Gillis, Deputy Secretary, Capability Acquisition and Sustainment Group Major General David Coghlan, Head, Land Systems Division
Major General Fergus McLachlan, Head, Modernisation and Strategic Planning
Air Vice Marshal Mel Hupfeld, Acting Chief, Capability Development Group
Commodore Stephen Hughes, Director-General, Navy Capability Transition and Sustainment

Mr Patrick Fitzpatrick, Director-General, Future Frigate