

REVIEW OF THE FOUR MAJOR BANKS AND OTHER FINANCIAL INSTITUTIONS SUPERANNUATION SECTOR

Zurich Master Superannuation Fund (ZMSF)

ZU85QW

QUI	QUESTION		ANSWER
Plea	se advise	the total remuneration package of your:	
a.	company	y secretary, and	Not applicable. The Zurich Master
b.	Chief Ex	ecutive Officer, including:	Superannuation Fund trusteeship operates on
	i.	total remuneration	an outsourced model and the Fund itself does
	ii.	base salary	not have any direct employees.
	iii.	annual bonuses	
	iv.	deferred bonuses	
	٧.	equity or other option	
	vi.	additional compensation not covered in	
		the above.	



REVIEW OF THE FOUR MAJOR BANKS AND OTHER FINANCIAL INSTITUTIONS SUPERANNUATION SECTOR

Zurich Master Superannuation Fund (ZMSF)

ZU86QW

QUESTION	ANSWER	
For each year of the past decade, please advise the: a. annual remuneration of the average worker who contributes to your fund b. average annual superannuation contribution from an employee to your fund c. multiple your CEO is remunerated compared to the annual remuneration of the average worker who contributes to your fund.	 a. The Zurich Master Superannuation Fund (ZMSF) does not collect this information for members of the Fund. b. Employment status of members not collected. c. Not applicable. 	



REVIEW OF THE FOUR MAJOR BANKS AND OTHER FINANCIAL INSTITUTIONS SUPERANNUATION SECTOR

Zurich Master Superannuation Fund (ZMSF)

ZU87QW

QUESTION			ANSWER	
In the context of marketing and advertising				
campai	igns:	a.	The Zurich Master Superannuation Fund is	
a.	How many is your fund currently running individually, or in collaboration with others?		not currently running any marketing or advertising campaigns individually, or in	
b.	How many have run, or are currently		collaboration with others.	
	running since the beginning of calendar year	b.	Nil.	
	2020?	c.	Not applicable. The Zurich Master	
C.	What is the actual cost for each campaign (including development, production, broadcasting, and distribution) to 30 June		Superannuation Fund did not incur any advertising and/or marketing costs to 30 June 2020.	
	2020?	d.	Not applicable. Refer to ZU87QW (a).	
d.	What is the actual cost for each campaign	e.	Not applicable. The Zurich Master	
	(including development, production,		Superannuation Fund does not have any	
	broadcasting, and distribution) budgeted?		marketing or advertising campaign planned	
e.	What is the budgeted cost for each		during the period 1 July 2020 - 31 Decembe	
	campaign (including development,		2020.	
	production, broadcasting, and distribution)	f.	Not applicable. The Zurich Master	
_	from 1 July 2020 – 31 December 2020?		Superannuation Fund does not have any	
f.	What is the budgeted cost for any existing		marketing or advertising campaign planned	
	or proposed campaigns (including		during the period 1 January 2021 - 30 June	
	development, production, broadcasting, and	_	2021.	
	distribution) for the period 1 January 2021 – 30 June 2021?	g.	Not applicable. The Zurich Master	
~	What is the budgeted cost for any existing		Superannuation Fund does not have any marketing or advertising campaign planned	
g.	or proposed campaigns (including		during the period 1 July 2021 - 31 Decembe	
	development, production, broadcasting, and		2021.	
	distribution) for the period 1 July 2021 – 31		2021.	
	December 2021?			



REVIEW OF THE FOUR MAJOR BANKS AND OTHER FINANCIAL INSTITUTIONS SUPERANNUATION SECTOR

Zurich Master Superannuation Fund (ZMSF)

ZU88QW

QUESTION	ANSWER
For each of the following categories, please provide	Not applicable. The Zurich Master Superannuation
the percentages of employees that are women,	Fund trusteeship operates on an outsourced model
men, or who identify otherwise:	and the Fund itself does not have any direct
a. all employees	employees.
b. non-executive employees	
c. executive employees	
d. senior executive employees.	



REVIEW OF THE FOUR MAJOR BANKS AND OTHER FINANCIAL INSTITUTIONS SUPERANNUATION SECTOR

Zurich Master Superannuation Fund (ZMSF)

ZU89QW

QUI	ESTION	ANSWER
Do y	ou have a target for the employment of:	Not applicable. The Zurich Master Superannuation
a. b. of:	women as a share of: i. all employees? ii. executive employees? iii. senior executive employees? people who are gender non-binary as a share	Fund trusteeship operates on an outsourced model and the Fund itself does not have any direct employees.
	i. all employees?ii. executive employees?iii. senior executive employees?	



REVIEW OF THE FOUR MAJOR BANKS AND OTHER FINANCIAL INSTITUTIONS SUPERANNUATION SECTOR

Zurich Master Superannuation Fund (ZMSF)

ZU90QW

QUESTION	ANSWER
Since the introduction of Superstream, which has standardised the transfer of funds, has there been:	
a. A reduction in the cost to the fund for transferring funds, and if so, by how much?	a. No.
b. A reduction in the fees charged to members reflecting any saving, and if so, by how much?	b. No.



REVIEW OF THE FOUR MAJOR BANKS AND OTHER FINANCIAL INSTITUTIONS SUPERANNUATION SECTOR

Zurich Master Superannuation Fund (ZMSF)

ZU91QW

QUESTION		N	ANSWER
Greenhouse gas emissions		se gas emissions	
a.	Does your fund have an internal target for your		
	own g	reenhouse gas emissions footprint by:	a. Not currently
	i.	2030?	
	ii.	2035?	
	iii.	2040?	
	iv.	2045?	
	٧.	2050?	
b.		our fund have a target for reducing	b. Not currently
	greenl	nouse gas emissions from investments by:	
	i.	2030?	
	ii.	2035?	
	iii.	2040?	
	iv.	2045?	
	٧.	2050?	
c.	-	our fund intend to divest from	c. Not currently
	investments if they do not reach their		
	greenhouse gas emissions reduction targets by:		
	i.	2030?	
	ii.	2035?	
	iii.	2040?	
	iv.	2045?	
	٧.	2050?	



REVIEW OF THE FOUR MAJOR BANKS AND OTHER FINANCIAL INSTITUTIONS SUPERANNUATION SECTOR

Zurich Master Superannuation Fund (ZMSF)

ZU92QW

QUESTION	ANSWER
The New Daily	
a. Have you ever completed a cost benefit	
analysis of The New Daily to your fund?	a. No
i. If so, when did you complete this cost	
benefit analysis?	
ii. Please provide a copy of the cost benefit	
analysis.	
b. Have you ever completed a cost benefit	b. Not applicable
analysis of The New Daily to your members?	
i. If so, when did you complete your cost	
benefit analysis of the New Daily to your	
members?	
ii. ii. Please provide a copy of the cost	
benefit analysis.	



REVIEW OF THE FOUR MAJOR BANKS AND OTHER FINANCIAL INSTITUTIONS SUPERANNUATION SECTOR

Zurich Master Superannuation Fund (ZMSF)

ZU93QW

QUESTION	ANSWER
Financial advisers remuneration	
 a. Are your financial advisers paid: i. a base salary? ii. non-salaried remuneration, including bonuses? b. Are your financial advisers, who are only 	a (i) Not applicable. Third party advisers/financial planners are not agents or employees of the Trustee and are dealt with on an arms length basis. Amounts paid by members for financial planning services are agreed upon between the member and
remunerated with a base salary, eligible to provide: i. personal advice? ii. general advice?	the Australian Financial Service Licensee. a (ii) Not applicable. Refer to ZU93QW (a) (i) b (i) Not applicable. Refer to ZU93QW (a) (i) b (ii) Not applicable. Refer to ZU93QW (a) (i)



REVIEW OF THE FOUR MAJOR BANKS AND OTHER FINANCIAL INSTITUTIONS SUPERANNUATION SECTOR

Zurich Master Superannuation Fund (ZMSF)

ZU94QW

QUESTION	ANSWER
Have any technology innovations within the fund reduced the cost of operating the fund over the past decade?	No.
If so, please outline:	
a. the technological innovations	a. Not applicable.
b. the cost saving	b. Not applicable.
c. the cost saving passed through to fees charged	c. Not applicable.
to members.	



REVIEW OF THE FOUR MAJOR BANKS AND OTHER FINANCIAL INSTITUTIONS SUPERANNUATION SECTOR

Zurich Master Superannuation Fund (ZMSF)

ZU95QW

QUESTION	SWER
to assess the value of unlisted assets? b. When the fund provides data to valuation teams to assess the value of unlisted assets, does this include internal modelling of asset valuations? c. What assumptions are provided to valuation teams when assessing the value of unlisted assets? d. When valuation teams assess the value of unlisted assets, do they solely take account of past performance? e. When valuation teams assess the value of unlisted assets, what weighting do they take on the projected value of the market for such unlisted assets to inform their valuations? f. For the past decade can you please complete the below table 20 20 20 20 20 20 20 20 20 20 20 20 20	Not applicable. The Zurich Master Superannuation Fund does not invest directly into Unlisted Assets. Not applicable. The Zurich Master Superannuation Fund does not invest directly into Unlisted Assets. Not applicable. The Zurich Master Superannuation Fund does not invest directly into Unlisted Assets. Not applicable. The Zurich Master Superannuation Fund does not invest directly into Unlisted Assets. Not applicable. The Zurich Master Superannuation Fund does not invest directly into Unlisted Assets. Not applicable. The Zurich Master Superannuation Fund does not invest directly into Unlisted Assets. Set class i.e., Airport Jancial In-house External Valuation valuation Conducted by conducted by 10/2011 N/A N/A 11/2012 N/A N/A 11/2012 N/A N/A 11/2013 N/A N/A 11/2015 N/A N/A 11/2016 N/A N/A 11/2018 N/A N/A 11/2018 N/A N/A 11/2018 N/A N/A 11/2019 N/A N/A 11/2020 N/A N/A

The trustee of the Zurich Master Superannuation Fund is Equity Trustees Superannuation Limited ABN 50 055 641 757, AFSL 229757, RSE L0001458 and is administered by Zurich Australia Limited ABN 92 000 010 195, AFSL 232 510 5 Blue Street, North Sydney NSW 2059



REVIEW OF THE FOUR MAJOR BANKS AND OTHER FINANCIAL INSTITUTIONS SUPERANNUATION SECTOR

Zurich Master Superannuation Fund (ZMSF)

ZU96QW

QUESTION	ANSWER
In the Financial Services Royal Commission documentation an 'Audit and Risk Management Committee' paper was compiled for CBUS ('Review of payments made to sponsoring organisations'— https://financialservices.royalcommission.gov.au/pu blic- hearings/Documents/Additional-exhibits-round-5/EXHIBIT- 5.368.pdf).	
Please advise how many times, over the last decade, such a paper, or equivalent, has been prepared for: a. your Board? b. a Board subcommittee? c. executive management?	a. Nil. b. Nil. c. Nil.



REVIEW OF THE FOUR MAJOR BANKS AND OTHER FINANCIAL INSTITUTIONS SUPERANNUATION SECTOR

Zurich Master Superannuation Fund (ZMSF)

ZU97QW

QUESTION	ANSWER
Over the past decade, how many non-disclosure agreements have you agreed to in relation to: a. human resources issues? b. sexual harassment issues?	a. Nil. b. Nil.



REVIEW OF THE FOUR MAJOR BANKS AND OTHER FINANCIAL INSTITUTIONS SUPERANNUATION SECTOR

Zurich Master Superannuation Fund (ZMSF)

ZU98QW

QUEST	TION	ANSWER				
Do you use an internal clearing house to receive the superannuation payments from employers, or their payroll representatives, before they are allocated to						
1 ' '	vidual member's account and/or fund?	No				
If so:						
a.	What is the name of the clearing house?	a. Not applicable				
b.	Why do you use a clearing house?	b. Not applicable				
C.	How much does it cost annually to use the clearing house?	c. Not applicable				
d.	How much does it cost annually to each member to use the clearing house?	d. Not applicable				
e.	What happens to interest accrued from funds held in the clearing house?	e. Not applicable				
f.	What happens to non-interest income and/or capital gains accrued from funds held in the clearing house?	f. Not applicable				



REVIEW OF THE FOUR MAJOR BANKS AND OTHER FINANCIAL INSTITUTIONS SUPERANNUATION SECTOR

Zurich Master Superannuation Fund (ZMSF)

ZU99QW

QUESTION	ANSWER			
Do you use an external clearing house to receive the superannuation payments from employers, or their payroll representatives, before they are allocated to an individual member's account and/or fund? If so: a. What is the name of the clearing house? b. Who owns the clearing house? c. Why do you use an external clearing house? d. How much does it cost annually to use the external clearing house? e. How much does it cost annually to each member to use the external clearing house. f. What happens to non-interest income and/or capital gains accrued from funds held in the external clearing house?	 a. SuperChoice b. Part of the CPS Group of Companies c. The costs to develop an internal clearing house would have exceeded the costs to outsource this function. d. ~\$55,000 pa e. Nil. All costs associated with external clearing house used for the Zurich Master Superannuation Fund are borne by other entities in the Zurich Financial Services Australia (ZFSA) group whose budgeting activities encompass non ZMSF as well as ZMSF. A notional ZMSF component is not separately identified. f. Negligible non-interest income and/or capital gains and not allocated to members. 			



REVIEW OF THE FOUR MAJOR BANKS AND OTHER FINANCIAL INSTITUTIONS SUPERANNUATION SECTOR

Zurich Master Superannuation Fund (ZMSF)

ZU100QW

QU	ESTIO	N .	ANSWER			
-		an internal clearing house please outline				
whe		ney is received into the clearing house:	Not applicable. Please refer to ZU98QW			
a.		average, how long does it stay in the				
		ring house before it:				
	i.	is allocated to a member's account				
		and/or fund?				
	ii.	is allocated to purchase units for a				
		member's account and/or fund?				
	iii.	appears in a member's account and/or				
		fund statement and/or online record?				
b.		at is the longest time that it has stayed in				
	the	clearing house before it:				
	i.	is allocated to a member's account				
		and/or fund?				
	ii.	is allocated to purchase units for a				
		member's account and/or fund?				
	iii.	appears in a member's account and/or				
		fund statement and/or online record?				
c.		at is the shortest time that it has stayed in				
		clearing house before it:				
	i.	is allocated to a member's account				
		and/or fund?				
	ii.	is allocated to purchase units for a				
		member's account and/or fund?				
	iii.	appears in a member's account and/or				
		fund statement and/or online record?				
d.		interest accrued from holding funds in the				
		ring house for the member, is it then				
	subs	sequently allocated to:				
	i.	the individual member's account and/or				
		fund?				
	ii.	a different account and/or fund? If so,				
		what is its name?				

The trustee of the Zurich Master Superannuation Fund is Equity Trustees Superannuation Limited ABN 50 055 641 757, AFSL 229757, RSE L0001458 and is administered by Zurich Australia Limited ABN 92 000 010 195, AFSL 232 510 5 Blue Street, North Sydney NSW 2059



QUESTION		N	ANSWER
1	accru hous	ion-interest income and/or capital gains used from holding funds in the clearing e for the member, is it then subsequently ated to: the individual member's account and/or fund? a different account and/or fund? If so, what is its name?	



REVIEW OF THE FOUR MAJOR BANKS AND OTHER FINANCIAL INSTITUTIONS SUPERANNUATION SECTOR

Zurich Master Superannuation Fund (ZMSF)

ZU101QW

Ql	QUESTION If you use an external clearing house please outline			ANSWER		
		ey is received into the clearing house:				
a.		erage, how long does it stay in the clearing	a.			
	house	before it:		i.	1 day	
	i	is allocated to a member's account		ii.	On receipt in the Zurich Master	
		and/or fund?			Superannuation Fund, proceeds are	
	ii	is allocated to purchase units for a			generally allocated to the member's	
		member's account and/or fund?			account within 1 day.	
	iii	appears in a member's account and/or		iii.	Overnight.	
	_	fund statement and/or online record?				
b.		s the longest time that it has stayed in the	b.			
		g house before it:		i.	~ 2 days	
	i	is allocated to a member's account		ii.	On receipt in the Zurich Master	
		and/or fund?			Superannuation fund, proceeds are	
	ii	is allocated to purchase units for a			generally allocated to the member's	
		member's account and/or fund?			account within 1 day.	
	iii	appears in a member's account and/or		III.	Overnight.	
		fund statement and/or online record?				
c.		s the shortest time that it has stayed in	C.			
	the cle	aring house before it:		i.	1 day	
	I	is allocated to a member's account		ii.	On receipt in the Zurich Master	
		and/or fund?			Superannuation fund, proceeds are	
	ii	is allocated to purchase units for a			generally allocated to the member's	
		member's account and/or fund?		:::	account within 1 day	
	iii	appears in a member's account and/or		III.	Overnight.	
4	Ear int	fund statement and/or online record?	d.			
d. For interest accrued from holding funds in the clearing house for the member, is it then		u.		Negligible interest is earned and not		
		guently allocated to:		i.	Negligible interest is earned and not allocated to members.	
	i	the individual member's account and/or		ii.	No.	
	'	fund?		11.	IVO.	
	ii	a different account and/or fund? If so,				
	"	what is its name?				
		of the Zurich Master Superannuation Fund is Equity				

The trustee of the Zurich Master Superannuation Fund is Equity Trustees Superannuation Limited ABN 50 055 641 757, AFSL 229757, RSE L0001458 and is administered by Zurich Australia Limited ABN 92 000 010 195, AFSL 232 510 5 Blue Street, North Sydney NSW 2059



QUESTION		ANSWER				
e.	accrue	n-interest income and/or capital gains of from holding funds in the clearing for the member, is it then subsequently sed to: the individual member's account and/or fund? a different account and/or fund? If so, what is its name?	e.	i. ii.	Not applicable Not applicable	



REVIEW OF THE FOUR MAJOR BANKS AND OTHER FINANCIAL INSTITUTIONS SUPERANNUATION SECTOR

Zurich Master Superannuation Fund (ZMSF)

ZU102QW

QUESTION	ANSWER
During the first half of 2020 there were significant market movements because of the economic response to the COVID-19 pandemic. Please complete the following table outlining the total payouts and losses in foreign exchange hedging.	Not applicable. The Zurich Master Superannuation Fund does not hold direct foreign exchange hedged investments.



REVIEW OF THE FOUR MAJOR BANKS AND OTHER FINANCIAL INSTITUTIONS SUPERANNUATION SECTOR

Zurich Master Superannuation Fund (ZMSF)

ZU103QW

QUESTION	ANSWER
Assuming a young Australian whose birthday was 1 July 1989, got their first job on 1 July 2005, opened a default superannuation account on 1 July 2005, made the average contribution of a person in that age bracket, using the default product offer made at that time and made no additional contributions, received the average growth, paid all fees, insurances and deductibles, please complete the following table.	Not applicable. The Zurich Master Superannuation Fund is not a default superannuation account.