

Deputy Secretary (Economic) Dr David Gruen	Deputy Secretary (Social Policy) Ms Lin Hatfield-Dodds	Deputy Secretary (Innovation & Transformation) Dr Steven Kennedy	Deputy Secretary (Governance) Ms Elizabeth Kelly	Deputy Secretary (National Security) Mr Allan McKinnon	Special Adviser to the Prime Minister on Cyber Security Mr Alastair MacGibbon	Commonwealth Counter-Terrorism Coordinator Mr Tony Sheehan	Deputy Secretary (Indigenous Affairs) Professor Ian Anderson
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Industry, Infrastructure & Environment FAS Luke Yeaman Industry, Science & Communications: Neil Williams Environment, Energy & Climate Change: Kelly Pearce Infrastructure, Agriculture & Regional Development: Julia Pickworth, Duncan McIntyre Data Policy: Kelly Pearce Behavioural Economics Team: Michael Hiscox, Allyson Essex	Social Policy FAS Nathan Williamson Health: Linda Laker Education: Tania Ellison* Social Services & Immigration: Ailsa Borwick PFAS Taskforce~: FAS Geoffrey Brown, Jo Da Rocha, Chris Carille	Cities FAS Mary Wiley-Smith Kate Lynch, Paula Svarcas*, Oliver Richards, Lucy Poole Regulatory Reform Division: FAS Tanja Cvijanovic Regulatory Policy & Review: Perdi Mitchell* Office of Best Practice Regulation: Deputy Executive Director Wayne Poels PC Inquiry into Data Availability and Use~: FAS Gemma Van Halderen, Geoff Neldeck, Simon Quarrell*, Andrew Woolfe Infrastructure and Projects Financing Agency Transition Team~: Bill Brummitt Strategic Coordination Unit~: Will Story	Cabinet FAS Yael Cass Cabinet Secretariat and Implementation: Michelle Graham* Corporate Services: FAS Deborah Lewis People: Emma Greenwood Business Services: Pat Sowry Information Services: Nathan Heeney Financial Services: FAS Charlotte Tressler Budgets and Reporting: Stephen Heskett* Financial Accounting: Joanne Chapman* Government: FAS Philippa Lynch Honours, Symbols and Legal Policy: Maia Ablett* Parliamentary & Government: Peter Rush PLO - House of Reps: Anne Dowd PLO - Senate: Vacant Ministerial Support: FAS Paula Ganly Communications: Trish Johnston Ministerial & Parliamentary Support: Brendan MacDowell Ceremonial & Hospitality: Gerard Martin Governance, Audit & Reporting: Brandon Jarrett	National Security FAS Kylie Bryant Defence: Trevor Jones Domestic Security Unit (contact Kylie Bryant) Information Sharing and Intelligence: FAS Lee Walton Information Sharing and Intelligence: Chris Angus Intelligence Strategy: Steve McFarlane International: FAS HK Yu North Asia, Europe, Pacific, Africa & Trade: Hugh Jeffrey South, South-East Asia, Americas and the Middle East: Lee Goddard Chief Adviser - International: Michael Carnahan Principal Adviser - International: John Garnaut ASEAN-Australia Taskforce~: FAS Simon Merrifield Policy: Ridwaan Jadwat Operations: Louise Perez*	Office of the Cyber Security Special Adviser Sandra Ragg	Centre for Counter-Terrorism Coordination Deputy CT Coordinator: Chris Constable International and Strategic Policy: Sara Goldsworthy Domestic Operations and Engagement: Peter Howell	Programme and Integrity FAS Susan Black Performance, Compliance and Capability: Stuart Turnbull Grants Reform: Nick Morgan Grants Policy and Management: Dave Agnew Special Adviser - Reform: Brant Smith Domestic Operations and Engagement: Peter Howell	Indigenous Employment and Recognition FAS Gayle Anderson Legal Services: Brendan Jacomb Environment: Toni Williams* Constitutional Recognition: Jo Virtue* Indigenous Employment Programmes: Mark Roddam Indigenous Employment Policy: Jo Neuling*
Economic FAS Simon Duggan Taxation, Financial Sector & Employment: Rachel Lloyd Fiscal Policy: Joe Castellino Economic & G20 Policy: Jason McDonald Commonwealth-State Relations: Dominique Lowe	Office for Women FAS Amanda McIntyre Melissa Cranfield	PM&C Regional Network National Director - Regional Network: Anne-Marie Roberts Regional Manager Delivery Support: Wendy McIntyre Indigenous Engagement: Geoff Richardson Eastern NSW: Leon Donovan Western NSW: Michael Ramalli South QLD: Neil Harwood Far North QLD: Andrew Hewitt Gulf and North QLD: Marnie Wettehall South Australia: Mike Fordham Greater WA: Richard Aspinall Kimberley: Alistair Sherwin Central Australia NT: Gary Powell Top End and Tiwi Islands NT: Carita Davis Arnhem Land and Groote Eylandt: Joe Martin - Jard Victoria/Tasmania: Rebecca Lannen	Education, Community Safety and Health FAS Elizabeth Hefren-Webb Early Childhood & Youth: Vanessa Beck* Tertiary Education & Policy Coordination: Fiona Sawyers Schooling Policy & Delivery: Belinda Campbell Health: Peter Arnaudo Community Safety: Tarja Saastamoinen					
Project Office Faye Liu, Andra Putnis	Policy, Analysis and Evaluation FAS Troy Sloan Strategy Policy: Rachel O'Connor Empowered Communities Implementation Taskforce: Robert Ryan IAG Information & Evaluation: Shane Johnson Cross Government Policy: Ryan Bulman Special Adviser - Regional Governance: Sam Jeffries	Housing, Land and Culture FAS Marie Taylor Housing: Danielle Donegan Land: Wayne Beswick Culture: Leonard Hill Remote Strategies: Danielle Regeling* Special Adviser - Housing, Land and Culture: Greg Roche	Community and Economic Development FAS Nadine Williams CDP Strategy: Bronwyn Field CDP Operations: Paul Denny Business and Economic Policy: Kirsti McQueen / Clare Sharp (p/t)*					
	Special Adviser - Institutional Capability Michelle Patterson	Business Transformation Office FAS Joy Savage* People Capability Branch: Jane Christie Systems Capability: Maxine Ewens						

As at 15 May 2017

FAS = First Assistant Secretary
~ Denotes temporary division
* Denotes acting arrangement

Senate F&PA Committee
Tabled Document

Inquiry: Budget Estimates 2017-18
Date/Time: 23/5/17
Witness Name: Ms Elizabeth Kelly
Organisation: PM+C