

## Department of Finance

### Response to Question on Notice

#### JOINT COMMITTEE OF PUBLIC ACCOUNTS AND AUDIT

#### Australian Government Contract Reporting Inquiry based on Auditor-General's report No. 19 (2017-18)

#### QUESTION ON NOTICE

##### Question 1

Could you provide a list of your agency's projects contracted to the 'big 4' consulting firms (Deloitte, EY, KPMG, and PwC) that have been completed or commenced in the last five years? In this list please include the following details:

- A description of the type of work contracted;
- The initial contract value; and
- The final project expenditure (including relevant contract variations or extensions), or if the project is continuing the current project expenditure.

#### Response

Attachment A provides a list of contracts (including a description) awarded to Deloitte Touche Tohmatsu Limited, Ernst and Young, KPMG Australia and PricewaterhouseCoopers and the associated expenditure incurred over the period 2014-15 to 2018-19 (as at 31 October 2018).

Vendor	Project Description	Initial Total Contract Value	Contract	Contract	Contract	Contract	Contract	Total Contract Expenditure
			Expenditure (2014-15)	Expenditure (2015-16)	Expenditure (2016-17)	Expenditure (2017-18)	Expenditure (2018-19) (31 Oct YTD)	
Deloitte Touche Tohmatsu	Content management system (GovCMS feasibility study - pre-initiation phase)	150,000	78,518					78,518
	Strategic business and workforce planning services	75,000	65,700					65,700
	GovCMS implementation support activities (pre-initiation phase 2)	168,828	153,480					153,480
	Feasibility study for GovMail and GovDesk	155,102	141,002					141,002
	GovCMS implementation support activities (GovCMS initiation phase 5)	93,908	82,934					82,934
	GovCMS implementation support activities (GovCMS initiation phase 6)	50,032	45,484					45,484
	GovCMS implementation support activities (GovCMS initiation phase 7)	19,756	17,201					17,201
	Strategic alignment review	92,033	80,939					80,939
	External performance audit of Commonwealth Property Data Collection (PRODAC)	186,823		167,678				167,678
	Provision of compilation of entity compliance and reporting obligations	75,000	54,545					54,545
	Assessment of entity compliance and reporting requirements	200,000	100,455	18,182				118,636
	Investment data services (cyber security performance evaluation)	79,304	71,013					71,013
	Consultancy on fair value measures	87,560		18,182				18,182
	Accounting advisory services for the Australian Securities and Investments Commission registry project	2,650,000		1,491,352	646,365			2,137,716
	IT advisory services for the Australian Securities and Investments Commission registry project	1,410,000		581,449	529,938			1,111,387
	Business advisory services (Australian Submarine Corporation Reform)	745,000		677,273				677,273
	Accounting advisory services (Australian Submarine Corporation Reform)	375,000		340,909				340,909
	Govdex 2.0 feasibility study	142,000		128,680				128,680
	Review an economic impact assessment (financial advice of local and economic impacts of relocation of public service entitlements around Canberra)	82,500		75,000				75,000
	Govdex 2.0 execution plan	109,635		99,668				99,668
	Fair value measurement of Defence Weapons Platforms	508,000		461,704				461,704
	Coordinated procurement, ICT consultancy advice for Whole-of-Government email and desktop	248,779		113,081	113,081			226,163
	Engagement of a business analyst (best practice reporting processes Whole-of-Government procurement panels)	135,000		107,414				107,414
	Provision of consultancy services for online service delivery	247,718			204,725			204,725
	Business advisory services (Australian Submarine Corporation Reform)	2,249,120			1,585,584	231,153		1,816,737
	Development of a customer engagement model for govCMS	140,218			127,471			127,471
	Strategic property adviser (Whole-of-Government property divestment)	874,067				208,882		208,882
	Video creation services (Dynamic Sourcing for Panels)	31,808			28,916			28,916
	GrantConnect video creation services	36,061			41,346			41,346
	Strategic advice in relation to the Commonwealth's leased property portfolio	3,695,399			270,960	1,445,709		1,716,669
	Web based Whole-of-Government training	95,300			60,939	25,500		86,439
	GrantConnect information services	36,120			32,836			32,836
	Service Delivery Office governance framework	44,000			40,000			40,000
	Financial viability assessment (Financial modelling for Malabar to incorporate: upgraded shooting range)	23,340			21,218			21,218
	Business advisory panel (Australian Submarine Corporation valuation)	114,225				68,841	5,000	73,841
	Development of Govdex 2.0 prototypes	20,000				18,182		18,182
	Accounting adviser services (Snowy Hydro negotiations)	233,000				197,161		197,161
	Leasing - local impact assessments	30,000				27,273		27,273
	2017 Legal Services Panel financial viability report	85,213				82,012		82,012
	Accounting advisory services (Australian Submarine Corporation separation)	75,000					68,182	68,182
	Accounting advisory services (Australian Submarine Corporation phase 2 reform)	831,904					283,548	283,548
	Provision of risk management benchmarking services	267,348	117,693					117,693
Ernst & Young	Accounting adviser for the Medibank scoping study and sale	2,897,000	2,569,968					2,569,968
	Accounting advice and audit services (property special account - forensic accounting)	47,946	21,876					21,876
	Contestability Review (Commonwealth insurable risk)	390,000	354,545					354,545
	GST advice for the sale of Medibank Private	45,690	45,690					45,690
	Guided discussions with Department of Finance staff (design for Finance Transformation)	44,000	40,000					40,000
	Review of Ministerial and Parliamentary Services operating system	231,139		210,126				210,126
	Structural and cultural change support services (Finance Transformation)	500,000		454,545				454,545
	Expert adviser consultancy services (Shared and Common Services)	1,301,070		172,727	1,010,062			1,182,789
	Functional and efficiency review and contestability review of Ministerial and Parliamentary Services	880,000		640,000	160,000			800,000
	Property data strategy	668,256			607,505			607,505
KPMG Australia	Australian Government Property Data Collection managed service	359,835				72,577	9,114	81,691
	Property data register	640,934				562,667		562,667
	Expert adviser consultancy services (Shared and Common Services)	1,150,000				1,045,455		1,045,455
	Business advisory services (National Broadband Network review)	1,634,215				700,300	510,350	1,210,650
	Enhance the Australian Government property register	924,206					336,000	336,000
	Consultancy and business services (Shared and Common Services and Streamlining Grants administration programs)	660,000				65,000		65,000
	Internal audit services	1,500,000	1,246,510	633,642	614,691	1,024,200	283,093	3,802,136
	Actuarial services for Comcover	566,500	221,379	193,177	192,170	195,091		801,817
	Financial Statements 2013-14 assistance with update of Medibank Private Ltd valuation	63,686	57,896					57,896
	National Disaster Relief and Recovery Arrangements review	19,500	17,727					17,727
	Business advice - Contestability Review - property services	353,100	267,500					267,500
	Reporting tool for 2014-15 financial statements (departmental)	26,400	24,000					24,000
	Digital Government Investment and Assurance ICT consultant	72,000	65,455					65,455
	KPMG to quality assurance fringe benefit tax return for 2014-15 (Ministerial and Parliamentary Services)	10,450		9,500				9,500
	Business advice for scoping study (Intra-government Communications Network)	341,000		302,592				302,592
	Program management adviser for the Streamlining Grants Administration program	103,230		91,043				91,043
	KPMG to prepare fringe benefit tax return for 2015-16 (Ministerial and Parliamentary Services)	49,500			41,100			41,100
	KPMG annual reporting model (financial statements - departmental)	45,100		41,000				41,000
	Business advisory services (Capability Reform)	118,080			107,345			107,345
	Advice in relation to investment funds accounting and impairment of software assets	33,600			24,682			24,682
	Business advisory services to Comcover	164,894			149,904			149,904
	Communications strategy development (GrantConnect Communications Plan)	34,900			31,727			31,727
	Communications strategy development (Dynamic Sourcing for Panels - communications strategy)	15,155			13,777			13,777
	KPMG to prepare fringe benefit tax return (Ministerial and Parliamentary Services)	170,500				100,000		100,000
	Communications strategy implementation - GrantConnect	78,640			31,971			31,971
	Communications strategy implementation - Dynamic Sourcing for Panels	48,760			21,365			21,365
	KPMG annual actuals model (Central Budget Management System upload model)	39,316			35,742			35,742
	Business advisory services to Comcover	92,100			75,706			75,706
	Benefits planning for the Streamlining Government Grants Administration program	63,030			57,300			57,300
	Premium allocation services for Comcover	60,000			45,000	5,000		50,000
	KPMG annual reporting model 2016-17 (annual reporting model for financial statements - departmental)	26,400			24,000			24,000
	Internal control advisory services consultancy	267,225			242,932			242,932
	Provision of services to redesign and develop a "Final Monies Package"	45,983				41,802		41,802
	IT Consultation Services (GrantConnect implementation)	70,000			63,515			63,515
	Internal controls (review for the Service Delivery Office)	135,285				122,986		122,986
	Premium allocation services for Comcover	55,000					45,455	45,455
	Accounting and financial management services (Whole-of-Government, Financial Analysis and Reporting division)	8,410,640				437,579	450,737	888,316
	Internal audit services	2,000,000					72,982	72,982
	Business advisory services (Review COMCOVER pricing for selected classes of cover)	200,000					181,818	181,818
	Fringe benefit tax return 2018-19 (Departmental)	24,750				22,500		22,500
	Actuarial services (Comcover)	858,000					65,000	65,000
	KPMG reporting model (accelerated reporting model for financial statements - departmental)	26,400				24,000		24,000
	KPMG actuals model (Central Budget Management System (redevelopment) upload model)	15,400				14,000		14,000
PriceWaterhouseCoopers	Financial reporting alliance services for Whole-of-Government accounts	5,000,000	1,505,910	1,449,555	1,566,734	1,499,777		6,021,976
	Business advisory services in relation to the future of Australian Hearing	1,587,364	199,876	293,963	610,888			1,104,727
	Services in relation to the offering of shares in foreign jurisdictions for the sale of Medibank	681,000	751,575					751,575
	Business advisory services for the wind-up of the Albury-Wodonga Corporation	381,351	259,431					259,431
	Preparation Albury – Wodonga Development Corporation final statements and report	100,000	90,000					90,000
	Business advice for a property review (office accommodation scoping study into divestment of Commonwealth general office accommodation in Canberra)	1,896,000	203,073	313,636	642,085	440,653		1,599,447
	Engagement of an independent expert adviser for the shared and common services project	115,000	60,435	20,370				80,805
	Business advice in relation to property market testing	1,445,000		222,727	490,000			712,727
	Capital city property service provider market analysis project	80,000		66,675				66,675
	Defence Housing Australia corporate plan review	130,000			123,008			123,008
	Finance Future State Think Piece (budget process)	78,000			70,909			70,909
	Business advice on Government Business Enterprises	105,000			95,455			95,455
	Business advice for Comcover	275,000			226,540			226,540
	Strategic property adviser	37,400				34,000		34,000
	Cost model development (Service Delivery Office - cost and pricing model)	128,694			116,994			116,994
	Business adviser - establishing Whole-of-Government arrangements for property services	330,000				299,999		299,999
	Strategic property divestment adviser	237,600				822,163		822,163
	Branding Services for ICT Products	80,000			72,727			72,727
	Consultancy Services (ICT enabled proposals in the 2016-17 MYEFO and 2017-18 Budget)	180,000				163,636		163,636
	Contractor Services (Payroll Function Optimisation (Service Delivery Office))	373,270				251,270		251,270
	Management advisory services (property divestment project)	19,000				17,273		17,273
	Business advisory services (property services coordinated procurement arrangements)	337,000					306,364	306,364
	Specialist advice to support Government's investigation into Internodal Terminals in Melbourne and Brisbane	111,373					92,044	92,044
	Strategic property divestment adviser	961,810					872,516	872,516
	Consolidated financial statements for 2017-18	58,500					31,818	31,818
	Business advisory services (transition of Department of Finance leased property to the Whole-of-Government property services)	38,500					35,000	35,000
	Property services coordinated procurement (phase 1b)	495,000					337,500	337,500
	Canberra Office Accommodation scoping study - phase 2	421,624		383,294				383,294
		61,231,399	9,011,810	9,779,144	11,269,215	10,266,641	3,986,519	44,313,329