

Opening Statement

Additional Estimates – Monday 22 March 2021

- I am Stephanie Foster, Deputy Secretary Governance and Head of APS Reform in the Department of the Prime Minister and Cabinet.
- The members of PM&C's Executive in attendance for this session to answer your questions are:
 - Mr Simon Duggan, Deputy Secretary, Economic, Industry and G20 Sherpa
 - Ms Alison Frame, Deputy Secretary, Social Policy
 - Ms Caroline Millar, Deputy Secretary, National Security and International Policy
 - Mr Paul Grigson, Deputy Secretary, Vaccine Strategy Integration
 - Mr James Larsen, Climate Coordinator
 - Mr Tom Gilmartin, Chief Operating Officer
- Other senior officers will be available to assist as required.
- There have been the following changes to the Executive since the last Estimates hearings – on secondment for specific projects:
 - Mr Paul Grigson commenced as Deputy Secretary, Vaccine Strategy Integration, on 5 January 2021.
 - Mr James Larsen commenced as Deputy Secretary Climate Coordinator, on 1 March 2021.
- I have PM&C's current organisational chart here for the Committee.