



Parliament of Australia

Parliamentary Delegation

to

Mexico and Peru

22 September to 1 October 2018

Commonwealth of Australia 2018

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Members of the Delegation

Leader of the Delegation

Mrs Nola Marino MP
Chief Government Whip and Member for Forrest
Liberal Party of Australia

Deputy Leader of the Delegation

Senator Kimberley Kitching
Senator for Victoria
Australian Labor Party

Senator David Leyonhjelm

Senator for New South Wales
Liberal Democratic Party

The Hon Dr John McVeigh MP

Member for Groom
Liberal Party of Australia

Official

Mr Stephen Palethorpe
Delegation Secretary

Background

From 22 September to 1 October 2018 the parliamentary delegation travelled to Mexico and Peru to meet with a number of parliamentarians, senior government officials and business leaders on the topic of free-trade and global trade agreements.

The objective of the delegation was to provide a better understanding of the benefits of global free-trade within a rules-based order and why free-trade is now being embraced by an emerging Latin America.

The delegation was comprised of the following members:

- Delegation Leader, Mrs Nola Marino MP, Member for Forrest;
- Deputy Leader, Senator Kimberley Kitching, Senator for Victoria;
- Senator David Leyonhjelm, Senator for New South Wales; and
- The Hon Dr John McVeigh MP, Member for Groom.

The delegation was supported by Mr Stephen Palethorpe (Delegation Secretary).

Delegation to Mexico

The parliamentary delegation visited Mexico City from 22 to 26 September (program at Appendix 1). The delegation's visit was highly significant as it was the first by a foreign parliament since the Mexican elections held on 1 July 2018 which elected a new President, His Excellency Andrés

Manuel López Obrador, and members of the Mexican Congress.

The Australia-Mexico relationship

Australia has a strong and growing trade and investment relationship with Mexico. In 2017 two-way trade in goods and services was valued at over A\$ 3.3 billion. Australian investment in Mexico is growing rapidly, increasing from A\$ 200 million in 2010 to around A\$ 4.5 billion today. In 2017, Australia was the sixth-largest foreign investor in Mexico.

There are significant opportunities to grow Australia's economic relationship with Mexico. Mexico is seeking to diversify its trade base, including in the Asia-Pacific region. There is real potential for Australia to act as a gateway for Mexico into Asia and conversely for Mexico to be a gateway for Australia into the Americas.

The delegation's visit took place in an atmosphere of cooperation engendered by the recent visit of the Minister for Agriculture and Water Resources, the Hon David Littleproud MP, on 19–20 July 2018 and subsequently the visit by then-Minister for Trade, Tourism and Investment, the Hon Steven Ciobo MP on 22–23 July 2018 to attend the Pacific Alliance Summit in Puerto Vallarta.

Trade and economic cooperation

Both Mexico and Australia are strong supporters of an international rules-based trading framework. Both countries are also strong supporters of multilateral trading partnerships.

A prime example is both countries' commitment to the Comprehensive and

Progressive Agreement for Trans-Pacific Partnership (TPP-11). Mexico notified signatories that it had ratified the TPP-11 agreement on 28 June 2018, the first country to do so, while on 17 October 2018 the Australian Parliament passed legislation making Australia the sixth nation to officially ratify.

Another major free-trade agreement (FTA) of importance to the two countries is the Pacific Alliance (a trading bloc which includes Mexico, Peru, Colombia and Chile). Australia is currently negotiating to become an Associate State of the Pacific Alliance, which would enable Australian businesses to access the opportunities presented by the growing Latin American market.

These multilateral FTAs will lead to significant new opportunities for cooperation in trade, services and investment especially around agriculture, education, water security and tourism.

Briefings

The delegation's Mexican work program consisted primarily of a series of high-level roundtable meetings with key members of Mexico's parliament, government administration, and business community.

The delegation's work program commenced in Mexico City with a comprehensive briefing from the Australian Ambassador to Mexico, Dr David Engel on the preeminent issues of the day. These included the strength of Australia-Mexico bilateral relations, economic cooperation and trade, the depth of people-to-people

links and recent developments in Mexico's government and parliament. These topics were recurrent themes throughout the visit.

The delegation's first official roundtable was with several Mexican trade experts and analysts:

- Ms Beatriz Leycegui, a partner at Comercio Internacional, Inversion Extranjera y Politicas Publicas;
- Ms Luz María de la Mora, the designate Vice Minister for International Trade in the new Mexican administration; and
- Ms Delia Paredes, Executive Director, Economic Analysis at Grupo Banorte.

This roundtable involved a free-flowing discussion on challenges and opportunities for Australia-Mexico trade relations as well as the trading dynamics across the broader Asia-Pacific region. Topics discussed included:

- the likely stance of the President-elect and his government on free-trade arrangements;
- the distribution of the benefits of free-trade and broader structural reforms required across the Mexican economy;
- Mexico-US trade relations and their impact on Mexico's broader global outlook;
- Australia's reliance on export markets in the Asian region; and

- Australia's comparative trade advantage through the export of niche products and services rather than high trade volumes, for example in agriculture where Australia relies on its clean-green image and not on output volumes.



From left: Mr Stephen Palethorpe, Ms Estelle Parker, Senator David Leyonhjelm, Ms Beatrice Leycegui, Mrs Nola Marino MP, Ms Delia Paredes, Mr Nick Baker, Senator Kimberley Kitching, Ms Luz Maria de la Mora, Ambassador David Engel and the Hon Dr John McVeigh MP

The delegation then met with senior representatives of Mexico's Ministry of Trade including:

- Ambassador Fernando de Mateo, Director General for the Evaluation of Economic Projects at the Ministry of Trade; and
- Mr Alberto Guadarrama, the Director for APEC, Asia and Oceania at the Ministry of Trade.

The emphasis of this meeting was on the importance of the ongoing strength of the Australia-Mexico partnership and the close ties the countries enjoy. Highlights included discussion of:

- Mexico's manufacturing driven economy which is reliant on inputs from other countries. This feature creates opportunities for Australian agriculture, education and mining companies to provide technologies and services to Mexico;
- the likelihood of Australia ratifying the TPP-11 and importance of Australia becoming part of the Pacific Alliance;
- the recent appointment of an Education Counsellor to the Australian Embassy in Mexico City, which will drive greater educational exchanges between Mexico and Australia, and the pending appointment of an Agriculture Counsellor, which will improve agriculture and AgTech trade, particularly under TPP-11; and
- the importance of Australia becoming part of the Pacific Alliance as an Associate State member.



From left: Ms Estelle Parker, Mr Stephen Palethorpe, Senator David Leyonhjelm, Mrs Nola Marino MP, Ambassador David Engel, Senator Kimberley Kitching and the Hon Dr John McVeigh MP

The delegation also had the opportunity to meet with senior representatives of the Mexican Ministry of Foreign Affairs:

- Ambassador Alfonso de Maria y Campos, Director General for Asia Pacific;
- Ms Patricia Von Wartenger Salgado, First Secretary, Joint Director General for Regional Mechanisms and Organisms of Latin America;
- Ms Atzimba Luna Becerril, Deputy Director General for China, Japan and Southeast Asia;
- Ms Gabriela Ruiz Dieguez, Subdirector for Regional Mechanisms and Organisms of Latin America; and
- Ms Maria Fernando Selbach, Desk Officer, Asia Pacific.

The discussion concentrated on the status of Pacific Alliance Associate State FTA negotiations and ratification of TPP-11. Attendees noted that expectations were high that TPP-11 would be ratified, and Pacific Alliance Associate State FTA negotiations concluded, by the end of 2018. There were also discussions regarding challenges faced by Mexicans in Australia's visa application process and the desirability of direct flights between Australia and Mexico to facilitate more business, education and tourist exchanges. Attendees noted bilateral negotiations on working holiday maker arrangements.



From left: Mrs Nola Marino MP, Ambassador David Engel, the Hon Dr John McVeigh MP and Ms Estelle Parker

The delegation's first day of meetings concluded with a security briefing from the Australian Federal Police on its work to counter the trafficking of drugs and precursor chemicals that make their way to Australia through Mexico, and an official reception with Australian and Mexican business leaders and government officials at the Official Residence.



From left: Ms Estelle Parker, Mr Jeffrey Kokels, Deputy Superintendent Conrad Jensen, the Hon Dr John McVeigh MP, Senator David Leyonhjelm, Senator Kimberley Kitching, Mrs Nola Marino MP and Ambassador David Engel

The delegation started its second day of meetings with Mr Mario Rodriguez, an advisor to Mr Alfonso Romo Garza, Chief of Staff to the President-elect. Mr Rodriguez has an extensive

background in trade and economic policy and provided the delegation with a broad historical perspective of Mexico's transition from high tariffs and restricted markets in the 1950s and 1960s to a modern economy that embraces the benefits of free-trade. He emphasised the current need for more international investment in Mexico to drive critical infrastructure and business expansion.

The delegation held a constructive roundtable discussion with a number of prominent Australian-affiliated businesses which have operations in Mexico including:

- BHP;
- Macquarie;
- Orica;
- RMIT University;
- Golfo Energy/ANZ Education; and
- President of the Australia New Zealand Mexico Business Council.

The discussion focussed on various challenges and opportunities relevant to Australian businesses operating in Mexico. Participants recognised four key sectors that were currently providing significant opportunities in the Mexican market: resources and energy; education; agriculture; and FinTech.

It was recognised that the current challenges faced by the US-Mexico relationship presented Australian organisations with significant market opportunities.

The opportunity for Australian organisations to support Mexican businesses through the provision of technical services and/or specialist education and training was seen as a constructive option to increase Mexico's overall productivity.



From left: Ms Sandra Moye Holz (RMIT University), Mrs Nola Marino MP and Mr Nick Baker

Inter-parliamentary relations

At the Official Residence, the delegation was honoured to meet over lunch with several members of the government from the Mexican Senate:

- Senator Ricardo Monreal, Senate Majority Whip (MORENA Party);
- Senator Hector Vasconcelos, President of the Senate's Foreign Affairs Committee (MORENA Party); and
- Senator-elect Pedro Haces (MORENA Party).

The focus of discussion revolved around the election platform and commitments of President-elect Andrés Manuel López Obrador as well as opportunities for stronger ties between Australia and Mexico.



Back row, from left: Mr Stephen Palethorpe, Senator David Leyonhjelm, Ms Estelle Parker and Mr Nick Baker

Front row, from left: Senator-elect Pedro Haces, Ambassador David Engel, Senator Ricardo Monreal, Mrs Nola Marino MP, Senator Hector Vasconcelos and the Hon Dr John McVeigh MP

The following day the delegation held a roundtable discussion with the following Senators from across the political spectrum:

- Senator Martí Batres, President of the Mexican Senate, National Regeneration Movement (MORENA Party);
- Senator Rafael Moreno Valle, Vice President of the Mexican Senate (PAN);
- Senator Ricardo Monreal, Senate Majority Whip, MORENA Party;
- Senator Hector Vasconcelos, President of the Senate Foreign Affairs Committee, MORENA Party;
- Senator Raul Bolaños Cacho, Minority Whip, Green Party (PVEM);
- Senator Dante Delgado, Minority Whip, Citizen's Movement Party (MC);

- Senator Miguel Angel Mancera Espinosa, Minority Whip, Democratic Revolution Party (PRD);
- Senator-elect Pedro Haces, MORENA Party;
- Senator Miguel Angel Osorio Chong, Minority Whip, Institutional Revolutionary Party (PRI);
- Senator Vanessa Rubio, PRI
- Senator Sasil de Leon Villard, Minority Whip, Social Encounter Party (PES); and
- Senator Damian Zepeda, Minority Whip, National Action Party (PAN).



From left: Ambassador David Engel, Mrs Nola Marino MP, Senator Martí Batres, Senator Hector Vasconcelos and Senator Vanessa Rubio

The President of the Senate, Senator Batres commented on the strength of the more than 50 year relationship between Mexico and Australia in areas such as trade, education and climate change. He also expressed Mexico's admiration for Australia's democratic institutions.

The leader of the Australian delegation, Ms Marino MP responded by

emphasising the strength and value of the bilateral relationship. She also indicated that the relationship will be enhanced through the TPP-11 which the Australian House of Representatives had already signed and was set to pass the upper house before end of the year. Special mention was made of what a great privilege it was to be the first parliamentary delegation to visit the new Mexican parliament.

Senator Monreal, the Senate Majority Whip, noted the strengthened commercial relations between our two countries through mechanisms such as the TPP-11, the G20, and the OECD. Senator Monreal stated that these multinational fora would generate economic growth and positive results for all countries and also address Mexico's need for foreign investment and jobs growth.

Following this meeting, the delegation was honoured with an official welcome salutation by the Mexican Senate.



From left: Senator David Leyonhjelm, the Hon Dr John McVeigh MP, Ambassador David Engel, Mrs Nola Marino MP, Senator Ricardo Monreal, Senator Dante Delgado, Senator Raul Bolaños Cacho, Senator Miguel Angel Mancera Espinosa, Senator Sasil de Leon Villard, Senator Manuel Añorve and Senator Osorio Chong

Delegation to Peru

Following its visit to Mexico City the parliamentary delegation visited the Peruvian capital Lima from 26 to 29 September (program at Appendix 2). The visit to Lima provided a valuable opportunity to promote Australia and raise awareness of bilateral trade and investment opportunities in the context of various mutual trade agreements.

The Australia-Peru relationship

Australia's relationship with Peru continues to strengthen with deepening trade and economic engagement. Australia and Peru enjoy a positive relationship which has expanded quickly in recent years. Australia is increasingly viewed as a valuable economic and commercial partner for Peru, as a key supplier for various goods and services, and as an ally in support of an open global rules-based trade system.

In 2016-17 Australia and Peru's total two-way merchandise trade was A\$ 435 million. In the same period, total trade in services was A\$ 211 million, including the export of education-related travel of A\$ 45 million. In 2016 Australia's investment in Peru totalled A\$ 563 million, primarily in the mining sector.

While two-way trade is relatively modest, under the recently-signed FTA with Peru (known as PAFTA) these figures are expected to grow. There is increasing demand in Peru for Australian expertise and, according to Peru's Association of Exporters, potential opportunities exist for Peru in Australia representing around

US\$ 1.6 billion (mainly in agribusiness and chemicals).

The mining and energy sectors, education, agriculture, water security, tourism and people-to-people ties form the foundation of Australia's relations with Peru.

The delegation's visit follows ten Ministerial-level visits from Australia to Peru over the past few years, which emphasises the importance of the relationship.

Trade and economic cooperation

Both Peru and Australia are strong supporters of an international rules-based trading framework. Both countries are also strong supporters of multilateral trading partnerships.

Australia and Peru have recently committed to a strong bilateral trade agreement. On 12 February 2018, then Minister for Trade the Hon Steven Ciobo and Peru's Minister for Foreign Trade and Tourism Eduardo Ferreyros, signed PAFTA. It will eliminate tariffs on 99 per cent of Australian goods within five years of the Agreement's entry into force.

Australia and Peru are also both signatories to the TPP-11. At the time of writing Peru had not yet ratified the treaty.

The discussion on the Pacific Alliance (in the Mexico section above) applies equally to Peru which is also member of that trading bloc.

These bilateral and multilateral FTAs will lead to significant new opportunities for cooperation in trade, services and investment especially

around agriculture, education, water security and tourism.

In addition to these FTAs, in May 2017 Australia and Peru signed an Air Services Agreement. Once the treaty process is complete it has the potential to increase the educational, tourism and business-to-business linkages between Australia and Peru through direct flights between the two countries.

Briefings

The delegation's Peruvian work program consisted of high-level roundtable meetings with senior members of Peru's Congress, government administration, and business leaders as well as site visits to a highly relevant trade fair, commercial centres and manufacturing plants.

The delegation's work program in Lima commenced with a comprehensive briefing from the Australian Ambassador to Peru, Mr Nicholas McCaffrey on key issues affecting the relationship. These included:

- background on the various Australia-Peru bilateral and multilateral trade agreements;
- the recent increases in Australian business opening operations in Peru, Australian tourist visiting Peru and Peruvian students studying in Australia; and
- Australia's support for Peru's bid to join the OECD.

The delegation's first formal meeting was with senior representatives of Peru's Ministry of Foreign Affairs. The delegation met with:

- Ambassador Elard Escala, Director-General, Asia-Oceania;
- Ambassador Ricardo Estanislao Morote Canales, Ambassador, Asia-Oceania;
- Ms Gabriela Ruiz Diéguez, Deputy Director of Subregional Integration;
- Mr Luis Tsuboyama, Director Economic Affairs;
- Ms Adriana Velarde, Director Economic Promotion; and
- Ms Liliana Trelles, Director, Asia-Oceania.



From left: Ambassador Ricardo Estanislao Morote Canales, Mr Stephen Palethorpe, the Hon Dr John McVeigh MP, Senator David Leyonhjelm, Mrs Nola Marino MP, Ambassador Elard Escala, Ambassador Nicholas McCaffrey, Senator Kimberley Kitching, Mr Luis Tsuboyama and Mr Ernesto Reategui

Representatives from both nations acknowledged the positive growth across the bilateral relationship and new commercial opportunities being opened through trade agreements and closer people-to-people engagement. The importance of an international rules-based free-trade framework was also highlighted. Representatives further acknowledged that it is unusual for three FTAs between two countries

to be concluded within such a short timeframe, which shows the strength of the relationship.

With respect to PAFTA, both parties welcomed the signing of the treaty in February 2018 and the pending ratification, expected before the end of 2018.

Delegation members noted that Peru is an increasingly important partner for Australia because Peru approaches international trade and commerce from the same perspective as Australia. Accordingly, the relationship with Peru is steadily growing, supported by new trade agreements which will encourage jobs and growth.

Discussions also centred on Australia's push to become an Associate State member of the Pacific Alliance. Peruvian representatives expressed the view that Australia's engagement with the alliance would complement PAFTA and noted that the final round of negotiations were due to be held in Lima in November 2018. Both parties articulated a genuine commitment to finalise the negotiations.

The delegation then held a roundtable lunch discussion on Peru's global economic engagement with the following senior figures from the government and private sectors:

- Vice Minister for Trade, Edgar Vasquez, Ministry of Trade and Tourism;
- Ambassador Elard Escala, Director-General, Asia-Oceania, Ministry of Foreign Affairs;

- Ms Yolanda Torriani del Castillo, President of the Lima Chamber of Commerce; and
- Ms Jessica Luna, CEO of COMEX.

The themes of this discussion mirrored earlier exchanges the delegation had had with Peruvian representatives around the importance of free-trade and the strengthening of the bilateral relationship. Australia's capacity to contribute to Peru's development and modernisation was noted particularly in sectors such as mining, education, tourism and agribusiness.

The delegation's first full day in Peru concluded with an official reception at the Ambassador's residence with Peruvian government officials and local media; education, tourism and business stakeholders; members of newly formed Australia-Peru Alumni Association and Australia-Peru working holiday visa participants.



From left: Senator David Leyonhjelm, Ms Giulana Vergaray (President, Peru-Australia Alumni Association), Senator Kimberley Kitching, Mrs Nola Marino MP, the Hon Dr John McVeigh MP, Mr Stephen Palethorpe and Ambassador Nicholas McCaffrey

The second day of engagements commenced with a breakfast roundtable with Peruvian entrepreneurs

and trade, economic, culture and foreign policy thought leaders:

- Mr Diego Muñoz, leading Peruvian chef;
- Ms Magali Silva Velarde-Alvarez, General Management Advisor at the Central Reserve Bank of Peru, and former Peruvian Trade Minister;
- Mr Eduardo Ferrero, former Peruvian Foreign Minister; and
- Mr Alfredo Thorne, Principal Director of Thorne and Associates and former Peruvian Economy Minister.

The delegation heard about the significant import and export opportunities for both countries that will result from PAFTA, the TPP-11 and Australia's involvement in the Pacific Alliance. Peru, which is recognised as Latin America's centre of gastronomic excellence, is becoming a growing destination for many Australian tourists. Participants recognised that the introduction of direct international flights between Australia and Peru would significantly increase the development of trade and tourism in both countries.

One particularly interesting project that was drawn to the delegation's attention was a Peruvian chocolatier which is providing local farmers alternative income streams by cultivating cacao rather than illegal coca crops. Q'uam is supporting local communities to improve their families' quality of life through the production of a range of quality Peruvian chocolate products. Presently, Q'uam is not exporting to

Australia but it is an exciting possibility once the various FTAs come into force.

The delegation then undertook two site visits. The first was to a large manufacturing plant of Peru's largest dairy producer and importer, Gloria Group. The delegation was welcomed by Mr Claudio Rodríguez Huaco, Gloria's Executive Director. Gloria produces a range of dairy products such as evaporated milk, yoghurt, cheese and butter. To meet fluctuating local supply circumstances, Gloria import approximately 50 tonnes of powdered milk. Once processed, its dairy products are exported to 93 countries worldwide. Mr Rodriguez explained that Gloria has three fundamental rules in its dealings with its producers: prices for producers never decrease; milk is collected regardless of conditions; once Gloria commences activities in an area it is there for the long-term.



Delegation with Mr Claudio Rodríguez Huaco (5th from right) and staff from Gloria

The delegation's second site visit was to Peru's most prestigious agri-foods import/export trade fair, ExpoAlimentaria. This visit highlighted the genuine opportunities for increased bilateral trade between Peru and

Australia. The delegation visited a number of producers including:

- Danper and Viru, producers of preserved Peruvian agricultural goods which have commenced distributing to Australian supermarket chains;
- Machu Picchu foods which exports chocolates into Australia and is expecting sales to increase with the implementation of the FTA; and
- Wiracocha a grain producer which is exporting quinoa, chia and amaranth to Australia.

The delegation also met with the organisers of ExpoAlimentaria, including Mr Juan Varilias Velásquez, who is the President of ADEX, the Peruvian exporters association. Mr Varilias is planning to bring a trade delegation to Australia in the near future to showcase Peru's textiles, food and other products. His plan is to visit various locations across regional Australia as well as several capital cities.



From left: Senator David Leyonhjelm, the Hon Dr John McVeigh MP, Mr Stephen Palethorpe, Mrs Nola Marino MP, Senator Kimberley Kitching, Mr James Yeomans and ADEX representatives

The delegation's final roundtable discussion was with Australian business leaders operating in Peru:

- Mrs María Alejandra Delgado, General Manager, Rio Tinto Peru;
- Mrs Nanette Gutierrez, General Accountant, Karoon Gas Australia;
- Mr Paul Murphy, Manager, South America, Mining Plus; and
- Mr Suresh Vadnagra, Executive General Manager of Operations, Americas, MMG.

The delegation explored various challenges faced by Australian businesses operating in Peru and also discussed the significant opportunities for future investment in Peru which will arise as a result of the PAFTA, the TPP-11 and the Pacific Alliance.

Inter-parliamentary relations

The delegation was honoured to visit the Peruvian Congress and was warmly welcomed by Congressman Carlos

Bruce, the President of Australia-Peru Friendship Group, along with the following members of Congressional Foreign Affairs and Trade Committees:

- Congressman Luis Galarreta;
- Congressman Víctor Andres García Belaúnde; and
- Congressman Carlos Tubino Arias Schreiber.

Meeting participants acknowledged both nations' commitment to an international rules-based trading framework.



From left: Congressman Carlos Tubino Arias Schreiber, Senator Kimberley Kitching, Congressman Carols Bruce, Mrs Nola Marino MP, the Hon Dr John McVeigh MP, Senator David Leyonhjelm and Mr Stephen Palethorpe

Cross-party Congressional representatives emphasised the point that despite internal political differences, the commitment to Peru's open and orthodox trade and economic policies was shared across the mainstream political groups.

Representatives from each country strongly endorsed PAFTA as an important milestone for the Australia-Peru bilateral relationship. It was described as 'the most modern and comprehensive trade agreement.' The benefits expected to arise from PAFTA

were emphasised and both sides expressed their commitment to ensure that the agreement was ratified before the end of the 2018.

The broader Australia-Peru trade relationship was also discussed with important historic ties in areas such as mining, agriculture and water management.

The delegation was also interested to hear of the substantial constitutional reforms that were being considered by Congressional Committees.

Acknowledgements

The delegation would like to thank all those who contributed to making the program so successful. The hospitality that was extended to the delegation by the Mexican Senate and the Peruvian Congress and the time that was given so generously was very much appreciated. This aspect of the program contributed significantly to the strengthening of parliament to parliament relations and was a clear highlight of the delegation's visit.

Warm thanks are also extended to the many business and government representatives in both Mexico and Peru who generously gave up their time to meet with the delegation, exchange views and share their expertise.

The delegation would also like to thank His Excellency Dr David Engel, Australian Ambassador to Mexico and his officers at the Australian Embassy in Mexico, as well as His Excellency Mr Nicholas McCaffrey, Australian Ambassador to Peru and his officers at the Australian Embassy in Peru for their dedicated support of the delegation's visit. They worked tirelessly before, during and after the visit to ensure the delegation's meetings ran as smoothly as possible.

Thanks are also due to Ms Fiona Way from the International and Parliamentary Relations Office who arranged travel and other details for the delegation.

Finally, I thank my fellow delegates for their thoughtful and enthusiastic participation in the delegation's meetings and their productive and non-partisan approach to the delegation's work.

Mrs Nola Marino
Delegation Leader

Appendix 1

Program of the Parliamentary Delegation to Mexico

Saturday, 22 September 2018

- Depart from Australia
- Arrive in Mexico City. Met by His Excellency Dr David Engel, Australian Ambassador to Mexico

Monday, 24 September 2018

- Briefing with the Ambassador and staff from the Australian Embassy
- Briefing with trade experts and analysts
- Meeting with Mexico's Ministry of Trade officials
- Lunch meeting with Mexican Senators
- Briefing with the Australian Federal Police
- Reception at the Ambassador's Official Residence including Members of Congress, senior government officials and representatives of the Australian business community

Tuesday, 25 September 2018

- Briefing with Mr Mario Rodriguez, an advisor to Mr Alfonso Romo Garza, Chief of Staff to the President-elect
- Meetings at the Mexican Senate
- Briefing with Trade Commissioner Nicholas Baker and Australian business representatives
- Roundtable meeting with Mexican Ministry of Foreign Affairs representatives

Wednesday, 26 September 2018

- Flight to Lima, Peru

Appendix 2

Program of the Parliamentary Delegation to Peru

Wednesday, 26 September 2018

- Met in Lima by His Excellency Mr Nicholas McCaffrey, Australian Ambassador to Peru and staff from the Australian Embassy

Thursday, 27 September 2018

- Briefing on Peru's international engagement hosted by Foreign Ministry representatives
- Meeting with members of the Peruvian Congress
- Roundtable lunch on Peru's global economic engagement with senior figures from the government and private
- Site visit to LarcoMar Commercial Centre
- Reception at the Ambassador's Official Residence attended by Peruvian government officials and local media; education, tourism and business stakeholders; members of newly formed Australia-Peru Alumni Association and Australia-Peru working holiday visa participants

Friday, 28 September 2018

- Roundtable discussion with Peruvian entrepreneurs and trade, economic, culture and foreign policy thought leaders
- Site visit to Gloria Group manufacturing plant
- Site visit to Expo Alimentaria
- Roundtable lunch with Australian business leaders operating in Peru

Saturday, 29 September 2018

- Depart for Australia